



milton keynes council



Council Plan

2016 - 2020

Purpose of this Council Plan

The Council Plan (The Plan) sets out how Milton Keynes Council will work to achieve its ambitions for Milton Keynes. Within it are the priorities the Council will address between 2016 and 2020 and a more detailed Delivery Plan showing what will be done and the main milestones along the way.

The Plan has been developed by the Labour Administration within the framework established by The Agreement to Work in Partnership (The Agreement) signed on 12 May 2016 by the Leader of the Council and Leader of the Liberal Democrat Group.

The priorities and policies within this Plan flow from the Labour manifesto commitments and those of the MK Liberal Democrat Group and therefore the priorities presented in the Agreement.

Vision

Our vision is for a thriving, dynamic European Destination City and to ensure a fair, hardworking and more equal Milton Keynes for all.

Milton Keynes is the most successful New Town. We have attracted generations of people and businesses to move to and stay within Milton Keynes, created thousands of jobs and built a city with high quality infrastructure and green space because we have been at the cutting edge of modern thinking.

Milton Keynes Council wants to enable a 21st Century Milton Keynes while preserving what makes us special; an internationally recognised centre of prosperity, economic innovation and cultural creativity, in a high quality green space and built environment.

Our Key Aims

We have three key aims for Milton Keynes:

- **A City of Opportunity**

Milton Keynes has limitless potential. We want every person to have the chance of a good, well paid job and the skills to do it in a more equal society; a prosperous Milton Keynes with a strong, diverse economy that has an international reputation for innovation. We are in the right place to succeed, taking advantage of our excellent links to the wider regional, national and international economies, building on our success in the service and professional industries and taking advantage of new opportunities in a knowledge-based, high skilled economy. We will support people to succeed, develop the skills they need to access well paid employment and have the opportunity to meet their potential.

- **An Affordable City**

We want to create communities that can attract, retain and enable people from every background. Milton Keynes has been built on meeting the aspirations of people to live in a good home at a price they can afford to rent or buy, and businesses being able to access high quality, affordable premises that meet their needs. We will promote more affordable good quality housing and create the space for business to thrive. We want to ensure citizens have access to high quality services, a well maintained built environment and green space, and a range of facilities and cultural offers that are the fabric of any modern, diverse and successful city.

- **A Healthy City**

We will ensure lifelong wellbeing for all. We want Milton Keynes to be an active, vibrant place with people living long, healthy and fulfilling lives. We will support people and invest in services that promote prevention, choice and empowerment. We will reform public services to encourage aspiration, independence and resilience; ensure children and vulnerable people are protected from harm and neglect and work with partners to integrate services, improve outcomes and reduce health inequalities.

Our Challenges

We face a number of challenges to ensure our success continues into the future and over the period of this Plan. We have an increasing population of young people and an increasing elderly population who need support. Housing is becoming more unaffordable making it harder for citizens to access a decent home to rent or buy; homelessness is on the rise. We need to continue to maintain our public realm and green space and tackle our significant transport issues. At the same time, Milton Keynes Council is facing ever decreasing resources from Central Government to fund this increasing demand for services.

Milton Keynes Council is ambitious for the future of Milton Keynes. We will only be able to adapt and meet the aspirations of our citizens and businesses to succeed if we have a clear vision for how the Council will operate; our priorities and the outcomes we wish to achieve and how we will achieve them.

Milton Keynes Council will be doing less in the future. We will ensure that where we continue to deliver services we will focus on working with citizens, communities, businesses and partners to meet these challenges.

Our Values

As an organisation, Milton Keynes Council wants to set an example in our working practices and deliver excellence for our citizens.

We operate on the principles of a co-operative council and want to build partnerships with other public services, voluntary groups, charities and parish and town councils so that the services that our citizens value can continue to be delivered in a sustainable way into the future.

Our organisational values describe the behaviours that colleagues are expected to demonstrate and these competences are embedded within our appraisal mechanism to ensure that our plans are delivered in a co-operative way.

Leadership

Strong leadership is vital to ensuring the continued success of Milton Keynes.

In order to ensure clear leadership for the city and the stability needed for economic success, the Agreement reached between the Labour Group and Liberal Democrat Group provides for a set of clear priorities, aims and objectives. The Labour and Liberal Democrat manifestos, subject to the Agreement, will be set into the policy framework of Milton Keynes Council.

Our Key Priorities

The key priorities, as set out in the Party Manifestos and The Agreement, are:

- **Budget** - in the light of ongoing significant Conservative government funding reductions, securing a balanced medium-term budget that mitigates as far as possible against impacting adversely on the most vulnerable;
- **Housing** - supporting work on a progressive Plan:MK focussed on affordable housing, economic growth, investment and future prosperity of Milton Keynes for everyone and more strongly implementing the current 30% affordable housing requirement for new homes and to review that percentage in line with current needs.
- **Homelessness** - focussing on addressing homelessness through implementing the recommendations of the Homelessness Task and Finish Group in a timely manner; the provision of one or more hostels; preventative and support services and improved housing availability;
- **Children** - protecting our vulnerable children from harm and neglect and provide support so every child has the opportunity to succeed;
- **Adult Health and Social Care** - continuing to modernise our adult health and social care services with priority place on promoting independence, prevention, integrated working, choice and dignity through empowering service users and their carers, reducing health inequalities and working towards a healthier MK;
- **Mental Health** - ensuring mental health services are integrated, co-ordinated and responsive to the needs of people; treated as the same priority to physical health and accessible to people of all ages;
- **Economy** – continuing to support our vibrant economy by developing a new Economic Development Strategy that focusses on high quality jobs, inward investment and sharing the benefits of growth fairly. Working with employers to increase the number of apprenticeships, making the case to Government to establish a new HE provision for Milton Keynes, and continuing to fund MK:Smart as a showcase of MK innovation;
- **Education and skills** - supporting improvement in our education and skills sector, ensuring a good local school place for every child and a non-selective model of education;
- **Regional Working** - embracing and strengthening our regional relationships to ensure we are well placed to optimise the opportunities and investment devolution may bring;
- **Waste** - continuing a long history of innovation and sustainability, to review our Waste Strategy to ensure recycling rates are increased and waste is minimised;
- **Highways** - acknowledging the importance of our road network, to review the Council's pothole policy and approach to road/pathway maintenance;
- **Transport** - tackling our transport issues and improving public transport;
- **Environment** – continuing our legacy of maintaining good quality green space by better management and replacement of poor quality landscaping, improving Station Square as our "City Gateway" and committing to making Milton Keynes Carbon Neutral by 2050;

- **Regeneration** – continue to prioritise community-led regeneration by offering a business rates reduction for businesses that reopen empty properties, holding a referendum for residents on each estate before decisions are taken on regeneration plan and supporting locality based initiatives for non priority estates like Bletchley and Wolverton;
- **European Destination City** - building on our track record of success, we will ensure Milton Keynes becomes a premier European Destination City by supporting the celebration of MK50, progressing the bid to become European Capital of Culture 2023, creating a thriving, dynamic City Centre with quality buildings and working with partners to upgrade and renew our CMK market;
- **Partnerships** – ensuring a good relationship and better integrated working with our partners in other public services, businesses, the voluntary and community sector, parish and town councils and our citizens and communities.

Delivering the Council Plan

The Council's performance management framework translates this Plan into practical action through a hierarchy of directorate and service plans and individual objectives for each colleague. Overall performance is measured against a clear delivery plan, which will be an integral part of this Council Plan.

The diagram overleaf sets out, on one page, the main themes and how they connect to the overall vision and values for Milton Keynes Council.

The Delivery Plan is an integral part of the Council Plan and sets out the detailed activities and milestones that will deliver those themes from now until 2020 and inform project activity.

The Council's appraisal mechanism for colleagues provides for each individual to have objectives which link to the delivery of the Council Plan. It also requires delivery of those objectives within the values framework set out below and measures this against seven competences, supporting colleagues to succeed for the Council and the City now and for the future.

COUNCIL PLAN 2016 - 2020

VISION

for a thriving, dynamic European Destination City and to ensure a fair, hardworking and more equal Milton Keynes for all

VALUES

A CO-OPERATIVE BOROUGH WHERE WE:

PUT OUR CUSTOMERS FIRST

WORK AS A TEAM

MAKE A DIFFERENCE EVERY DAY

OBJECTIVES

TO MAKE MILTON KEYNES:

A PLACE OF OPPORTUNITY

AN AFFORDABLE PLACE

A HEALTHY PLACE

Every person in MK has the opportunity to achieve their ambitions, a good, well paid job and the skills to achieve it

Every person can live in a good home to buy or rent at a price people can afford in a great environment.

Ensuring lifelong wellbeing for all in an active, vibrant place with people living long, healthy and fulfilling lives.

PARTNERSHIP

CITY LEADERSHIP

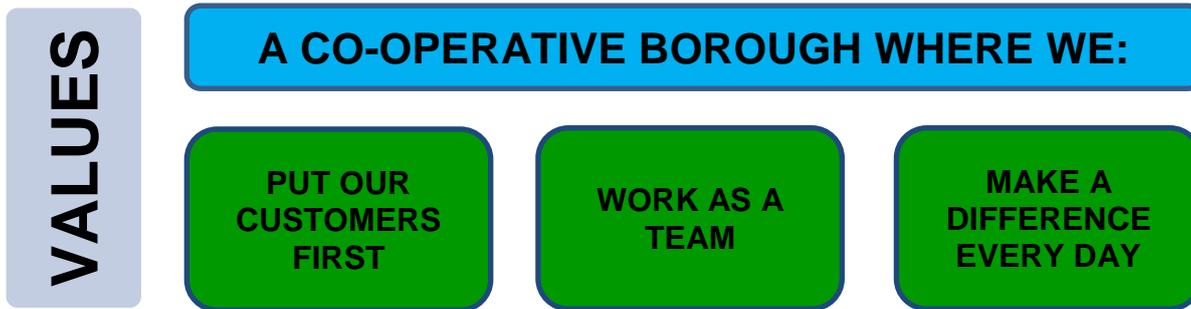
- Enabling and empowering others to improve our City.
- Supporting parishes, the voluntary sector and communities to get things done.
- Working in partnership with health and other public services to innovate, reform and improve outcomes.
- Supporting businesses to grow and contribute to life in a prosperous and more equal City.
- Working with neighbours for a devolution deal that meets Milton Keynes' needs.

DELIVERY PLAN

The Milton Keynes Council Plan was approved at the Council Meeting of 8 June 2016. This Delivery Plan - an integral part of the Council Plan - sets out the implementation pledges and actions that will be undertaken over the next four years.

Values

Our values set out how we go about our work:



Cooperative Borough

A Co-operative Borough means a social partnership between citizens, the Council, enterprise and partners to develop a shared sense of responsibility for Milton Keynes. We want engage our communities and give them a real say in the decision making process; maximise social value; promote community based solutions and innovate new ways to deliver services people value in a prosperous and more equal place.

Putting customers first

Our primary focus is ensuring we put our service users at the heart of our thinking at all times; dealing with people with courtesy, respect and professionalism. We will use customer insight and feedback to understand our citizens, communities, businesses, partners and other stakeholders and use that to inform service delivery and future planning.

Working as a team

We recognise that all councillors and colleagues are most effective when we focus on working together for the good of the people of Milton Keynes. We recognise the need for mutual trust and respect for the Council to succeed. We are all community leaders with different roles in ensuring the Council can act as a platform for improved local outcomes; and we are all expected to take this approach in all aspects of our work.

Making a difference every day

In this period of austerity, with reducing funding and increasing demand, we will ensure that our resources are targeted in the most effective way to deliver our priorities and do the best we can for Milton Keynes. We will be action focused, embrace innovation and self-responsibility, and be responsive to the needs of those we serve.

Our People

We value our workforce and all they do for Milton Keynes Council, the city and the citizens they serve. We want colleagues to have clarity of what's expected of them, a healthy and supportive working environment and support to do their jobs professionally and well. As a co-operative council we believe all our people have value and insight into issues and problems, and want them to feel empowered to innovate and thrive in their roles.

We will enshrine the Council's vision and objectives in the Council's appraisal system for staff, which measures performance against annual objectives and competencies as set out below.

Our vision is for a thriving, dynamic European Destination City and to ensure a fair, hardworking and more equal Milton Keynes for all

MILTON KEYNES IS A COOPERATIVE BOROUGH

MKC VALUES – WE:

ARE PROUD TO SERVE MILTON KEYNES



put our customers first



work as a team



make a difference every day

COMPETENCIES



Objectives and Priorities

We have three overall headline objectives for Milton Keynes to be – a place of opportunity, an affordable place and a healthy place.

In order to deliver these, we have determined a detailed set of sixteen priority themes, within which there are specific commitments for action; each allocated to the relevant Cabinet member(s) and presented below.

OBJECTIVES

TO MAKE MILTON KEYNES:

A PLACE OF OPPORTUNITY

Every person in MK has the opportunity to achieve their ambitions, a good, well paid job and the skills to achieve it

AN AFFORDABLE PLACE

Every person can live in a good home to buy or rent at a price people can afford in a great environment.

A HEALTHY PLACE

Ensuring lifelong wellbeing for all in an active, vibrant place with people living long, healthy and fulfilling lives.

The following commitments reflect the Council Plan Key Priorities (set out in pages 3 and 4) and are the mechanism by which these priorities will be delivered. The sequence of these priorities has been re-ordered from those in the Council Plan 2012-16, agreed at Council on 8 June 2016. This is to reflect what this Administration believes to be the most significant priorities, and those that will have the greatest impact on Milton Keynes citizens. Budget is first as affordability and austerity is the context through which all that follows is set.

BUDGET				
1	We will continue to oppose austerity imposed by the Conservative Government that is damaging local services. We will work with partners to mitigate the impact of cuts on the most vulnerable members of society while being honest that with less funding and higher demand MKC will need to prioritise spending, find new ways to deliver some services while ceasing to deliver others.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR BUDGET COMMITMENTS – WE WILL:			
1.1	Produce a clear Efficiency and Sustainability Plan that clearly sets out our Medium Term Financial Strategy by October 2016	•	•	•
1.2	Set a balanced budget each year, which reflects the reality of funding availability and increasing demand.	•	•	•
1.3	Engage service users, citizens, partners, providers and business to aid understanding of the financial context of the Council.	•	•	•
1.4	Undertake consultation to help service users, citizens, partners, providers and business understand, challenge and influence the final budget proposals.	•	•	•
1.5	Develop a clear proposal to leverage greater commercial value from Council assets by December 2017.		•	
1.6	Review the Future Working Programme to mitigate costs while continuing to seek to reduce overheads and improve working practices and efficiency by July 2016.		•	•
1.7	Bring forward a plan by October 2016 to impose strict time limits on interim positions before they must be made permanent, and introduce a more stringent regime where self-employment through a Personal Service Company would be reduced insofar as is possible.		•	

HOUSING				
2	Despite being the fastest growing city in the UK, there is a national housing crisis that current central government policy is failing to address. We must be realistic about what we can achieve, but we will work to build a city where everyone has access to a good home to rent or buy at a price they can afford.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR HOUSING COMMITMENTS – WE WILL:			
2.1	Submit a draft version of the Plan:MK for consultation by early spring 2017, setting the context for growth ambitions and revising the policy on affordable housing, and submit Plan:MK for inspection by March 2018	•	•	•
2.2	Complete a Site Allocations Plan to resolve the deficit in five year land supply and increase housing delivery, and submit to the Secretary of State by December 2016.		•	
2.3	Finish the current programme of new council house building by December 2018.	•	•	•
2.4	Develop options by March 2017 for a delivery vehicle to enable the building of truly affordable homes to rent or buy.	•	•	
2.5	Review Milton Keynes Development Partnership, including their role in delivering high quality development, best use of assets and the role it can play in delivering truly affordable housing by the end of December 2016.		•	•

HOMELESSNESS				
3	Ensuring people have a safe place to stay is hugely important. Ensuring access to advice to prevent homelessness, and support to people at a time of crisis is a priority.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR HOMELESSNESS COMMITMENTS – WE WILL:			
3.1	Produce a roadmap for implementation of the recommendations of the Homelessness Task and Finish Group by September 2016.	•	•	
3.2	Create a One Stop Shop style service by March 2017 to focus on prevention of homelessness and ensure support services are there to assist all those in danger of homelessness.	•	•	•
3.3	Develop and implement a rough sleeping action plan by November 2016.	•	•	•
3.4	Create additional facilities that provide emergency shelter and support for those in crisis by November 2017.	•	•	•
3.5	Reduce the use of Bed and Breakfast accommodation by 75% by the end of 2017/18 by providing better and cheaper alternative temporary accommodation and expanding supply of long term placements.	•	•	•

CHILDREN				
4	Protecting our vulnerable children from harm and neglect and provide support so every child has the opportunity to succeed.	OPPORTUNITY	AFFORDABLE	HEALTHY
OUR CHILDREN'S SERVICES COMMITMENTS – WE WILL:				
4.1	Always prioritise protecting vulnerable children from harm and neglect, including child sexual exploitation.	•		•
4.2	Continue our leadership in developing innovative models of service delivery to embed quality practice and integration across services and partners including the Regional Adoption Agency, Family Drug & Alcohol Court and Family Support.	•		•
4.3	Ensure our workforce is robust by continuing initiatives to recruit, retain and to recognise the contribution of the social work teams.	•		•
4.4	Continue to invest in preventative work, including our Children & Families Practices and network of Children's Centres.	•	•	•
4.5	Work with partners to ensure a data-led approach to safeguarding, working together to target our efforts.	•	•	•
4.6	Increase the number of high quality local placements for children and young people.	•	•	•

ADULT HEALTH AND SOCIAL CARE				
5	Our long term aim is to modernise our Adult Care services to ensure they can meet growing demand by changing the way we spend our funding towards more community based and preventative services. This means putting power into the hands of service users so they can make their own decisions about the services they want.	OPPORTUNITY	AFFORDABLE	HEALTHY
OUR AHSC COMMITMENTS – WE WILL:				
5.1	Take a strategic approach to health partnerships and seek to influence the development and delivery of the Sustainability and Transformation Plans		•	•
5.2	Seek an Memorandum of Understanding by April 2017 between all health and wellbeing partners to help align priorities and integration to drive down cost and improve wellbeing.	•	•	•
5.3	Promote further integration across health and social care partners and establish a new way of working from April 2018.			•
5.4	Deliver the Living Independently Review and provide a roadmap for how we can support people to live more independently across a range of services by March 2017.		•	•
5.5	Not reduce services in the areas of HIV, sexual health or domestic violence.			•
5.6	Continue to deliver the Unison Ethical Care Charter, improving pay for homecare workers, including for travel time, and schedules that allow staff to spend sufficient time with clients.			•

5.7	Continue to implement the Learning Disabilities Review, maximising choice whilst ensuring people with profound and multiple learning disabilities are supported through the continuation of access to day services.	•	•	•
5.8	Work to support carers and young carers.	•		•

6	MENTAL HEALTH			
	Ensuring good mental health is a key to ensuring wellbeing, and we will work with partners to ensure there is a focus on mental as well as physical wellness.	OPPORTUNITY	AFFORDABLE	HEALTHY

OUR MENTAL HEALTH COMMITMENTS – WE WILL:

6.1	Ensure a clearer role of the priority of mental health across the Joint Health and Wellbeing Strategy.			•
6.2	Work with partners to improve early diagnosis and address mental health issues in children, supporting the implementation of the Child and Adolescent Mental Health Service (CAMHS) Transformation plan to improve provision.	•		•
6.3	Champion the importance of mental health and ensure it is given parity with physical health in the design and delivery of community health services.	•		•

7	ECONOMY			
	We want to support our vibrant economy by working with business, enterprise and others to ensure we have a strong, resilient economy that is equipped to meet the challenges of the 21 st Century and that shares the benefits of growth.	OPPORTUNITY	AFFORDABLE	HEALTHY

OUR ECONOMY COMMITMENTS – WE WILL:

7.1	Ensure a new Economic Development Strategy is in place by January 2017 with a focus on inclusive growth, opportunity and improving skills.	•	•	•
7.2	Receive the MK Futures 2050 Commission Report and develop a roadmap for assessing and delivering the six recommended projects for the future economic and social success of MK, including Higher Education provision and the importance of CMK.	•	•	•
7.3	Fund MK:Smart to continue the programme from 2017-19, and review how we work with industry, the academic sector and the voluntary sector to make this initiative sustainable	•	•	•
7.4	Implement a Business Engagement Plan by November 2016 to help improve links with businesses, increase engagement and be responsive to need.	•	•	•

EDUCATION AND SKILLS				
8	High level skills will be essential for a successful Milton Keynes economy, to delivering opportunity for everyone and ensuring the benefits of growth are shared fairly and equally.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR EDUCATION & SKILLS COMMITMENTS – WE WILL:			
8.1	Not support or fund any selective education project.	•		
8.2	Support and challenge our schools to further improve outcomes through the implementation of our <i>Standards First</i> plan.	•		
8.3	Continue to deliver the largest school places programme to ensure a good, local school place for every child.	•		
8.4	Investigate ways to support MK College in their plans to improve standards and expand its apprenticeship offer.	•		

REGIONAL WORKING				
9	Milton Keynes Council wants to play a full and active leadership role in our region and nationally. We will work to be a proactive and collaborative partner, seeking the best outcomes for our region and for Milton Keynes.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR REGIONAL WORKING COMMITMENTS – WE WILL:			
9.1	Continue to seek a devolution deal with partners, which will deliver more powers locally.	•	•	•
9.2	Explore and seek to expand our use of different models of delivery through further shared services.		•	
9.3	Support closer working and integration between regional Local Economic Partnerships.	•	•	
9.4	Play a leading and active role in the Fast Growth Cities Group.	•	•	
9.5	Make a strong submission to the National Infrastructure Commission on investment in MK as part of the Oxford – MK – Cambridge corridor, and promote the role of Milton Keynes as the hub of the corridor.	•	•	•

WASTE				
10	Milton Keynes has a long history of innovation and sustainability - we want to ensure recycling rates are as high as they should be and that waste is minimised.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR WASTE COMMITMENTS – WE WILL:			
10.1	Prepare an updated Waste Strategy by April 2017 that will provide a sustainable service for the future in line with the current financial and environmental contexts.		•	
10.2	Further develop innovative waste treatment schemes to reduce landfill and support optimal recycling rates.		•	•

HIGHWAYS				
11	We recognise the importance of our road network to the quality of life for citizens and the efficiency and productivity of our businesses. In these times of austerity, we will seek to achieve maximum value from our highways investment.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR HIGHWAYS COMMITMENTS – WE WILL:			
11.1	Review our highways asset management policy and consider options by March 2017 for implementation in 2017/18		•	•
11.2	Explore options for investment in redway commuter routes to create ‘super redways’	•	•	•

TRANSPORT				
12	Milton Keynes is built on great connectivity and mobility. We want to ensure a transport system fit for the challenges of the future so that our economy can continue to grow and people can move about with ease.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR TRANSPORT COMMITMENTS – WE WILL:			
12.1	Develop a new Transport Strategy for MK by October 2017.	•	•	•
12.2	Not cut the public transport budget over the next two years.		•	•
12.3	Work with providers to expand reduced cost transport to people in education or training.	•	•	•
12.4	Undertake a study to investigate options to construct a new multi storey car park, these options will be considered by January 2017.	•	•	
12.5	Ensure there is no increase in parking charges for standard rate spaces until at least April 2018.		•	•
12.6	Work with partners to continue to build our world-leading reputation in transport innovation, including: <ul style="list-style-type: none"> • Launching a 40-pod demonstration fleet by April 2018 in CMK • Developing a feasibility case for the Milton Keynes Bullet (Super Tram) by the end 2017 	•	•	•

ENVIRONMENT				
13	We want to continue our legacy of being a green City with a high quality public realm, recognising we are working in an era of reducing budgets and capacity, and building community capacity to help delivering neighbourhood services.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR ENVIRONMENT COMMITMENTS – WE WILL:			
13.1	Review our arrangements with the Parks Trust, Parish Councils and others to develop new collaboration methods to enable others to manage and improve their own local public realm.		•	•
13.2	Review our Low Carbon Strategy action plan by April 2018 to ensure MK is on track to be carbon neutral by 2050			•
13.3	Review our Landscape Management Strategy to ensure that our green spaces and trees are maintained safely and efficiently using the resources available.		•	•
13.4	Develop an implementation plan for the new Flood and Water Strategy			•

REGENERATION				
14	We want to ensure that every area of Milton Keynes is able to benefit from the benefits of growth and that every person, so matter where they live, has access to a good home and the ability to fulfil their potential.	OPPORTUNITY	AFFORDABLE	HEALTHY
	OUR REGENERATION COMMITMENTS – WE WILL:			
14.1	Ensure community-led plans for every priority regeneration estate, and hold a referendum for every individual plan, as a “double lock” for communities.	•	•	•
14.2	Amend our policy on business rate relief to support small shops, traditional high streets and local centres, by potentially offering relief for bringing empty properties back into use.	•		
14.3	By March 2017 start engagement with the Bletchley community about a developing a masterplan for Bletchley Town Centre.	•	•	•
14.4	Ensure progress on the Agora re-development and that Wolverton Works regeneration plans are in line with community expectations by the end of August 2016.	•	•	•

EUROPEAN DESTINATION CITY				
15	We want to make Milton Keynes a European destination city with a great cultural offer and places that attract investment.	OPPORTUNITY	AFFORDABLE	HEALTHY
OUR EUROPEAN DESTINATION CITY COMMITMENTS – WE WILL:				
15.1	Develop and deliver an exciting programme of activity for the MK50 celebrations with partners.	•		•
15.2	Develop and promote the notion of MK as a creative and cultured city through events and bids, including an outstanding and credible bid to become European Capital of Culture 2023.	•		•
15.3	Undertake a study with partners to determine improvements to CMK Market by January 2017.	•	•	•
15.4	Develop options by June 2018 for creation of a “City Gateway” framework for Station Square.	•		•

Partnership

Building on our Cooperative Borough ethos, we will exercise effective and collaborative city leadership, working alongside partners of all backgrounds and disciplines.

PARTNERSHIP

CITY LEADERSHIP

- Enabling and empowering others to improve our City.
- Supporting parishes, the voluntary sector and communities to get things done.
- Working in partnership with health and other public services to innovate, reform and improve outcomes.
- Supporting businesses to grow and contribute to life in a prosperous and more equal City.
- Working with neighbours for a devolution deal that meets Milton Keynes’ needs.

16	PARTNERSHIP			
	We will deliver a collaborative partnership approach and ensure we are working closely with all stakeholders to ensure that we build community resilience and develop our Co-operative Council ethos.	OPPORTUNITY	AFFORDABLE	HEALTHY
OUR PARTNERSHIP COMMITMENTS – WE WILL:				
16.1	Review with our partners all our partnership arrangements, boards, forums and meetings to ensure better ways of working, clarity of roles, reduce duplication and improve outcomes.		•	•
16.2	Not reduce funding for Parish or any direct grant funding to the VCS sector for at least two years and develop options on future funding models for Parish Councils to assist in developing community capacity for service delivery.	•	•	•
16.3	Work with partners in the Voluntary Sector to establish an effective and constructive dialogue.	•		•
16.4	Support the MKCCM proposals for a Business Improvement District bid.	•	•	•
16.5	Support the development of an agreed set of proposals each year with Citizens:MK to be proposed at their annual assembly.	•	•	•
16.6	Seek to be an exemplar employer, supporting the wellbeing and development of our staff so they are able do the best they can for MK.	•		•