



# **REVENUE BUDGET 2013/14 CAPITAL PROGRAMME 2013/14**

For the year 1<sup>st</sup> April 2013 - 31<sup>st</sup> March 2014

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## Foreword

Welcome to the 2013/14 edition of the Milton Keynes Council Budget Book, setting out the council's planned use of resources to achieve its policy objectives. It brings together core budget data and highlights key issues facing the council in the 2013/14 financial year.

The council's Corporate Plan sets out a vision and outcomes for Milton Keynes together with a series of priority actions to provide a shared framework for both the council and its partner organisations. Within the last year, this plan has been reviewed to ensure it still reflects the current key issues for Milton Keynes. The decision was that the current plan was adequate and did not need revising. The budget for the council has been formulated to ensure that the resources available support priorities set out in this plan.

The key themes of the Corporate Plan are:

**World Class MK** – we aim to increase the international and national standing of Milton Keynes by building on our strengths and unique qualities so that businesses and people are attracted to live and work here as well as stay.

**Living in MK** – our aim is that all those living in Milton Keynes should enjoy happy and fulfilled lives, and be safe from harm and neglect and achieve their full potential. We aim to have strong communities with a sense of pride and to strive to meet the ambitions and needs of local citizens.

**Working in MK** – we aim to bring people, jobs and industries to Milton Keynes to improve the strength and resilience of the local economy. We also aim to improve the skills and opportunities of all people in Milton Keynes and help them into work.

**Visiting MK** – we aim to make Milton Keynes a premier visitor destination with a safe and effective transport system which is accessible regionally, nationally and internationally.

**Cleaner, Greener, Safer and Healthier MK** – we aim to improve health and well-being, reduce health inequalities and work with partners to reduce crime and disorder to improve the quality of life in Milton Keynes. We will also aim to improve the range and quality of housing and embrace the open green spaces.

The budget has been determined against a background of tough economic conditions and a continued significant reduction in local government funding. In order to deliver the council's aspirations as set out in the Corporate Plan, meet its statutory requirements and also be attentive to the needs of its communities, we have taken a proactive and strategic approach to managing our resources. Wherever possible we have made savings through driving down costs, reducing overheads and improving the efficiency of the council, we are also working on organisational transformation to identify alternative ways of delivering services and to reduce costs.

The council has recently consulted local people on specific budget proposals. The findings from this consultation were considered by our Councillors to inform their decision regarding the budget for the 2013/14 financial year.

The proposed changes to services are set out in this Budget Book; and further transformation of the council will continue throughout the year.

This publication, together with the Corporate Plan, can be found on Milton Keynes Council's website [www.milton-keynes.gov.uk](http://www.milton-keynes.gov.uk).

Tim Hannam

Corporate Director - Resources



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## 1. Setting the council's Budget

### Principles underpinning the Budget Strategy

The council's financial vision is as follows:

"To achieve a stable financial position going forward where:

- Finances are aligned to our key priorities
- We have reliable and robust financial information
- Management of resources is well controlled and effective throughout the year"

This financial vision is underpinned by 10 key principles, which are as follows:

- Spending is aligned to key priorities as set out in the Corporate Plan.
- Emerging pressures are managed within existing cash limits.
- Income is only included in budget where supported by robust proposals and is deliverable.
- Future liabilities are anticipated and budgets are sustainable.
- Base Budget / One-off expenditure/ Capital expenditure are distinguished.
- Savings proposals are supported by project plans and the impact on service delivery is clear.
- Capital and revenue planning needs to be integrated to ensure implications are fully anticipated and the allocation of capital resources is separate from expenditure approval.
- The use of specific grant funding does not lead to revenue budget pressures.
- The council reduces its dependency on reserves to balance the budget.
- The council ensures it has sufficient earmarked reserves to address the risks identified in future years particularly in relation to demand led services.

The council has set its 2013/14 budget against the back drop of cash reductions in government funding of 7.3%, which equates to 9.3% in real terms, and a fragile national economy. In arriving at a net budget of £203m, the council has funded on-going pressures of £6.4m and generated sustainable savings proposals of £16.7m.

The announcements made in the Autumn Statement 2012, confirmed public sector funding reductions until and including 2017/18, reinforcing the need for the council to make further medium term budgetary savings and to transform service provision in order to be a smaller more enabling authority.

The council continues to address the financial challenges by undertaking a proactive, strategic approach to its medium term financial planning and will continue to address the funding gap through the following:

- Delivering savings through the Organisational Transformation Programme.
- Renegotiating the council's contracts to improve value for money and reduce costs.
- Improving efficiency and opportunities for cost reduction through improved procurement, commissioning and shared services.
- Generation of additional income through new opportunities and changes to current fees and charges.
- Consideration of the transfer of some services to those who are best placed to deliver them e.g. Parish Councils and Voluntary Organisations.
- Reduction in overhead costs, including a proportionate reduction in business support services alongside the service changes.
- Focusing service delivery on council priorities, which may result in some services either ending or being reduced.



## Meeting Unavoidable Pressures

The council has identified a number of demographic and economic issues which will have a budgetary impact at both a corporate and service level. These include:

- A significant increase in the number of older people and children living in the town. Over the last ten years, Milton Keynes has experienced;
  - 22% increase in over 75 year olds, increasing the need for adult social care provision.
  - 14% increase in 0-19 year olds, which equates to 820 extra children a year, impacting across all areas of Children's Services; from the number of school places that are required to the number of children placed in care.
- A position of high inflation even though growth in the economy remains weak, which increases costs and also continues to suppress interest rates.
- Energy costs which continue to rise well above current rates of inflation.

## Sustainability Items

The council's budget principles require provision for future liabilities. There are three key issues which require future financial provision. In order to smooth the future impact of these known liabilities, these items are being built into the revenue budget on an incremental basis in advance of when costs will be incurred. This means funding will be available in the base budget position when required, but these items will be used on a one-off basis in the interim to fund one-off pressures. These items have been treated as follows:

**Pension Fund Contributions** – The Pension Fund is administered by Buckinghamshire County Council. On a national level, the Government entered into a programme of reform of all public sector pension schemes. Agreement has been reached between the Local Government Association and trade unions on the core parameters of a revised scheme which will be introduced in April 2014.

The timing of the detailed regulations will determine whether the Actuary can take these into account in the next triennial valuation. This revaluation will form the basis for updating pension costs for the three years commencing 2014/15. In recognition of a potential increase in the pension fund liability particularly as a result of investment market uncertainty, an increase of 1% of pay costs has been included in the base budget for all future years.

**Residual Waste Treatment Project** – In October 2012 the Cabinet approved a final preferred bidder to build a residual waste treatment facility, which will be funded by prudential borrowing. Until such time that the final costs are confirmed, an increase of £0.5m will be included for 2014/15, with an additional increase of £0.880m in 2015/16 and 2016/17. This funding position ensures sufficient resources are in place to fund the baseline model.

**Prudential Borrowing for Highways and Infrastructure** – In order to address the long term repair and maintenance issues surrounding the council's asset base, the base budget includes an additional amount of £1m each year until 2014/15. This funding is proposed to enable the council to fund prudential borrowing to address its infrastructure replacement issues. Contributions of an additional £0.220m are included in 2015/16 and 2016/17, in line with the long-term strategy for infrastructure.

Providing for these future liabilities is sound financial management and ensures that we are anticipating our future funding demands and making sustainable provision in our budget planning forecasts. The major benefit is that the Council smoothes the introduction of these new liabilities into the base budget in advance of their occurrence, whilst allowing the resources to be either held on the Balance Sheet to further manage the impact of the change or to be used as a resource to fund one-off expenditure pressures.

## Risk Management

A critical element of medium term financial planning is to ensure that the financial consequences of risk are adequately reflected in the council's finances. All of the main risks that face the council are included in a risk register, which reflects the likelihood of the risk happening, the potential financial implications and the controls in place to attempt to mitigate the consequences.



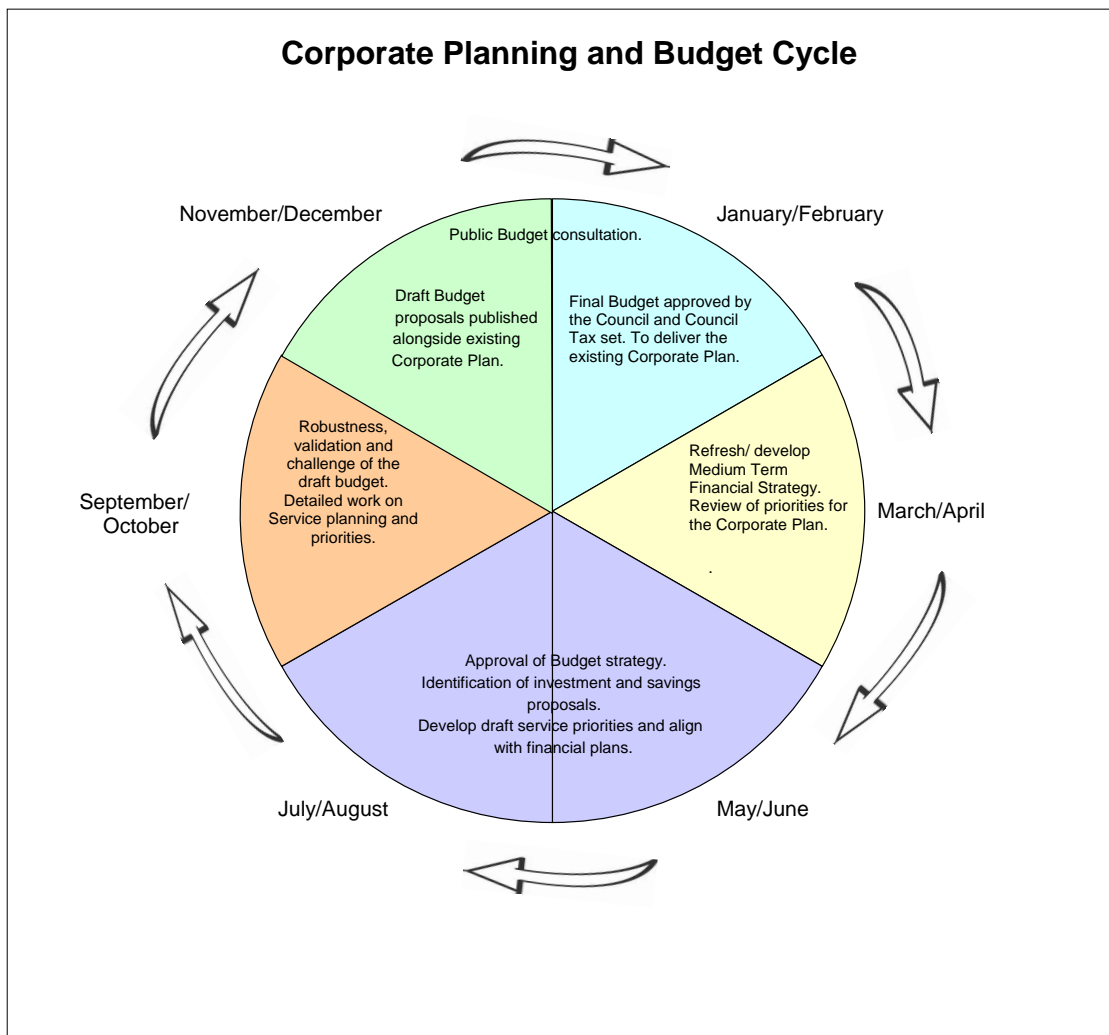


## 2. How was the council's 2013/14 budget set?

### Planning Cycle

Medium Term Financial Planning is an integrated process aligned with the corporate and service planning process. This is to ensure that the annual budget reflects the priorities of the council, and that service plans explain consistently how priorities will be delivered, and the resulting outcomes, within the resources available. The Medium Term Financial Plan produces a multi year framework for future resource allocation, looking further ahead than the next annual budget, in order to support the strategic planning of the council.

The table below summarises the 2013/14 Corporate and Budget planning process:





### 3. Medium Term Financial Planning [MTFP]

A significant proportion of the services the council delivers are in response to statutory and legislative requirements. Costs are increasing due to demographic changes and inflation. Government funding is also reducing significantly. As a result the council must actively seek ways to access additional funding, reprioritise resources, improve efficiency and reduce costs and align funding with local priorities.

Based on the best current information, our estimation of the medium term pressures and savings and the resulting budget gap is as follows:

**The indicative MTFP Forecast (as published in February MTFP) is as follows:**

Indicative MTFP Forecast	2013/14	2014/15	2015/16	2016/17	2017/18
	£m	£m	£m	£m	£m
Reduction in HRA recharge	0.500	0.200	0.200	0.200	0.200
Additional parish precepts	0.000	0.301	0.159	0.164	0.196
Pay Inflation	1.486	1.498	2.674	2.674	2.769
Contractual Inflation	2.247	2.309	2.039	1.357	1.357
Goods and Services	(0.017)	0.288	0.297	0.278	0.834
Income Changes	0.211	(0.212)	(0.353)	(0.113)	(0.534)
Debt financing	0.000	0.058	0.897	0.646	0.004
<b>Inflationary pressures</b>	<b>4.427</b>	<b>4.442</b>	<b>5.914</b>	<b>5.206</b>	<b>4.824</b>
Demography	1.736	1.744	1.740	1.665	1.665
Legislative Change	0.176	0.026	0.000	0.000	0.000
General	1.914	0.217	0.218	0.000	0.000
Member Driven	0.247	0.116	0.000	0.000	0.000
Corporate Budget Pressures	2.362	2.250	2.250	2.250	2.250
<b>Other pressures</b>	<b>6.435</b>	<b>4.352</b>	<b>4.208</b>	<b>3.915</b>	<b>3.915</b>
One-off pressures	5.708	2.714	1.603	0.674	0.356
Funding reduction	8.327	10.269	8.627	8.444	8.137
<b>Total pressures</b>	<b>24.896</b>	<b>21.777</b>	<b>20.352</b>	<b>18.240</b>	<b>17.233</b>
Commissioning/efficiency	(5.046)	(1.542)	(0.486)	(0.300)	0.000
Service re-design	(2.574)	(2.244)	(1.645)	0.000	0.000
Charges to users	(1.882)	(0.118)	0.000	0.000	0.000
Service reduction	(2.678)	(2.130)	(0.731)	0.000	0.000
Overhead reduction	(4.379)	(2.343)	(1.919)	(0.936)	0.000
Additional income	(3.211)	(3.149)	(3.085)	(3.171)	(3.260)
Use of one-off funding for one-off pressures	(5.708)	(2.714)	(1.603)	(0.674)	(0.365)
<b>Total savings</b>	<b>(25.478)</b>	<b>(14.240)</b>	<b>(9.469)</b>	<b>(5.081)</b>	<b>(3.625)</b>
<b>Total current gap</b>	<b>(0.581)</b>	<b>7.538</b>	<b>10.883</b>	<b>13.158</b>	<b>13.608</b>
Cumulative gap	(0.581)	6.956	17.839	30.997	44.605

\* The 2013/14 Surplus budget will be used to fund one-off pressures in 2013/14





#### 4. Government Revenue Funding

The Local Government Resource Review has changed the way that funding is received by Local Government from Central Government. Rather than receiving a fixed Formula Grant, Government funding will now be through a combination of retained business rates and an additional payment through Revenue Support Grant.

These changes lead to greater uncertainty and expose the council to in-year funding risks.

The table below summarises Milton Keynes Council's Government forecast funding over the medium term, following assumptions about total Government funding based on the Provisional Local Government Finance Settlement for 2013/14 and 2014/15 and national headline spending totals for future years (source MTFP February 2013).

<b>Government Revenue Funding</b>	<b>2013/14 £m</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>	<b>2017/18 £m</b>
Revenue Support Grant (and rolled in Grants)	(61.023)	(50.063)	(40.999)	(31.901)	(23.095)
Retained Business Rates (and rolled in Grants)	(40.597)	(41.842)	(42.679)	(43.532)	(44.403)
Central Education Grant	(3.610)	(3.054)	(2.654)	(2.454)	(2.254)
<b>Total Government Funding</b>	<b>(105.230)</b>	<b>(94.959)</b>	<b>(86.332)</b>	<b>(77.887)</b>	<b>(69.752)</b>
Reduction in Government Funding	8.326	10.271	8.627	8.444	8.135
<b>Percentage Reduction</b>	<b>(7.30%)</b>	<b>(9.80%)</b>	<b>(9.10%)</b>	<b>(9.80%)</b>	<b>(10.40%)</b>

#### Income & Funding Risks

There are a number of issues that will effect the council's funding over the medium term. These will be monitored to inform both in year budget monitoring and future medium term planning. These issues are:

- The Localisation of Business Rates means that while the council retains a proportion of its business rates it collects as funding, appeals and changes to businesses could reduce the business rates collected and impact on the council's level of funding.
- The Local Council Tax Support Scheme leads to greater uncertainty in the rate of Council Tax collection.
- Further reductions to the Revenue Support Grant as a result of the government responding to the worsening economic climate.
- The number of schools becoming academies and the pace of conversion. For every pupil that transfers to an academy setting, the council loses £116 of funding; this will affect both the 2013/14 position and future years.
- Potential for changes to grant funding including New Homes Bonus, and the outcome of the 2015/16 Spending Round.



## 5. Budget Monitoring

Income and expenditure is closely monitored throughout the year and compared to the budget. Regular monitoring reports are presented to Cabinet, detailing the overall revenue and capital performance against budget, forecasting the likely outturn position and explaining the reasons for any significant variations.

Expenditure must be contained within budgets agreed by full Council for each Service Group (i.e. their cash limits). Any expenditure variation from the agreed budgets is only permitted if virement rules governing the transfer of funds from one budget to another have been followed.

Income levels from customer fees and charges are assessed throughout the year and reviewed against targeted levels, to ensure the council has effective charging policies.

In addition the regular monitoring reports will continue to include an indication of financial risk associated with the savings proposals within the budget.

## 6. Major Changes

The public sector is an ever changing environment, in the midst of a period of sustained economic austerity and government reforms, there are a number of new challenges to Milton Keynes Council in 2013. The main changes are as follows:

### **Transfer of Public Health functions from PCTs to Local Authorities**

Upper tier and unitary Local Authorities will take on new Public Health responsibilities from April 2013. Local Authorities will have a role across the three domains of public health, health improvement, health protection and health services. In addition to improving the health of the people in its area, local authorities will also have new functions for taking steps to protect the health of the population, and to ensure an informed NHS Commissioning service.

This new set of responsibilities are funded through a ring fenced grant. Milton Keynes Council's allocation for 2013/14 is £7.989m.

### **Welfare Reform Act**

On 8<sup>th</sup> March 2012 the Welfare Reform Act received Royal Assent. The Act legislates for the biggest change to the welfare system for over 60 years.

It introduced a wide range of reforms intended that to make the benefits and tax credits systems fairer and simpler by:

- creating the right incentives to get more people into work
- protecting the most vulnerable in our society
- delivering fairness to those claiming benefit and to the taxpayer.

The Government plans to introduce Universal Credit (the consolidation of various means tested benefits and tax credits) over the period 2013 to 2017.

In the meantime, the most significant impact of this Act is the ending of Council Tax Benefit and the replacement with Local Council Tax Support policies.

### Localisation of Council Tax Support

The Government has abolished the National Council Tax Benefit, which was a means tested social security benefit, administered by Local Authorities that was intended to help meet the cost of Council Tax for those on low incomes.



Local Authorities, instead have a duty to develop and administer their own Local Council Tax Support Schemes, with a reduction of Government funding of approximately 10%.

Milton Keynes Council Local Council Tax Reduction Scheme was approved by full Council in December 2012.

The scheme was designed to mitigate against the Government funding reductions by introducing a benefit cap of 80%, which means the maximum level of support an individual can receive is 80% of their Council Tax.

The scheme protects pensioners from any changes and ensures suitable financial incentives are in place to support people going out to work. There is also the creation of a discretionary fund which provides hardship support to the most vulnerable people within the community.

Without implementing this scheme, Milton Keynes Council would be facing a budget deficit of approximately £1.8m within 2013/14.

### **Limited Liability Partnerships**

The council is continuously reviewing the way it delivers its services to ensure they are provided in an efficient and effective manner, and as such will be working in partnership with two new Limited Liability Partnerships (LLP's). An LLP is an alternative business vehicle that gives the benefits of limited liability, but allows its members the flexibility of organising their internal structure as an external partnership in order to meet shared priorities and outcomes. The council has established two new LLPs;

#### Milton Keynes Development Partnership

Milton Keynes Council has purchased £31m of Homes and Community Agency (HCA) assets and has taken planning functions from the HCA. These decisions mean that planning powers for the whole Borough are in the hands of locally-elected representatives and the council is in control of it's own growth agenda for the first time.

Milton Keynes Development Partnership (MKDP) is a Limited Liability Partnership set up by Milton Keynes Council to facilitate Milton Keynes' continued growth and economic success by promoting the development of land assets purchased from the HCA, in line with the council's Corporate Plan and Economic Development Strategy.

#### Milton Keynes Service Partnership

On 1<sup>st</sup> January 2013, 650 staff transferred from Mouchel to the council-owned Limited Liability Partnership, Milton Keynes Service Partnership, following a significant renegotiation of the Public Private Partnership agreement.

This will facilitate the delivery of efficient support services to the council and provide new opportunities for innovation and flexibility moving forwards.

### **Milton Keynes Tariff**

Milton Keynes Council has taken on responsibility of the operation of the Milton Keynes Tariff (£310m), which is a forward funding mechanism for infrastructure and growth, alternatively funded from developer contributions for each new house or commercial property built within Milton Keynes Urban Development Area.

Alongside the HCA transfer, this will allow the council to take forward an innovative and streamlined approach to development, that will create new jobs, and deliver necessary infrastructure, whilst giving local people a greater say and a greater stake in the future of their community.



## 7. Revenue Budget 2013/14, General Fund and Council Tax Summary

Table 1: The Council's Budget Requirement

	Budget 2013/14 £'m	Band D Council Tax £
<b>BUDGET REQUIREMENT 2012/13</b>	<b>208.346</b>	<b>1,391.91</b>
Inflationary increases	4.731	
Demographic Growth	1.736	
Other Pressures	4.699	
Savings/Income Proposals	(16.560)	
Increase in Parish Costs	0.245	
<b>BUDGET REQUIREMENT 2013/14</b>	<b>203.197</b>	<b>1,417.48</b>
<b>Funded From:</b>		
Revenue Support Grant	(61.023)	
Retained Business Rates	(40.597)	
Council Tax (including parish precepts)	(89.928)	
Public Health	(7.989)	
Central Education Grant	(3.610)	
ICAS (NHS grant)	(0.050)	
<b>TOTAL FINANCING</b>	<b>(203.197)</b>	



## 8. General Fund: Objective Summary

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b>SERVICE BUDGETS</b>			
Corporate Core	4,549,117	4,144,676	4,424,628
Planning & Strategic Transport	9,885,695	9,797,166	9,330,382
Children & Families: Integrated Support and Social Care	49,966,854	49,377,612	49,374,688
Children & Families: Education, Effectiveness and Participation	15,303,109	15,017,265	11,512,668
Community Facilities Unit	12,151,394	12,341,379	11,439,415
Public Realm	35,880,615	37,799,013	34,622,490
Finance, HR & Governance	7,049,744	7,820,446	6,759,906
Public Access	303,370	349,593	119,782
Housing and Community	6,175,216	6,290,990	5,846,508
Adult Social Care & Health	63,308,886	62,166,720	61,168,219
Public Health	7,989,000	7,989,000	8,215,143
<b>Net Cost of Services</b>	<b>212,563,000</b>	<b>213,093,860</b>	<b>202,813,829</b>
<b>LEVIES</b>			
Flood Defence	132,772	132,772	128,810
Drainage Board	312,160	312,160	314,625
<b>Total Levies</b>	<b>444,932</b>	<b>444,932</b>	<b>443,435</b>
<b>DEBT FINANCING AND INTEREST CHARGES</b>	21,306,800	20,234,650	19,572,485
<b>ASSET RENTALS/DEPRECIATION INCLUDED IN SERVICE BUDGETS</b>	(34,921,643)	(34,921,643)	(32,385,302)
<b>CORPORATE ITEMS</b>			
Pay & Energy Inflation	72,000	72,000	1,680,000
Corporate Savings	(296,000)	(296,000)	(1,912,000)
Other Corporate items	(225,731)	(225,731)	1,082,119
Sustainability Items	4,160,000	4,160,000	6,414,000
<b>Total Corporate Items</b>	<b>3,710,269</b>	<b>3,710,269</b>	<b>7,264,119</b>
<b>BUDGET REQUIREMENT</b>	<b>203,103,358</b>	<b>202,562,068</b>	<b>197,708,566</b>
Parish Precepts	5,243,119	5,243,119	5,488,134
<b>TOTAL EXPENDITURE</b>	<b>208,346,477</b>	<b>207,805,187</b>	<b>203,196,700</b>
Council Tax	(99,327,119)	(99,327,119)	(89,927,700)
Council Tax Freeze Grant	(4,600,000)	(4,600,000)	0
Early Intervention Grant	(11,188,000)	(11,188,000)	0
Learning Disability Reform Grant	(3,631,000)	(3,631,000)	0
Revenue Support Grant and rolled in grants	(1,595,798)	(1,595,798)	(61,023,000)
Retained Business Rates	(80,015,560)	(80,015,560)	(40,597,000)
Central Education Grant	0	0	(3,610,000)
Independent Complaints Advocacy Service Grant	0	0	(50,000)
Public Health Grant	(7,989,000)	(7,989,000)	(7,989,000)
<b>TOTAL FUNDING</b>	<b>(208,346,477)</b>	<b>(208,346,477)</b>	<b>(203,196,700)</b>
<b>(SURPLUS) / DEFICIT</b>	<b>0</b>	<b>(541,290)</b>	<b>0</b>

\*Based on Period 10 - January 2013





## 9. General Fund: Subjective Summary

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b>Expenditure</b>			
Employee Costs	77,965,718	76,662,019	76,448,867
Premises Costs	32,426,111	31,218,264	32,074,134
Transport Costs	14,947,832	15,211,004	15,385,805
Supplies & Services	86,088,253	90,119,510	84,632,238
Third Party Payments / Transfers	331,316,195	331,795,431	372,964,998
Services received from other Service Groups	10,920,926	14,055,655	11,871,000
<b>TOTAL EXPENDITURE</b>	<b>553,665,035</b>	<b>559,061,883</b>	<b>593,377,042</b>
<b>Income</b>			
Government Grants	(289,811,022)	(289,874,565)	(332,230,835)
Other Grants & Contributions	(7,755,296)	(7,204,287)	(8,793,054)
Fees & Charges	(44,021,735)	(46,679,631)	(45,040,626)
Services provided to other Service Groups	(23,007,461)	(24,512,035)	(22,527,397)
<b>TOTAL INCOME</b>	<b>(364,595,514)</b>	<b>(368,270,518)</b>	<b>(408,591,912)</b>
Contributions to Reserves	635,000	1,451,400	435,000
(Transfer from) Reserves	(274,657)	(2,901,307)	(274,657)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>189,429,864</b>	<b>189,341,458</b>	<b>184,945,473</b>
Capital Charges	24,078,068	23,625,185	23,117,997
Allocation of Central and Departmental Overheads	(5,161,455)	(5,161,456)	(4,866,770)
<b>NET EXPENDITURE</b>	<b>208,346,477</b>	<b>207,805,186</b>	<b>203,196,700</b>
<b>TOTAL FUNDING</b>	<b>(208,346,477)</b>	<b>(208,346,477)</b>	<b>(203,196,700)</b>
<b>(SURPLUS) / DEFICIT</b>	<b>0</b>	<b>(541,291)</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2013)





## 10. General Fund: 2013/14 Budget Analysis by Service Group

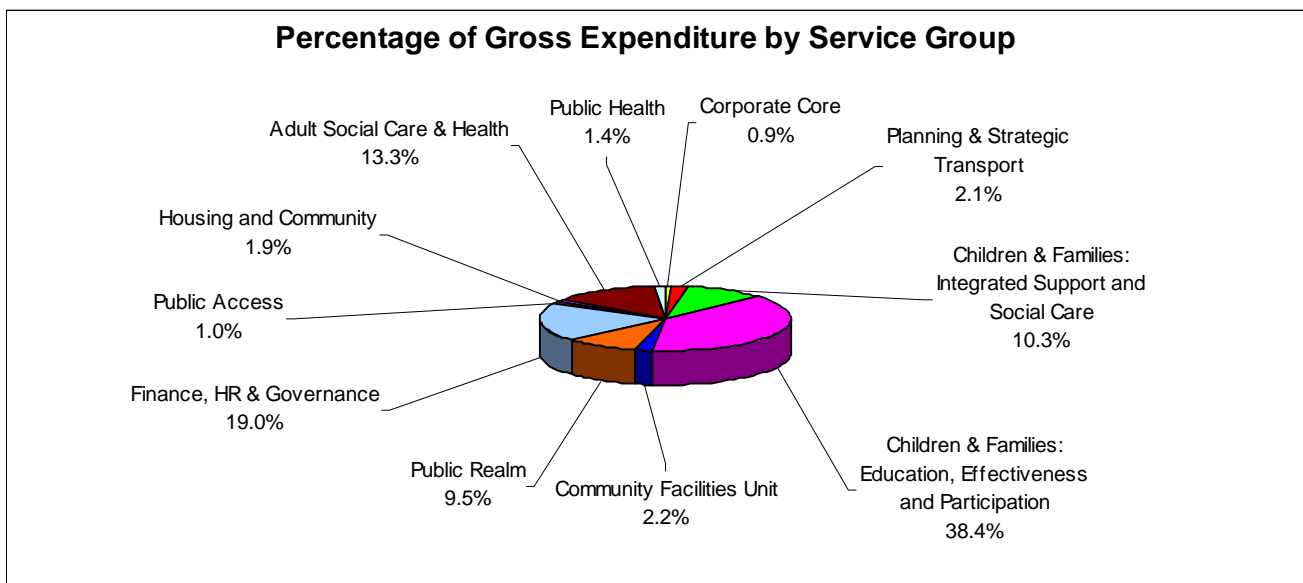
	Corporate Core £'000	Planning & Strategic Transport £'000	Children & Families: Integrated Support and Social Care £'000	Children & Families: Education, Effectiveness and Participation £'000	Community Facilities Unit £'000	Public Realm £'000	Finance, HR & Governance £'000	Public Access £'000	Housing and Community £'000	Adult Social Care & Health £'000	Public Health £'000	Debt Financing £'000	Asset Rentals £'000	Corporate items (incl Levies) £'000	Parish Precepts £'000	Total £'000
Employee Costs	2,834	2,854	19,087	7,199	2,683	7,030	7,153	1,297	4,898	19,008	1,274	0	0	1,133	0	76,450
Premises Costs	0	0	602	350	883	25,493	611	2,765	870	326	0	0	0	173	0	32,074
Transport Costs	45	7,618	559	4,162	55	1,944	205	10	85	699	6	0	0	0	0	15,386
Supplies & Services	1,836	630	7,179	13,866	2,039	6,540	23,620	3,086	3,161	10,052	6,607	51	0	5,963	0	84,631
Third Party Payments / Transfers	0	0	29,276	193,090	653	0	99,729	0	47	44,244	0	0	0	439	5,488	372,965
Services received from other Service Groups	321	224	1,630	771	748	3,649	667	1,100	939	1,685	137	0	0	0	0	11,871
<b>TOTAL EXPENDITURE</b>	<b>5,036</b>	<b>11,326</b>	<b>58,333</b>	<b>219,438</b>	<b>7,061</b>	<b>44,655</b>	<b>131,985</b>	<b>8,258</b>	<b>10,002</b>	<b>76,014</b>	<b>8,024</b>	<b>51</b>	<b>0</b>	<b>7,708</b>	<b>5,488</b>	<b>593,377</b>
Government Grants	0	0	(11,721)	(217,438)	0	0	(100,447)	(8)	0	(2,617)	0	0	0	0	0	(332,231)
Other Grants & Contributions	0	(379)	(511)	(440)	0	0	(1,283)	(430)	(500)	(5,250)	0	0	0	0	0	(8,793)
Fees & Charges	(467)	(2,496)	(628)	(3,398)	(1,776)	(14,685)	(2,193)	(2,436)	(4,571)	(10,972)	(35)	(1,384)	0	0	0	(45,041)
Services provided to other Service Groups	(560)	(466)	(481)	(751)	(34)	(8,650)	(4,861)	(3,030)	(666)	(610)	0	(2,418)	0	0	0	(22,527)
<b>TOTAL INCOME</b>	<b>(1,027)</b>	<b>(3,341)</b>	<b>(13,341)</b>	<b>(222,027)</b>	<b>(1,810)</b>	<b>(23,336)</b>	<b>(108,783)</b>	<b>(5,903)</b>	<b>(5,738)</b>	<b>(19,449)</b>	<b>(35)</b>	<b>(3,802)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(408,592)</b>
Contributions to Reserves	0	0	0	0	0	0	435	0	0	0	0	0	0	0	0	435
(Transfer from) Reserves	0	(55)	0	0	0	0	(220)	0	0	0	0	0	0	0	0	(275)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>4,009</b>	<b>7,930</b>	<b>44,992</b>	<b>(2,589)</b>	<b>5,251</b>	<b>21,320</b>	<b>23,416</b>	<b>2,355</b>	<b>4,264</b>	<b>56,565</b>	<b>7,989</b>	<b>(3,751)</b>	<b>0</b>	<b>7,708</b>	<b>5,488</b>	<b>184,946</b>
Capital Charges	19	34	981	11,341	5,314	11,449	557	1,913	311	462	0	23,121	(32,385)	0	0	23,118
Allocation of Central and Departmental Overheads	397	1,367	3,402	2,761	874	1,854	(17,214)	(4,148)	1,272	4,141	226	202	0	0	0	(4,867)
<b>NET EXPENDITURE</b>	<b>4,425</b>	<b>9,330</b>	<b>49,375</b>	<b>11,513</b>	<b>11,439</b>	<b>34,622</b>	<b>6,760</b>	<b>120</b>	<b>5,847</b>	<b>61,168</b>	<b>8,215</b>	<b>19,573</b>	<b>(32,385)</b>	<b>7,708</b>	<b>5,488</b>	<b>203,197</b>



## 11. Service Group Totals

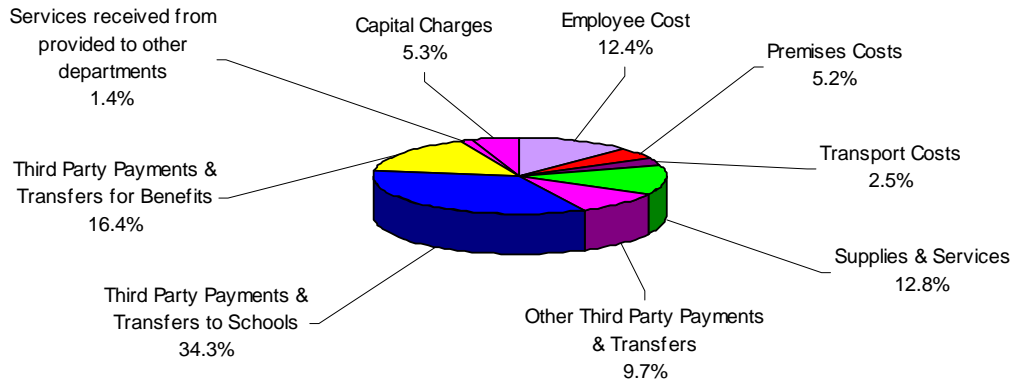
	<b>2012/13 Actual Budget</b>	<b>2012/13 Forecast* Actual</b>	<b>2013/14 Original Budget</b>
	£	£	£
Corporate Core	5,536,646	5,310,514	5,451,454
Planning & Strategic Transport	12,489,637	12,312,713	12,671,351
Children & Families: Integrated Support and Social Care	53,101,420	52,868,268	62,715,362
Children & Families: Education, Effectiveness and Participation	188,808,073	188,369,756	233,539,326
Community Facilities Unit	14,034,294	14,682,606	13,249,592
Public Realm	58,701,484	60,816,622	57,958,085
Finance, HR & Governance	133,283,829	131,853,438	115,543,272
Public Access	5,229,753	4,490,814	6,023,073
Housing and Community	11,397,362	13,580,792	11,584,404
Adult Social Care & Health	83,558,419	84,962,257	80,617,477
Public Health	7,989,000	7,989,000	8,250,363
<b>Gross Service Group Expenditure Budget</b>	<b>574,129,917</b>	<b>577,236,780</b>	<b>607,603,759</b>
Government Grants	(289,811,022)	(289,874,565)	(332,230,835)
Other Grants & Contributions	(7,755,296)	(7,204,287)	(8,793,054)
Fees & Charges	(43,411,230)	(44,970,125)	(43,656,736)
Services provided to other departments	(20,589,369)	(22,093,943)	(20,109,305)
<b>Gross Service Group Income Budget</b>	<b>(361,566,917)</b>	<b>(364,142,920)</b>	<b>(404,789,930)</b>
<b>Net Cost of Services</b>	<b>212,563,000</b>	<b>213,093,860</b>	<b>202,813,829</b>
Levies	444,932	444,932	443,435
Debt Financing and Interest Charges	21,306,800	20,234,650	19,572,485
Asset Rentals/Depreciation	(34,921,643)	(34,921,643)	(32,385,302)
Corporate items	3,710,269	3,710,269	7,264,119
Parish precepts	5,243,119	5,243,119	5,488,134
<b>Net Expenditure</b>	<b>208,346,477</b>	<b>207,805,187</b>	<b>203,196,700</b>

\*Based on Period 10 - January 2013





### Percentage of Gross Expenditure by subjective type





## 12. One-off Expenditure & Funding

In total the following one-off resources are available to use in the 2013/14 to fund one-off expenditure items:

	Base Budget £	Revised Budget £	Total One Off Funding £
Sustainability Items	(3,450,000)	0	(3,450,000)
One-off resources arising from provisional Settlement	(581,000)	0	(581,000)
Collection Fund Surplus	0	(1,100,000)	(1,100,000)
One Off Funding and Budget Rollovers not required in 2012/13	0	(458,000)	(458,000)
Business Rate Income from forecast growth	0	(400,000)	(400,000)
Grant to return topsliced New Homes Bonus	0	(350,000)	(350,000)
Non-ringfenced adoption and children's support funding	0	(25,000)	(25,000)
<b>Total One-off Funding</b>	<b>(4,031,000)</b>	<b>(2,333,000)</b>	<b>(6,364,000)</b>
One-off Pressures			6,797,000
One-off Savings			(433,000)
<b>Total One-off Expenditure</b>			<b>6,364,000</b>
<b>Total</b>			<b>0</b>



### 13. Controllable Gross Expenditure Budget

The table below shows that the council's 2013/14 gross expenditure budget is £636m. However, there are a number of areas where funding and therefore expenditure is ring-fenced to a specific purpose. This means the council has no choice but to use this money for the specified purpose. The three main areas in this category are:

- Dedicated Schools Grant – Ring fenced for front line school provision and some support services when approved by schools forum.
- Public Health – Ring fenced for new Public Health responsibilities.
- Benefits – Ring fenced for the payment of housing benefit to eligible individuals.

After deducting these three areas the council's 2013/14 gross expenditure budget is £320m.

In addition, the council is statutorily required to provide social care services to children and adults. Although packages of care are regularly reviewed, in reality the majority of this spend remains committed, with demands increasing as population increases. The council spends £96m on social care provision each year. This leaves a remaining 2013/14 gross budget of £225m.

This provides a major challenge for the council's medium term budget setting process, as the scope for developing saving proposals is limited to the remaining gross expenditure budget.

	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000
<b>Opening Gross Expenditure Budget</b>	<b>647,942</b>	<b>649,437</b>	<b>656,508</b>	<b>665,697</b>
Less Services received from other Service Groups	(11,871)	(11,871)	(11,871)	(11,871)
<b>Revised Gross Expenditure Budget</b>	<b>636,071</b>	<b>637,566</b>	<b>644,637</b>	<b>653,826</b>
Less Dedicated Schools Grant	(207,931)	(207,931)	(207,931)	(207,931)
Less Public Health Funding	(8,024)	(8,021)	(8,021)	(8,021)
Less Benefits	(99,729)	(99,372)	(99,372)	(99,372)
<b>Gross Controllable Expenditure Budget</b>	<b>320,387</b>	<b>322,242</b>	<b>329,313</b>	<b>338,502</b>
Less Adult & Children's Front Line Care Provision	(95,572)	(96,278)	(95,848)	(96,775)
<b>Remaining Gross Expenditure Budget</b>	<b>224,815</b>	<b>225,964</b>	<b>233,465</b>	<b>241,727</b>
Remaining Gross Budget as a % of Overall Council Gross Budget	35%	35%	36%	37%



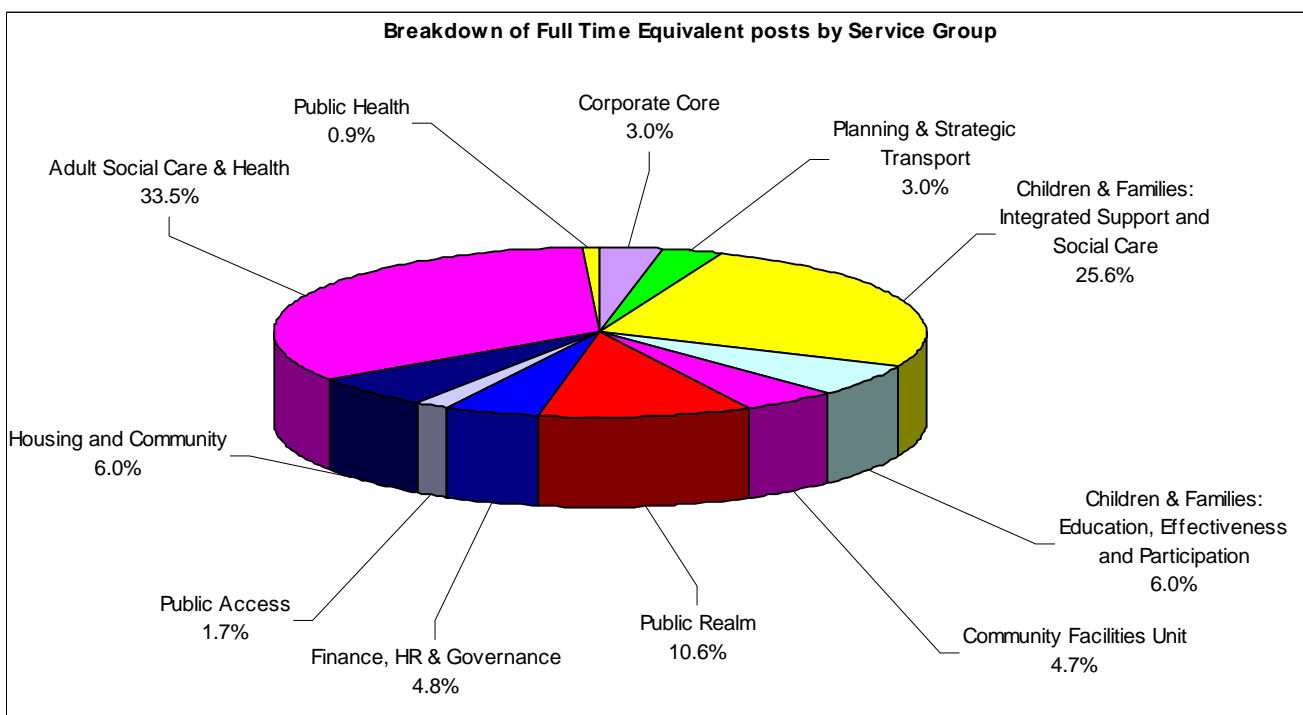
## 14. Staffing Analysis as at 1<sup>st</sup> April 2013

	2012/13 Actual Full Time Equivalent* FTE's	2013/14 Estimated Changes FTE's	2013/14 Full Time Equivalent FTE's	Estimated 2013/14 Employee Pay Budget** £
Corporate Core	61.68	(4.80)	56.88	2,788,390
Planning & Strategic Transport	64.60	(6.50)	58.10	2,821,473
Children & Families: Integrated Support and Social Care	506.84	(16.55)	490.29	17,848,137
Children & Families: Education, Effectiveness and Participation	116.85	(1.48)	115.37	6,659,170
Community Facilities Unit	90.26	0.00	90.26	2,626,770
Public Realm	223.48	(21.00)	202.48	6,688,050
Finance, HR & Governance	95.90	(3.40)	92.50	4,229,720
Public Access	32.33	0.12	32.45	1,254,480
Housing and Community	123.24	(8.00)	115.24	4,808,180
Adult Social Care & Health	642.75	(1.53)	641.22	16,788,677
Public Health	0.00	18.15	18.15	1,272,900
<b>General Fund</b>	<b>1,957.93</b>	<b>(44.99)</b>	<b>1,912.94</b>	<b>67,785,947</b>
<b>Housing Revenue Account</b>	<b>106.99</b>	<b>0.00</b>	<b>106.99</b>	<b>3,689,358</b>
<b>Total Authority FTE</b>	<b>2,064.92</b>	<b>(44.99)</b>	<b>2,019.93</b>	<b>71,475,305</b>

\* Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)







## 15. How was the 2013/14 Council Tax calculated?

There are four separate elements of the Council Tax.

Firstly, there is the element for services provided directly by Milton Keynes Council which amounts to £1,138.04 for a Band D equivalent property. This is an increase of 1.95% on the 2012/13 charge

The second element is a precept amount which is required for funding the work of the Police and Crime Commissioner for Thames Valley. The precept set by the Police in 2013/14 equates to £157.38 for a Band D property. This is a 2% increase on the 2012/13 charge.

The third element is a precept amount which is required for funding the work of the Buckinghamshire and Milton Keynes Fire Authority. The precept set by the Fire Authority in 2013/14 equates to £59.13 for a Band D property. This is the same as for 2012/13.

The final element relates to the precept amount which is required for funding the work of the Town and Parish Councils which operate within the boundary of Milton Keynes. While these vary by parish, on average the precept set by the Town and Parish Councils in 2013/14 equates to £62.93 for a Band D property.

All four elements are collected by Milton Keynes Council as part of the Council Tax.

For 2013/14 the total of these elements produced an average Band D Council Tax requirement of £1,417.48

To calculate the actual Council Tax set by Milton Keynes Council, the net expenditure for the council is divided by the number of Band D equivalent properties.

For further information on the process of setting Council Tax, please refer to the '*Council Tax and Business Rates 2013/14*' available online at [www.milton-keynes.gov.uk](http://www.milton-keynes.gov.uk).



## 16. Derivation of the Council Tax Requirement

	<b>£'000</b>
Net Expenditure Requirement	203,197
Less: Revenue Support Grant	(61,023)
Less: Retained Business Rates	(40,597)
Less: Central Education Grant	(3,610)
Less: ICAS (NHS Grant)	(50)
Less: Public Health Grant	(7,989)
Less: Council Tax Collected for Parish Councils	(4,712)
<b>Milton Keynes Demand on Collection Fund (A)</b>	<b>85,216</b>
Amount to be raised in respect of the Thames Valley Police Authority (B)	11,784
Amount to be raised in respect of the Buckinghamshire and Milton Keynes Fire Authority (C)	4,428
Amount to be raised in respect of the Town and Parish Councils (D)	4,712
<b>Total Amount to be raised from Council Tax</b>	<b>106,140</b>
<b>Taxbase (Equivalent number of Band D properties) (E)</b>	<b>74,879</b>
	<b>£</b>
Council Tax charge per Band D property (Milton Keynes Services) (A divided by E)	1,138.04
Precept for the Thames Valley Police Authority (B divided by E )	157.38
Precept for the Buckinghamshire and Milton Keynes Fire Authority (C divided by E)	59.13
Precept for Town and Parish Councils (D divided by E )	62.93
<b>Total Average 2013/14 Council Tax (Band D)</b>	<b>1,417.48</b>



## 17. Council Tax

The table below sets out the Council Tax for each Band for 2013/14 for Milton Keynes Council.

Valuation Band	Valuation Bands							
	A	B	C	D	E	F	G	H
Proportion of Band D Charge	6/9	7/9	8/9	9/9	11/9	13/9	15/9	18/9
<b>Council Tax Charge</b>	<b>£ 758.69</b>	<b>£ 885.14</b>	<b>£ 1,011.59</b>	<b>£ 1,138.04</b>	<b>£ 1,390.94</b>	<b>£ 1,643.84</b>	<b>£ 1,896.73</b>	<b>£ 2,276.08</b>

Council Tax Base (Band D equivalents) - 74,879.22

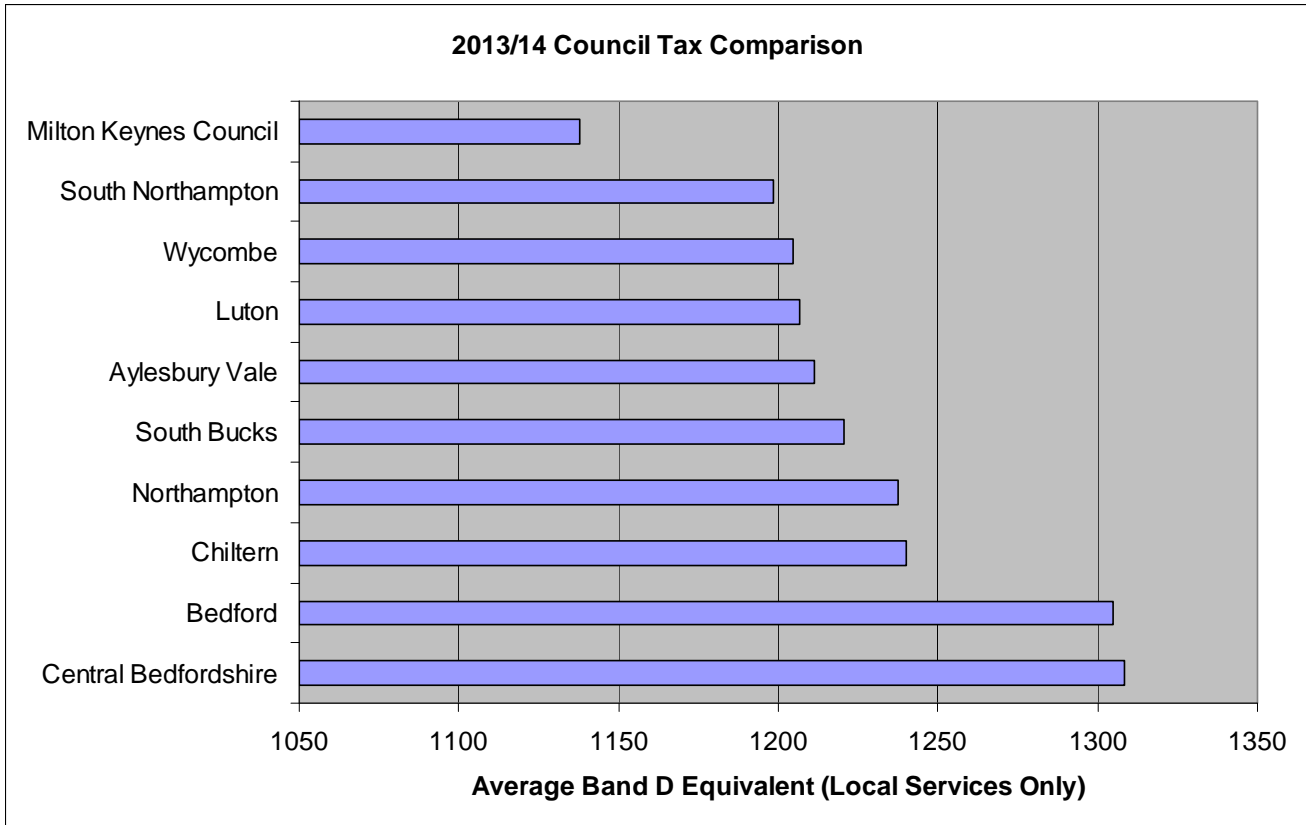
Estimated Collection Rate 2013/14 – 97.87%

Council Tax Band	Type of Dwellings	Tax Bill (before benefits & relief)	No of Properties in this Band 10th Sept 2012	Percentage of Properties in this band
		£	No.	%
A	No discount - 100%	758.69	16,052	15.43%
	Single discount - 75%	569.02		
	Multiple discounts - 50%	379.35		
B	No discount - 100%	885.14	29,511	28.35%
	Single discount - 75%	663.86		
	Multiple discounts - 50%	442.57		
C	No discount - 100%	1,011.59	27,482	26.42%
	Single discount - 75%	758.69		
	Multiple discounts - 50%	505.80		
D	No discount - 100%	1,138.04	12,640	12.15%
	Single discount - 75%	853.53		
	Multiple discounts - 50%	569.02		
E	No discount - 100%	1,390.94	10,312	9.91%
	Single discount - 75%	1,043.21		
	Multiple discounts - 50%	695.47		
F	No discount - 100%	1,643.84	5,210	5.01%
	Single discount - 75%	1,232.88		
	Multiple discounts - 50%	821.92		
G	No discount - 100%	1,896.73	2,702	2.60%
	Single discount - 75%	1,422.55		
	Multiple discounts - 50%	948.37		
H	No discount - 100%	2,276.08	134	0.13%
	Single discount - 75%	1,707.06		
	Multiple discounts - 50%	1,138.04		
<b>TOTAL</b>			<b>104,043</b>	<b>100.00%</b>



## 18. Comparison of surrounding areas Council Tax

The graph below shows that Milton Keynes Council's Council Tax is lower than those of neighbouring authorities





## 19. Specific Grants

The table below shows the specific grants for 2013/14.

Specific Grants	2013/14 Budget £
<b><i>Non-ring fenced Grants:</i></b>	
Central Education Grant	(3,610,000)
Benefits Administration Grant	(2,066,312)
Asylum Seekers Grant	(743,212)
Discretionary Housing Payments	(576,204)
NNDR Administration Grant	(373,541)
Throughcare & Aftercare	(57,932)
Independent Complaints Advocacy Service Grant	(50,000)
<b>Total Non-ring fenced Grants</b>	<b><u>(7,477,201)</u></b>
<b><i>Ring fenced Grants:</i></b>	
Dedicated Schools Grant (DSG)	(207,931,000)
Mandatory Rent Allowances: Subsidy	(68,301,934)
Mandatory Rent Rebates outside HRA: Subsidy	(29,128,970)
Pupil Premium Grant	(8,505,000)
Public Health Grant	(7,989,000)
Sixth form funding from Young People's Learning Agency (YPLA) (schools)	(6,279,216)
NHS Social Care Reform Grant	(2,300,000)
Adult Education	(1,325,950)
Youth Offending Team Grant	(391,067)
Local Reform & Community Voices Grant	(159,042)
Milk Subsidy	(115,000)
Bury Field Common	(8,000)
<b>Total Ring fenced Grants</b>	<b><u>(332,434,179)</u></b>
<b>Total Specific Grants</b>	<b><u>(339,911,380)</u></b>

This table illustrates the Specific Grants the Authority will apply during the year and the areas of services that will benefit.



## 20. Recharges Methodology

The methods used to allocate out support services budgets are shown in the table below. Most support services can be recharged for their actual consumption. Budgets are therefore based on historical consumption data available at the time the budget is set. Support services that are not recharged on actual consumption are set out below along with their allocation method. The proxies adopted are consistent with CIPFA's best practice guidelines. These have been reviewed during 2012 as part of the ongoing Finance Improvement Project and the table below sets out the current proposal for allocation of central costs.

<b>Support service</b>	<b>Allocation method</b>
Audit	Gross income plus gross expenditure
Business support	As determined by business support management
Communications	80% internal: MKC Full Time Equivalents 20% external: Direct charge to Corporate and Democratic Core
Customer Service	MKC head count
Facilities	Floor space allocated across central buildings
Finance – Corporate Director	80% corporate and democratic core, 20% general finance
Finance - General	Time allocations
Health and Safety	MKC head count
Human Resources - Corporate	20% corporate and democratic core, 80% general HR
Human Resources - General	MKC headcount
IT general	Adjusted MKC headcount
Public Access	MKC headcount
Procurement	Budgeted non-payroll expenditure for the year
Property services	Time allocations
Partnership	Based on contract payments and usage of business support. The costs under the new LLP arrangement were based on work stream costs.
Policy and Performance	20% Corporate and democratic core, 80% MKC head count





# CORPORATE CORE



## **Corporate Core: Service Group 2013/14 – 2016/17**

The service group is made up of the following teams

- Performance and portfolio office
- Information Team (ASC and Housing)
- Research and intelligence
- Corporate communications
- Policy and Equalities
- Economic Development
- Democratic Services (Interim)

### **Vision and purpose of service group**

- Lead and support coherent strategy development, including through the production and implementation of the Corporate Plan and a corporate research and intelligence service.
- Supporting the CLT in giving clear managerial direction to the operational service groups and maintaining effective performance, project and programme management and continuous improvement.
- Providing consistent, professional & specialist advise on communications and performance and ensure project management is applied consistently and effectively throughout the council.

### **Key drivers for the service group 2013/14**

#### **Summary of Corporate Core service group plan**

- The Corporate Core service group plan is linking to 5 Corporate Plan priorities one outcome and one OTP strand.
- There are 12 objectives identified in the Corporate Core service group plan covering all of the key drivers and areas of work the Service Group deliver.
- Each of the objectives is monitored by activities and indicators.

See overleaf a table illustrating the allocation of objectives against the Corporate Plan Priorities.



<b>Corporate Priority/Other</b>	<b>Objective</b>
<b>Expand university education and research in Milton Keynes</b>	<b>Objective 1</b> Establish a University presence in Milton Keynes providing under graduate, post graduate & research opportunities.
N/A	<b>Objective 2</b> Facilitate or implement effective communications to support delivery of service outcomes and promote a positive identity and reputation for the council and for Milton Keynes
<b>OTP 5 People processes and Performance</b>	<b>Objective 3</b> Embed and implement corporate process review recommendations
N/A	<b>Objective 4</b> To provide support and advice in order to improve project and programme management across the whole of the organisation
N/A	<b>Objective 5</b> Maintain the integrity of key strategic data bases
N/A	<b>Objective 6</b> Provide timely intelligence to support strategy development
N/A	<b>Objective 7</b> Support key policy change and service improvement programmes
<b>Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy</b>	<b>Objective 8</b> Establish Milton Keynes as a leading Smart City and low carbon economy
<b>Stage next Biennial International Arts Festival in July 2014</b>	<b>Objective 9</b> Engagement with stakeholders to ensure the delivery of the Biennial International arts festival
	<b>Objective 10</b> Improve Governance arrangements for the Council
<b>Foster the growth of a thriving knowledge led economy</b>	<b>Objective 11</b> Create an environment that foster's business and employment growth in a diverse & knowledge based competitive economy. Encouraging innovation, enterprise and skills improvement.
<b>Articulate the Milton Keynes "Offer"</b>	<b>Objective 12</b> Promote and establish Milton Keynes as a premier location for inward investment and as a visitor destination



## KEY ACTIVITY BASED DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Policy and Performance	Production and review of Corporate Plan	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of Comprehensive Equality Scheme	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of MK Strategic Policy Assessment	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of Service Plans	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Performance reports against Corporate Plan/strategic aims	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Policy and Performance	CLT Performance Challenge reports	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Policy and Performance	Performance reports against Comprehensive Equality Scheme	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Portfolio Office	Quarterly Dashboards	4	4	4	4	4	4
Portfolio Office	Capital Programme Review Panel monthly support and preparation	12	12	12	12	12	12
Portfolio Office	Health Checks	6	6	6	6	6	6
Portfolio Office	Project Training Support and planning	7 MK Approach courses held/ 15 PRINCE 2 licences allocated	3 MK Approach courses/ 15 PRINCE 2 licences allocated	4 MK Approach courses	4 MK Approach courses	4 MK Approach courses	4 MK Approach courses
Communications	Followers on Twitter	1,000	1,700	2,500	3,500	5,000	6,000
Communications	Press releases issued	267	250	250	250	250	250
Communications	Production of MK Citizens survey	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Produce Social Atlas	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Produce Population Bulletin	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Monitor physical development	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Research and Intelligence	Produce Housing Forecasts	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Number of Street Naming and Numbering Cases	10	36	36	36	36	36
Economic Development	Production and review of Economic Development Strategy	Annual	Annual	Annual	Annual	Annual	Annual
Economic Development	Performance reports against Economic Development Strategy	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly



Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Democratic Services	Elections Turnout	40%	29%	0%	45%	63%	40%
Democratic Services	Postal Votes Issued	21,578	22,549	0	27,000	30,000	23,000
Democratic Services	Mayoral Engagements	458	550	550	550	550	550
Democratic Services	Number of Public Meetings	262	280	280	280	280	280



## BBR13 – Corporate Core

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>4.549</b>
Inflationary increases	0.050
Demographic Growth	0.000
Other Pressures	0.087
Savings/Income Proposals	(0.463)
Changes in Recharges	0.202
<b>BUDGET 2013/14</b>	<b>4.425</b>

### Summary Revenue Budget

	2012/13	2012/13	2013/14			Original Budget £
	Actual Budget £	Forecast* Actual £	Expenditure Budget £	Income Budget £	Recharges Budget £	
Chief Executive	0	0	259,659	(27,053)	(232,606)	0
Policy & Performance	354,516	226,558	930,536	(253,822)	(676,714)	0
Research & Intelligence	597,399	532,438	525,711	(32,010)	101,129	594,830
Communications	255,196	153,336	489,669	(178,621)	(311,048)	0
Director of Strategy	278,523	273,621	156,089	0	(156,089)	0
Portfolio Office	(66,747)	(84,376)	134,786	0	(134,786)	0
Organisational Transformation Programme	35,197	35,710	5,940	0	0	5,940
Economic Development	127,152	120,483	394,646	(366,337)	72,207	100,516
Democratic Services & Corporate Management	2,967,881	2,886,906	2,157,900	(168,983)	1,734,425	3,723,342
<b>Service Group Total</b>	<b>4,549,117</b>	<b>4,144,676</b>	<b>5,054,936</b>	<b>(1,026,826)</b>	<b>396,518</b>	<b>4,424,628</b>





## Corporate Core – Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
S144	Reduction in elections costs, as local elections will be run alongside national elections.	(67)	0	0	0	N	Commissioning/ Efficiency
S124	Savings in Research and Intelligence from combining the MKI observatory mapping system into the existing council mapping system.	0	(15)	0	0	N	Overhead Reduction
S125	Reduction in level of mail sent out has resulted in reduced postage costs.	(10)	0	0	0	N	Overhead Reduction
S126	Efficiency savings as a result of restructuring the Communication Team.	(80)	0	0	0	N	Overhead Reduction
S127	Savings due to re-structure of Corporate Performance Team.	(134)	0	0	0	N	Overhead Reduction
S128	Live MK which is currently a quarterly 8 page publication to be moved to quarterly 4 page newspaper wraps.	(9)	0	0	0	N	Service Reduction
S129 and S131	Merger and Restructure of the Policy & Performance and Research and Intelligence Teams. Service re-design to integrate two information teams and reduce management overheads. This will predominantly affect internal clients.	(64)	(98)	0	0	N	Overhead Reduction
S81	Reshaping of Infrastructure Coordination and Economic Development teams following transfer of HCA functions.	(99)	0	0	0	Y	Commissioning/ Efficiency
<b>Total Corporate Core</b>		<b>(463)</b>	<b>(113)</b>	<b>0</b>	<b>0</b>		



## Corporate Core – Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17	Y/N	
		£000s	£000s	£000s	£000s		
P4	A number of councillors have joined the Local Government Pension Scheme resulting in an increase in the employees contribution for the Council.	20	0	0	0	N	General
P26	Budget requirement for inward investment team as transition funding received from the HCA is exhausted.	20	116	0	0	N	Member Driven
P27	Employment & Skills Delivery Manager new post to deliver the construction skills programme and integrated employment and skills programme.	47	0	0	0	N	General
<b>Total Corporate Core</b>		<b>87</b>	<b>116</b>	<b>0</b>	<b>0</b>		



## Corporate Core - One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17	Y/N	
		£000s	£000s	£000s	£000s		
OP5	Introduction of individual voter registration. £22k Postage & 1 FTE, costs are expected to be grant funded in the first year.	0	47	0	0	N	Legislative
OP21	Annual contribution to MK International Festival as agreed by Cabinet 26/07/11. This secures c.£0.4m in Arts Council contribution.	50	50	50	50	N	General
OP22	Aerial photography is purchased by the authority every 2 years. This dataset is used extensively across the authority and saves a significant amount of money by reducing the need to travel to investigate a variety of issues.	0	15	0	15	N	General
OP23	Cost of mobile website upgrade costs (infrastructure and licences).	67	0	0	0	N	General
OP24	Rugby World Cup - Project management and cost of holding the event, road closures, licensing etc.	45	45	45	0	N	General
OP36	Contribution to National Badminton Championships, if MK are chosen as the host city	0	25	25	0	N	General
OP14	Payment to Destination MK to support delivery of Economic Development Strategy Priority 5 (Articulating a compelling 'MK Offer': Promote Milton Keynes as a premier location for inward investment and as a visitor destination) and the Inward Investment Plan.	20	0	0	0	N	Member Driven
<b>Total Corporate Core</b>		<b>182</b>	<b>182</b>	<b>120</b>	<b>65</b>		

\*One-off pressure budget is held centrally to be drawdown by Service Groups during 2013/14



## Corporate Core: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	3,170,324	2,980,163	2,833,849
Premises Costs	0	0	0
Transport Costs	44,748	46,344	44,748
Supplies & Services	1,890,289	1,880,320	1,836,108
Third Party Payments / Transfers	0	0	0
Services received from other departments	323,210	357,388	321,073
<b>TOTAL EXPENDITURE</b>	<b><u>5,428,571</u></b>	<b><u>5,264,215</u></b>	<b><u>5,035,778</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(412,488)	(599,701)	(466,785)
Services provided to other departments	(575,041)	(566,137)	(560,041)
<b>TOTAL INCOME</b>	<b><u>(987,529)</u></b>	<b><u>(1,165,838)</u></b>	<b><u>(1,026,826)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(61,776)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>4,441,042</u></b>	<b><u>4,036,601</u></b>	<b><u>4,008,952</u></b>
Capital Charges	33,056	33,056	19,158
Allocation of Central and Departmental Overheads	75,019	75,019	396,518
<b>NET EXPENDITURE</b>	<b><u>4,549,117</u></b>	<b><u>4,144,676</u></b>	<b><u>4,424,628</u></b>

\*Based on Period 10 Forecast (January 2013)



## Corporate Core: Summary Staffing Analysis

	2012/13	2013/14	Estimated	
	Actual Full Time Equivalent* FTE's	Estimated Changes^ FTE's	2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
Chief Executive	2.00	0.00	2.00	235,260
Policy & Performance	16.82	(2.90)	13.92	641,749
Research & Intelligence	15.25	(0.90)	14.35	409,354
Communications	7.99	(1.00)	6.99	342,035
Director of Strategy	1.00	0.00	1.00	137,339
Portfolio Office	2.62	0.00	2.62	125,421
Organisational Transformation Programme	0.00	0.00	0.00	0
Economic Development	6.00	0.00	6.00	295,577
Democratic Services & Corporate Management	10.00	0.00	10.00	601,655
<b>Service Group Total</b>	<b>61.68</b>	<b>(4.80)</b>	<b>56.88</b>	<b>2,788,390</b>

\*Based on HR data at 31st January 2013

also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)



## Corporate Core: BBR131 – Chief Executive

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	236,660	236,660	236,660
Premises Costs	0	0	0
Transport Costs	1,757	1,757	1,757
Supplies & Services	14,148	14,148	13,928
Third Party Payments / Transfers	0	0	0
Services received from other departments	7,248	7,248	7,314
<b>TOTAL EXPENDITURE</b>	<b><u>259,813</u></b>	<b><u>259,813</u></b>	<b><u>259,659</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(27,053)	(27,053)	(27,053)
<b>TOTAL INCOME</b>	<b><u>(27,053)</u></b>	<b><u>(27,053)</u></b>	<b><u>(27,053)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>232,760</u></b>	<b><u>232,760</u></b>	<b><u>232,606</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(232,760)	(232,760)	(232,606)
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)





## Corporate Core: BBR133 – Policy & Performance

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	730,415	659,209	647,907
Premises Costs	0	0	0
Transport Costs	682	593	682
Supplies & Services	292,546	208,770	240,759
Third Party Payments / Transfers	0	0	0
Services received from other departments	27,231	60,893	27,906
<b>TOTAL EXPENDITURE</b>	<b><u>1,050,874</u></b>	<b><u>929,465</u></b>	<b><u>917,254</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(6,549)	0
Services provided to other departments	(253,822)	(253,822)	(253,822)
<b>TOTAL INCOME</b>	<b><u>(253,822)</u></b>	<b><u>(260,371)</u></b>	<b><u>(253,822)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>797,052</u></b>	<b><u>669,094</u></b>	<b><u>663,432</u></b>
Capital Charges	27,180	27,180	13,282
Allocation of Central and Departmental Overheads	(469,716)	(469,716)	(676,714)
<b>NET EXPENDITURE</b>	<b><u>354,516</u></b>	<b><u>226,558</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Corporate Core: BBR134 – Research & Intelligence

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	504,427	430,978	413,452
Premises Costs	0	0	0
Transport Costs	1,879	2,675	1,879
Supplies & Services	86,944	62,643	90,094
Third Party Payments / Transfers	0	0	0
Services received from other departments	20,195	18,175	20,286
<b>TOTAL EXPENDITURE</b>	<b>613,445</b>	<b>514,471</b>	<b>525,711</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(58,013)	(24,000)	(32,010)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(58,013)</b>	<b>(24,000)</b>	<b>(32,010)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>555,432</b>	<b>490,471</b>	<b>493,701</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	41,967	41,967	101,129
<b>NET EXPENDITURE</b>	<b>597,399</b>	<b>532,438</b>	<b>594,830</b>

\*Based on Period 10 Forecast (January 2013)



## Corporate Core: BBR135 – Communications

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	363,435	367,716	343,435
Premises Costs	0	0	0
Transport Costs	0	94	0
Supplies & Services	186,424	82,123	100,594
Third Party Payments / Transfers	0	0	0
Services received from other departments	45,442	49,162	45,640
<b>TOTAL EXPENDITURE</b>	<b><u>595,301</u></b>	<b><u>499,095</u></b>	<b><u>489,669</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(10,660)	(10,660)	(10,958)
Services provided to other departments	(182,663)	(178,663)	(167,663)
<b>TOTAL INCOME</b>	<b><u>(193,323)</u></b>	<b><u>(189,323)</u></b>	<b><u>(178,621)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(9,654)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>401,978</u></b>	<b><u>300,118</u></b>	<b><u>311,048</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(146,782)	(146,782)	(311,048)
<b>NET EXPENDITURE</b>	<b><u>255,196</u></b>	<b><u>153,336</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



**Corporate Core: BBR136 – Director of Strategy**

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	141,747	139,339	141,702
Premises Costs	0	0	0
Transport Costs	760	520	760
Supplies & Services	9,804	6,000	9,712
Third Party Payments / Transfers	0	0	0
Services received from other departments	3,872	5,422	3,915
<b>TOTAL EXPENDITURE</b>	<b><u>156,183</u></b>	<b><u>151,281</u></b>	<b><u>156,089</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>156,183</u></b>	<b><u>151,281</u></b>	<b><u>156,089</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	122,340	122,340	(156,089)
<b>NET EXPENDITURE</b>	<b><u>278,523</u></b>	<b><u>273,621</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



**Corporate Core: BBR139 – Portfolio Office**

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	118,227	100,385	126,421
Premises Costs	0	0	0
Transport Costs	200	0	200
Supplies & Services	5,800	5,440	5,800
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,332	3,301	2,365
<b>TOTAL EXPENDITURE</b>	<b><u>126,559</u></b>	<b><u>109,126</u></b>	<b><u>134,786</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(196)	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>(196)</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>126,559</u></b>	<b><u>108,930</u></b>	<b><u>134,786</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(193,306)	(193,306)	(134,786)
<b>NET EXPENDITURE</b>	<b><u>(66,747)</u></b>	<b><u>(84,376)</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Corporate Core: BBR12 – Organisational Transformation Programme

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	107,648	46,427	0
Premises Costs	0	0	0
Transport Costs	0	625	0
Supplies & Services	7,290	50,749	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	9,500	27,150	5,940
<b>TOTAL EXPENDITURE</b>	<b>124,438</b>	<b>124,951</b>	<b>5,940</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>124,438</b>	<b>124,951</b>	<b>5,940</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(89,241)	(89,241)	0
<b>NET EXPENDITURE</b>	<b>35,197</b>	<b>35,710</b>	<b>5,940</b>

\*Based on Period 10 Forecast (January 2013)





## Corporate Core: BBR096 – Economic Development

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	271,885	244,287	295,577
Premises Costs	0	0	0
Transport Costs	500	1,060	500
Supplies & Services	18,515	42,014	92,470
Third Party Payments / Transfers	0	0	0
Services received from other departments	5,985	23,034	6,099
<b>TOTAL EXPENDITURE</b>	<b>296,885</b>	<b>310,395</b>	<b>394,646</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(286,811)	(270,806)	(366,337)
Services provided to other departments	0	(184)	0
<b>TOTAL INCOME</b>	<b>(286,811)</b>	<b>(270,990)</b>	<b>(366,337)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(36,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>10,074</b>	<b>3,405</b>	<b>28,309</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	117,078	117,078	72,207
<b>NET EXPENDITURE</b>	<b>127,152</b>	<b>120,483</b>	<b>100,516</b>

\*Based on Period 10 Forecast (January 2013)



## Corporate Core: BBR020 – Democratic Services & Corporate Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	695,880	755,162	628,695
Premises Costs	0	0	0
Transport Costs	38,970	39,020	38,970
Supplies & Services	1,268,818	1,408,433	1,282,751
Third Party Payments / Transfers	0	0	0
Services received from other departments	201,405	163,003	201,608
<b>TOTAL EXPENDITURE</b>	<b><u>2,205,073</u></b>	<b><u>2,365,618</u></b>	<b><u>2,152,024</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(57,004)	(287,490)	(57,480)
Services provided to other departments	(111,503)	(106,415)	(111,503)
<b>TOTAL INCOME</b>	<b><u>(168,507)</u></b>	<b><u>(393,905)</u></b>	<b><u>(168,983)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(16,122)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>2,036,566</u></b>	<b><u>1,955,591</u></b>	<b><u>1,983,041</u></b>
Capital Charges	5,876	5,876	5,876
Allocation of Central and Departmental Overheads	925,439	925,439	1,734,425
<b>NET EXPENDITURE</b>	<b><u>2,967,881</u></b>	<b><u>2,886,906</u></b>	<b><u>3,723,342</u></b>

\*Based on Period 10 Forecast (January 2013)



# PLANNING & STRATEGIC TRANSPORT



## Planning & Strategic Transport: Service Group 2013/14 – 2016/17

**The Planning & Strategic Transport Group is made up of the following service areas:**

- Development Planning
- Development Management
- Infrastructure Co-ordination (under review)
- Strategic Transport

**Vision and Purpose of the Service Group is:**

1. To develop Milton Keynes as a major 21st century city.
2. To provide a wide range of quality housing across Milton Keynes with a range of size and tenure.
3. To ensure that Milton Keynes develops as a sub-regional city with a population of .300,000 and be among the UK's twenty biggest cities (in population). It will have an international profile and reputation as a modern and forward-thinking place to live.
4. As the centre of the sub-region, newer parts of the city will have been developed to 'eco-town' standards. Milton Keynes will continue to be an exciting and different place to live, work and visit. It will provide unparalleled opportunities for employment, shopping, leisure, medical facilities, training and education. The city's conference, sports, cultural and tourism facilities will be of international, national and regional status and will add to the local facilities. Shopping will continue to be one of the major visitor attractions, with the primary focus being a vibrant Central Milton Keynes.
5. To ensure that supporting physical, social and cultural infrastructure (including schools, roads and services), are provided as the growth takes place.
6. There will be continued success in environmental excellence and reducing the carbon footprint of new development. This will apply particularly to transport and building projects where there are real local opportunities to make a difference. All new buildings will benefit from increased energy efficiency standards and incorporate a range of low carbon technologies.
7. The range of local employment opportunities will have been augmented by business diversification and growth (continuing a growth rate of 1.5 jobs to every 1 new home). A Science and Innovation initiative close to the Open University, will attract many knowledge-intensive businesses (from start-up companies to large corporations). The skills of the local workforce will have been improved significantly by higher education and training standards and encouragement to take further training. The University Centre will have achieved full university status by 2020.
8. To enhance and protect city's iconic grid road system. The layout of development areas will route through-traffic onto suitable arteries whilst providing direct routes for public transport and a network of redways for convenient cycling and walking.
9. New public transport routes for low carbon vehicles (such as guided electric buses) will link new and existing communities to the city centre and other important centres and facilities. This will have reduced overall congestion and lowered peak hour commuting by car from 68% to 57% by 2026. Low carbon personal transport such as electric cars will also be supported.
10. To provide effective transport links to other towns, including Aylesbury, Bedford, Luton and Northampton, will have been improved. These include the East - West rail link between Oxford and Cambridge via Milton Keynes, the A421 corridor through the city (linking the A1, M1 and M40 and a new Junction 13a on the M1 with land safeguarded for future crossings of the motorway north of Junction 14). Promotion of a direct train service from Milton Keynes to the European rail network will be underway.



11. Protect and further enhance linear parks including extending the Broughton, Caldecotte and Loughton brooks into the city extensions, and along the Ouse and Ouzel valleys to the north. These multi-purpose open spaces will provide extended leisure routes, strategic flood management, improved wildlife habitats and new sports provision, helping provide the population with opportunities for more healthy lifestyles.

12. Enhance the Older town centres such as Bletchley and Wolverton, will have including a renaissance as a result of new housing, facilities and environmental improvements. Older housing estates will benefit from regeneration and investment to redress problems of deprivation. Protect and enhance the built natural and historic environment including treated sensitive treatment of growth.

13. To retain distinct character of its surroundings in the smaller historic towns and villages.

**Key drivers for the Service Group in 2013/14 are:**

- Core Strategy - key strategic document underpinned by the Local Development Framework;
- National Planning Policy framework;
- Local Plan (2005);
- Economic Development Strategy;
- Inward Investment Plan;
- Local Investment Plan;
- Local Transport Plan;
- Quality and timely decisions on planning application decision-making such as planning applications
- Key policies for development and growth and the protection of natural environment and heritage;
- Having a robust Land charges service for residential and commercial properties within the Borough;
- Negotiating and managing S106 Planning Obligations and developing the Community Infrastructure Levy and MK Tariff delivering housing, employment and infrastructure.

**Summary of the Planning & Strategic Transport Service Plan 2013/14:**

- 10 Corporate Plan Priorities identified and 4 Corporate Plan Outcomes
- 7 Objectives allocated
- All objectives reflect the key drivers identified for the service
- Measures and activities identified against all objectives
- Projects allocated to all of the 7 objectives

See below a table illustrating the allocation of objectives against the Corporate Plan Priorities



Corporate Plan Priority	Service Objective
<p><b>Priority 2:</b> Establish exemplar projects to position Milton Keynes as a leading SMART City and low carbon economy (<i>World Class MK</i>)</p>	<p><b>Objective 1:</b> Promote Milton Keynes as a leading Smart City through the council's plans and strategies and reduce transport based CO2 emissions to help tackle climate change</p>
<p><b>Priority 3:</b> Enable Next Generation Access broadband and improve digital infrastructure for residents and businesses (<i>World Class MK</i>)</p> <p><b>Priority 5:</b> Expand university education and research in Milton Keynes (content dependent) (<i>World Class MK</i>)</p> <p><b>Priority 7:</b> Increase social capital within new and regeneration communities (content dependent) (<i>World Class MK</i>)</p> <p><b>Priority 12:</b> Support the project to deliver the Bedford and Milton Keynes Waterway (<i>Living in MK</i>)</p>	<p><b>Objective 2:</b> Create the conditions that encourage investment in infrastructure to ensure Milton Keynes is developing appropriate facilities for present and future communities</p>
<p><b>Priority 10:</b> Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes' existing residents and the new residents we wish to attract (<i>Living in MK</i>)</p> <p><b>Priority 32:</b> Develop an affordable, sustainable and high quality housing market (<i>Cleaner, Greener, Safer &amp; Healthier MK</i>)</p>	<p><b>Objective 3:</b> Enable the delivery of an appropriate housing mix including affordable, high quality housing, through plans and strategies</p>
<p><b>Priority 11:</b> Raise active participation and the opportunities to take part in sport, leisure and cultural activity and volunteering (<i>Living in MK</i>)</p> <p><b>Priority 35:</b> Maintain, protect and enhance the open spaces and Country Parks (<i>Cleaner, Greener, Safer &amp; Healthier MK</i>)</p>	<p><b>Objective 4:</b> Ensure proposed development of facilities, including transport options, enable residents to benefit from high quality open spaces and sport, leisure and cultural opportunities</p>
<p><b>Priority 29:</b> Deliver quality and sustainable public transport initiatives and information (<i>Visiting MK</i>)</p>	<p><b>Objective 5:</b> Provide real and attractive public transport choices to encourage more sustainable travel behaviour as Milton Keynes grows.</p>
<p><b>Outcome 1:</b> Its distinctive and flexible urban design (<i>World Class MK</i>)</p> <p><b>Outcome 4:</b> Being an exemplar for building and supporting new communities (<i>World Class MK</i>)</p> <p><b>Outcome 23:</b> Safe with a low fear of crime (<i>Cleaner, Greener, Safer &amp; Healthier MK</i>)</p>	<p><b>Objective 6:</b> Deliver high quality, well planned and designed development and transport infrastructure, reflecting safety considerations</p>
<p><b>Outcome 5:</b> MK will be recognised internationally for its distinctive arts &amp; heritage (<i>World Class MK</i>)</p>	<p><b>Objective 7:</b> To identify, protect, manage and promote the heritage of MK.</p>





## KEY ACTIVITY BASED DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Development Management	Number of major planning applications received	48	64	64	64	64	64
Development Management	Number of minor planning applications received	338	350	350	350	350	350
Development Management	Number of other planning applications received	1,030	1,030	1,030	1,030	1,030	1,030
Development Management	Number of planning notifications received	131	140	140	140	140	140
Development Management	Number of discharge of condition applications received	313	350	350	350	350	350
Development Management	Number of applications for certificates of lawfulness received	54	60	60	60	60	60
Development Management	Number of non-material amendment applications received	81	85	85	85	85	85
Development Management	Number of miscellaneous applications, consultations and other submissions (not included above) received	107	110	110	110	110	110
Development Management	Number of preapplication enquiries received notifications received	432	500	500	500	500	500
Development Management	Number of appeals against the Council's decisions received	47	50	50	50	50	50
Development Management	Number of enforcement cases opened	483	500	500	500	500	500
Passenger Transport	Number of community transport trips	66,014	73,000	76,650	80,483	84,507	88,732
Passenger Transport	Number of senior concessionary journeys / trips after 9.30am	2,329,841	2,402,000	2,474,060	2,548,282	2,624,730	2,703,472
Passenger Transport	Number of junior concessionary journeys	875,192	1,006,000	1,100,000	1,133,000	1,166,990	1,202,000
Passenger Transport	Total bus patronage	9,593,977	9,500,000	9,600,000	9,888,000	10,184,640	10,490,179
Passenger Transport	Total bus patronage on contracted services	2,090,000	2,479,000	2,503,790	2,578,904	2,656,271	2,735,959



## BBR09 – Planning & Strategic Transport:

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>9.886</b>
Inflationary increases	0.215
Demographic Growth	0.130
Other Pressures	0.491
Savings/Income Proposals	(1.046)
Changes in Recharges	(0.346)
<b>BUDGET 2013/14</b>	<b>9.330</b>

### Summary Revenue Budget

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14			Original Budget £
			Expenditure Budget £	Income Budget £	Recharges Budget £	
Planning Management	46,278	86,277	157,108	0	(157,108)	0
Development Management	254,834	212,657	1,151,309	(1,605,146)	456,462	2,625
Spatial Planning	1,067,415	1,043,050	711,852	(48,580)	244,989	908,261
Infrastructure	211,035	208,884	642,151	(298,461)	103,965	447,655
Urban Design & Landscape Architecture	188,790	206,567	427,484	(342,343)	111,539	196,680
Transport Policy & Programmes	452,338	428,681	345,523	(7,484)	168,081	506,120
Passenger Transport	7,665,005	7,611,050	7,924,063	(1,093,612)	438,590	7,269,041
<b>Service Group Total</b>	<b>9,885,695</b>	<b>9,797,166</b>	<b>11,359,490</b>	<b>(3,395,626)</b>	<b>1,366,518</b>	<b>9,330,382</b>

\*Based on Period 10 Forecast (January 2013)



## Planning & Strategic Transport: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
S79	Charging for pre-application advice (in line with agreed charging schedule) and increase existing pre-application charges by 15% to match proposed increase in statutory planning fees. Assumes transfer of function will take place from 01/12/12. Assumes that draft statutory increase will be agreed and enacted following consultation.	(32)	0	0	0	N	Charges to Users
S80	Increased charges for section 106 monitoring fee.	(3)	0	0	0	N	Charges to Users
S81	Reshaping of Infrastructure Coordination and Economic Development teams following transfer of HCA functions.	(66)	0	0	0	Y	Commissioning/ Efficiency
S82	Increased delegation of planning decisions to officers. There is an opportunity to streamline and speed up the development management process, but this will require DCC to approve (and monitor) higher levels of delegation to officers and end DC Panel meetings.	(106)	0	0	0	N	Commissioning/ Efficiency
S83	Development Plans - Restructure / reduction in staff which may result in less capacity to support future policy development.	(46)	0	0	0	N	Commissioning/ Efficiency
S85	Increase in Junior concession fares from 35p to 60p reducing costs of concessionary fares. (OP38) A one-off budget pressure allows this fares increase to be implemented over three years.	(250)	0	0	0	N	Charges to Users
S88	Increase Community Transport fare from £2.65 to £3.90.	(31)	0	0	0	N	Charges to Users
S89	Extension of the fixed pot concessionary fares scheme to Stagecoach (the second biggest operator). Would take some time to implement so would only be realised part way through 2013/14.	(18)	(20)	0	0	N	Commissioning/ Efficiency
S90	Savings on the tender of the real time passenger information maintenance contract.	(22)	0	0	0	N	Commissioning/ Efficiency
S98	Reduction in subsidies for bus services and routes.	(451)	(25)	0	0	N	Service Reduction
S99	Concessionary fares - Removal of non statutory rail travel for juniors.	(16)	0	0	0	N	Service Reduction
S100	Concessionary fares - Removal of non statutory rail travel for seniors.	(5)	0	0	0	N	Service Reduction
<b>Total Planning &amp; Strategic Transport</b>		<b>(1,046)</b>	<b>(45)</b>	<b>0</b>	<b>0</b>		



## Planning & Strategic Transport:

### Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
P25	Urban Design - Income to make the service cost neutral is not achievable. The manager is working on corporate matters and policy and therefore not able to generate income.	72	0	0	0	N	General
P43	CPG income has finished and therefore funding is required for the Infrastructure Co-ordination team	320	0	0	0	N	General
P28	Growth in senior concessionary ridership on public transport including peak travel usage due to increase in elderly population.	130	0	0	0	N	Demography
P30	Additional cost of RPI increases implemented as part of extending the current community transport contract until August 2013.	14	0	0	0	N	General
P32	Growth in junior concessionary usage / ridership on public transport including extension of the eligibility to all under 19 year olds.	85	0	0	0	N	Member driven
<b>Total Planning &amp; Strategic Transport</b>		<b>621</b>	<b>0</b>	<b>0</b>	<b>0</b>		

### One- off Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
OS1	Capital Programme Grant (CPG) income will become exhausted in 2013/14 so a base budget change has been entered for the full value to remove this from the base budget, although there will be some residual CPG left which is offered here as a one off saving.	(185)	0	0	0	N	One-off Savings
OS2	Use of former HPDG (Housing Planning Delivery Grant) income to be used to fund one off pressures in Infrastructure Co-ordination.	(235)	(165)	0	0	N	One-off Savings
OS3	One off additional savings on tender of the RTPI (Real Time Passenger Information) Maintenance Contract due to part year implementation.	(13)	0	0	0	N	One-off Savings
<b>Total Planning &amp; Strategic Transport</b>		<b>(433)</b>	<b>(165)</b>	<b>0</b>	<b>0</b>		



## Planning & Strategic Transport: One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
OP10	Budget required for the New Plan MK to replace the Core Strategy.	150	150	0	0	N	General
OP11	Match funding for Broadband Delivery UK project.	100	140	0	0	N	General
OP12	Funding to support transition period of restructured Infrastructure Co-ordination and Delivery Team.	55	0	0	0	N	General
OP13	Pressure to establish MK Tariff function with S106/CIL planning obligations which will include all of the set up costs; software migration, new systems, legal, consultants etc.	80	25	0	0	N	Legislative
OP15	Corporate Plan priority to support the Bedfordshire and Milton Keynes canal project officer. It is expected that this will be match funded by Beds and Central Beds Council's.	10	10	10	0	N	Member Driven
OP16	Costs for 2 years for bus shelter maintenance. Additional shelters fall outside of the current contract so maintenance costs will need to be covered until the contract can be retendered ready for 2015-16.	65	65	0	0	N	General
OP17	Cost of retendering the community transport contract (due to commence September 2013) to cover legal and consultants costs for advice.	15	0	0	0	N	General
OP38	One-off funding to allow the transition for youth concessionary fares to be phased to 45p in 2013/14, 50p in 2014/15 and 60p in 2015/16	150	100	0	0	N	General
OP40	Saving from bus subsidies (S98) of £43,000 to allow Bus Service 5 (Contracts 1245, 1247 and 1248) and Service 28/29 contract 1274 to be maintained, with the changes being funded from the one-off resources, until the cost pressure created by this change can be addressed as part of the development of the 2014/15 Budget.	43	0	0	0	N	General
OP41	Limiting the increase in Community Transport fares (S88) to £3.00, with the reduction in income of £22,000 being funded from the one-off resources, until the cost pressure created by this change can be addressed as part of the development of the 2014/15 Budget.	22	0	0	0	N	General
<b>Total Planning &amp; Strategic Transport</b>		<b>690</b>	<b>490</b>	<b>10</b>	<b>0</b>		

\*One-off pressure & savings budget is held centrally to be drawdown by Service Groups during 2013/14



## Planning & Strategic Transport: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,909,401	2,679,139	2,853,983
Premises Costs	0	9,556	0
Transport Costs	7,032,710	7,251,106	7,617,559
Supplies & Services	623,277	752,873	630,439
Third Party Payments / Transfers	0	3,429	0
Services received from other departments	244,729	306,901	223,886
<b>TOTAL EXPENDITURE</b>	<b><u>10,810,117</u></b>	<b><u>11,003,004</u></b>	<b><u>11,325,867</u></b>
<b><u>Income</u></b>			
Government Grants	(319,378)	(253,882)	0
Other Grants & Contributions	0	0	(379,228)
Fees & Charges	(1,710,553)	(1,744,315)	(2,495,969)
Services provided to other departments	(574,011)	(517,350)	(465,772)
<b>TOTAL INCOME</b>	<b><u>(2,603,942)</u></b>	<b><u>(2,515,547)</u></b>	<b><u>(3,340,969)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(54,657)	(424,468)	(54,657)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>8,151,518</u></b>	<b><u>8,062,989</u></b>	<b><u>7,930,241</u></b>
Capital Charges	34,224	34,224	33,623
Allocation of Central and Departmental Overheads	1,699,953	1,699,953	1,366,518
<b>NET EXPENDITURE</b>	<b><u>9,885,695</u></b>	<b><u>9,797,166</u></b>	<b><u>9,330,382</u></b>

\*Based on Period 10 Forecast (January 2013)





## Planning & Strategic Transport: Summary Staffing Analysis

	2012/13	2013/14	Estimated	
	Actual Full Time	Estimated	2013/14	2013/14
	Equivalent*	Changes^	Full Time	Employee
	FTE's	FTE's	Equivalent	Pay Budget**
			FTE's	£
Planning Management	1.00	0.00	1.00	109,999
Development Management	20.93	(4.00)	16.93	821,519
Spatial Planning	12.60	(1.00)	11.60	532,265
Infrastructure	11.50	(1.50)	10.00	597,513
Urban Design & Land Architecture	9.97	0.00	9.97	395,472
Transport Policy & Programmes	6.60	0.00	6.60	267,301
Passenger Transport	2.00	0.00	2.00	97,404
<b>Service Group Total</b>	<b>64.60</b>	<b>(6.50)</b>	<b>58.10</b>	<b>2,821,473</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)





## Planning & Strategic Transport: BBR091 – Planning Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	113,192	113,192	113,192
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	17,091	57,090	19,450
Third Party Payments / Transfers	0	0	0
Services received from other departments	45,111	45,111	24,466
<b>TOTAL EXPENDITURE</b>	<b><u>175,394</u></b>	<b><u>215,393</u></b>	<b><u>157,108</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>175,394</u></b>	<b><u>215,393</u></b>	<b><u>157,108</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(129,116)	(129,116)	(157,108)
<b>NET EXPENDITURE</b>	<b><u>46,278</u></b>	<b><u>86,277</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Planning & Strategic Transport: BBR093 – Development Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	889,784	812,436	835,063
Premises Costs	0	0	0
Transport Costs	9,746	3,369	3,746
Supplies & Services	155,420	148,856	154,985
Third Party Payments / Transfers	0	3,179	0
Services received from other departments	142,874	188,763	142,208
<b>TOTAL EXPENDITURE</b>	<b><u>1,197,824</u></b>	<b><u>1,156,603</u></b>	<b><u>1,136,002</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,561,854)	(1,534,116)	(1,605,146)
Services provided to other departments	0	(28,694)	0
<b>TOTAL INCOME</b>	<b><u>(1,561,854)</u></b>	<b><u>(1,562,810)</u></b>	<b><u>(1,605,146)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(364,030)</u></b>	<b><u>(406,207)</u></b>	<b><u>(469,144)</u></b>
Capital Charges	15,448	15,448	15,307
Allocation of Central and Departmental Overheads	603,416	603,416	456,462
<b>NET EXPENDITURE</b>	<b><u>254,834</u></b>	<b><u>212,657</u></b>	<b><u>2,625</u></b>

\*Based on Period 10 Forecast (January 2013)



## Planning & Strategic Transport: BBR094 – Spatial Planning

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	616,679	594,382	537,314
Premises Costs	0	588	0
Transport Costs	2,945	2,152	2,945
Supplies & Services	153,578	297,930	151,359
Third Party Payments / Transfers	0	250	0
Services received from other departments	20,078	18,748	20,234
<b>TOTAL EXPENDITURE</b>	<b><u>793,280</u></b>	<b><u>914,050</u></b>	<b><u>711,852</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(375)	0
Services provided to other departments	(48,580)	(48,580)	(48,580)
<b>TOTAL INCOME</b>	<b><u>(48,580)</u></b>	<b><u>(48,955)</u></b>	<b><u>(48,580)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(144,760)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>744,700</u></b>	<b><u>720,335</u></b>	<b><u>663,272</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	322,715	322,715	244,989
<b>NET EXPENDITURE</b>	<b><u>1,067,415</u></b>	<b><u>1,043,050</u></b>	<b><u>908,261</u></b>

\*Based on Period 10 Forecast (January 2013)



## Planning & Strategic Transport: BBR0951 – Infrastructure

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	484,594	382,582	598,382
Premises Costs	0	0	0
Transport Costs	0	578	0
Supplies & Services	40,470	13,255	40,386
Third Party Payments / Transfers	0	0	0
Services received from other departments	3,295	3,295	3,383
<b>TOTAL EXPENDITURE</b>	<b><u>528,359</u></b>	<b><u>399,710</u></b>	<b><u>642,151</u></b>
<b><u>Income</u></b>			
Government Grants	(319,378)	(231,773)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(60,195)	(19,851)	(243,804)
Services provided to other departments	0	(1,400)	0
<b>TOTAL INCOME</b>	<b><u>(379,573)</u></b>	<b><u>(253,024)</u></b>	<b><u>(243,804)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(54,657)	(54,708)	(54,657)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>94,129</u></b>	<b><u>91,978</u></b>	<b><u>343,690</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	116,906	116,906	103,965
<b>NET EXPENDITURE</b>	<b><u>211,035</u></b>	<b><u>208,884</u></b>	<b><u>447,655</u></b>

\*Based on Period 10 Forecast (January 2013)



## Planning & Strategic Transport: BBR092 – Urban Design and Land Architecture

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	436,711	413,191	400,472
Premises Costs	0	0	0
Transport Costs	4,029	1,150	4,029
Supplies & Services	11,959	8,205	10,769
Third Party Payments / Transfers	0	0	0
Services received from other departments	9,952	11,520	10,095
<b>TOTAL EXPENDITURE</b>	<b>462,651</b>	<b>434,066</b>	<b>425,365</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(5,200)	(50,000)	(5,346)
Services provided to other departments	(445,236)	(354,074)	(336,997)
<b>TOTAL INCOME</b>	<b>(450,436)</b>	<b>(404,074)</b>	<b>(342,343)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>12,215</b>	<b>29,992</b>	<b>83,022</b>
Capital Charges	2,157	2,157	2,119
Allocation of Central and Departmental Overheads	174,418	174,418	111,539
<b>NET EXPENDITURE</b>	<b>188,790</b>	<b>206,567</b>	<b>196,680</b>

\*Based on Period 10 Forecast (January 2013)



## Planning & Strategic Transport: BBR1021 – Transport Policy & Programmes

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	266,182	258,152	267,301
Premises Costs	0	0	0
Transport Costs	540	619	540
Supplies & Services	75,441	58,334	74,322
Third Party Payments / Transfers	0	0	0
Services received from other departments	3,317	4,718	3,360
<b>TOTAL EXPENDITURE</b>	<b>345,480</b>	<b>321,823</b>	<b>345,523</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(7,280)	(7,280)	(7,484)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(7,280)</b>	<b>(7,280)</b>	<b>(7,484)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>338,200</b>	<b>314,543</b>	<b>338,039</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	114,138	114,138	168,081
<b>NET EXPENDITURE</b>	<b>452,338</b>	<b>428,681</b>	<b>506,120</b>

\*Based on Period 10 Forecast (January 2013)



## Planning & Strategic Transport: BBR1022 – Passenger Transport

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	102,259	105,204	102,259
Premises Costs	0	8,968	0
Transport Costs	7,015,450	7,243,238	7,606,299
Supplies & Services	169,318	169,203	179,168
Third Party Payments / Transfers	0	0	0
Services received from other departments	20,102	34,746	20,140
<b>TOTAL EXPENDITURE</b>	<b><u>7,307,129</u></b>	<b><u>7,561,359</u></b>	<b><u>7,907,866</u></b>
<b><u>Income</u></b>			
Government Grants	0	(22,109)	0
Other Grants & Contributions	0	0	(379,228)
Fees & Charges	(76,024)	(132,693)	(634,189)
Services provided to other departments	(80,195)	(84,602)	(80,195)
<b>TOTAL INCOME</b>	<b><u>(156,219)</u></b>	<b><u>(239,404)</u></b>	<b><u>(1,093,612)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(225,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>7,150,910</u></b>	<b><u>7,096,955</u></b>	<b><u>6,814,254</u></b>
Capital Charges	16,619	16,619	16,197
Allocation of Central and Departmental Overheads	497,476	497,476	438,590
<b>NET EXPENDITURE</b>	<b><u>7,665,005</u></b>	<b><u>7,611,050</u></b>	<b><u>7,269,041</u></b>

\*Based on Period 10 Forecast (January 2013)





# **CHILDREN & FAMILIES: INTEGRATED SUPPORT AND SOCIAL CARE**



## Children & Families: Integrated Support and Social Care: Service Group 2013/14 – 2016/17

### ISSC is made up the following service areas:

- Early Help
- Localities (including Children and Families Practices (CFPs), Children's Centre and Youth and play provision)
- Safeguarding
- Children's Social Work
- Corporate parenting
- SEN & Disability
- Youth Offending Team

### Vision and Purpose of the Service Group is:

We deliver a range of services to children and their families to help them overcome specific problems or disadvantage. These include the council's statutory children's social care functions in relation to safeguarding and children in care and its statutory functions in relation to youth offending and the assessment of children with special educational needs. It also includes a range of targeted services for children and young people offering early help before problems become embedded. Such provision is made by practitioners in early years, by the youth service including play, by dedicated early help teams (CFPs) and through external commissions.

We work in partnership with children and young people and their families to meet their needs by adhering to the following aims and principles:

- In all our activities with children and their families the child's welfare is the highest priority; children are entitled to protection from harm, abuse, neglect or exploitation;
- There are unique advantages for children experiencing family life in their own birth family; parents and carers are usually the best people to understand and meet their child's needs;
- The development of a working partnership with parents is usually the most effective route to meeting children's needs; this means working honestly and openly with families and children;
- Children and young people are entitled to be listened to and respected as individuals; we will ensure children's views and their individual needs are fully considered when making decisions that affect their lives.
- Effective integrated support for children and their families is support which is flexible, tailored to the needs of each child or young person and available when they require it;
- We will provide solution focused and evidence based interventions;
- Effective interventions are those which prevent the most vulnerable children and young people in our community from experiencing additional difficulties and which enable children and young people to overcome barriers to participation;
- We will, by effectively meeting children's needs, reduce the number of children and young people requiring specialist services/ statutory interventions, thus enabling children and families to succeed through access to universal provision;
- We will work with those children, young people and families whose safety and well-being do require specialist interventions to ensure that they receive a service which supports and celebrates their achievement of the best possible outcomes.



**Integrated Support and Social Care will be delivered in the following ways:**

1. We have aligned services for children and families through a radical reorganisation with a slimmer management structure and a focus on the individual child and family;
2. There is a single MK wide referral hub (including information, advice and signposting and initial assessment);
3. We have established locality-based Children and Families Practices (CFP) providing targeted integrated support to children and families in need;
4. Each CFP is led by a single manager and includes a range of professional and practitioner roles. Each practice meets the needs of children aged 0 to 19 at levels two and three of the Milton Keynes' safeguarding children board's agreed "levels of need" (additional and considerable);
5. CFPs continue to use the Common Assessment Framework (CAF) as the way of working with families, assessing their needs and developing solutions.
6. Each CFP is aligned with elements of children's centres, family support, youth provision and education support;
7. In 2013/14, as CFPs become firmly established, more central services may be localised within them and partners (e.g. Health, Police, Housing) may wish to provide services within their umbrella;
8. Each CFP will provide services by the least intrusive method of intervention possible and by voluntary agreement with the family, consistent with safeguarding and promoting the child's wellbeing. Once change has been achieved with the child and family, involvement will cease; interventions will often be short term and focused in their nature, aiming to enable the child and family to make full use of universal services;
10. For those families with more complex and embedded needs, we will provide longer lasting, intensive support through the Strengthening Families programme (MKC's response to the DCLG Troubled Families initiative);
11. We will retain a central service for children with disabilities/special needs (combined); children in care; fostering and adoption; and youth offending, as well as a central referral hub;
12. Through both CFPs and central services, we will support children and young people to be fully engaged in schools and settings in order to improve educational outcomes and future opportunities;
13. Social care child in need and other specialist services will be aligned with CFPs and will provide evidence based family support and statutory child protection interventions and youth justice actions where children have suffered or are at imminent risk of suffering significant harm or are in the criminal system;
14. There will be strong links between CFPs and social care in each locality, with case transfers in both directions within our agreed levels of need (thresholds) criteria.

**Key drivers for the Service Group in 2013/14 are:**

- Deliver and embed Early Help;
- Deliver effective Safeguarding, including improved information sharing within ISSC and with partners;
- Develop improved Corporate Parenting particularly adoption reform and improved placement stability and education outcomes for Children in Care;
- Develop and embed new integrated service pathways for children with disabilities and Special Educational Needs;
- Achieve good performance in internal and external scrutiny and inspection regimes;



- Deliver improvements within available resources.

See below a table illustrating the allocation of objectives against the Corporate Plan Priorities.

Corporate Plan Priority	Service Objective
<p><b>Priority16:</b> To develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to effectively overcome them. (<i>Living in MK</i>)</p>	<p><b>Objective 1:</b> To embed early help services for children, young people and their families who need additional and considerable help</p>
<p>To improve outcomes for vulnerable children, young people and their families by creating integrated locality-based teams</p>	<p><b>Objective 2:</b> To create single leadership structure to improve outcomes for children, young people and their families, with a focus on the most vulnerable with targeted groups</p>
<p>Ensuring the safety of children &amp; young people who are at risk of significant harm</p>	<p><b>Objective 3:</b> To ensure the safety and well-being of children and young people in need of protection by, wherever possible, keeping them safe within their families, delivering effective time-limited intensive family support services, with robust step-down to targeted and universal services</p>
<p>Deliver effective services to children and young people in and moving on from the council's care</p>	<p><b>Objective 4:</b> To develop and maintain a dynamic and effective public care system which enables those few children and young people who cannot safely live in their family of origin to achieve the best possible outcomes and supports their timely move to good quality alternative permanent care arrangements outside the care system</p>
<p>Deliver effective Social Care and SEN services to Disabled Children and Young People</p>	<p><b>Objective 5:</b> To embed Milton Keynes' recent restructure of social care and education disability/SEN children's services and work in partnership with service users, carers and other agencies to meet new national policy directives and deliver service improvements which support disabled children and young people in achieving the best possible outcomes.</p>



## KEY ACTIVITY BASED DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Children in Need	Common Assessment Framework (CAF): Number of CAFs in the period	420	No longer measured, now count children who became subject to CAF				
Children in Need	Common Assessment Framework (CAF): Number of children who became subject to a CAF in the period	Not available	643	855	761	806	855
Children in Need	Number of children subject to a child protection plan at end of period.	55	50	60	55	60	55
Children in Need	Children's Social Care: number of referrals during the year.	2,389	2,500	2,750	3,009	3,266	3,521
Children in Need	Number of disabled children supported at year end	214	215	220	225	229	233
Children in Need	Number of children and young people in need supported during the year	3,266	3,300	3,500	3,621	3,762	3,900
Children in Care	Number of children looked after during the year	430	480	500	517	534	552
Children in Care	Number of children in care at the end of the year	278	290	305	315	326	337
Children in Care	Number of Interim Care Orders granted during the year	49	50	55	50	50	50
Children in Care	Number of bed nights provided for children in care by external foster care or residential placements	25,330	26,000	26,500	26,742	27,087	27,432
Children in Care	Number of children ceasing to be looked after during the period	126	120	140	145	156	167
Children in Care	Number of adoption orders granted	14	28	10	10	10	10
Learning Difficulties & Disability Services	Number of Out of Authority Pupil Placements	29	32	34	35	36	37
Learning Difficulties & Disability Services	Number of pupils with statements of Special Educational Need as a percentage of all children aged 0-19 years	2.02	2.10	2.10	2.10	2.10	2.10
Learning Difficulties & Disability Services	Number of pupils attending independent special schools	66	82	84	86	88	90
Inclusion Services	Level of persistent absence in primary and secondary schools (percentage of pupils missing <b>15%</b> of all possible sessions)	3.7% - primary 7.8% - secondary	3.7% - primary 7.7% - secondary	3.7% - primary 7.6% - secondary	3.7% - primary 7.5% - secondary	3.7% - primary 7.4% - secondary	3.7% - primary 7.3% - secondary



Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Children and Young People at Risk	Number of young offenders	376	750	750	750	750	750
Children and Young People at Risk	Number of offences committed by young offenders	678	1,000	1,000	1,000	1,000	1,000
Integrated Youth Support Services	Number of young people in contact with the youth service	6,026	6,000	6,000	6,000	6,000	6,000
Integrated Youth Support Services	Percentage of young people aged 16 - 19 who are Not in Education, Employment or Training (NEET)	5.8	5.5	5.5	5.5	5.5	5.5
<b>Children and Families: General</b>							
Children and Families	Population Projections Age 0 - 4	19,350	19,640	19,900	20,080	20,280	20,390
Children and Families	Population Projections Age 5 - 10	19,540	20,350	21,190	22,120	23,010	23,920
Children and Families	Population Projections Age 11 - 13	8,950	8,900	8,980	9,330	9,850	10,230
Children and Families	Population Projections Age 14 - 19	17,790	17,320	17,060	16,960	17,020	17,140
<b>Children and Families</b>	<b>Total projected population aged 0-19</b>	<b>65,630</b>	<b>66,210</b>	<b>67,130</b>	<b>68,490</b>	<b>70,160</b>	<b>71,680</b>





## BBR07 – Children & Families: Integrated Support and Social Care

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>49.967</b>
Inflationary increases	0.130
Demographic Growth	0.133
Other Pressures	0.300
Savings/Income Proposals	(0.812)
Changes in Recharges	(0.343)
<b>BUDGET 2013/14</b>	<b>49.375</b>

### Summary Revenue Budget

	2012/13	2012/13	2013/14			Original Budget £
	Actual Budget £	Forecast* Actual £	Expenditure Budget £	Income Budget £	Recharges Budget £	
Integrated Support Management	(12,776)	(30,647)	232,727	0	(117,885)	114,842
Early Help	4,753,142	4,466,489	3,736,798	(367,676)	114,962	3,484,084
North Locality	5,038,299	4,973,450	5,218,993	(178,124)	340,929	5,381,798
Central Locality	2,394,157	2,385,177	2,544,138	(471,400)	276,304	2,349,042
South Locality	3,224,899	3,150,279	3,175,121	(41,907)	678,113	3,811,327
Youth Offending Team	868,026	867,075	1,221,982	(600,148)	162,273	784,107
<b>Integrated Support</b>	<b>16,265,747</b>	<b>15,811,823</b>	<b>16,129,759</b>	<b>(1,659,255)</b>	<b>1,454,696</b>	<b>15,925,200</b>
Social Care Management	0	(9,049)	118,096	0	(118,096)	0
Safeguarding	1,045,117	1,017,629	1,816,855	(181,924)	(129,304)	1,505,627
Children's Social Work	7,431,479	7,477,845	6,515,985	(902)	924,665	7,439,748
Corporate Parenting	14,373,027	14,264,609	14,563,332	(850,755)	814,147	14,526,724
SEN and Disability	10,851,484	10,814,755	20,169,699	(10,647,838)	455,528	9,977,389
<b>Social Care</b>	<b>33,701,107</b>	<b>33,565,789</b>	<b>43,183,967</b>	<b>(11,681,419)</b>	<b>1,946,940</b>	<b>33,449,488</b>
<b>Service Group Total</b>	<b>49,966,854</b>	<b>49,377,612</b>	<b>59,313,726</b>	<b>(13,340,674)</b>	<b>3,401,636</b>	<b>49,374,688</b>

\*Based on Period 10 Forecast (January 2013)





## Children & Families: Integrated Support and Social Care – Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
S48	A reduction in court costs as a result of the Family Justice Review.	0	(28)	0	0	N	Commissioning/ Efficiency
S49	Retendering of Information, Advice and Guidance contract resulted in a lower contract price.	(61)	0	0	0	N	Commissioning/ Efficiency
S50	Redesign of Integrated Services in line with Early Intervention. Reduction is due to voluntary redundancy savings taken through Organisational Transformation Programme (OTP) Strand 2 and general efficiencies.	(45)	0	0	0	Y	Service Re-Design
S51	Foster carer placements. Use of the Bucks framework for foster carer placements has resulted in lower costs.	(50)	(50)	0	0	Y	Commissioning/ Efficiency
S52	Play Centre Provision.	(200)	0	0	0	Y	Service Re-Design
S53	Remodelling of services as part of Organisational Transformation Programmes Strand 2 (3b).	(125)	0	0	0	Y	Service Re-Design
S56	Referral & Assessment - Reduction staffing due to an anticipated reduction in referrals following the implementation of children and families practices.	0	0	(70)	0	Y	Commissioning/ Efficiency
S57	Reduction in unit costs and activity for external placements.	(150)	(150)	0	0	N	Commissioning/ Efficiency
S59	Connexions/IAG - External commission to end in March 2015, when services will be brought in-house and delivered through Children and Families Practices. Connexion activities to be delivered by the Youth Service from April 2015.	0	0	(903)	0	N	Service Re-Design
S60	Review of youth services including the provision of youth centres	0	(94)	(158)	0	N	Service Reduction
S61	Youth grants for voluntary organisations	(79)	(27)	(42)	0	N	Service Reduction
S62	Children Centres.	0	(300)	(200)	0	N	Service Reduction
S63	Early Intervention Commissions.	0	0	(200)	0	N	Service Reduction
S64	Short Breaks -Funds short breaks for disabled children respite programme. Reduction due to lower take up and introduction in inclusive play scheme.	(102)	0	0	0	N	Commissioning/ Efficiency
<b>Total Children &amp; Families: Integrated Support &amp; Social Care</b>		<b>(812)</b>	<b>(649)</b>	<b>(1,573)</b>	<b>0</b>		



## Children & Families: Integrated Support and Social Care

### Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
P19	Children's contribution to the housing block contract for 16-17 year olds housing provision. Contract has now been signed. Funding was given in 2012/13 as a one off pending the finalisation of the contract.	150	0	0	0	N	General
P20	To fund social worker posts to manage increase in children in care and foster care arising from demographic growth (Numbers of under 11's in MK).	0	72	0	0	N	Demography
P21	To fund predicted growth in numbers of children in care, 6 children (care placements).	133	112	112	112	N	Demography
P22	Local authorities will be required to meet the full cost of secure remand for children and young people (currently we meet one third of the costs of some secure remands), following a change in government policy.	150	0	0	0	N	Legislative
P23	Establishing and maintaining Children and Families Practices.	0	0	218	0	Y	General
<b>Total Children &amp; Families: Integrated Support &amp; Social Care</b>		<b>433</b>	<b>184</b>	<b>330</b>	<b>112</b>		

### One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
OP27	Funding of senior social work practitioner hours in 13/14 to cover demographic pressures and free a manager to cover the Principal Social Worker (PSW) role alongside other duties. This is the most cost effective approach to delivering the PSW requirement.	30	0	0	0	N	Demography
OP39	One-off funding to support transitions in play centre provision	25	0	0	0	N	General
OP38	One-off funding to allow youth grants a phased reduction in line with reductions in Government funding	71	67	63	59	N	General
<b>Total Children &amp; Families: Integrated Support &amp; Social Care</b>		<b>126</b>	<b>67</b>	<b>63</b>	<b>59</b>		

\*One-off pressure & savings budget is held centrally to be drawdown by Service Groups during 2013/14



## Children & Families: Integrated Support and Social Care: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	19,103,957	19,467,595	19,087,068
Premises Costs	620,257	599,832	601,937
Transport Costs	561,121	551,704	558,510
Supplies & Services	8,488,749	8,253,729	7,179,397
Third Party Payments / Transfers	18,163,597	17,917,216	29,275,717
Services received from other departments	1,190,117	1,292,388	1,630,130
<b>TOTAL EXPENDITURE</b>	<b>48,127,798</b>	<b>48,082,464</b>	<b>58,332,759</b>
<b><u>Income</u></b>			
Government Grants	(1,134,279)	(1,327,385)	(11,720,937)
Other Grants & Contributions	(389,389)	(562,826)	(510,872)
Fees & Charges	(1,512,532)	(1,487,237)	(627,774)
Services provided to other departments	(98,366)	(113,208)	(481,091)
<b>TOTAL INCOME</b>	<b>(3,134,566)</b>	<b>(3,490,656)</b>	<b>(13,340,674)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(187,818)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>44,993,232</b>	<b>44,403,990</b>	<b>44,992,085</b>
Capital Charges	1,557,985	1,557,985	980,967
Allocation of Central and Departmental Overheads	3,415,637	3,415,637	3,401,636
<b>NET EXPENDITURE</b>	<b>49,966,854</b>	<b>49,377,612</b>	<b>49,374,688</b>

\*Based on Period 10 Forecast (January 2013)



## Children & Families: Integrated Support and Social Care: Summary Staffing Analysis

	2012/13	2013/14	Estimated	
	Actual Full Time Equivalent* FTE's	Estimated Changes^ FTE's	2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
Integrated Support Management	1.00	0.00	1.00	106,073
Early Help	9.57	0.00	9.57	512,885
North Locality	93.43	(8.55)	84.88	2,521,232
Central Locality	62.47	1.00	63.47	1,599,075
South Locality	48.97	(9.00)	39.97	2,141,033
Youth Offending Team	22.19	0.00	22.19	969,941
<b>Integrated Support</b>	<b>237.63</b>	<b>(16.55)</b>	<b>221.08</b>	<b>7,850,239</b>
Social Care Management	1.00	0.00	1.00	111,485
Safeguarding	17.92	0.00	17.92	977,975
Children's Social Work	127.72	0.00	127.72	4,136,170
Corporate Parenting	88.55	0.00	88.55	3,376,950
SEN and Disability	34.02	0.00	34.02	1,395,318
<b>Social Care</b>	<b>269.21</b>	<b>0.00</b>	<b>269.21</b>	<b>9,997,898</b>
<b>Service Group Total</b>	<b>506.84</b>	<b>(16.55)</b>	<b>490.29</b>	<b>17,848,137</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)



## Children & Families: Integrated Support and Social Care: BBR0711 – Integrated Support Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	107,153	110,301	107,153
Premises Costs	0	0	0
Transport Costs	371	371	371
Supplies & Services	33,646	9,247	124,320
Third Party Payments / Transfers	0	0	0
Services received from other departments	849	4,229	883
<b>TOTAL EXPENDITURE</b>	<b><u>142,019</u></b>	<b><u>124,148</u></b>	<b><u>232,727</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>142,019</u></b>	<b><u>124,148</u></b>	<b><u>232,727</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(154,795)	(154,795)	(117,885)
<b>NET EXPENDITURE</b>	<b><u>(12,776)</u></b>	<b><u>(30,647)</u></b>	<b><u>114,842</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Integrated Support and Social Care: BBR0712 – Early Help

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	582,918	584,178	524,692
Premises Costs	5,600	9,264	5,600
Transport Costs	13,962	11,102	12,192
Supplies & Services	3,378,053	2,950,192	2,933,418
Third Party Payments / Transfers	204,708	92,117	204,708
Services received from other departments	126,953	532,185	56,188
<b>TOTAL EXPENDITURE</b>	<b>4,312,194</b>	<b>4,179,038</b>	<b>3,736,798</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(28,978)	(181,495)	(129,541)
Fees & Charges	0	(980)	0
Services provided to other departments	0	0	(238,135)
<b>TOTAL INCOME</b>	<b>(28,978)</b>	<b>(182,475)</b>	<b>(367,676)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>4,283,216</b>	<b>3,996,563</b>	<b>3,369,122</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	469,926	469,926	114,962
<b>NET EXPENDITURE</b>	<b>4,753,142</b>	<b>4,466,489</b>	<b>3,484,084</b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Integrated Support and Social Care: BBR0713 – North Locality

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	3,017,911	2,996,377	2,580,757
Premises Costs	129,173	130,379	145,208
Transport Costs	77,046	50,999	65,460
Supplies & Services	898,770	884,756	661,824
Third Party Payments / Transfers	367,280	372,486	1,555,280
Services received from other departments	0	0	71,320
<b>TOTAL EXPENDITURE</b>	<b><u>4,490,180</u></b>	<b><u>4,434,997</u></b>	<b><u>5,079,849</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(118,856)	(149,758)	(122,184)
Services provided to other departments	(9,765)	30,584	(55,940)
<b>TOTAL INCOME</b>	<b><u>(128,621)</u></b>	<b><u>(119,174)</u></b>	<b><u>(178,124)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(19,113)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>4,361,559</u></b>	<b><u>4,296,710</u></b>	<b><u>4,901,725</u></b>
Capital Charges	141,368	141,368	139,144
Allocation of Central and Departmental Overheads	535,372	535,372	340,929
<b>NET EXPENDITURE</b>	<b><u>5,038,299</u></b>	<b><u>4,973,450</u></b>	<b><u>5,381,798</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13





## Children & Families: Integrated Support and Social Care: BBR0714 – Central Locality

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	1,615,222	1,564,179	1,654,796
Premises Costs	149,686	138,321	154,615
Transport Costs	21,393	16,604	26,186
Supplies & Services	358,922	358,023	331,173
Third Party Payments / Transfers	268,812	269,411	268,812
Services received from other departments	0	0	38,386
<b>TOTAL EXPENDITURE</b>	<b><u>2,414,035</u></b>	<b><u>2,346,538</u></b>	<b><u>2,473,968</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(339,434)	(229,347)	(348,730)
Services provided to other departments	(82,463)	(134,033)	(122,670)
<b>TOTAL INCOME</b>	<b><u>(421,897)</u></b>	<b><u>(363,380)</u></b>	<b><u>(471,400)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>1,992,138</u></b>	<b><u>1,983,158</u></b>	<b><u>2,002,568</u></b>
Capital Charges	470,187	470,187	70,170
Allocation of Central and Departmental Overheads	(68,168)	(68,168)	276,304
<b>NET EXPENDITURE</b>	<b><u>2,394,157</u></b>	<b><u>2,385,177</u></b>	<b><u>2,349,042</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Integrated Support and Social Care: BBR0715 – South Locality

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	1,693,509	1,637,956	2,171,612
Premises Costs	74,239	80,557	64,610
Transport Costs	47,915	24,108	54,937
Supplies & Services	548,131	451,163	341,890
Third Party Payments / Transfers	0	68,049	0
Services received from other departments	54,504	108,644	66,413
<b>TOTAL EXPENDITURE</b>	<b>2,418,298</b>	<b>2,370,477</b>	<b>2,699,462</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(35,988)	(62,787)	(41,237)
Services provided to other departments	0	0	(670)
<b>TOTAL INCOME</b>	<b>(35,988)</b>	<b>(62,787)</b>	<b>(41,907)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,382,310</b>	<b>2,307,690</b>	<b>2,657,555</b>
Capital Charges	482,003	482,003	475,659
Allocation of Central and Departmental Overheads	360,586	360,586	678,113
<b>NET EXPENDITURE</b>	<b>3,224,899</b>	<b>3,150,279</b>	<b>3,811,327</b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Integrated Support and Social Care: BBR0716 – Youth Offending Team

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	1,056,861	1,054,776	1,019,421
Premises Costs	21,331	17,600	21,513
Transport Costs	47,594	47,844	47,946
Supplies & Services	84,563	84,563	84,854
Third Party Payments / Transfers	0	0	0
Services received from other departments	18,561	21,889	19,882
<b>TOTAL EXPENDITURE</b>	<b><u>1,228,910</u></b>	<b><u>1,226,672</u></b>	<b><u>1,193,616</u></b>
<b><u>Income</u></b>			
Government Grants	(391,067)	(391,067)	(391,067)
Other Grants & Contributions	(199,397)	(199,397)	(199,397)
Fees & Charges	(8,378)	(7,091)	(9,684)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(598,842)</u></b>	<b><u>(597,555)</u></b>	<b><u>(600,148)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>630,068</u></b>	<b><u>629,117</u></b>	<b><u>593,468</u></b>
Capital Charges	28,769	28,769	28,366
Allocation of Central and Departmental Overheads	209,189	209,189	162,273
<b>NET EXPENDITURE</b>	<b><u>868,026</u></b>	<b><u>867,075</u></b>	<b><u>784,107</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Integrated Support and Social Care: BBR0721 - Social Care Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	116,928	111,485	112,135
Premises Costs	0	0	0
Transport Costs	332	332	332
Supplies & Services	7,500	9,050	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	10,521	5,365	5,629
<b>TOTAL EXPENDITURE</b>	<b>135,281</b>	<b>126,232</b>	<b>118,096</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>135,281</b>	<b>126,232</b>	<b>118,096</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(135,281)	(135,281)	(118,096)
<b>NET EXPENDITURE</b>	<b>0</b>	<b>(9,049)</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Integrated Support and Social Care: BBR0722 - Safeguarding

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	922,130	927,443	998,043
Premises Costs	0	235	0
Transport Costs	19,371	21,579	19,619
Supplies & Services	225,866	194,243	342,680
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	321,553
<b>TOTAL EXPENDITURE</b>	<b><u>1,167,367</u></b>	<b><u>1,143,500</u></b>	<b><u>1,681,895</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(181,924)	(181,924)	(181,924)
Fees & Charges	0	0	0
Services provided to other departments	(6,138)	(9,759)	0
<b>TOTAL INCOME</b>	<b><u>(188,062)</u></b>	<b><u>(191,683)</u></b>	<b><u>(181,924)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>979,305</u></b>	<b><u>951,817</u></b>	<b><u>1,499,971</u></b>
Capital Charges	295,807	295,807	134,960
Allocation of Central and Departmental Overheads	(229,995)	(229,995)	(129,304)
<b>NET EXPENDITURE</b>	<b><u>1,045,117</u></b>	<b><u>1,017,629</u></b>	<b><u>1,505,627</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Integrated Support and Social Care: BBR0723 - Children's Social Work

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	4,844,488	5,304,768	4,906,277
Premises Costs	59,053	103,786	44,628
Transport Costs	176,214	205,534	164,126
Supplies & Services	703,570	868,464	704,869
Third Party Payments / Transfers	13,526	102,015	15,526
Services received from other departments	630,258	219,807	657,833
<b>TOTAL EXPENDITURE</b>	<b><u>6,427,109</u></b>	<b><u>6,804,374</u></b>	<b><u>6,493,259</u></b>
<b><u>Income</u></b>			
Government Grants	0	(328,721)	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(2,178)	0
Services provided to other departments	0	0	(902)
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>(330,899)</u></b>	<b><u>(902)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>6,427,109</u></b>	<b><u>6,473,475</u></b>	<b><u>6,492,357</u></b>
Capital Charges	26,950	26,950	22,726
Allocation of Central and Departmental Overheads	977,420	977,420	924,665
<b>NET EXPENDITURE</b>	<b><u>7,431,479</u></b>	<b><u>7,477,845</u></b>	<b><u>7,439,748</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Integrated Support and Social Care: BBR0724 - Corporate Parenting

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	3,563,240	3,610,149	3,556,164
Premises Costs	149,608	92,992	133,845
Transport Costs	100,742	116,136	113,421
Supplies & Services	490,241	661,098	532,800
Third Party Payments / Transfers	9,940,531	9,639,500	10,089,607
Services received from other departments	8,561	106,275	71,751
<b>TOTAL EXPENDITURE</b>	<b><u>14,252,923</u></b>	<b><u>14,226,150</u></b>	<b><u>14,497,588</u></b>
<b><u>Income</u></b>			
Government Grants	(743,212)	(607,597)	(743,212)
Other Grants & Contributions	20,910	(10)	(10)
Fees & Charges	(144,300)	(190,640)	(57,959)
Services provided to other departments	0	0	(49,574)
<b>TOTAL INCOME</b>	<b><u>(866,602)</u></b>	<b><u>(798,247)</u></b>	<b><u>(850,755)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(150,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>13,386,321</u></b>	<b><u>13,277,903</u></b>	<b><u>13,646,833</u></b>
Capital Charges	67,958	67,958	65,744
Allocation of Central and Departmental Overheads	918,748	918,748	814,147
<b>NET EXPENDITURE</b>	<b><u>14,373,027</u></b>	<b><u>14,264,609</u></b>	<b><u>14,526,724</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13





## Children & Families: Integrated Support and Social Care: BBR0725 - SEN and Disability

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	1,583,597	1,565,983	1,456,018
Premises Costs	31,567	26,698	31,918
Transport Costs	56,181	57,095	53,920
Supplies & Services	1,759,487	1,782,930	1,121,569
Third Party Payments / Transfers	7,368,740	7,373,638	17,141,784
Services received from other departments	339,910	293,994	320,292
<b>TOTAL EXPENDITURE</b>	<b>11,139,482</b>	<b>11,100,338</b>	<b>20,125,501</b>
<b><u>Income</u></b>			
Government Grants	0	0	(10,586,658)
Other Grants & Contributions	0	0	0
Fees & Charges	(865,576)	(844,456)	(47,980)
Services provided to other departments	0	0	(13,200)
<b>TOTAL INCOME</b>	<b>(865,576)</b>	<b>(844,456)</b>	<b>(10,647,838)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(18,705)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>10,273,906</b>	<b>10,237,177</b>	<b>9,477,663</b>
Capital Charges	44,943	44,943	44,198
Allocation of Central and Departmental Overheads	532,635	532,635	455,528
<b>NET EXPENDITURE</b>	<b>10,851,484</b>	<b>10,814,755</b>	<b>9,977,389</b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



# **CHILDREN & FAMILIES: EDUCATION, EFFECTIVENESS AND PARTICIPATION**



## **Children & Families: Education, Effectiveness and Participation: Service Group 2013/14 – 2016/17**

**EEP is made up the following delivery areas:**

1. Setting & School Sufficiency and Access
2. Setting and School Effectiveness
3. Capital and Infrastructure

**The vision and Purpose of the Service Group is:**

The service group works with settings and schools to drive up standards and to secure sufficient capacity and fair access to enable all learners to achieve their full potential.

**Key drivers for the Service Group in 2013/14 are:**

### **Setting and School Sufficiency and Access**

**To plan and manage the supply and demand of setting and school places**

This activity covers a number of functions including:

- Providing an educational infrastructure of sufficient quality places, buildings and facilities.
- Management of school admissions, including arrangements for appeals.
- Home to school transport.

Key strategies/documents:

- Setting and School Organisation and Framework 2012/2013
- School Admissions Code of Practice 2012
- School Admissions Appeals Code of Practice 2012
- Childcare Sufficiency Assessment 2012
- Key drivers:
  - Increasing numbers of children in system from 2702 in Year 11 (Jan 2012) to 3451 in Year R (Jan 2012).
  - Increasing numbers projected to be requiring a place in the system – 3622 expected for September 2013 admission rising to 3939 by September 2015.
- Changing legislation:
  - Increase in statutory duty to include some 2 years olds and increase participation age
  - New drive towards non-maintained provision such as academies and free schools
  - Ability of (non-LA) admissions authorities to increase PAN without consultation
- Decreasing capital at both local authority and school level
- Changes to revenue funding

### **Setting and School Effectiveness**

**To improve and maintain outcomes in all settings and schools, so that more are judged good or better when inspected by Ofsted.**

This activity covers a number of functions including:

- A programme of differentiated support and challenge in response to individual setting and school performance.
- Support and advice for Governors and Governing Bodies.
- Promotion of cooperation between partners involved in education or training for 14-19/25 year olds.
- Provision of an adult education programme designed to support diverse communities.
- Maintaining a high quality and cost effective music service.



Key strategies/documents:

- Children & Families Service Plan 2012-2013
- Securing Outstanding – Milton Keynes School Improvement Framework
- Ofsted Framework for the regulation of provision on the Early Years Register (September 2012)
- Ofsted Framework for school inspection (September 2012)
- The Ofsted Common Inspection Framework for Further Education and Skills
- Apprenticeship, Skills, Children and Learning Act 2009
- Education Act 2011

Key drivers:

- Ensuring the safeguarding of children and young people
- Improving the educational attainment of children and young people in settings and schools
- Increasing the proportion of settings and schools judged by Ofsted to be 'good' or 'outstanding'
- Provision of a range of adult learning courses which are responsive to local need, meet the aspirations as learners and help them to reach their potential

### **Capital and Infrastructure**

**To create and maintain teaching and learning environments that have a positive impact on the engagement and performance of all learners and which fulfils legal, regulatory and national standards.**

This activity covers a number of functions including:

- Planning, commissioning and managing the delivery of a significant new school build programme to meet the demands of housing growth and addressing a statutory duty to provide school places.
- Planning, commissioning and managing the delivery of a significant extension and adaptation programme of existing school buildings to meet the demands of demographic growth and addressing a statutory duty to provide school places.
- Planning, commissioning and managing an annual programme of capital maintenance projects, to ensure the community school stock remains well maintained and operational and addressing a statutory duty to provide school places.
- Leading and managing a range of professional services frameworks to support the delivery of capital investment programmes.
- Providing strategic and operational procurement advice to schools
- Co-ordinating traded services activity between Milton Keynes Council and schools.
- Managing the free school meals process for eligible pupils, assisting school governing bodies to meet their statutory duty.
- Providing a 'business unit' function to Education, Effectiveness and Participation, ensuring all traded/commercial activity is carried out efficiently and cost effectively.

Key strategies/documents:

- Settings and School Organisation Framework 2012-2013
- Children & Families Service Plan 2012-2013
- School Premises Regulations 1999
- Building Bulletins 98 & 99

Key drivers:

- Settings and School Organisation Framework 2012-2013
- Children & Families Service Plan 2012-2013
- School Premises Regulations 1999
- Building Bulletins 98 & 99



**Summary of the EEP Service Plan 2013/14:**

- 1 Corporate Plan Priority identified
- 3 Objectives allocated
- Activities are detailed on a dashboard the service group has developed

See below a table illustrating the allocation of objectives against the Corporate Plan Priorities.

Corporate Plan Priority	Service Objective
<p><b>Priority 15:</b> Challenge all schools, settings and services to be outstanding, enabling them to take the lead in driving up standards and safeguarding children and only intervening when outcomes are not good enough (<i>Living in MK</i>)</p>	<ol style="list-style-type: none"> <li>1. To improve access to a high quality setting or school place for all learners</li> <li>2. To improve educational outcomes for all learners</li> <li>3. To create, improve and invest in the built environment</li> </ol>



## KEY ACTIVITY BASED DATA

Service Area	Activity	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
		Actual	Estimate	Estimate	Estimate	Estimate	Estimate
Early Years and Extended Services	Grants to private, voluntary and independent (extrapolated) Nursery Providers: total number of 3 & 4 year old children funded for nursery education.	3,612	3,798	3,963	4,118	4,276	4,436
Early Years and Extended Services	Grants to private, voluntary and independent (PVI) Nursery Providers: total number of 2 year old children funded for nursery education.	283	768	1,109	1,438	1,781	2,110
Narrowing the Gap	Meeting needs of increasingly diverse school populations: total number of black and minority ethnic pupils in schools	14,085	14,500	15,600	16,723	17,851	18,981
Narrowing the Gap	Number of children and young people accessing music service provision in school hours/extended provision.	6,475 / 867	6,660 / 905	6,380 / 910	6,410 / 938	6,363 / 959	6410 / 980
Narrowing the Gap	Number of pupils eligible for the deprivation Pupil Premium, based on current and historic eligibility for free school meals.	5,236	9,261	8,931	9,303	9,547	9,800
School Improvement	Number of schools across all phases in Local Authority intervention	24	13	5	4	3	2
Adult Continuing Education	Number of learners	5,024	5,291	5,300	5,388	5,481	5,579
School Organisation and Planning	Consult on school organisation proposals before publishing statutory proposals: number of consultations undertaken	6	8	8	8	8	8
School Organisation and Planning	Percentage of surplus school places in year R *	3.3%	5.6%	1.4%	1.7%	-2.7%	Not available
School Organisation and Planning	Percentage of surplus school places in year 7 *	6.9%	7.0%	8.0%	3.2%	-0.6%	-2.4%
School Admissions and Transport	Number of pupils provided with home to school transport	2,132	2,031	1,931	1,831	1,731	1,631
Capital and Infrastructure	Number of schemes completed on the capital programme (i.e. all building projects completed)	33	30	30	28	27	27
EEP - Productivity	Completion of statutory returns and data collections to timescale	14	12	12	12	12	12
Strategy, Quality and Partnerships	Number of children and young people supported through commissioned Early Help and Short Breaks services.	2,242	6,500	7,000	7,500	8,006	8,500



Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
<b>Children and Families: General</b>							
Children and Families	Population Projections Age 0 - 4	19,350	19,640	19,900	20,080	20,280	20,390
Children and Families	Population Projections Age 5 - 10	19,540	20,350	21,190	22,120	23,010	23,920
Children and Families	Population Projections Age 11 - 13	8,950	8,900	8,980	9,330	9,850	10,230
Children and Families	Population Projections Age 14 - 19	17,790	17,320	17,060	16,960	17,020	17,140
<b>Children and Families</b>	<b>Total projected population aged 0-19</b>	<b>65,630</b>	<b>66,210</b>	<b>67,130</b>	<b>68,490</b>	<b>70,160</b>	<b>71,680</b>





## BBR08 – Children & Families: Education, Effectiveness and Participation

### Budget Movement

	Budget 2012/13 £'m
<b>BUDGET 2012/13</b>	<b>15.303</b>
Inflationary increases	(0.584)
Demographic Growth	0.077
Other Pressures	0.000
Savings/Income Proposals	(1.186)
Changes in Recharges	(2.097)
<b>BUDGET 2013/14</b>	<b>11.513</b>

### Summary Revenue Budget

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14			Original Budget £
			Expenditure Budget £	Income Budget £	Recharges Budget £	
Education, Effectiveness & Participation Management	148,696,862	148,681,875	196,180,234	(9,125,605)	(135,582)	186,919,047
Schools Statutory and Regulatory Productivity: Attainment & Progress Lead	(152,712,138)	(152,618,013)	624,727	(201,071,786)	1,647,277	(198,799,782)
Capital and Infrastructure	(46,121)	(44,045)	1,172,634	(577,499)	(177,355)	417,780
Setting and School Effectiveness	1,073,086	1,378,199	1,187,687	(449,306)	154,310	892,691
Setting and School Sufficiency and Access	5,131,695	4,489,450	14,205,226	(10,549,261)	1,045,972	4,701,937
	13,159,725	13,129,799	17,407,792	(253,201)	226,404	17,380,995
<b>Service Group Total</b>	<b>15,303,109</b>	<b>15,017,265</b>	<b>230,778,300</b>	<b>(222,026,658)</b>	<b>2,761,026</b>	<b>11,512,668</b>

\*Based on Period 10 Forecast (January 2013)



### Children & Families: Education, Effectiveness and Participation – Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
<b>S65</b>	Organisational Transformation Programmes 2 (3b).	(128)	0	0	0	Y	Service Re-Design
<b>S66</b>	Reduction in the Improvement Fund. The Improvement Fund was originally set up to support moving Children's Services out of intervention. There is a reduced need for the additional investment, following successive improvements in the service, resulting in	(120)	0	0	0	N	Commissioning/ Efficiency
<b>S67</b>	Home to College Transport, these are the full year effect of savings implemented in the 2012/13 budget to improve the efficiency of home to school transport.	(20)	0	0	0	N	Service Reduction
<b>S68</b>	Home to School Transport.	(175)	(120)	(125)	0	N	Service Reduction
<b>S69</b>	Universal Services -Service redesign in former Universal Services as part of Organisational Transformation Programmes (strand 2).	(270)	0	0	0	N	Service Re-Design
<b>S70</b>	Adult Learning Services - full year effect of rationalisation of services undertaken for the 2012/13 Budget.	(34)	(3)	0	0	N	Service Re-Design
<b>S71+S72+S73</b>	Amalgamation of Music and Adult Learning Services into a new combined community learning service. Potential savings in relation to:  Management costs Administration Supplies and services Capital and facilities costs  Also proposed is the removal of course and events which cannot offer full cost recovery in either fees and charges or external funding. As a result there would be a reduction in service.	(277)	(288)	(100)	0	N	Service Re-Design
<b>S74</b>	Early Years (Quality Improvement Team) - Reduce the number of people in the team through a reorganisation of roles and duties.	(42)	(58)	0	0	N	Service Reduction
<b>S75</b>	Governor Support - Reduce the number of people in the team through a reorganisation of roles and duties and new use of technology.	(50)	0	0	0	N	Service Re-Design
<b>S76</b>	Sufficiency and Access - Reduce the number of people in the team through a reorganisation of roles and duties and a reduction in proactive projects.	(70)	0	0	0	N	Service Re-Design
<b>Total Children &amp; Families: Education, Effectiveness &amp; Participation</b>		<b>(1,186)</b>	<b>(469)</b>	<b>(225)</b>	<b>0</b>		



## Children & Families: Education, Effectiveness and Participation

### Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
P24	Demand-led Home to School Transport Budget.	77	60	115	44	N	Demography
<b>Total Children &amp; Families: Education, Effectiveness &amp; Participation</b>		<b>77</b>	<b>60</b>	<b>115</b>	<b>44</b>		

### One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
OP28	Revenue funding for feasibility work on emerging education capital programmes to enable the early identification of the most efficient scheme concept.	90	0	0	0	N	General
OP33	One-off funding to support the restructuring of Music and Adult Learning Services.	112	0	0	0	N	General
OP29	The Improvement Fund was originally set up to support moving the authority out of intervention. There is a reduced need for the additional investment, resulting in a saving being offered in 2013/14 (S66). However, some temporary investment is required in 2013/14 following the recent Ofsted inspection.	100	0	0	0	N	General
<b>Total Children &amp; Families: Education, Effectiveness &amp; Participation</b>		<b>302</b>	<b>0</b>	<b>0</b>	<b>0</b>		

\*One-off pressure & savings budget is held centrally to be drawdown by Service Groups during 2013/14



## Children & Families: Education, Effectiveness and Participation: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	8,331,997	8,260,012	7,198,766
Premises Costs	371,727	405,548	350,423
Transport Costs	4,104,133	4,099,889	4,161,525
Supplies & Services	12,835,159	11,956,120	13,865,756
Third Party Payments / Transfers	146,315,069	146,338,099	193,090,075
Services received from other departments	807,626	1,650,963	770,989
<b>TOTAL EXPENDITURE</b>	<b><u>172,765,711</u></b>	<b><u>172,710,631</u></b>	<b><u>219,437,534</u></b>
<b><u>Income</u></b>			
Government Grants	(168,518,044)	(168,391,400)	(217,437,963)
Other Grants & Contributions	0	0	(439,647)
Fees & Charges	(4,520,443)	(3,672,183)	(3,397,804)
Services provided to other departments	(466,477)	(1,288,908)	(751,244)
<b>TOTAL INCOME</b>	<b><u>(173,504,964)</u></b>	<b><u>(173,352,491)</u></b>	<b><u>(222,026,658)</u></b>
Contributions to Reserves	0	(3,353)	0
(Transfer from) Reserves	0	(379,884)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(739,253)</u></b>	<b><u>(1,025,097)</u></b>	<b><u>(2,589,124)</u></b>
Capital Charges	12,567,511	12,567,511	11,340,766
Allocation of Central and Departmental Overheads	3,474,851	3,474,851	2,761,026
<b>NET EXPENDITURE</b>	<b><u>15,303,109</u></b>	<b><u>15,017,265</u></b>	<b><u>11,512,668</u></b>

\*Based on Period 10 Forecast (January 2013)



## Children & Families: Education, Effectiveness and Participation: Summary Staffing Analysis

	2012/13 Actual Full Time Equivalent* FTE's	2013/14 Estimated Changes^ FTE's	Estimated 2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
Education, Effectiveness & Participation Management	1.00	0.00	1.00	96,198
Schools Statutory and Regulatory	3.00	0.00	3.00	318,781
Productivity: Attainment & Progress Lead	8.40	0.00	8.40	389,692
Capital and Infrastructure	10.60	0.00	10.60	527,822
Setting and School Effectiveness	84.09	(1.48)	82.61	4,793,547
Setting and School Sufficiency and Access	9.76	0.00	9.76	533,130
<b>Service Group Total</b>	<b>116.85</b>	<b>(1.48)</b>	<b>115.37</b>	<b>6,659,170</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)



## Children & Families: Education, Effectiveness and Participation: BBR081 – Education, Effectiveness & Participation Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	520,130	520,130	528,382
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	796,042	781,055	(147,598)
Third Party Payments / Transfers****	139,575,118	139,575,118	185,103,124
Services received from other departments	66,353	66,353	66,668
<b>TOTAL EXPENDITURE</b>	<b><u>140,957,643</u></b>	<b><u>140,942,656</u></b>	<b><u>185,550,576</u></b>
<b><u>Income</u></b>			
Government Grants	(4,195,958)	(4,195,958)	(8,685,958)
Other Grants & Contributions***	0	0	(439,647)
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(4,195,958)</u></b>	<b><u>(4,195,958)</u></b>	<b><u>(9,125,605)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>136,761,685</u></b>	<b><u>136,746,698</u></b>	<b><u>176,424,971</u></b>
Capital Charges	12,241,028	12,241,028	10,629,658
Allocation of Central and Departmental Overheads	(305,851)	(305,851)	(135,582)
<b>NET EXPENDITURE</b>	<b><u>148,696,862</u></b>	<b><u>148,681,875</u></b>	<b><u>186,919,047</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13

\*\*\*This sum does not represent a contribution. It is a savings target that has not yet been allocated across the Service

\*\*\*\*Payment to Schools under Schools Funding Formula



## Children & Families: Education, Effectiveness and Participation: BBR082 – Schools Statutory and Regulatory

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	213,453	299,172	321,101
Premises Costs	0	0	0
Transport Costs	1,550	1,616	1,550
Supplies & Services	184,560	234,936	71,350
Third Party Payments / Transfers	2,500	2,500	2,500
Services received from other departments	184,305	191,269	228,226
<b>TOTAL EXPENDITURE</b>	<b><u>586,368</u></b>	<b><u>729,493</u></b>	<b><u>624,727</u></b>
<b><u>Income</u></b>			
Government Grants	(155,046,938)	(155,051,938)	(201,031,839)
Other Grants & Contributions	0	0	0
Fees & Charges	0	(400)	0
Services provided to other departments	0	0	(39,947)
<b>TOTAL INCOME</b>	<b><u>(155,046,938)</u></b>	<b><u>(155,052,338)</u></b>	<b><u>(201,071,786)</u></b>
Contributions to Reserves	0	20,000	0
(Transfer from) Reserves	0	(63,600)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(154,460,570)</u></b>	<b><u>(154,366,445)</u></b>	<b><u>(200,447,059)</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	1,748,432	1,748,432	1,647,277
<b>NET EXPENDITURE</b>	<b><u>(152,712,138)</u></b>	<b><u>(152,618,013)</u></b>	<b><u>(198,799,782)</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13





**Children & Families: Education, Effectiveness and Participation: BBR083 – Productivity: Attainment and Progress Lead**

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs**	445,496	464,991	393,027
Premises Costs	0	0	0
Transport Costs	1,116	991	868
Supplies & Services	726,572	660,890	775,944
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	2,795
<b>TOTAL EXPENDITURE</b>	<b><u>1,173,184</u></b>	<b><u>1,126,872</u></b>	<b><u>1,172,634</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(483,183)	(369,613)	(507,499)
Services provided to other departments	(66,815)	(84,110)	(70,000)
<b>TOTAL INCOME</b>	<b><u>(549,998)</u></b>	<b><u>(453,723)</u></b>	<b><u>(577,499)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(47,887)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>623,186</u></b>	<b><u>625,262</u></b>	<b><u>595,135</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(669,307)	(669,307)	(177,355)
<b>NET EXPENDITURE</b>	<b><u>(46,121)</u></b>	<b><u>(44,045)</u></b>	<b><u>417,780</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Education, Effectiveness and Participation: BBR084 – Capital and Infrastructure

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	935,480	933,980	533,790
Premises Costs	104,792	171,796	104,792
Transport Costs	24,042	5,241	5,961
Supplies & Services	1,193,625	453,157	364,244
Third Party Payments / Transfers	61,390	62,345	74,390
Services received from other departments	0	0	102,168
<b>TOTAL EXPENDITURE</b>	<b><u>2,319,329</u></b>	<b><u>1,626,519</u></b>	<b><u>1,185,345</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,106,430)	(390,163)	(240,010)
Services provided to other departments	(399,662)	(276,488)	(209,296)
<b>TOTAL INCOME</b>	<b><u>(1,506,092)</u></b>	<b><u>(666,651)</u></b>	<b><u>(449,306)</u></b>
Contributions to Reserves	0	213,630	0
(Transfer from) Reserves	0	(55,148)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>813,237</u></b>	<b><u>1,118,350</u></b>	<b><u>736,039</u></b>
Capital Charges	2,378	2,378	2,342
Allocation of Central and Departmental Overheads	257,471	257,471	154,310
<b>NET EXPENDITURE</b>	<b><u>1,073,086</u></b>	<b><u>1,378,199</u></b>	<b><u>892,691</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Education, Effectiveness and Participation: BBR085 – Setting and School Effectiveness

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	5,695,174	5,651,009	4,879,572
Premises Costs	266,435	233,252	245,131
Transport Costs	173,514	170,247	165,467
Supplies & Services	1,863,834	1,599,447	1,695,450
Third Party Payments / Transfers	6,589,920	6,633,243	6,313,920
Services received from other departments	250,144	817,980	196,920
<b>TOTAL EXPENDITURE</b>	<b><u>14,839,021</u></b>	<b><u>15,105,178</u></b>	<b><u>13,496,460</u></b>
<b><u>Income</u></b>			
Government Grants	(9,160,148)	(8,936,077)	(7,605,166)
Other Grants & Contributions	0	0	0
Fees & Charges	(2,846,018)	(2,849,857)	(2,571,244)
Services provided to other departments	0	(928,310)	(372,851)
<b>TOTAL INCOME</b>	<b><u>(12,006,166)</u></b>	<b><u>(12,714,244)</u></b>	<b><u>(10,549,261)</u></b>
Contributions to Reserves	0	12,925	0
(Transfer from) Reserves	0	(213,249)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>2,832,855</u></b>	<b><u>2,190,610</u></b>	<b><u>2,947,199</u></b>
Capital Charges	324,105	324,105	708,766
Allocation of Central and Departmental Overheads	1,974,735	1,974,735	1,045,972
<b>NET EXPENDITURE</b>	<b><u>5,131,695</u></b>	<b><u>4,489,450</u></b>	<b><u>4,701,937</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13



## Children & Families: Education, Effectiveness and Participation: BBR086 – Setting School Sufficiency and Access

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs**	522,264	390,730	542,894
Premises Costs	500	500	500
Transport Costs	3,903,911	3,921,794	3,987,679
Supplies & Services	8,070,526	8,226,635	11,106,366
Third Party Payments / Transfers	86,141	64,893	1,596,141
Services received from other departments	306,824	575,361	174,212
<b>TOTAL EXPENDITURE</b>	<b>12,890,166</b>	<b>13,179,913</b>	<b>17,407,792</b>
<b><u>Income</u></b>			
Government Grants	(115,000)	(207,427)	(115,000)
Other Grants & Contributions	0	0	0
Fees & Charges	(84,812)	(62,150)	(79,051)
Services provided to other departments	0	0	(59,150)
<b>TOTAL INCOME</b>	<b>(199,812)</b>	<b>(269,577)</b>	<b>(253,201)</b>
Contributions to Reserves	0	(249,908)	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>12,690,354</b>	<b>12,660,428</b>	<b>17,154,591</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	469,371	469,371	226,404
<b>NET EXPENDITURE</b>	<b>13,159,725</b>	<b>13,129,799</b>	<b>17,380,995</b>

\*Based on Period 10 Forecast (January 2013)

\*\*The Children & Families Service Group restructured in the final quarter of 2012/13





# COMMUNITY FACILITIES UNIT



## **Community Facilities Unit: Service Group 2013/14 – 2016/17**

**Service areas covered by Community Facilities Unit** are as follows:

- Library Service
- Leisure and Community Facilities
- Arts and Heritage
- Sports Development
- Community Asset Transfer
- Service Reviews and commissioning projects in Country Parks and Bereavement Services

### **Vision for Service Group**

The vision of the service is to deliver a wide range of leisure, learning and cultural related opportunities that mean so much to the quality of peoples' everyday lives, contributing to their social and individual wellbeing, their mental and physical health and the communities in which they live.

The services are and continue to be largely delivered in partnership with a range of organisations within the private, voluntary, public and charitable sectors. The partnerships promote community led developments and the clear benefits that the "Big Society" agenda is aiming to achieve.

The services are working towards providing sustainable and engaging opportunities for all citizens. All services demonstrate the benefits of working with the community and supporting partnerships for the delivery and decision making in line with the Localism Act 2011. This means making efficiencies longer term and future planning in the light of the changing role of the Council and the prioritisation of its resources.

### **Summary of the Community Facilities Group Service Plan 2013/14:**

- 5 Corporate Plan Priorities identified
- 5 Objectives allocated
- All 5 objectives reflect the key drivers identified for the service
- Measures and activities identified against all objectives
- Projects (revenue and capital) allocated to all 5 objectives

See on the next page a table illustrating the allocation of objectives against the Corporate Plan Priorities.





Corporate Plan Priority	Service Objective
<p><b>Priority:</b> “Deliver projects that establish Milton Keynes as an International Sporting City”</p>	<p><b>Objective 1a:</b> Contribute to economic development by raising aspiration and increasing employment and tourism, promoting MK and supporting a high quality offer</p>
<p><b>Priority:</b> Deliver distinctive “arts and heritage”</p>	<p><b>Objective 1b:</b> Contribute to economic development by raising aspiration and increasing employment and tourism, promoting MK</p>
<p><b>Priority:</b> “Raise active participation and the opportunities to take part in sport, leisure, cultural and library activities and volunteering”. “Be healthy and have a sense of wellbeing”</p>	<p><b>Objective 2:</b> <u>Citizen</u> have opportunities to participate in sports, leisure , cultural and library activities</p>
<p><b>Priority:</b> “Engage local communities in the voluntary sector to become involved in managing assets”. “Enable, support and celebrate a flourishing civil society”.</p>	<p><b>Objective 3:</b> <u>Communities</u> are engaged in making a positive contribution towards community improvement and the management of assets</p>
<p><b>Priority:</b> “Build the Council’s capacity to provide good quality, efficient and effective services, enabling delivery of outcomes and organisational transformation”.</p>	<p><b>Objective 4 (Efficiency):</b> Deliver upon three year savings and efficiency targets and secure external funding for projects to ensure efficiencies and improvement</p>



**KEY ACTIVITY BASED DATA**

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Libraries	No of Visitors	1,119,963	1,042,286	1,042,286	1,042,286	1,042,286	1,042,286
Community Facilities	Number of Young People Under 16 engagement	604,622	690,000	650,000	650,000	650,000	650,000
Community Facilities	Number of Adults over 16 engagement	1,256,969	1,100,860	1,100,860	1,100,860	1,100,860	1,100,860
Community Facilities	Number of Volunteers Engagement	3,903	3,600	3,600	3,500	3,500	3,500



## BBR06 – Community Facilities Unit

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>12.151</b>
Inflationary increases	(0.001)
Demographic Growth	0.000
Other Pressures	0.079
Savings/Income Proposals	(0.410)
Changes in Recharges	(0.380)
<b>BUDGET 2013/14</b>	<b>11.439</b>

### Summary Revenue Budget

	2012/13 Actual Budget £	2012/13 Forecast Actual * £	2013/14			Original Budget £
			Expenditure Budget £	Income Budget £	Recharges Budget £	
Community Facilities Unit Group Management	177	4,322	92,978	0	(92,978)	0
Community Asset Transfers	62,217	64,636	85,616	0	19,105	104,721
Leisure and Community	5,856,843	6,043,944	5,542,393	(319,736)	228,590	5,451,247
Sports Development	1,215,716	1,240,264	1,921,296	(899,394)	111,369	1,133,271
Libraries, Arts and Heritage	5,016,441	4,988,213	4,733,015	(591,047)	608,208	4,750,176
<b>Service Group Total</b>	<b>12,151,394</b>	<b>12,341,379</b>	<b>12,375,298</b>	<b>(1,810,177)</b>	<b>874,294</b>	<b>11,439,415</b>

\*Based on Period 10 Forecast (January 2013)



## Community Facilities Unit – Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
S30	Work with other communities on partnership agreements relating to assets and co-location opportunities - Stony Stratford (Future Libraries MK delivery plan 2.3).	(21)	0	0	0	Y	Service Re-Design
S31	Work with other communities on partnership agreements relating to assets and co-location opportunities - Bletchley. (Future Libraries MK delivery plan 2.3).	0	(38)	0	0	Y	Service Re-Design
S32	Savings related to the service wide staffing review - MK central library. (Future Libraries MK delivery plan 2.1).	(140)	0	0	0	N	Service Re-Design
S33	Savings from new contract for waste collections for libraries (Future Libraries MK delivery plan 2.5.8).	0	(6)	0	0	N	Service Re-Design
S34	Savings as a result of reduced operational costs of the mobile library vehicle since purchase. Front line services remain unchanged. (Future Libraries MK delivery plan 3.3.4).	(16)	(29)	0	0	N	Service Re-Design
S35	Efficiencies related to introduction of self-service radio frequency identification technology (Future Libraries delivery plan 3.4.1).	0	(45)	0	0	N	Service Re-Design
S36	Additional income from donations and hire of library spaces (Future Libraries delivery plan 2.2 and 3.1).	(30)	(19)	0	0	N	Service Re-Design
S37	Further efficiencies in recruitment and purchasing arrangements in libraries (Future Libraries delivery plan 2.5).	(7)	(1)	0	0	N	Service Re-Design
S38	Implementation of WiFi & card payment devices within libraries. Investment in 2012-13 is offset by income generated from charging for WiFi access.	(8)	0	0	0	N	Commissioning/ Efficiency
S39	Service redesign of Woughton on the Green sports ground.	(50)	(50)	0	0	N	Commissioning/ Efficiency
S40	Commissioning efficiencies as part of the Community Solutions project, inclusive of Middleton Pool, Shenley Leisure Centre, Wolverton & Watling Way Pools & Willen Rd Sports Ground. Three year reductions in grant support agreed with each partner.	(49)	(73)	(59)	0	Y	Commissioning/ Efficiency



Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
S41	Arts Grants - continued reduction as part of a 4 year phased cut to the grant portfolio.	(11)	(8)	0	0	N	Commissioning/ Efficiency
S42	Community Facilities - asset transfers as part of Community Solutions.	(70)	(164)	0	0	Y	Commissioning/ Efficiency
S43	Reduction to wider use of grants of 6% per annum over three years.	(6)	(6)	(6)	0	N	Service Reduction
S44	Reduction in Community Sports Grants of 6% per annum over 3 years from 2012/13 (Bucks and MK Sport, Sport MK and MK Athletics Club).	(2)	(2)	0	0	N	Commissioning/ Efficiency
S46	Savings anticipated as a result of the investment of £400k Section 106 funding and a directly related business case to reduce Council revenue support to Shenley Leisure Centre.	0	0	(50)	0	N	Commissioning/ Efficiency
<b>Total Community Facilities Unit</b>		<b>(410)</b>	<b>(441)</b>	<b>(115)</b>	<b>0</b>		

### Community Facilities Unit - Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
P17	To align library income targets with those approved in the Future Libraries 3-year Delivery Plan.	57	57	0	0	N	General
P18	The Wider Use budget supports a range of community groups (100 plus). This budget in 2013/14 stands at £83k. A temporary adjustment was made in the 12/13 budget build which should have been made as a permanent adjustment.	22	0	0	0	N	Member driven
<b>Total Community Facilities Unit</b>		<b>79</b>	<b>57</b>	<b>0</b>	<b>0</b>		



## Community Facilities Unit: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,890,684	2,946,487	2,682,786
Premises Costs	944,829	813,124	883,208
Transport Costs	58,007	56,913	54,992
Supplies & Services	2,115,160	2,978,084	2,039,061
Third Party Payments / Transfers	629,853	891,800	653,063
Services received from other departments	814,817	872,969	748,013
<b>TOTAL EXPENDITURE</b>	<b><u>7,453,350</u></b>	<b><u>8,559,377</u></b>	<b><u>7,061,123</u></b>
<b><u>Income</u></b>			
Government Grants	0	(262,953)	0
Other Grants & Contributions	0	(43,408)	0
Fees & Charges	(1,834,147)	(1,838,993)	(1,776,424)
Services provided to other departments	(48,753)	(195,873)	(33,753)
<b>TOTAL INCOME</b>	<b><u>(1,882,900)</u></b>	<b><u>(2,341,227)</u></b>	<b><u>(1,810,177)</u></b>
Contributions to Reserves	0	(124,549)	0
(Transfer from) Reserves	0	(333,166)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>5,570,450</u></b>	<b><u>5,760,435</u></b>	<b><u>5,250,946</u></b>
Capital Charges	5,530,912	5,530,912	5,314,175
Allocation of Central and Departmental Overheads	1,050,032	1,050,032	874,294
<b>NET EXPENDITURE</b>	<b><u>12,151,394</u></b>	<b><u>12,341,379</u></b>	<b><u>11,439,415</u></b>

\*Based on Period 10 Forecast (January 2013)



## Community Facilities Unit: Summary Staffing Analysis

	2012/13 Actual Full Time Equivalent* FTE's	2013/14 Estimated Changes^ FTE's	Estimated 2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
Community Facilities Unit Group				
Management	1.00	0.00	1.00	89,129
Community Asset Transfer	3.00	0.00	3.00	85,616
Leisure and Community	4.00	0.00	4.00	156,898
Sports Development	19.60	0.00	19.60	513,475
Libraries, Arts and Heritage	62.66	0.00	62.66	1,781,652
<b>Service Group Total</b>	<b>90.26</b>	<b>0.00</b>	<b>90.26</b>	<b>2,626,770</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)





## Community Facilities Unit: BBR061 – Community Facilities Unit Group Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	89,155	88,926	89,969
Premises Costs	0	0	0
Transport Costs	999	810	999
Supplies & Services	1,589	1,819	775
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,209	5,542	1,235
<b>TOTAL EXPENDITURE</b>	<b>92,952</b>	<b>97,097</b>	<b>92,978</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>92,952</b>	<b>97,097</b>	<b>92,978</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(92,775)	(92,775)	(92,978)
<b>NET EXPENDITURE</b>	<b>177</b>	<b>4,322</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2013)



## Community Facilities Unit: BBR062 – Community Asset Transfers

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	59,919	86,726	85,616
Premises Costs	0	0	0
Transport Costs	0	31	0
Supplies & Services	0	175,236	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	14,511	0
<b>TOTAL EXPENDITURE</b>	<b>59,919</b>	<b>276,504</b>	<b>85,616</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(214,166)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>59,919</b>	<b>62,338</b>	<b>85,616</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	2,298	2,298	19,105
<b>NET EXPENDITURE</b>	<b>62,217</b>	<b>64,636</b>	<b>104,721</b>

\*Based on Period 10 Forecast (January 2013)



## Community Facilities Unit: BBR063 – Leisure and Community

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	191,516	192,637	161,060
Premises Costs	70,335	89,940	61,157
Transport Costs	2,000	1,551	2,000
Supplies & Services	705,285	880,034	663,461
Third Party Payments / Transfers	489,195	417,310	504,089
Services received from other departments	433,257	469,074	379,995
<b>TOTAL EXPENDITURE</b>	<b><u>1,891,588</u></b>	<b><u>2,050,546</u></b>	<b><u>1,771,762</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(329,361)	(168,888)	(319,736)
Services provided to other departments	0	(93,330)	0
<b>TOTAL INCOME</b>	<b><u>(329,361)</u></b>	<b><u>(262,218)</u></b>	<b><u>(319,736)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(39,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>1,562,227</u></b>	<b><u>1,749,328</u></b>	<b><u>1,452,026</u></b>
Capital Charges	3,901,609	3,901,609	3,770,631
Allocation of Central and Departmental Overheads	393,007	393,007	228,590
<b>NET EXPENDITURE</b>	<b><u>5,856,843</u></b>	<b><u>6,043,944</u></b>	<b><u>5,451,247</u></b>

\*Based on Period 10 Forecast (January 2013)



## Community Facilities Unit: BBR065 – Sports Development

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	545,034	554,116	545,034
Premises Costs	298,973	253,733	301,381
Transport Costs	50,679	43,610	48,179
Supplies & Services	319,789	394,680	305,880
Third Party Payments / Transfers	1,700	344,710	1,700
Services received from other departments	201,513	169,464	201,880
<b>TOTAL EXPENDITURE</b>	<b><u>1,417,688</u></b>	<b><u>1,760,313</u></b>	<b><u>1,404,054</u></b>
<b><u>Income</u></b>			
Government Grants	0	(35,876)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(844,689)	(1,118,762)	(899,394)
Services provided to other departments	0	(8,128)	0
<b>TOTAL INCOME</b>	<b><u>(844,689)</u></b>	<b><u>(1,162,766)</u></b>	<b><u>(899,394)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>572,999</u></b>	<b><u>597,547</u></b>	<b><u>504,660</u></b>
Capital Charges	527,262	527,262	517,242
Allocation of Central and Departmental Overheads	115,455	115,455	111,369
<b>NET EXPENDITURE</b>	<b><u>1,215,716</u></b>	<b><u>1,240,264</u></b>	<b><u>1,133,271</u></b>

\*Based on Period 10 Forecast (January 2013)



## Community Facilities Unit: BBR066 – Libraries, Arts and Heritage

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,005,060	2,024,082	1,801,107
Premises Costs	575,521	469,451	520,670
Transport Costs	4,329	10,911	3,814
Supplies & Services	1,088,497	1,526,315	1,068,945
Third Party Payments / Transfers	138,958	129,780	147,274
Services received from other departments	178,838	214,378	164,903
<b>TOTAL EXPENDITURE</b>	<b><u>3,991,203</u></b>	<b><u>4,374,917</u></b>	<b><u>3,706,713</u></b>
<b><u>Income</u></b>			
Government Grants	0	(227,077)	0
Other Grants & Contributions	0	(43,408)	0
Fees & Charges	(660,097)	(551,343)	(557,294)
Services provided to other departments	(48,753)	(94,415)	(33,753)
<b>TOTAL INCOME</b>	<b><u>(708,850)</u></b>	<b><u>(916,243)</u></b>	<b><u>(591,047)</u></b>
Contributions to Reserves	0	(124,549)	0
(Transfer from) Reserves	0	(80,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>3,282,353</u></b>	<b><u>3,254,125</u></b>	<b><u>3,115,666</u></b>
Capital Charges	1,102,041	1,102,041	1,026,302
Allocation of Central and Departmental Overheads	632,047	632,047	608,208
<b>NET EXPENDITURE</b>	<b><u>5,016,441</u></b>	<b><u>4,988,213</u></b>	<b><u>4,750,176</u></b>

\*Based on Period 10 Forecast (January 2013)



# PUBLIC REALM



## Public Realm: Service Group 2013/14 – 2016/17

During 2012 and until 1st April 2013 the Highways and Transportation Service Group was made up of the following services:

- Traffic Management
- Highway Asset Management
- Street Lighting
- Bridges
- Parking
- Transportation
- Highway Adoptions

On 25th January 2013 David Hill CEO announced-The aim is for the organisation to become more agile in responding to the challenges and changes MKC will face; in short, to be 'Fit for the Future'.

### Vision and purpose of the Public Realm Service Group

By bringing the management of related services together, strengthening key functions and targeting management capacity where it should have most effect, MKC can be more productive overall, working together as One Council. To that end, with a need to strengthen the Councils Procurement and Contract Management capacity, in Landscape Maintenance, the Term Contract for Highways Maintenance, Traffic Management initiatives, and the contract to design and build Residual Waste facility, the Parking Contract, Neighbourhood Services and Fleet management, a new structure and service area is being developed under Assistant Director (AD) John Pryor. The new Service area was named Public Realm Service Group.

Transportation Activity, Cycling and Walking, Road Safety Policy and Policy has moved to the Planning and Transportation Service area from 1st April 2013. The Year of Transition Programme was developed during March 2013 to bring the new service areas together under single governance, with a view to implementation work taking place from 1st April 2013 until April 2014. The following services were included in the restructured programme which will move from being a delivery arm of the services, to a largely outsourced service area:

- Waste & Recycling
- Operational Services
- Landscape outsourcing review
- Highways Maintenance
- Depot
- IPTU and Fleet
- Neighbourhood Management
- Development of the appropriate client side functions

### The Highways Vision – from LTP3

'By 2031, Milton Keynes will have the most sustainable transport system in the country, increasing its attractiveness as a place to live, work, visit, and do business. There will be a real transport choice to satisfy individual preferences and encourage more sustainable travel behaviour. The transport system will provide fast and efficient movement of people and goods, and will be accessible for all.

Everyone will have access to key services and amenities, including employment, health, education, retail and leisure. Transport, including the unique grid road and Redway networks, will be fully integrated into new developments and regeneration areas to support more sustainable communities. Connectivity to local towns, major cities, and international transport gateways and networks will be first class; and Milton Keynes will embrace new technology, being an exemplar for the latest developments in information technology, fuel technology, and new forms of transport.

The council will work in partnership with all sectors and the wider community to deliver the transport vision and strategy.'





## Key drivers for the service group 2013/14

### Highways

- The service has a duty of care to maintain the public highway (Highway Act 1980 refers)
- The service also has a duty to manage the bridges and structures stock in such a way that they remain available for use by traffic permitted for the route and also that they do not pose an unacceptable risk to the public.
- The service has a duty to ensure expeditious movement of traffic through the highway network (Traffic Management Act 2004).
- The service has the responsibility for promoting, developing and managing the policy and operation of street works planning, co-ordination and management under the New Roads and Street-works Act 1991 Carrying out our statutory inspections of the highway network making sure the utilities re-instate the land as agreed.

### Waste

- Delivering our statutory obligations as a waste disposal and collection authority.
- Development and delivery of the waste infrastructure for the future of our Waste & Recycling.

### Neighbourhood Management

- Delivering the Statutory street cleaning and play maintenance function for the communities of Milton Keynes
- Providing the statutory management and delivery of our green open space and the countryside management
- Fulfil our Statutory responsible for facilitating and developing play through parks and recreational facilities (formal and informal).
- Licensing of skips, scaffolding and other items need to be erected on the highway or public place

### Summary of Public Realm Service Group plan

- The Public Realm Service Group plan is linking to four Corporate Plan priorities one outcome and one OTP strand. As the new structure develops there may be some refining of the Service area responsibilities. The changes should be a seamless transition with little outward visibility to the public.
- There are 8 objectives identified in the previous Highways and Transportation and Neighbourhoods Services plan coving all of the key drivers and areas of work the Service Groups delivered.
- Each of the objectives was monitored by activities and indicators. Some of these previous indicators and KPIs will no longer be relevant in the new Public Realm Service Area for 2013/14.

See on the next page a table illustrating the allocation of objectives against the Corporate Plan Priorities.



Corporate priority/Other	Objective
<p><b>Priority 30</b></p> <p><b>Continue to improve points of entry to Milton Keynes</b></p>	<p><b>Objective 1</b> Contribute to quality of life for all Milton Keynes current &amp; future residents providing real, attractive and sustainable transport choices and strengthening linkages between communities.</p>
	<p><b>Objective 2</b> Major Investment in Highways and footways maintenance ( £50 m) will reduce maintenance costs to MKC and improve assets and customer satisfaction</p>
	<p><b>Objective 3</b> Provide access for all to key services and amenities in Milton Keynes, including employment, education, health, retail, and leisure.</p>
<p><b>Outcome 23</b> : Safe and an low fear of crime</p>	<p><b>Objective 4</b> Improve safety, security and health.</p>
<p><b>OTP Strand 4:</b>Alternative Methods of Service Delivery</p>	<p><b>Objective 5</b> To provide good quality, efficient and cost effective delivery of services through modernisation of contracting arrangements relating to highway works inclusive of street lighting and network infrastructure</p>
<p><b>OTP Strand 4:</b>Alternative Methods of Service Delivery</p>	<p><b>Objective 6</b> shaping the future of front line service delivery</p>
<p><b>Priority 34</b> Develop a Residual Waste Treatment Facility for the Borough</p> <p><b>Outcome 23</b> - Minimises waste</p> <p><b>Priority 2</b> Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy</p>	<p><b>Objective 7</b> Develop a Residual Waste Treatment Facility for the Borough. To reduce current level of dependency on landfill by treating waste in an environmentally friendly and cost effective way</p>
<p><b>Priority 35</b> Maintain, protect and enhance the open spaces and Country Parks</p>	<p><b>Objective 8:</b> To deliver the identified programmes of activity in order to maintain, protect and enhance the streets, open spaces, country parks and heritage sites</p>



## KEY ACTIVITY BASED DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Street Lighting	Number of Street Lights	60,200	60,700	61,700	62,700	63,700	64,700
Street Lighting	Hours per Street Light	4,130	4,130	4,130	4,063	4,063	4,063
Highway Network Management	Number of kms of road network	1,256	1,263	1,270	1,277	1,284	1,291
Highway Network Management	Number of kms of footway	689	**	**	**	**	**
Street Safety & Management	Number of CMK Standard Parking Bays	8,926	8,926	8,926	8,926	8,926	8,926
Street Safety & Management	Number of CMK Premium Parking Bays	4,778	4,778	4,778	4,778	4,778	4,778
Street Safety & Management	Reduce number of people Killed or Seriously Injured (KSI) on MK Roads	91	92	85	78	71	64
Street Safety & Management	Reduce number of Children Killed or Seriously Injured (KSI) on MK Roads	3	8	6	5	4	3
Street Safety & Management	Reduce number of Slight injuries on MK Roads	889	935	925	915	905	895
Street Safety & Management	Number of Road Safety Audits carried out on MK Highways.	60	60	60	60	60	60
Street Safety & Management	Number of Casualty Reduction schemes carried out on MK Highways.		14	12	12	12	12
Street Safety & Management	Number of Safe Journeys to School schemes carried out in MK.	15	20	12	12	12	12
Street Safety & Management	Number of Road Safety Speed Limit Changes carried out in MK.	1	3	3	3	3	3
Street Safety & Management	Reduce % of car journeys to school	28	20	20	20	20	20
Street Safety & Management	Percentage of Schools with School Travel Plan	98	98	98	98	98	98
Street Safety & Management	Percentage of Schools using Road Safety Resources (Walk & Roll, Junior Road Safety Officer, Street Feet)	60	75	80	85	90	90
Street Safety & Management	Number of Education, Training & Publicity Campaigns	3	3	4	5	5	5
Waste	Number of tonnes to landfill (Landfill Tax)	46,345	46,500	0	0	0	0
Waste	Number of tonnes to Residual Waste Treatment	9,068	9,100	55,800	56,000	56,500	57,000
Waste	Number of tonnes Food & Garden Waste	21,018	21,500	22,000	22,500	23,000	23,500
Waste	Number of charged for Bulky waste collections	901	900	21,000	21,500	22,000	22,500



Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Waste	Number of free bulky waste collections	32,320	31,100	**	**	**	**
Waste	Number of Households (Refuse, Recycling & Food waste Collections and black & pink sacks provided)	102,500	103,700	105,506	107,285	108,968	110,651
Waste	Number of hectares cleansed	33,030	33,200	33,600	34,000	34,400	34,800
Environment - Countryside	Kilometres of Rights of Way and alike	544	546	548	548	548	548
Environment - Countryside	Path Diversion Completions	3	4	5	5	5	5
Environment - Countryside	Path Creation Orders	2	2	**	**	**	**
Environment - Countryside	Planning Consultations	249	251	250	250	260	260
Environment - Countryside	School Visits to Hanson Centre	33	46	50	52	55	55
Environment - Countryside	Day Visitors at Emberton Country Park	19,732	14,157	20,000	20,000	20,000	20,000
Environment - Countryside	Nightly bookings Emberton Country Park	3,102	3,100	3,100	3,100	3,100	3,100
Fix It	Number of Play Area's Inspected and Maintained	492	492	493	500	500	500
Fix It	Number of issues resolved per month (average)	**	520	520	520	520	520
Fix It	Percentage of Assets Graded "as New"	**	11	7	7	7	7
Fix It	Percentage of Assets Graded "Good"	**	13	19	25	25	25
Fix It	Percentage of Assets Graded "Average"	**	60	57	53	53	53
Fix It	Percentage of Assets Graded "Poor"	**	16	17	15	15	15
Landscape	Number of m2 of Grass	10,424,650	10,633,140	10,845,800	11,062,720	11,283,970	11,509,650
Landscape	Number of linear metres of Hedge	225,448	229,950	234,550	239,250	244,030	248,910
Landscape	Number of m2 of Shrubs	1,200,424	1,224,430	1,248,920	1,273,900	1,299,380	1,325,360
Landscape	Number of Trees	114,674	116,970	119,310	121,690	124,130	126,610
Landscape	Number of m2 of Woodland (m2)	909,697	927,890	946,450	965,380	984,680	1,004,380
Landscape	Number of Grass Cuts - General	10	10	10	10	10	10
Cohesion & Partnerships	No of abandoned vehicles reported/investigated	715	720	720	720	720	720
Cohesion & Partnerships	No of abandoned trolleys collected	**	120	**	**	**	**
Cohesion & Partnerships	No of Fixed Penalty Notices Issued	79	27	80	80	80	80
Cohesion & Partnerships	No of unauthorised encampments	50	50	55	60	60	60
Cohesion & Partnerships	No. of environmental crimes investigated	887	855	850	890	890	890
Cohesion & Partnerships	No. of fly tipping incidents	5,742	3,806	3,800	3,700	3,700	3,700
Transport	Services	53	**	**	**	**	**
Transport	Inspections	298	**	**	**	**	**
Transport	Jobs	78	**	**	**	**	**
Transport	Overhauls	27	**	**	**	**	**
Transport	Punctures & Breakdowns	59	**	**	**	**	**



Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Transport	MOTs	1,187	1,324	475	**	**	**
Transport	Retests	550	483	190	**	**	**
Transport	Defect Tickets	2,400	2,450	1,250	**	**	**
Highways	Pothole Repairs by Hand	7,231	6,556	**	**	**	**
Highways	Highway Repairs - Planer (m <sup>2</sup> )	-	26,457	**	**	**	**
Highways	Emergency Incident Reports	1,133	735	**	**	**	**
Highways	% of Highways Inspections Completed	n/a	100	**	**	**	**
Highways	% of material recycled	n/a	88	**	**	**	**
Highways	Km of Roads Maintained	-	981	**	**	**	**

\*\* Data not yet known



**BBR010 – Public Realm:**

**Budget Movement**

	<b>Budget 2013/14 £'m</b>
<b>BUDGET 2012/13</b>	<b>35.881</b>
Inflationary increases	1.505
Demographic Growth	0.249
Other Pressures	0.971
Savings/Income Proposals	(2.766)
Changes in Recharges	(1.217)
<b>BUDGET 2013/14</b>	<b>34.622</b>

**Summary Revenue Budget**

	2012/13	2012/13	Expenditure	2013/14		Original
	Actual	Forecast*		Income	Recharges	
	Budget	Actual	Budget	Budget	Budget	Budget
	£	£	£	£	£	£
AD Transport	(75,700)	(80,284)	158,973	0	(158,973)	0
Transportation Services Management	155,175	158,541	129,690	(833)	(128,857)	0
Parking strategy & Operations	(6,146,624)	(6,182,042)	3,442,190	(11,305,127)	328,976	(7,533,961)
Highways Management	165,995	263,589	137,841	0	(137,841)	0
Traffic Management	688,368	721,958	508,058	(84,664)	152,247	575,641
Road Safety	267,270	278,812	166,410	(57,983)	38,964	147,391
Highways Maintenance	12,036,967	12,134,283	12,030,053	(227,610)	287,400	12,089,843
NRSWA	(16,455)	57,092	211,116	(383,549)	32,112	(140,321)
Bridges	87,587	146,525	473,364	(123,542)	246,498	596,320
Street Lighting	3,149,549	3,482,959	3,557,518	(80,116)	274,284	3,751,686
Adoptions	(239,021)	(324,192)	164,375	(633,276)	40,494	(428,407)
Environment & Waste	17,527,352	17,712,410	18,495,678	(1,707,800)	327,281	17,115,159
Neighbourhood Services Management	584,801	382,372	773,277	0	(92,481)	680,796
Commercial Development	2,056,806	3,462,169	10,639,986	(8,420,084)	256,910	2,476,812
Neighbourhood Management	5,638,545	5,584,821	5,215,845	(311,011)	386,697	5,291,531
<b>Service Group Total</b>	<b>35,880,615</b>	<b>37,799,013</b>	<b>56,104,374</b>	<b>(23,335,595)</b>	<b>1,853,711</b>	<b>34,622,490</b>

\*Based on Period 10 Forecast (January 2013)





## Public Realm – Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17	Y/N	
		£000s	£000s	£000s	£000s		
<b>S84</b>	Energy & maintenance savings from estate, CMK and industrial areas resulting from capital investment in dimming and trimming already programmed in 2012/13.	(30)	0	0	0	N	Commissioning/ Efficiency
<b>S91</b>	End of pension strain payments.	0	(12)	0	0	N	Service Re-Design
<b>S92</b>	Transport & Highways - FTE savings following introduction of modernisation contract.	0	(185)	0	0	Y	Service Re-Design
<b>S93</b>	Transport & Highways - Introduction of Traffic Management Act - additional income (will require additional staff - this is the net saving).	(80)	(80)	0	0	Y	Charges to Users
<b>S94</b>	Transport & Highways - savings in street lighting energy and maintenance generated from increased investment in capital works.	0	0	(72)	0	Y	Service Re-Design
<b>S95</b>	Transport & Highways - savings on revenue (net of loss of contribution made on capital works) due to capitalisation of highways works.	0	(200)	0	0	Y	Service Re-Design
<b>S96</b>	Transport & Highways - savings in highways maintenance generated from increased investment in capital works.	0	0	(570)	0	Y	Service Re-Design
<b>S97</b>	Transport & Highways - anticipated revenue savings from highways modernisation contract.	0	(693)	0	0	Y	Service Re-Design
<b>S103</b>	Parking - CMK Increasing Charges.	(1,400)	0	0	0	N	Charges to Users
<b>S106</b>	Renegotiation of the organic and food disposal contract.	(198)	0	0	0	N	Commissioning/ Efficiency
<b>S107</b>	Co-location of the Refuse & Street Cleaning Depot in to Colossus - reduction in site security costs.	(83)	0	0	0	Y	Commissioning/ Efficiency
<b>S108</b>	Savings from Interim Disposal contract, pending opening of residual waste treatment facility.	(200)	0	0	0	N	Service Re-Design
<b>S109</b>	Introducing a £15 charge for bulky waste collections to offset existing service collection costs (up to 5 items). A £5 subsidy will apply for those on benefits. The savings allow for additional investment to address any increase in fly-tipping	(350)	0	0	0	N	Service Re-Design





Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
S110	Restructure the Neighbourhood Services function by the externalisation of the frontline services (Highways and Landscaping (subject to final approval)). This will result in the existing Neighbourhood Management Team and some of the existing support function being delivered by an external supplier rather than through the traditional approach of the Neighbourhood Engagement Officers (NEO's) and the Neighbourhood Street Wardens (NSW). As a result the Neighbourhood Services function will move towards a centralised contract management delivery model.	(250)	(250)	0	0	N	Service Re-Design
S116	Remove all Neighbourhood Wardens (6.5 FTE's). (OP37) A one-off budget pressure allows these posts to be funded for a further year while discussions with parish councils take place.	(125)	0	0	0	N	Service Reduction
S121	Restructure of Environment & Waste - Refocus priorities and re-engineer services and work streams to drive out efficiencies (will include some restructuring).	(50)	(50)	0	0	N	Service Re-Design
S122	Savings on lease and refuse vehicle operating costs. Renegotiation of contract to reflect purchase of biomethane-fuelled vehicle chassis under the Weekly Collections Support Scheme (Saving is dependant on winning DCLG Grant funding/ or invest to save proposal).	0	(300)	0	0	N	Service Re-Design
<b>Total Public Realm</b>		<b>(2,766)</b>	<b>(1,770)</b>	<b>(642)</b>	<b>0</b>		



## Public Realm – Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
P29	Required higher level of resourcing due to enhancing the bridges inspection programme.	265	0	0	0	N	General
P33	The cost of a policy decision to switch back on 2,597 street lighting columns, following the recent review.	84	0	0	0	N	Member Driven
P34	Demographic growth for waste collection based on 1.59% increase in the number of properties.	147	154	147	153	N	Demography
P35	Street cleansing demographic growth based on 1% growth resulting in more highways to clean.	38	39	39	39	N	Demography
P36	Growth of open spaces of 2% due to the new housing developments. This results in additional maintenance requirements.	64	64	64	0	N	Demography
P39	MRF (Materials Recycling Facility) income is currently not being achieved by the operator due to reduced resale value of materials. The contractual arrangement with the Council means less income is received.	500	100	0	0	N	General
P40	Cost of treating waste prior to landfill (future pressures have been avoided for landfill tax £350k per annum).	112	0	0	0	N	General
P41	Pressure resulting from the new integrated transport contract which requires less vehicles and generates less surplus to the trading account.	10	0	0	0	N	General
<b>Total Public Realm</b>		<b>1,220</b>	<b>357</b>	<b>250</b>	<b>192</b>		



## Public Realm: – One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17	Y/N	
		£000s	£000s	£000s	£000s		
OP18	Cost of the implementation of the Modernisation of Highways Contract.	150	0	0	0	Y	General
OP19	Prudential borrowing costs for the salt dome - final year of costs (net of savings).	14	0	0	0	N	General
OP19	Lease of two short term gritters for winter maintenance avoiding long-term leasing contract prior to the new highways term contract.	56	56	0	0	Y	General
OP30	Cost for the externalisation of Landscape.	300	0	0	0	Y	General
OP34	One-off contribution to a risk reserve, to offset possible risks linked to Materials Recycling Facility Profit Share	76	0	0	0	N	General
OP37	One-off funding to allow discussions with parish councils on the funding of neighbourhood wardens	125	0	0	0	N	General
OP32	One- off funding to allow for the Anaerobic Digester to commence (S198)	87	0	0	0	Y	General
OP42	Proposed charge (S109) being reduced from £15 to £10, with a £5 subsidy for those on means tested benefits, with the reduction in income to the Council of £70,000 being funded from the one-off resources available in the budget proposal to Council, until the cost pressure created by this change can be addressed as part of the development of the 2014/15 Budget.	70	0	0	0	N	General
<b>Total Public Realm</b>		<b>878</b>	<b>56</b>	<b>0</b>	<b>0</b>		

\*One-off pressure & savings budget is held centrally to be drawdown by Service Groups during 2013/14



## Public Realm: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	7,369,290	6,885,688	7,029,886
Premises Costs	24,797,648	25,163,906	25,493,324
Transport Costs	2,149,209	2,241,000	1,943,537
Supplies & Services	6,742,913	6,389,284	6,539,684
Third Party Payments / Transfers	0	100	0
Services received from other departments	3,534,906	5,825,850	3,648,693
<b>TOTAL EXPENDITURE</b>	<b><u>44,593,966</u></b>	<b><u>46,505,828</u></b>	<b><u>44,655,124</u></b>
<b><u>Income</u></b>			
Government Grants	0	(236,482)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(13,392,368)	(12,817,210)	(14,685,148)
Services provided to other departments	(9,428,501)	(9,963,917)	(8,650,447)
<b>TOTAL INCOME</b>	<b><u>(22,820,869)</u></b>	<b><u>(23,017,609)</u></b>	<b><u>(23,335,595)</u></b>
Contributions to Reserves	0	195,815	0
(Transfer from) Reserves	0	(46,340)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>21,773,097</u></b>	<b><u>23,637,694</u></b>	<b><u>21,319,529</u></b>
Capital Charges	11,719,106	11,772,907	11,449,250
Allocation of Central and Departmental Overheads	2,388,412	2,388,412	1,853,711
<b>NET EXPENDITURE</b>	<b><u>35,880,615</u></b>	<b><u>37,799,013</u></b>	<b><u>34,622,490</u></b>

\*Based on Period 10 Forecast (January 2013)



## Summary Staffing Analysis

	2012/13 Actual Full Time Equivalent* FTE's	2013/14 Estimated Changes^ FTE's	Estimated 2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
AD Transport	1.00	0.00	1.00	144,757
Transportation Services Management	1.00	0.00	1.00	72,453
Parking strategy & Operations	5.00	0.00	5.00	141,809
Highways Management	1.00	0.00	1.00	66,597
Traffic Management	8.00	0.00	8.00	362,369
Road Safety	5.14	0.00	5.14	139,201
Highways Maintenance	1.00	0.00	1.00	54,776
NRSWA	3.27	2.00	5.27	168,589
Bridges	0.00	0.00	0.00	0
Street Lighting	4.05	0.00	4.05	216,113
Adoptions	3.80	0.00	3.80	148,942
Environment & Waste	19.11	(3.00)	16.11	654,585
Neighbourhood Services Management	3.00	0.00	3.00	177,201
Commercial Development	112.80	(4.00)	108.80	3,398,841
Neighbourhood Management	55.31	(16.00)	39.31	941,817
<b>Service Group Total</b>	<b>223.48</b>	<b>(21.00)</b>	<b>202.48</b>	<b>6,688,050</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)



**Public Realm: BBR101 – Assistant Director Transport**

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	147,977	77,873	147,851
Premises Costs	0	0	0
Transport Costs	1,118	1,118	1,118
Supplies & Services	45,907	111,287	2,358
Third Party Payments / Transfers	0	0	0
Services received from other departments	7,597	7,737	7,646
<b>TOTAL EXPENDITURE</b>	<b><u>202,599</u></b>	<b><u>198,015</u></b>	<b><u>158,973</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>202,599</u></b>	<b><u>198,015</u></b>	<b><u>158,973</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(278,299)	(278,299)	(158,973)
<b>NET EXPENDITURE</b>	<b><u>(75,700)</u></b>	<b><u>(80,284)</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR102 – Transportation Services Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	72,453	76,263	72,453
Premises Costs	0	1,000	0
Transport Costs	0	600	0
Supplies & Services	45,000	39,569	45,000
Third Party Payments / Transfers	0	0	0
Services received from other departments	12,224	19,878	12,237
<b>TOTAL EXPENDITURE</b>	<b><u>129,677</u></b>	<b><u>137,310</u></b>	<b><u>129,690</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(1,100)	0
Services provided to other departments	(833)	(4,000)	(833)
<b>TOTAL INCOME</b>	<b><u>(833)</u></b>	<b><u>(5,100)</u></b>	<b><u>(833)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>128,844</u></b>	<b><u>132,210</u></b>	<b><u>128,857</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	26,331	26,331	(128,857)
<b>NET EXPENDITURE</b>	<b><u>155,175</u></b>	<b><u>158,541</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)





## Public Realm: BBR1023 – Parking Strategy and Operations

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	142,166	143,145	141,808
Premises Costs	200,150	150,942	228,724
Transport Costs	130	1,461	497
Supplies & Services	2,521,442	2,590,240	2,589,754
Third Party Payments / Transfers	0	0	0
Services received from other departments	62,316	66,782	63,873
<b>TOTAL EXPENDITURE</b>	<b><u>2,926,204</u></b>	<b><u>2,952,570</u></b>	<b><u>3,024,656</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(9,806,935)	(10,065,274)	(11,304,387)
Services provided to other departments	(740)	0	(740)
<b>TOTAL INCOME</b>	<b><u>(9,807,675)</u></b>	<b><u>(10,065,274)</u></b>	<b><u>(11,305,127)</u></b>
Contributions to Reserves	0	195,815	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(6,881,471)</u></b>	<b><u>(6,916,889)</u></b>	<b><u>(8,280,471)</u></b>
Capital Charges	430,959	430,959	417,534
Allocation of Central and Departmental Overheads	303,888	303,888	328,976
<b>NET EXPENDITURE</b>	<b><u>(6,146,624)</u></b>	<b><u>(6,182,042)</u></b>	<b><u>(7,533,961)</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR103 – Highways Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	72,452	195,213	66,597
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	0	0	3,741
Third Party Payments / Transfers	0	0	0
Services received from other departments	67,356	67,356	67,503
<b>TOTAL EXPENDITURE</b>	<b>139,808</b>	<b>262,569</b>	<b>137,841</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	(25,167)	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>(25,167)</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>139,808</b>	<b>237,402</b>	<b>137,841</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	26,187	26,187	(137,841)
<b>NET EXPENDITURE</b>	<b>165,995</b>	<b>263,589</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR1031 – Traffic Management

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	362,904	374,754	364,914
Premises Costs	116,483	97,282	98,565
Transport Costs	4,658	4,429	4,658
Supplies & Services	8,112	29,044	21,641
Third Party Payments / Transfers	0	100	0
Services received from other departments	2,025	12,378	5,911
<b>TOTAL EXPENDITURE</b>	<b><u>494,182</u></b>	<b><u>517,987</u></b>	<b><u>495,689</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(84,664)	(74,879)	(84,664)
<b>TOTAL INCOME</b>	<b><u>(84,664)</u></b>	<b><u>(74,879)</u></b>	<b><u>(84,664)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>409,518</u></b>	<b><u>443,108</u></b>	<b><u>411,025</u></b>
Capital Charges	12,755	12,755	12,369
Allocation of Central and Departmental Overheads	266,095	266,095	152,247
<b>NET EXPENDITURE</b>	<b><u>688,368</u></b>	<b><u>721,958</u></b>	<b><u>575,641</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR1032 - Road Safety

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	138,520	138,757	139,261
Premises Costs	12	178	100
Transport Costs	1,893	2,263	1,952
Supplies & Services	19,191	18,505	19,690
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,435	5,544	4,844
<b>TOTAL EXPENDITURE</b>	<b><u>162,051</u></b>	<b><u>165,247</u></b>	<b><u>165,847</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(18,850)	(6,682)
Services provided to other departments	(51,301)	(24,105)	(51,301)
<b>TOTAL INCOME</b>	<b><u>(51,301)</u></b>	<b><u>(42,955)</u></b>	<b><u>(57,983)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>110,750</u></b>	<b><u>122,292</u></b>	<b><u>107,864</u></b>
Capital Charges	586	586	563
Allocation of Central and Departmental Overheads	155,934	155,934	38,964
<b>NET EXPENDITURE</b>	<b><u>267,270</u></b>	<b><u>278,812</u></b>	<b><u>147,391</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR1033 – Highway Maintenance

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	42,258	60,604	54,776
Premises Costs	793,247	687,880	793,814
Transport Costs	1,813	2,565	1,813
Supplies & Services	366,195	545,301	445,640
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,877,409	2,130,807	1,975,604
<b>TOTAL EXPENDITURE</b>	<b><u>3,080,922</u></b>	<b><u>3,427,157</u></b>	<b><u>3,271,647</u></b>
<b><u>Income</u></b>			
Government Grants	0	(229,021)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(39,962)	(25,330)	(41,081)
Services provided to other departments	(186,529)	(221,059)	(186,529)
<b>TOTAL INCOME</b>	<b><u>(226,491)</u></b>	<b><u>(475,410)</u></b>	<b><u>(227,610)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>2,854,431</u></b>	<b><u>2,951,747</u></b>	<b><u>3,044,037</u></b>
Capital Charges	8,949,810	8,949,810	8,758,406
Allocation of Central and Departmental Overheads	232,726	232,726	287,400
<b>NET EXPENDITURE</b>	<b><u>12,036,967</u></b>	<b><u>12,134,283</u></b>	<b><u>12,089,843</u></b>

\*Based on Period 10 Forecast (January 2013)



**Public Realm: BBR1034 – NRSWA**

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	118,589	126,086	168,589
Premises Costs	0	0	0
Transport Costs	14,836	10,470	14,836
Supplies & Services	25,995	49,552	25,995
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,652	2,318	1,696
<b>TOTAL EXPENDITURE</b>	<b><u>161,072</u></b>	<b><u>188,426</u></b>	<b><u>211,116</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(246,643)	(200,450)	(383,549)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(246,643)</u></b>	<b><u>(200,450)</u></b>	<b><u>(383,549)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(85,571)</u></b>	<b><u>(12,024)</u></b>	<b><u>(172,433)</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	69,116	69,116	32,112
<b>NET EXPENDITURE</b>	<b><u>(16,455)</u></b>	<b><u>57,092</u></b>	<b><u>(140,321)</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR1035 – Bridges

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	208,364	126,034	208,364
Transport Costs	0	0	0
Supplies & Services	0	48,820	265,000
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	33,510	0
<b>TOTAL EXPENDITURE</b>	<b>208,364</b>	<b>208,364</b>	<b>473,364</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(123,542)	(64,604)	(123,542)
<b>TOTAL INCOME</b>	<b>(123,542)</b>	<b>(64,604)</b>	<b>(123,542)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>84,822</b>	<b>143,760</b>	<b>349,822</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	2,765	2,765	246,498
<b>NET EXPENDITURE</b>	<b>87,587</b>	<b>146,525</b>	<b>596,320</b>

\*Based on Period 10 Forecast (January 2013)





## Public Realm: BBR1036 – Street Lighting

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	215,197	218,469	216,113
Premises Costs	2,787,978	3,054,570	3,260,738
Transport Costs	29,500	30,045	29,500
Supplies & Services	15,117	28,684	15,117
Third Party Payments / Transfers	0	0	0
Services received from other departments	36,050	11,922	36,050
<b>TOTAL EXPENDITURE</b>	<b><u>3,083,842</u></b>	<b><u>3,343,690</u></b>	<b><u>3,557,518</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(71,186)	7,339	(25,886)
Services provided to other departments	(54,230)	(59,193)	(54,230)
<b>TOTAL INCOME</b>	<b><u>(125,416)</u></b>	<b><u>(51,854)</u></b>	<b><u>(80,116)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>2,958,426</u></b>	<b><u>3,291,836</u></b>	<b><u>3,477,402</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	191,123	191,123	274,284
<b>NET EXPENDITURE</b>	<b><u>3,149,549</u></b>	<b><u>3,482,959</u></b>	<b><u>3,751,686</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR1037 – Adoptions

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	148,942	149,349	148,942
Premises Costs	0	750	0
Transport Costs	12,838	10,482	12,838
Supplies & Services	922	955	922
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,621	3,522	1,673
<b>TOTAL EXPENDITURE</b>	<b><u>164,323</u></b>	<b><u>165,058</u></b>	<b><u>164,375</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(616,027)	(701,933)	(633,276)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(616,027)</u></b>	<b><u>(701,933)</u></b>	<b><u>(633,276)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(451,704)</u></b>	<b><u>(536,875)</u></b>	<b><u>(468,901)</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	212,683	212,683	40,494
<b>NET EXPENDITURE</b>	<b><u>(239,021)</u></b>	<b><u>(324,192)</u></b>	<b><u>(428,407)</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR112 – Environment & Waste

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	780,065	729,175	712,941
Premises Costs	14,652,388	14,367,783	14,747,744
Transport Costs	639,416	516,811	483,318
Supplies & Services	628,106	604,479	89,096
Third Party Payments / Transfers	0	0	0
Services received from other departments	948,774	985,182	949,918
<b>TOTAL EXPENDITURE</b>	<b><u>17,648,749</u></b>	<b><u>17,203,430</u></b>	<b><u>16,983,017</u></b>
<b><u>Income</u></b>			
Government Grants	0	(7,461)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,872,069)	(1,215,906)	(1,549,545)
Services provided to other departments	(138,255)	(164,041)	(158,255)
<b>TOTAL INCOME</b>	<b><u>(2,010,324)</u></b>	<b><u>(1,387,408)</u></b>	<b><u>(1,707,800)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(46,340)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>15,638,425</u></b>	<b><u>15,769,682</u></b>	<b><u>15,275,217</u></b>
Capital Charges	1,557,250	1,611,051	1,512,661
Allocation of Central and Departmental Overheads	331,677	331,677	327,281
<b>NET EXPENDITURE</b>	<b><u>17,527,352</u></b>	<b><u>17,712,410</u></b>	<b><u>17,115,159</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR111 – Neighbourhood Service Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	247,064	190,500	257,564
Premises Costs	0	2,100	0
Transport Costs	0	751	0
Supplies & Services	468,507	284,375	417,311
Third Party Payments / Transfers	0	0	0
Services received from other departments	96,347	131,763	98,402
<b>TOTAL EXPENDITURE</b>	<b>811,918</b>	<b>609,489</b>	<b>773,277</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>811,918</b>	<b>609,489</b>	<b>773,277</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(227,117)	(227,117)	(92,481)
<b>NET EXPENDITURE</b>	<b>584,801</b>	<b>382,372</b>	<b>680,796</b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR113 – Commercial Development

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	3,595,541	3,244,116	3,595,521
Premises Costs	2,206,615	2,692,114	2,192,824
Transport Costs	1,432,321	1,648,323	1,382,321
Supplies & Services	2,556,778	2,020,165	2,556,778
Third Party Payments / Transfers	0	0	0
Services received from other departments	170,172	2,161,045	175,564
<b>TOTAL EXPENDITURE</b>	<b><u>9,961,427</u></b>	<b><u>11,765,763</u></b>	<b><u>9,903,008</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(554,370)	(436,136)	(554,370)
Services provided to other departments	(8,639,617)	(9,156,824)	(7,865,714)
<b>TOTAL INCOME</b>	<b><u>(9,193,987)</u></b>	<b><u>(9,592,960)</u></b>	<b><u>(8,420,084)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>767,440</u></b>	<b><u>2,172,803</u></b>	<b><u>1,482,924</u></b>
Capital Charges	756,818	756,818	736,978
Allocation of Central and Departmental Overheads	532,548	532,548	256,910
<b>NET EXPENDITURE</b>	<b><u>2,056,806</u></b>	<b><u>3,462,169</u></b>	<b><u>2,476,812</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Realm: BBR114 – Neighbourhood Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,285,162	1,161,384	942,556
Premises Costs	3,832,411	3,983,273	3,962,451
Transport Costs	10,686	11,682	10,686
Supplies & Services	41,641	18,308	41,641
Third Party Payments / Transfers	0	0	0
Services received from other departments	248,928	186,106	247,772
<b>TOTAL EXPENDITURE</b>	<b><u>5,418,828</u></b>	<b><u>5,360,753</u></b>	<b><u>5,205,106</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(185,176)	(159,570)	(186,372)
Services provided to other departments	(148,790)	(170,045)	(124,639)
<b>TOTAL INCOME</b>	<b><u>(333,966)</u></b>	<b><u>(329,615)</u></b>	<b><u>(311,011)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>5,084,862</u></b>	<b><u>5,031,138</u></b>	<b><u>4,894,095</u></b>
Capital Charges	10,928	10,928	10,739
Allocation of Central and Departmental Overheads	542,755	542,755	386,697
<b>NET EXPENDITURE</b>	<b><u>5,638,545</u></b>	<b><u>5,584,821</u></b>	<b><u>5,291,531</u></b>

\*Based on Period 10 Forecast (January 2013)







# FINANCE, HR & GOVERNANCE



## Finance, HR & Governance: Service Group Storyboard 2013/14 – 2016/17

### The service group is made up of the following service groups

- Strategic Finance
- Strategic HR
- Revenue and Benefits service
- Audit, Risk and Insurance
- Procurement
- Legal

### Vision and purpose of service group

- Ensure the organisation is equipped and enabled to meet its statutory requirements in relation to corporate management and reporting.
- Ensure good governance operates across the Council and that informed decisions are made in full knowledge of the implications and are lawful.
- Promote and maintain high standards of integrity, probity and conduct
- Promote and maintain effective risk management across the Council
- Support and advise elected members, senior officers and staff across the Council, through the provision of efficient and effective support services.
- Facilitate the development of a skilled, productive and efficient workforce.
- Deliver quality front-line services (inc Council Tax and Benefits) to residents across Milton Keynes.
- Promote and maintain the best procurement and contract management processes acting as centres for expertise and knowledge sharing.

### Key drivers for the service group 2013/14

- Setting up and supporting two new companies owned by the Council.
- Continuing to redesign and improve core financial processes and systems including debt management, income collection and budget management.
- Supporting major projects being delivered by the Council and ongoing delivery of specific support service led projects.
- The scale of ongoing change management activities within support services to drive service improvement and achieve efficiencies.
- Introduction of new and improved processes through Employee and Manager Self Service (completion of phased organisation wide roll-out).
- Significant change agenda for Revenues and Benefits.
- New standards for Public Sector Audit.
- Jackson reforms in respect of Insurance claims.
- To redesign and improve services as part of the MKSP service review.

### Summary of Finance, HR and Governance

- Finance, HR and Governance are not linking to any of the councils priorities they are not appropriate for the type of internal service they are providing they are linking to OTP 5 and 6.
- There are 7 objectives identified in the Finance, HR and Governance service plan covering all of the key drivers and areas of work the Service Group deliver.
- Each of the objectives is monitored by activities and indicators, 5 projects are also linked to specific objectives in the Service Group Plan.

See on the next page a table illustrating the allocation of objectives against the Corporate Plan Priorities.



Corporate priority/Other	Objective
OTP 5	<b>Objective 1</b> Realise & build on the refresh of the OTP 5
	<b>Objective 4</b> Develop the Council's capacity to deliver efficient & effective service during a time of change through an effective workforce development strategy
	<b>Objective 5</b> Implementation of new Procurement and Contract Management service group and improved procure to pay processes.
OTP6	<b>Objective 2</b> Revenues & Benefits including Localisation & Welfare Provision reform
No Priority link	<b>Objective 3</b> (MFTP) Delivery of a robust medium term financial plan and implementation of the 2013/14 budget
	<b>Objective 6</b> Business improvement ensuring the Council is delivering services that embody our Values
	<b>Objective 7</b> Improve Governance arrangements for the Council.



## KEY ACTIVITY DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Internal Audit	Internal Audit Days	2,000	1,800	1,800	1,800	1,800	1,800
Procurement	Volumes of tenders through Intend	218	340	300	300	300	300
Procurement	Number of Purchase orders via SRM	20,870	20,640	20,500	20,500	20,000	20,000
Procurement	Number of temporary staff days per annum	28,174	24,229	23,000	23,000	23,000	23,000
Housing Benefits	Number of Benefits Weighted Caseload	59,235	59,500	59,500	59,000	59,000	59,000
Revenues	Number of revenues properties (Council Tax)	103,218	110,000	111,500	113,500	115,250	117,000
Revenues	Number of revenues properties (NNDR)	6,738	6,750	6,800	6850	6900	6950
Corporate Anti-Fraud	Number of referrals to the anti-fraud team	900	1,000	1,300	1,100	1,100	1,100
Strategic Finance	No of Budget Managers/ Project Managers	**	252	**	**	**	**
Strategic Finance	Total Council Borrowing	£454m	£444m	£446m	£461m	£479m	£614m
Strategic Finance	Total Level of investments (annual average balance)	£130m	£135m	£60m	£56m	£61m	£57m
Legal Services	Total matters opened	550	1,326	1,330	1,330	1,330	1,330
Legal Services	Total matters closed	2,049	786	800	800	800	800
Legal Services	Chargeable Hours recorded by fee earners	31,309	28,500	28,500	28,500	28,500	28,500
Legal Services	Hours recorded to non-chargeable and corporate work	5,838	6,000	6,180	6,365	6,555	6,751
Legal Services	Number of matter files actively worked on	**	**	**	**	**	**
Legal Services	The average number of in-house chargeable hours worked on a matter at file closing	**	**	**	**	**	**
Legal Services	Number of matters where external legal services were procured	**	**	**	**	**	**
Human Resources	Staff numbers (FTE establishment posts with change subject to consultation outcomes)	2,204	2,100	2,000	1,900	1,850	1,850
Human Resources	Staff Turnover (voluntary)	11%	10%	10%	10%	10%	10%
Human Resources	No of vacancies externally advertised	335	210	200	200	200	200
Human Resources	Total number of vacancies advertised (internally) and externally)	355	420	400	400	400	400
Human Resources	No of Recruitment enquiries	6,096	900	800	600	500	400
Human Resources	Annual number of job applicants	1,984	4,600	5,500	5,500	5,500	5,500
Human Resources	Annual number of training days delivered (Corporate and IT)	437	370	300	300	300	300
Human Resources	Number of Contractual Changes	3,793	800	800	800	800	800

\*\* Data not known



## BBR0 - Finance, HR & Governance

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>7.050</b>
Inflationary increases	0.986
Demographic Growth	0.000
Other Pressures	0.270
Savings/Income Proposals	(2.581)
Changes in Recharges	1.035
<b>BUDGET 2013/14</b>	<b>6.760</b>

### Summary Revenue Budget

Service Area	2012/13	2012/13	2013/14			Original Budget £
	Actual Budget £	Forecast* Actual £	Expenditure Budget £	Income Budget £	Recharge Budget £	
Resources Director	471,523	471,523	211,534	0	(211,534)	0
AD Audit Risk	323	(9,436)	102,996	0	(102,996)	0
Audit & Risk	195,498	347,753	3,992,266	(3,542,626)	(172,810)	276,830
Procurement	280,000	395,135	65,896	(34,285)	(31,611)	0
Ongoing Pension Costs	829,121	778,121	1,370,838	(506,248)	0	864,590
Strategic Finance	2,355	8,752	661,281	(52,304)	(608,977)	0
Partnership	143,186	620,973	22,309,421	(79,775)	(22,229,646)	0
Strategic HR	(890,429)	(770,750)	583,955	(132,203)	(451,752)	0
Law & Governance	13,103	223,311	1,758,725	(2,090,840)	332,115	0
Revenue & Benefits	6,005,064	5,755,064	101,920,049	(102,565,085)	6,263,522	5,618,486
<b>Service Group Total</b>	<b>7,049,744</b>	<b>7,820,446</b>	<b>132,976,961</b>	<b>(109,003,366)</b>	<b>(17,213,689)</b>	<b>6,759,906</b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
<b>S1</b>	Full year effect of Working Better Together and New Ways of Working Benefits.	(640)	0	0	0	Y	Overhead Reduction
<b>S2</b>	Reduction in external audit fees and grant audit fees.	(150)	0	0	0	N	Overhead Reduction
<b>S3</b>	Reduction of one audit post, following review of service.	(31)	0	0	0	N	Overhead Reduction
<b>S4</b>	Savings compared to the cost of the unitary charge previously paid to Mouchel (inclusive of pension strain and royalty payment), following the successful renegotiation to buy out the Mouchel contract.	(1,690)	(1,238)	(1,200)	(600)	Y	Overhead Reduction
<b>S5</b>	Review and reduce facilities agreement with Trade Unions. The timing and implementation of proposals for changes are important as the Council is keen to maintain its positive relationship with Trade Unions.	(40)	0	0	0	N	Overhead Reduction
<b>S137</b>	Reduction in Partnership Delivery Team budget for Legal Services as a result of the variation to the Mouchel contract.	(30)	0	0	0	N	Commissioning/ Efficiency
<b>Total Finance, HR &amp; Governance</b>		<b>(2,581)</b>	<b>(1,238)</b>	<b>(1,200)</b>	<b>(600)</b>		



### Finance, HR & Governance – Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
P1	Employee & Manager Self Service system (ESS/MSS) - Annual licensing and support costs.	20	0	0	0	Y	General
P3	Local Government Boundary Commission for England is carrying out a boundary review on the basis that the Council will have 57 Members (an increase from 51) from May 2014.	0	60	0	0	N	General
P44	Discretionary support for Local Council Tax Support (LCTS)	250	0	0	0	N	General
<b>Total Finance, HR &amp; Governance</b>		<b>270</b>	<b>60</b>	<b>0</b>	<b>0</b>		

### Finance, HR & Governance: – One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
OP1	Project costs for the delivery and management of the Job Evaluation project.	82	0	0	0	N	Legislative
OP2	1 National Graduate Trainee (NGDP) appointed Oct 2012; end date Oct 2014.	35	18	0	0	N	General
OP3	The insurance reserve will reach the minimum requirement in 2014/15 and will require a top-up to ensure it remains above its minimum prudent level.	400	250	250	0	N	General
OP4	In line with business rates retention additional avoidance issues requiring on going legal support. External legal opinion to start a case is approx £5k.	40	0	0	0	N	General
<b>Total Finance, HR &amp; Governance</b>		<b>557</b>	<b>268</b>	<b>250</b>	<b>0</b>		

\*One-off pressure budget is held centrally to be drawdown by Service Groups during 2013/14





## Finance, HR & Governance: Summary Subjective Analysis

	<b>2012/13 Actual Budget £</b>	<b>2012/13 Forecast* Actual £</b>	<b>2013/14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	7,485,865	6,838,825	7,153,427
Premises Costs	610,740	64,622	610,740
Transport Costs	204,672	111,705	204,672
Supplies & Services	25,631,223	26,499,096	23,620,407
Third Party Payments / Transfers	116,813,945	116,383,964	99,728,706
Services received from other departments	686,855	919,697	666,880
<b>TOTAL EXPENDITURE</b>	<b><u>151,433,300</u></b>	<b><u>150,817,909</u></b>	<b><u>131,984,832</u></b>
<b><u>Income</u></b>			
Government Grants	(117,022,389)	(116,299,467)	(100,446,961)
Other Grants & Contributions	(2,062,000)	(1,329,276)	(1,283,000)
Fees & Charges	(2,161,644)	(1,715,384)	(2,192,846)
Services provided to other departments	(4,988,052)	(4,688,865)	(4,860,559)
<b>TOTAL INCOME</b>	<b><u>(126,234,085)</u></b>	<b><u>(124,032,992)</u></b>	<b><u>(108,783,366)</u></b>
Contributions to Reserves	435,000	337,000	435,000
(Transfer from) Reserves	(220,000)	(937,000)	(220,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>25,414,215</u></b>	<b><u>26,184,917</u></b>	<b><u>23,416,466</u></b>
Capital Charges	557,129	557,129	557,129
Allocation of Central and Departmental Overheads	(18,921,600)	(18,921,600)	(17,213,689)
<b>NET EXPENDITURE</b>	<b><u>7,049,744</u></b>	<b><u>7,820,446</u></b>	<b><u>6,759,906</u></b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: Summary Staffing Analysis

	2012/13 Actual Full Time Equivalent* FTE's	2013/14 Estimated Changes^ FTE's	Estimated 2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
Resources Director	2.00	0.00	2.00	202,082
AD Audit Risk	1.00	0.00	1.00	102,691
Audit & Risk	28.83	0.00	28.83	1,074,273
Procurement	12.00	0.00	12.00	565,418
Ongoing Pension Costs	0.00	0.00	0.00	0
Strategic Finance	6.86	0.00	6.86	406,248
Partnership	2.40	(2.40)	0.00	0
Strategic HR	6.55	(1.00)	5.55	220,575
Law & Governance	32.26	0.00	32.26	1,491,588
Externally Provided Services	0.00	0.00	0.00	0
Revenue & Benefits	4.00	0.00	4.00	166,845
<b>Service Group Total</b>	<b>95.90</b>	<b>(3.40)</b>	<b>92.50</b>	<b>4,229,720</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)



## Finance, HR & Governance: BBR011 – Resources Director

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	202,082	202,082	202,082
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	7,680	7,680	7,680
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,704	1,704	1,772
<b>TOTAL EXPENDITURE</b>	<b>211,466</b>	<b>211,466</b>	<b>211,534</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>211,466</b>	<b>211,466</b>	<b>211,534</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	260,057	260,057	(211,534)
<b>NET EXPENDITURE **</b>	<b>471,523</b>	<b>471,523</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: BBR0121 – AD Audit and Risk

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	102,692	100,500	102,692
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	0	10,444	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	293	293	304
<b>TOTAL EXPENDITURE</b>	<b><u>102,985</u></b>	<b><u>111,237</u></b>	<b><u>102,996</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(18,011)	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>(18,011)</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>102,985</u></b>	<b><u>93,226</u></b>	<b><u>102,996</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(102,662)	(102,662)	(102,996)
<b>NET EXPENDITURE</b>	<b><u>323</u></b>	<b><u>(9,436)</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: BBR012 – Audit and Risk

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,335,548	1,036,150	1,304,576
Premises Costs	610,740	64,622	610,740
Transport Costs	93,433	3,777	93,433
Supplies & Services	2,095,135	1,786,526	1,944,502
Third Party Payments / Transfers	0	1,100,000	0
Services received from other departments	39,015	59,468	39,015
<b>TOTAL EXPENDITURE</b>	<b><u>4,173,871</u></b>	<b><u>4,050,543</u></b>	<b><u>3,992,266</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,072,170)	(626,706)	(1,098,438)
Services provided to other departments**	(2,222,747)	(2,079,628)	(2,224,188)
<b>TOTAL INCOME</b>	<b><u>(3,294,917)</u></b>	<b><u>(2,706,334)</u></b>	<b><u>(3,322,626)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(220,000)	(533,000)	(220,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>658,954</u></b>	<b><u>811,209</u></b>	<b><u>449,640</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(463,456)	(463,456)	(172,810)
<b>NET EXPENDITURE</b>	<b><u>195,498</u></b>	<b><u>347,753</u></b>	<b><u>276,830</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*Insurance premiums and claims charges



## Finance, HR & Governance: BBR0124 – Procurement

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	47,703	(144,435)	47,703
Premises Costs	0	0	0
Transport Costs	433	265	433
Supplies & Services	17,277	319,290	17,257
Third Party Payments / Transfers	0	0	0
Services received from other departments	483	5,265	503
<b>TOTAL EXPENDITURE</b>	<b><u>65,896</u></b>	<b><u>180,385</u></b>	<b><u>65,896</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(4,976)	(1,500)	(5,115)
Services provided to other departments	(29,170)	(2,000)	(29,170)
<b>TOTAL INCOME</b>	<b><u>(34,146)</u></b>	<b><u>(3,500)</u></b>	<b><u>(34,285)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(30,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>31,750</u></b>	<b><u>146,885</u></b>	<b><u>31,611</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	248,250	248,250	(31,611)
<b>NET EXPENDITURE</b>	<b><u>280,000</u></b>	<b><u>395,135</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: BBR013 – Ongoing Pension

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,333,500	1,284,066	1,370,838
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	0	0	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b><u>1,333,500</u></b>	<b><u>1,284,066</u></b>	<b><u>1,370,838</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(504,379)	(505,945)	(506,248)
<b>TOTAL INCOME</b>	<b><u>(504,379)</u></b>	<b><u>(505,945)</u></b>	<b><u>(506,248)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>829,121</u></b>	<b><u>778,121</u></b>	<b><u>864,590</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	0	0	0
<b>NET EXPENDITURE</b>	<b><u>829,121</u></b>	<b><u>778,121</u></b>	<b><u>864,590</u></b>

\*Based on Period 10 Forecast (January 2013)





## Finance, HR & Governance: BBR014 – Strategic Finance

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	402,188	445,936	413,275
Premises Costs	0	0	0
Transport Costs	2,100	650	2,100
Supplies & Services	148,228	187,195	208,138
Third Party Payments / Transfers	0	0	0
Services received from other departments	37,668	47,559	37,768
<b>TOTAL EXPENDITURE</b>	<b><u>590,184</u></b>	<b><u>681,340</u></b>	<b><u>661,281</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(6,506)	0
Services provided to other departments	(52,304)	(130,557)	(52,304)
<b>TOTAL INCOME</b>	<b><u>(52,304)</u></b>	<b><u>(137,063)</u></b>	<b><u>(52,304)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>537,880</u></b>	<b><u>544,277</u></b>	<b><u>608,977</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(535,525)	(535,525)	(608,977)
<b>NET EXPENDITURE</b>	<b><u>2,355</u></b>	<b><u>8,752</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: BBR016 – Partnership

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,744,271	1,698,971	1,585,866
Premises Costs	0	0	0
Transport Costs	104,333	104,333	104,333
Supplies & Services	21,921,795	22,402,381	20,002,470
Third Party Payments / Transfers	0	0	0
Services received from other departments	81,326	98,327	59,623
<b>TOTAL EXPENDITURE</b>	<b><u>23,851,725</u></b>	<b><u>24,304,012</u></b>	<b><u>21,752,292</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(63,000)	(37,500)	(67,000)
Services provided to other departments	0	0	(12,775)
<b>TOTAL INCOME</b>	<b><u>(63,000)</u></b>	<b><u>(37,500)</u></b>	<b><u>(79,775)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>23,788,725</u></b>	<b><u>24,266,512</u></b>	<b><u>21,672,517</u></b>
Capital Charges	557,129	557,129	557,129
Allocation of Central and Departmental Overheads	(24,202,668)	(24,202,668)	(22,229,646)
<b>NET EXPENDITURE</b>	<b><u>143,186</u></b>	<b><u>620,973</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: BBR017 – Strategic HR

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	480,619	444,472	432,712
Premises Costs	0	0	0
Transport Costs	478	478	478
Supplies & Services	81,426	563,169	101,371
Third Party Payments / Transfers	0	0	0
Services received from other departments	49,323	48,035	49,394
<b>TOTAL EXPENDITURE</b>	<b><u>611,846</u></b>	<b><u>1,056,154</u></b>	<b><u>583,955</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(28,408)	(2,037)	(29,203)
Services provided to other departments	(103,000)	(100,000)	(103,000)
<b>TOTAL INCOME</b>	<b><u>(131,408)</u></b>	<b><u>(102,037)</u></b>	<b><u>(132,203)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(354,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>480,438</u></b>	<b><u>600,117</u></b>	<b><u>451,752</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(1,370,867)	(1,370,867)	(451,752)
<b>NET EXPENDITURE</b>	<b><u>(890,429)</u></b>	<b><u>(770,750)</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: BBR018 – Law and Governance

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	1,667,252	1,602,238	1,523,673
Premises Costs	0	0	0
Transport Costs	3,423	1,730	3,423
Supplies & Services	171,030	172,754	170,393
Third Party Payments / Transfers	0	1,000	0
Services received from other departments	61,006	111,514	61,236
<b>TOTAL EXPENDITURE</b>	<b><u>1,902,711</u></b>	<b><u>1,889,236</u></b>	<b><u>1,758,725</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(157,966)	(120,000)	(157,966)
Services provided to other departments	(2,076,452)	(1,870,735)	(1,932,874)
<b>TOTAL INCOME</b>	<b><u>(2,234,418)</u></b>	<b><u>(1,990,735)</u></b>	<b><u>(2,090,840)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(20,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(331,707)</u></b>	<b><u>(121,499)</u></b>	<b><u>(332,115)</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	344,810	344,810	332,115
<b>NET EXPENDITURE</b>	<b><u>13,103</u></b>	<b><u>223,311</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Finance, HR & Governance: BBR0122 – Revenue and Benefits

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	170,010	168,845	170,010
Premises Costs	0	0	0
Transport Costs	472	472	472
Supplies & Services	1,188,652	1,049,657	1,168,596
Third Party Payments / Transfers	116,813,945	115,282,964	99,728,706
Services received from other departments	416,037	547,532	417,265
<b>TOTAL EXPENDITURE</b>	<b><u>118,589,116</u></b>	<b><u>117,049,470</u></b>	<b><u>101,485,049</u></b>
<b><u>Income</u></b>			
Government Grants	(117,022,389)	(116,299,467)	(100,446,961)
Other Grants & Contributions	(2,062,000)	(1,329,276)	(1,283,000)
Fees & Charges	(835,124)	(903,124)	(835,124)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(119,919,513)</u></b>	<b><u>(118,531,867)</u></b>	<b><u>(102,565,085)</u></b>
Contributions to Reserves	435,000	337,000	435,000
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(895,397)</u></b>	<b><u>(1,145,397)</u></b>	<b><u>(645,036)</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	6,900,461	6,900,461	6,263,522
<b>NET EXPENDITURE</b>	<b><u>6,005,064</u></b>	<b><u>5,755,064</u></b>	<b><u>5,618,486</u></b>

\*Based on Period 10 Forecast (January 2013)





# PUBLIC ACCESS





## **Public Access: Service Group Storyboard 2013/14 – 2016/17**

### **Public Access Service Group is made up of the following areas:**

- Public Access,
- IT
- Property Services

### **The Vision and Purpose of the Group is:**

Our vision is to transform our customer's experience of the services the Council provides through providing simple, timely and flexible services that:

- Make it easier for customers to get the services they need and to resolve their enquiry the first time they contact us
- Improve outcomes through matching resources to need
- Remove duplication, inefficiency and bureaucracy

During 2013/2014 delivery of the Public Access strand of the Organisational Transformation Programme and the setting up of Milton Keynes Development Partnership will be key areas of focus for the service group.

### **Key Drivers for the service in 2013/14 are:**

- Public Access Transformation programme
- Review of estate and asset held by the council
- Continuous review and implementation of efficient information technology systems and processes

### **Summary of the Public Access Group Service Plan 2013/14:**

- 2 Corporate Plan Priorities identified
- 5 Objectives allocated
- All 5 objectives reflect the key drivers identified for the service
- Measures and activities identified against all objectives
- Projects allocated to 4 of the 5 objectives

See on the next page a table illustrating the allocation of objectives against the Corporate Plan Priorities.



Corporate Plan Priority	Service Objective
<b>Priority: OTP 1: Public Access Transformation</b>	<b>Objective 1:</b> To improve our customers' experience by making it easier for them to get the services they need and maximising the number of enquiries that are resolved at the first point of contact.
<b>Priority: OTP 1: Public Access Transformation</b>	<b>Objective 2:</b> To improve outcomes and match resources to need by enabling more customers to self-serve.
<b>Priority:</b> Linked to OTP Strands 1 and 5	<b>Objective 3:</b> To ensure the Public Access, IT and Property Services deliver good value and support the development of customer focus across the council.
<b>Priority Linked to OTP 1 : Public Access Transformation</b>	<b>Objective 4:</b> To use customer feedback to enable continuous improvement across council services.
<b>Priority:</b> Linked to OTP Strand 5 and 6 & <b>Corporate Plan priority 25</b> - MK will have to direct resources to ensuring business and residents can best survive current economic difficulties and emerge from the downturn in a stronger position	<b>Objective 5:</b> To ensure the Council effectively manages its property and land assets, to maximise the benefits from these assets and deliver growth, economic and social objectives



## KEY ACTIVITY DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
IT	Acquisition Costs per PC	612	557	572	572	572	572
IT	Acquisition Costs per Laptop	612	0	718	718	718	718
IT	Support Cost per Workstation	99	106	100	90	80	80
IT	Spend per user ICT	2,747	2,800	2,850	2,850	2,850	2,850
IT	Number of PCs (MKC)	3,100	2,400	1,000	450	450	450
IT	Number of VDI's	3	497	2,000	2,000	2,000	2,000
Corporate Property	Current Tenant Rent Arrears	3.32%	**	**	**	**	**
CAP, HRA, Client Property	Current Tenant Rent Arrears	4.55%	5.65%	5.00%	5%	5%	5%
Corporate Property	Voids % Number of Properties	21.30%	11.80%	10.00%	10%	10%	10%
Sponsorship	No of roundabouts sponsored (total of 121)	61	61	60	60	60	60

\*\* Debt percentage is now calculated with all properties together (i.e. CPA + HRA + Client).



## BBR02 - Public Access

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>0.303</b>
Inflationary increases	0.071
Demographic Growth	0.000
Other Pressures	0.076
Savings/Income Proposals	(1.531)
Changes in Recharges	1.201
<b>BUDGET 2013/14</b>	<b>0.120</b>

### Summary Revenue Budget

	2012/13	2012/13	Expenditure Budget £	2013/14		Original Budget £
	Actual Budget £	Forecast* Actual £		Income Budget £	Recharges Budget £	
Public Access	450,954	590,229	370,519	(201,747)	(69,530)	99,242
ICT	(104,085)	(43,471)	2,319,032	(1,347,514)	(962,762)	8,756
Facilities & Admin buildings	(267,019)	(759,108)	4,440,145	(1,452,297)	(3,080,373)	(92,525)
Sponsorship	(54,300)	(55,275)	100,084	(268,640)	61,246	(107,310)
Property	5,885	109,193	193,533	(262,411)	(130,853)	(199,731)
Corporate Property	53,962	86,948	940,260	(886,120)	188,416	242,556
Facilities Management	217,973	421,077	1,807,966	(1,484,562)	(154,610)	168,794
<b>Service Group Total</b>	<b>303,370</b>	<b>349,593</b>	<b>10,171,539</b>	<b>(5,903,291)</b>	<b>(4,148,466)</b>	<b>119,782</b>

\*Based on Period 10 Forecast (January 2013)



## Public Access – Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
<b>S7</b>	Deletion of sponsorship vacant post.	(41)	0	0	0	N	Service Re-Design
<b>S8</b>	Cost reduction following the purchase of Saxon Court as prudential borrowing costs are less than the previous annual rental cost.	(550)	0	0	0	N	Overhead Reduction
<b>S9</b>	Income from development company in respect to Facilities Management.	(130)	0	0	0	Y	Overhead Reduction
<b>S10</b>	Rental income for Saxon Court as a result of renting out surplus space.	(200)	(200)	(200)	0	Y	Overhead Reduction
<b>S11</b>	Mouchel have gained the SAP centre of excellence standard, resulting in a reduction in the annual licence cost.	(16)	0	0	0	N	Overhead Reduction
<b>S12</b>	Estimated future savings from the Public Access project. Actual savings will be confirmed through a business case approach and shown against the individual service area involved.	(21)	(492)	(219)	(36)	Y	Overhead Reduction
<b>S13</b>	Facilities Management review and contract renegotiation. Implementation of the Facilities Management proposals, bringing together staff and creating corporate contracts.	(303)	(300)	(300)	(300)	Y	Overhead Reduction
<b>S14</b>	Net income from the Homes and Community Agency (HCA) assets - Net income position, created as a result of efficiencies in bringing together the HCA and Council property management functions.	(200)	0	0	0	Y	Overhead Reduction
<b>S139</b>	Reduction in Parent Partnership.	(70)	0	0	0	N	Commissioning/ Efficiency
<b>Total Public Access</b>		<b>(1,531)</b>	<b>(992)</b>	<b>(719)</b>	<b>(336)</b>		



## Public Access:

### Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
P5	AD Public Access post and additional cost of Head of Service post offset by savings from the deletion of AD IT & E-Government post.	11	0	0	0	Y	General
P6	SQL Database Annual Software Agreement (EAP) to satisfy Microsoft Licensing Terms & Conditions.	37	0	0	0	N	General
P7	Annual Software maintenance for (Mitel) telephone system for the Council.	28	0	0	0	N	General
<b>Total Public Access</b>		<b>76</b>	<b>0</b>	<b>0</b>	<b>0</b>		

### One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
OP6	Electrical test and inspections of corporate properties, to meet legislative requirements and five year wiring test at Civic Offices.	76	0	10	0	N	Legislative
OP7	Removal of current capitalisation of Surveyors post following the agreement on the Western Expansion Area. Ongoing requirement will be included in the long term proposals for the development company.	58	0	0	0	N	General
OP8	Spend to save investment for Public Access Transformation. This is a major invest to save programme which will transform the way the Council interacts with its customers.	768	0	0	0	Y	Spend to Save
<b>Total Public Access</b>		<b>902</b>	<b>0</b>	<b>10</b>	<b>0</b>		

\*One-off pressure budget is held centrally to be drawdown by Service Groups during 2013/14



## Public Access: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,277,266	1,300,021	1,296,576
Premises Costs	3,820,430	2,834,142	2,765,204
Transport Costs	8,722	7,471	10,322
Supplies & Services	3,533,474	3,757,649	3,085,740
Third Party Payments / Transfers	0	3,194	0
Services received from other departments	392,958	468,928	1,100,204
<b>TOTAL EXPENDITURE</b>	<b><u>9,032,850</u></b>	<b><u>8,371,405</u></b>	<b><u>8,258,046</u></b>
<b><u>Income</u></b>			
Government Grants	(8,000)	(29,000)	(8,000)
Other Grants & Contributions	0	0	(430,000)
Fees & Charges	(1,884,058)	(1,644,625)	(2,435,736)
Services provided to other departments	(3,034,325)	(2,467,596)	(3,029,555)
<b>TOTAL INCOME</b>	<b><u>(4,926,383)</u></b>	<b><u>(4,141,221)</u></b>	<b><u>(5,903,291)</u></b>
Contributions to Reserves	200,000	285,436	0
(Transfer from) Reserves	0	(162,931)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>4,306,467</u></b>	<b><u>4,352,689</u></b>	<b><u>2,354,755</u></b>
Capital Charges	2,051,573	2,051,574	1,913,493
Allocation of Central and Departmental Overheads	(6,054,670)	(6,054,670)	(4,148,466)
<b>NET EXPENDITURE</b>	<b><u>303,370</u></b>	<b><u>349,593</u></b>	<b><u>119,782</u></b>

\*Based on Period 10 Forecast (January 2012)





## Public Access: Summary Staffing Analysis

	2012/13	2013/14	Estimated	Estimated
	Actual Full Time	Estimated	2013/14	2013/14
	Equivalent*	Changes^	Full Time	Employee
	FTE's	FTE's	Equivalent	Pay Budget**
			FTE's	£
Public Access	8.04	(0.88)	7.16	358,992
ICT	4.40	1.00	5.40	220,977
Facilities & Admin buildings	2.00	0.00	2.00	32,590
Sponsorship	1.00	0.00	1.00	36,537
Property	6.00	0.00	6.00	191,043
Corporate Property	0.00	0.00	0.00	0
Facilities Management	10.89	0.00	10.89	414,341
<b>Service Group Total</b>	<b>32.33</b>	<b>0.12</b>	<b>32.45</b>	<b>1,254,480</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)



## Public Access: BBR021 – Public Access

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	333,383	373,124	362,762
Premises Costs	0	0	0
Transport Costs	3,184	1,394	3,184
Supplies & Services	517,517	704,983	(3,528)
Third Party Payments / Transfers	0	0	0
Services received from other departments	7,788	9,499	8,101
<b>TOTAL EXPENDITURE</b>	<b><u>861,872</u></b>	<b><u>1,089,000</u></b>	<b><u>370,519</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(600)	0
Services provided to other departments	(201,747)	(289,000)	(201,747)
<b>TOTAL INCOME</b>	<b><u>(201,747)</u></b>	<b><u>(289,600)</u></b>	<b><u>(201,747)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>660,125</u></b>	<b><u>799,400</u></b>	<b><u>168,772</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(209,171)	(209,171)	(69,530)
<b>NET EXPENDITURE</b>	<b><u>450,954</u></b>	<b><u>590,229</u></b>	<b><u>99,242</u></b>

\*Based on Period 10 Forecast (January 2013)



**Public Access: BBR022 - ICT**

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	205,762	215,320	236,818
Premises Costs	0	0	0
Transport Costs	1,224	3,093	2,824
Supplies & Services	1,688,549	1,544,520	1,731,517
Third Party Payments / Transfers	0	0	0
Services received from other departments	133,901	167,149	134,039
<b>TOTAL EXPENDITURE</b>	<b><u>2,029,436</u></b>	<b><u>1,930,082</u></b>	<b><u>2,105,198</u></b>
<b><u>Income</u></b>			
Government Grants	0	(21,000)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(31,980)	(28,295)	(146,503)
Services provided to other departments	(1,201,661)	(1,014,815)	(1,201,011)
<b>TOTAL INCOME</b>	<b><u>(1,233,641)</u></b>	<b><u>(1,064,110)</u></b>	<b><u>(1,347,514)</u></b>
Contributions to Reserves	0	60,436	0
(Transfer from) Reserves	0	(70,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>795,795</u></b>	<b><u>856,408</u></b>	<b><u>757,684</u></b>
Capital Charges	301,397	301,398	213,834
Allocation of Central and Departmental Overheads	(1,201,277)	(1,201,277)	(962,762)
<b>NET EXPENDITURE</b>	<b><u>(104,085)</u></b>	<b><u>(43,471)</u></b>	<b><u>8,756</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Access: BBR0231 – Facilities and Admin Buildings

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	49,390	35,451	49,390
Premises Costs	2,779,862	2,188,082	1,770,158
Transport Costs	0	170	0
Supplies & Services	968,907	961,876	999,384
Third Party Payments / Transfers	0	0	0
Services received from other departments	93,997	117,672	810,185
<b>TOTAL EXPENDITURE</b>	<b><u>3,892,156</u></b>	<b><u>3,303,251</u></b>	<b><u>3,629,117</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	(430,000)
Fees & Charges	(375,131)	(354,405)	(621,721)
Services provided to other departments	(404,696)	(318,523)	(400,576)
<b>TOTAL INCOME</b>	<b><u>(779,827)</u></b>	<b><u>(672,928)</u></b>	<b><u>(1,452,297)</u></b>
Contributions to Reserves	200,000	225,000	0
(Transfer from) Reserves	0	(35,083)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>3,312,329</u></b>	<b><u>2,820,240</u></b>	<b><u>2,176,820</u></b>
Capital Charges	850,489	850,489	811,028
Allocation of Central and Departmental Overheads	(4,429,837)	(4,429,837)	(3,080,373)
<b>NET EXPENDITURE</b>	<b><u>(267,019)</u></b>	<b><u>(759,108)</u></b>	<b><u>(92,525)</u></b>

\*Based on Period 10 Forecast (January 2013)



**Public Access: BBR0232 – Sponsorship**

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	78,842	36,906	37,743
Premises Costs	15,175	7,175	15,320
Transport Costs	327	327	327
Supplies & Services	44,448	44,928	44,381
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,272	3,218	2,313
<b>TOTAL EXPENDITURE</b>	<b><u>141,064</u></b>	<b><u>92,554</u></b>	<b><u>100,084</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(268,640)	(221,105)	(268,640)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(268,640)</u></b>	<b><u>(221,105)</u></b>	<b><u>(268,640)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(127,576)</u></b>	<b><u>(128,551)</u></b>	<b><u>(168,556)</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	73,276	73,276	61,246
<b>NET EXPENDITURE</b>	<b><u>(54,300)</u></b>	<b><u>(55,275)</u></b>	<b><u>(107,310)</u></b>

\*Based on Period 10 Forecast (January 2013)



**Public Access: BBR0233 - Property**

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	195,548	191,109	195,522
Premises Costs	1,603	(17,896)	(44,839)
Transport Costs	1,175	1,150	1,175
Supplies & Services	(6,776)	157,266	(6,849)
Third Party Payments / Transfers	0	0	0
Services received from other departments	29,046	33,639	29,135
<b>TOTAL EXPENDITURE</b>	<b><u>220,596</u></b>	<b><u>365,268</u></b>	<b><u>174,144</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(4,439)	(37,820)	(204,563)
Services provided to other departments	(57,848)	(7,983)	(57,848)
<b>TOTAL INCOME</b>	<b><u>(62,287)</u></b>	<b><u>(45,803)</u></b>	<b><u>(262,411)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(57,848)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>158,309</u></b>	<b><u>261,617</u></b>	<b><u>(88,267)</u></b>
Capital Charges	19,627	19,627	19,389
Allocation of Central and Departmental Overheads	(172,051)	(172,051)	(130,853)
<b>NET EXPENDITURE</b>	<b><u>5,885</u></b>	<b><u>109,193</u></b>	<b><u>(199,731)</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Access: BBR0234 – Corporate Property

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	163,803	167,785	164,217
Transport Costs	0	120	0
Supplies & Services	56,112	70,309	56,220
Third Party Payments / Transfers	0	3,194	0
Services received from other departments	39,322	57,704	39,748
<b>TOTAL EXPENDITURE</b>	<b><u>259,237</u></b>	<b><u>299,112</u></b>	<b><u>260,185</u></b>
<b><u>Income</u></b>			
Government Grants	(8,000)	(8,000)	(8,000)
Other Grants & Contributions	0	0	0
Fees & Charges	(887,750)	(879,864)	(878,120)
Services provided to other departments	0	(14,775)	0
<b>TOTAL INCOME</b>	<b><u>(895,750)</u></b>	<b><u>(902,639)</u></b>	<b><u>(886,120)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(636,513)</u></b>	<b><u>(603,527)</u></b>	<b><u>(625,935)</u></b>
Capital Charges	688,689	688,689	680,075
Allocation of Central and Departmental Overheads	1,786	1,786	188,416
<b>NET EXPENDITURE</b>	<b><u>53,962</u></b>	<b><u>86,948</u></b>	<b><u>242,556</u></b>

\*Based on Period 10 Forecast (January 2013)





## Public Access: BBR0235 – Facilities Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	414,341	448,111	414,341
Premises Costs	859,987	488,996	860,348
Transport Costs	2,812	1,217	2,812
Supplies & Services	264,717	273,767	264,615
Third Party Payments / Transfers	0	0	0
Services received from other departments	86,632	80,047	76,683
<b>TOTAL EXPENDITURE</b>	<b><u>1,628,489</u></b>	<b><u>1,292,138</u></b>	<b><u>1,618,799</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(316,118)	(122,536)	(316,189)
Services provided to other departments	(1,168,373)	(822,500)	(1,168,373)
<b>TOTAL INCOME</b>	<b><u>(1,484,491)</u></b>	<b><u>(945,036)</u></b>	<b><u>(1,484,562)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>143,998</u></b>	<b><u>347,102</u></b>	<b><u>134,237</u></b>
Capital Charges	191,371	191,371	189,167
Allocation of Central and Departmental Overheads	(117,396)	(117,396)	(154,610)
<b>NET EXPENDITURE</b>	<b><u>217,973</u></b>	<b><u>421,077</u></b>	<b><u>168,794</u></b>

\*Based on Period 10 Forecast (January 2013)



**HOUSING & COMMUNITY**  
**Including**  
**Housing Revenue Account (pages 201 to**  
**205)**



## Housing & Community: Service Group Storyboard 2013/14 – 2016/17

The Housing and Community Group is made up of the following service areas:

- Housing Access
- Housing Management
- Housing Assets and Strategy
- Regeneration
- Community Safety
- \*Regulatory Unit (\* new to the group from 1 April 2013)

The Vision and Purpose of the Group is:

- To enable and provide well maintained homes in safe thriving neighbourhoods where people choose to visit, live, work and stay.
- To empower our communities and businesses to share responsibility so that the environment is improved and sustained; the economy prospers; and people thrive by living longer, happier, healthier and safer lives.
- The vision and purpose have been updated to reflect the new structure.

Key Drivers for the service in 2013/14 are:

- Regeneration
- Prevention of rent arrears and maximising income under self financing
- Homelessness prevention
- Increase supply and quality of housing for those in need
- Reduce crime and fear of crime in partnership with the new Police and Crime Commissioner
- Ensuring compliance of the Council in respect of H&S and emergency planning etc; fulfilling the duty to ensure compliance or enforce against regulated entities; coronial, bereavement & registration service.

Summary of the Housing and Community Group Service Plan 2013/14:

- 13 Corporate Plan Priorities identified
- 8 Objectives allocated
- All 8 objectives reflect the above key drivers identified for the service
- Measures and activities identified against all objectives
- Projects allocated to 5 of the 8 objectives

See below a table illustrating the allocation of objectives against the Corporate Plan Priorities.

Corporate Plan Priority	Service Objective
<b>Priority 9: Priority 7: Priority 22 and Priority 23:</b> See below	<b>Objective 1:</b> Regeneration of identified priority neighbourhoods in Milton Keynes
<b>Priority 9:</b> Articulate the MK 'offer' – the key things that make MK unique and special and a great place to live for current and future residents – and implement plans to improve those aspects of MK that are not yet consistent with the aspirations of the 'offer'	<b>Objective 1a:</b>  Physical regeneration of identified priority neighbourhoods in Milton Keynes
<b>Priority 7 :</b> Increase social capital within new and regeneration communities	<b>Objective 1b:</b> Social regeneration within identified priority neighbourhoods in Milton Keynes



<p><b>Priority 22:</b> Increase everyone's career opportunities by improving the overall skills and qualifications profile of the resident population</p>	<p><b>Objective 1c:</b></p> <p>Economic regeneration within identified priority neighbourhoods and groups in Milton Keynes</p>
<p><b>Priority 23:</b> Improve access to training and job opportunities, especially for those with no skills or low skill levels focussing specifically on training, job search and work experience opportunities for the low skilled, those in regeneration areas and the 16-24 age group</p>	
<p><b>Priority 16:</b> Develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to successfully overcome them</p>	<p><b>Objective 2:</b></p> <p>Prevention of rent arrears and homelessness and maximising income under self financing</p>
<p><b>Priority 17:</b> Develop and maintain effective services and interventions that keep the most vulnerable children and young people safe and prevent them from experiencing additional difficulties</p>	
<p><b>Priority 31:</b> Improve the quality of properties of all tenure and <b>reduce the numbers of people in temporary accommodation</b></p>	
<p><b>Priority 32:</b> Develop an affordable, sustainable and high quality housing market</p>	<p><b>Objective 3:</b></p> <p>Increase supply and quality of housing for those in need</p>
<p><b>Priority 10:</b> Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes existing residents and the new residents we wish to attract</p>	
<p><b>Priority 31:</b> <b>Improve the quality of properties of all tenure</b> and reduce the numbers of people in temporary accommodation</p>	
<p><b>Priority 33:</b> Reduce crime and fear of crime</p>	<p><b>Objective 4:</b></p> <p>Reduce crime and fear of crime in partnership with the new Police and Crime Commissioner</p>
<p><b>Priority 2:</b> Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy</p>	<p><b>Objective 5:</b></p> <p>Ensuring compliance of the Council in respect of H&amp;S and emergency planning etc; fulfilling the duty to ensure compliance or enforce against regulated entities; coronial, bereavement &amp; registration service</p>
<p><b>Priority 21:</b> Create an environment that will support business start ups and growth, including a full range of business support services</p>	
<p><b>Priority 33:</b> Reduce crime and fear of crime</p>	
<p><b>Priority 39:</b> Develop cost effective regulatory services</p>	



## KEY ACTIVITY DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Homelessness	Number of Homeless applications received per year	523	500	550	550	550	550
Homelessness	Bed and Breakfast (bed nights purchased per month)	12610 Total Avg monthly = 1050	23424 Total monthly average 1952	12610 Total Avg monthly = 1050	12000 Total Avg monthly = 1000	11500 Total Avg monthly = 958	11000 Total Avg monthly = 916
Homelessness	Number of homeless households in temporary accommodation	181	160	90	85	77	72
Homelessness	Footfall – Number of people coming into the Civic Offices to contact housing	11,645	10,787	10,500	10,500	9,000	8,000
Homelessness	Number of Rough sleepers (Annual snapshot survey count)	8	6	7	8	9	9
Private Sector Housing	HIMO's – Number licensed per year	30	11	**	**	**	**
Private Sector Housing	Number of licensed Houses in Multiple Occupation	198	205	225	245	265	285
Private Sector Housing	Lettings - Number we have housed through our own council properties including Homebond, underwriting and also through Registered Social Housing Landlords (RSL's) and the private sector	1,562	1,650	1,680	1,800	1,800	1,800
Private Sector Housing	Number of Private Sector requests received by the service	1,050	1,050	1,100	1,100	1,100	1,100
Private Sector Housing	Number of Prosecutions made by the Private Sector team	5	5	5	5	5	5
Private Sector Housing	Number of Home Improvement Enforcement actions	281	200	220	220	220	220
Building Control	Number of inspections undertaken	5,685	6,000	6,250	6,500	6,750	7,000
Building Control	Number of processed applications	11,375	11,000	11,000	11,500	11,500	12,000



## BBR04 - Housing & Community

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>6.175</b>
Inflationary increases	(0.046)
Demographic Growth	0.326
Other Pressures	0.061
Savings/Income Proposals	(0.701)
Changes in Recharges	0.032
<b>BUDGET 2013/14</b>	<b>5.847</b>

### Summary Revenue Budget

	2012/13 Actual Budget £	2012/13 Forecast Actual * £	2013/14			Original Budget £
			Expenditure Budget £	Income Budget £	Recharges Budget £	
Housing General Fund Management	0	4,742	75,723	0	(75,723)	0
Strategy & Assets	126,617	128,997	101,259	0	79,463	180,722
Housing Access	809,659	1,044,362	2,260,205	(1,074,059)	133,511	1,319,657
Tenancy Services	590,167	604,112	510,960	(126,731)	105,427	489,656
Regeneration	404,383	427,415	377,789	(518,000)	45,614	(94,597)
Community Safety	359,169	376,273	257,949	(39,856)	34,343	252,436
Regulatory Unit	3,776,872	3,572,984	6,637,240	(3,979,250)	946,056	3,604,046
Parish Liaison	108,349	132,105	91,524	0	3,064	94,588
<b>Service Group Total</b>	<b>6,175,216</b>	<b>6,290,990</b>	<b>10,312,649</b>	<b>(5,737,896)</b>	<b>1,271,755</b>	<b>5,846,508</b>

\*Based on Period 10 Forecast (January 2013)



## Housing & Community – Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17	Y/N	
		£000s	£000s	£000s	£000s		
<b>S26</b>	Community Safety - Net staff savings from regradings following a retirement.	(10)	0	0	0	N	Service Re-Design
<b>S27</b>	Community Safety - Generation of income from CCTV.	(10)	(30)	0	0	N	Charges to Users
<b>S28</b>	Use of casino income to maintain regeneration and community support activities including a focus on employment.	(518)	0	0	0	N	Commissioning/Efficiency
<b>S29</b>	Fund the Empty Homes Officer post from the New Homes Bonus. This post was employed in January 2012 for a fixed period of 2 years with the aim of bringing between 60 and 70 homes a year back into use, 47 properties have been brought back so far resulting in additional New Homes Bonus Grant.	(32)	0	0	0	N	Commissioning/Efficiency
<b>S111</b>	Adjustment to cemetery income to reflect what is currently being forecasted.	(6)	(8)	0	0	N	Charges to Users
<b>S120</b>	Restructure of Regulatory Unit - Refocus priorities and re-engineer services and work streams to drive out efficiencies (will include some restructuring).	(125)	(125)	0	0	N	Service Re-Design
<b>Total Housing &amp; Community</b>		<b>(701)</b>	<b>(163)</b>	<b>0</b>	<b>0</b>		





## Housing & Community:

### Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
P15	Bed & Breakfast gross placements pressure of £697k based on current year trend. Part of these costs will be offset through the charging of costs to clients, estimated at (£371k), giving a net pressure of £326k.	326	0	0	0	N	Demography
P16	Realign income budgets in Housing in line with current forecast.	35	0	0	0	N	Member driven
P38	Coroner's Service - Reduction in payment received from Thames Valley Police following the Transfer of Undertakings Protection of Employment (TUPE) transfer of the Coroners Officers to Milton Keynes Council (5 year reducing percentage).	26	26	0	0	N	Legislative
<b>Total Housing &amp; Community</b>		<b>387</b>	<b>26</b>	<b>0</b>	<b>0</b>		

### One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
OP9	Costs of regeneration while restructuring takes place.	25	0	0	0	N	General
OP20	Reduction in building control income due to economic situation.	100	0	0	0	N	General
OP43	Creation of a £100,000 match funding reserve for CCTV, which can be spent over two years to support other organisations to utilise the existing CCTV infrastructure, with the change being funded from the one-off resources available in the budget proposal to Council.	100	0	0	0		General
<b>Total Housing &amp; Community</b>		<b>225</b>	<b>0</b>	<b>0</b>	<b>0</b>		

\*One-off pressure budget is held centrally to be drawdown by Service Groups during 2013/14



## Housing & Community: Summary Subjective Analysis

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	5,059,750	4,989,775	4,898,474
Premises Costs	805,762	892,208	870,290
Transport Costs	78,603	104,237	85,043
Supplies & Services	2,418,351	4,283,986	3,161,239
Third Party Payments / Transfers	45,000	667,249	47,000
Services received from other departments	1,012,526	803,328	939,454
<b>TOTAL EXPENDITURE</b>	<b><u>9,419,992</u></b>	<b><u>11,740,783</u></b>	<b><u>10,001,500</u></b>
<b><u>Income</u></b>			
Government Grants	(351,000)	(527,093)	0
Other Grants & Contributions	0	0	(500,000)
Fees & Charges	(4,204,665)	(5,825,444)	(4,571,415)
Services provided to other departments	(666,481)	(937,265)	(666,481)
<b>TOTAL INCOME</b>	<b><u>(5,222,146)</u></b>	<b><u>(7,289,802)</u></b>	<b><u>(5,737,896)</u></b>
Contributions to Reserves	0	105,563	0
(Transfer from) Reserves	0	(242,924)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>4,197,846</u></b>	<b><u>4,313,620</u></b>	<b><u>4,263,604</u></b>
Capital Charges	359,257	359,257	311,149
Allocation of Central and Departmental Overheads	1,618,113	1,618,113	1,271,755
<b>NET EXPENDITURE</b>	<b><u>6,175,216</u></b>	<b><u>6,290,990</u></b>	<b><u>5,846,508</u></b>

\*Based on Period 10 Forecast (January 2013)



## Housing & Community: Summary Staffing Analysis

	2012/13	2013/14	Estimated	
	Actual Full Time Equivalent* FTE's	Estimated Changes^ FTE's	2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
Housing General Fund Management	0.70	0.00	0.70	71,791
Strategy & Assets	2.00	0.00	2.00	87,190
Housing Access	12.49	0.00	12.49	441,390
Tenancy Services	6.37	0.00	6.37	232,038
Regeneration	4.00	0.00	4.00	175,281
Community Safety	3.00	0.00	3.00	125,594
Regulatory Unit	94.68	(8.00)	86.68	3,674,896
Parish Liaison	0.00	0.00	0.00	0
<b>Service Group Total</b>	<b>123.24</b>	<b>(8.00)</b>	<b>115.24</b>	<b>4,808,180</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)



## Housing & Community: BBR041 – Housing General Fund Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	71,791	71,791	71,791
Premises Costs	0	0	0
Transport Costs	200	200	200
Supplies & Services	3,038	5,350	2,992
Third Party Payments / Transfers	0	0	0
Services received from other departments	721	3,151	740
<b>TOTAL EXPENDITURE</b>	<b><u>75,750</u></b>	<b><u>80,492</u></b>	<b><u>75,723</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>75,750</u></b>	<b><u>80,492</u></b>	<b><u>75,723</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(75,750)	(75,750)	(75,723)
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>4,742</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Housing & Community: BBR042 – Strategy and Assets

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	87,190	94,516	87,190
Premises Costs	0	0	0
Transport Costs	1,049	1,049	1,049
Supplies & Services	11,581	7,231	11,457
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,520	924	1,563
<b>TOTAL EXPENDITURE</b>	<b>101,340</b>	<b>103,720</b>	<b>101,259</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>101,340</b>	<b>103,720</b>	<b>101,259</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	25,277	25,277	79,463
<b>NET EXPENDITURE</b>	<b>126,617</b>	<b>128,997</b>	<b>180,722</b>

\*Based on Period 10 Forecast (January 2013)



## Housing & Community: BBR043 – Housing Access

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	442,333	426,073	442,333
Premises Costs	1,110	21,110	1,110
Transport Costs	3,930	4,028	3,930
Supplies & Services	1,010,588	2,628,055	1,738,055
Third Party Payments / Transfers	45,000	665,000	45,000
Services received from other departments	29,383	39,612	29,777
<b>TOTAL EXPENDITURE</b>	<b><u>1,532,344</u></b>	<b><u>3,783,878</u></b>	<b><u>2,260,205</u></b>
<b><u>Income</u></b>			
Government Grants	(351,000)	(528,000)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(62,112)	(1,551,943)	(462,943)
Services provided to other departments	(611,116)	(761,116)	(611,116)
<b>TOTAL INCOME</b>	<b><u>(1,024,228)</u></b>	<b><u>(2,841,059)</u></b>	<b><u>(1,074,059)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(200,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>508,116</u></b>	<b><u>742,819</u></b>	<b><u>1,186,146</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	301,543	301,543	133,511
<b>NET EXPENDITURE</b>	<b><u>809,659</u></b>	<b><u>1,044,362</u></b>	<b><u>1,319,657</u></b>

\*Based on Period 10 Forecast (January 2013)



## Housing & Community: BBR044 – Tenancy Services

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	276,076	242,173	233,058
Premises Costs	39,302	46,972	34,496
Transport Costs	6,211	6,211	6,211
Supplies & Services	136,673	81,368	157,224
Third Party Payments / Transfers	0	2,249	2,000
Services received from other departments	130,526	152,734	52,691
<b>TOTAL EXPENDITURE</b>	<b><u>588,788</u></b>	<b><u>531,707</u></b>	<b><u>485,680</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(211,882)	(102,856)	(126,731)
Services provided to other departments	0	(7,000)	0
<b>TOTAL INCOME</b>	<b><u>(211,882)</u></b>	<b><u>(109,856)</u></b>	<b><u>(126,731)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(31,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>376,906</u></b>	<b><u>390,851</u></b>	<b><u>358,949</u></b>
Capital Charges	32,654	32,654	25,280
Allocation of Central and Departmental Overheads	180,607	180,607	105,427
<b>NET EXPENDITURE</b>	<b><u>590,167</u></b>	<b><u>604,112</u></b>	<b><u>489,656</u></b>

\*Based on Period 10 Forecast (January 2013)





## Housing & Community: BBR045 – Regeneration

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	175,281	198,313	175,281
Premises Costs	0	0	0
Transport Costs	1,100	1,100	1,100
Supplies & Services	200,000	200,000	200,000
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,385	1,385	1,408
<b>TOTAL EXPENDITURE</b>	<b>377,766</b>	<b>400,798</b>	<b>377,789</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	(500,000)
Fees & Charges	0	0	(18,000)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>(518,000)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>377,766</b>	<b>400,798</b>	<b>(140,211)</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	26,617	26,617	45,614
<b>NET EXPENDITURE</b>	<b>404,383</b>	<b>427,415</b>	<b>(94,597)</b>

\*Based on Period 10 Forecast (January 2013)



## Housing & Community: BBR046 – Community Safety

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	126,657	139,930	132,401
Premises Costs	52,258	32,091	52,258
Transport Costs	1,900	1,900	1,900
Supplies & Services	38,167	22,863	27,263
Third Party Payments / Transfers	0	0	0
Services received from other departments	48,284	27,874	44,127
<b>TOTAL EXPENDITURE</b>	<b><u>267,266</u></b>	<b><u>224,658</u></b>	<b><u>257,949</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(59,712)	0	(39,856)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(59,712)</u></b>	<b><u>0</u></b>	<b><u>(39,856)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>207,554</u></b>	<b><u>224,658</u></b>	<b><u>218,093</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	151,615	151,615	34,343
<b>NET EXPENDITURE</b>	<b><u>359,169</u></b>	<b><u>376,273</u></b>	<b><u>252,436</u></b>

\*Based on Period 10 Forecast (January 2013)



## Housing & Community: BBR05 - Regulatory Unit

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	3,880,422	3,789,853	3,756,420
Premises Costs	713,092	792,035	782,426
Transport Costs	64,213	89,513	70,653
Supplies & Services	931,254	1,252,069	937,198
Third Party Payments / Transfers	0	0	0
Services received from other departments	796,286	576,833	804,674
<b>TOTAL EXPENDITURE</b>	<b><u>6,385,267</u></b>	<b><u>6,500,303</u></b>	<b><u>6,351,371</u></b>
<b><u>Income</u></b>			
Government Grants	0	907	0
Other Grants & Contributions	0	0	0
Fees & Charges	(3,870,959)	(4,170,645)	(3,923,885)
Services provided to other departments	(55,365)	(169,149)	(55,365)
<b>TOTAL INCOME</b>	<b><u>(3,926,324)</u></b>	<b><u>(4,338,887)</u></b>	<b><u>(3,979,250)</u></b>
Contributions to Reserves	0	105,563	0
(Transfer from) Reserves	0	(11,924)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>2,458,943</u></b>	<b><u>2,255,055</u></b>	<b><u>2,372,121</u></b>
Capital Charges	326,603	326,603	285,869
Allocation of Central and Departmental Overheads	991,326	991,326	946,056
<b>NET EXPENDITURE</b>	<b><u>3,776,872</u></b>	<b><u>3,572,984</u></b>	<b><u>3,604,046</u></b>

\*Based on Period 10 Forecast (January 2013)



## Housing & Community: BBR1161 - Parish Liaison

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	27,126	0
Premises Costs	0	0	0
Transport Costs	0	236	0
Supplies & Services	87,050	87,050	87,050
Third Party Payments / Transfers	0	0	0
Services received from other departments	4,421	815	4,474
<b>TOTAL EXPENDITURE</b>	<b>91,471</b>	<b>115,227</b>	<b>91,524</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>91,471</b>	<b>115,227</b>	<b>91,524</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	16,878	16,878	3,064
<b>NET EXPENDITURE</b>	<b>108,349</b>	<b>132,105</b>	<b>94,588</b>

\*Based on Period 10 Forecast (January 2013)





# HOUSING REVENUE ACCOUNT



## KEY ACTIVITY DATA

Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Number of council Owned rent properties	11,422	11,382	11,347	11,317	11,292	11,267
Number of Leaseholders	1,556	1,564	1,574	1,584	1,592	1,600
Number of Shared Owners	1,603	1,598	1,593	1,588	1,583	1,578
Number of council owned garages	2,619	2,619	2,599	2,579	2,559	2,539
% of Rent collected within this financial year that was collected	97.20%	97.13%	96.50%	96.00%	**	**
Footfall – Number of people coming into the Civic Offices to contact housing	11,645	10,787	10,500	10,500	9,000	8,000
Number of Mutual Exchanges completed	174	220	240	240	220	200
Nomination requests	497	480	480	490	490	500
Number of MKC Housing properties re-let	913	816	800	800	770	750
Average re-let times of properties (BV 212) - Days	35.96	28	27	25	23	21
Number of Right to Buy applications completed	22	35	30	30	25	25
Number of Anti Social Behaviour cases opened this year	327	340	340	350	350	360
Number of Anti Social Behaviour cases closed this year	390	385	385	390	390	395
Number of Anti Social Behaviour cases pending this year	189	195	195	200	200	205
Number of Resident Associations supported	22	20	21	22	23	24
Number on the Tenants Voice survey group	432	450	470	490	510	530
Average attendance at our 8 open meetings per year (Tenants and open meetings for all MK residents)	30	32	34	36	38	40
Number of responsive repair orders raised	27,869	29,750	30,000	31,000	32,000	33,000
Number of EPC (Energy Performance Certificates) which includes Empty homes and Mutual Exchanges	495	640	750	750	750	750

\*\* Data not yet known





## BBR3 - Housing Revenue Account:

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>(4.499)</b>
Inflationary increases	0.508
Demographic Growth	0.000
Other Pressures	0.123
Savings/Income Proposals	(0.186)
Changes in Recharges	(0.515)
<b>BUDGET 2013/14</b>	<b>(4.569)</b>

### Summary Revenue Budget

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b>INCOME</b>			
Dwelling Rents	(49,871,000)	(49,907,000)	(51,652,000)
Non-Dwelling Rents:			
Garages	(944,434)	(894,000)	(930,000)
Commercial	(880,280)	(948,280)	(928,280)
Heating Charges	(710,000)	(710,000)	(839,000)
Leaseholders' Service Charges	(1,099,917)	(1,139,917)	(819,900)
Other Charges for Services and Facilities:			
Service Charges	(110,000)	(109,000)	(114,000)
Other	(160,563)	(133,931)	(160,953)
Interest Receivable	(103,000)	(103,000)	(127,000)
<b>GROSS TOTAL INCOME</b>	<b>(53,879,194)</b>	<b>(53,945,128)</b>	<b>(55,571,133)</b>
<b>EXPENDITURE</b>			
Repairs & Maintenance	10,525,510	10,374,591	10,512,732
General Management	9,596,252	9,894,560	9,045,022
Special Services	3,273,041	3,158,503	3,278,761
Rents, Rates, Taxes & Other Charges	360,008	360,240	340,507
Housing Revenue Account Subsidy Payable	0	(54,000)	0
Housing Benefits Transfers	147,000	194,000	4,000
Provisions:			
Bad & Doubtful Debts	671,236	452,155	496,606
Capital Financing Costs:			
Debt Charges Net of Mortgagors' Interest	10,578,000	10,578,000	10,424,000
Depreciation & Impairment	4,670,000	8,005,000	9,059,000
MRR Contributions**	0	0	(3,673,000)
Transfer to Capital Reserves	14,104,000	16,320,701	16,083,386
<b>GROSS TOTAL EXPENDITURE</b>	<b>53,925,047</b>	<b>59,283,750</b>	<b>55,571,014</b>
<b>NET (SURPLUS) / DEFICIT FOR THE YEAR</b>	<b>45,853</b>	<b>5,338,622</b>	<b>(119)</b>
Uncommitted Reserve Brought Forward	(4,544,801)	(5,511,045)	(4,569,211)
<b>UNCOMMITTED RESERVE CARRIED FORWARD***</b>	<b>(4,498,948)</b>	<b>(172,423)</b>	<b>(4,569,330)</b>

\*Based on Period 10 Forecast (January 2013)

\*\* contribution towards works

\*\*\*The approved minimum prudent level for the HRA reserves if £4.1m



## Housing Revenue Account: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	3,599,383	3,462,722	3,719,723
Premises Costs	12,863,313	12,502,448	12,765,855
Transport Costs	53,497	53,547	51,787
Supplies & Services**	214,897	8,217,372	(16,723)
Third Party Payments / Transfers	192,500	228,000	49,500
Services received from other departments	2,554,352	2,267,789	2,538,312
<b>TOTAL EXPENDITURE</b>	<b><u>19,477,942</u></b>	<b><u>26,731,878</u></b>	<b><u>19,108,454</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(58,437,515)	(59,469,693)	(60,153,864)
Services provided to other departments	(21,746)	0	(33,070)
<b>TOTAL INCOME</b>	<b><u>(58,459,261)</u></b>	<b><u>(59,469,693)</u></b>	<b><u>(60,186,934)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(38,981,319)</u></b>	<b><u>(32,737,815)</u></b>	<b><u>(41,078,480)</u></b>
Capital Charges**	29,101,000	27,184,021	31,642,386
Allocation of Central and Departmental Overheads	5,381,371	5,381,371	4,866,764
<b>NET EXPENDITURE</b>	<b><u>(4,498,948)</u></b>	<b><u>(172,423)</u></b>	<b><u>(4,569,330)</u></b>

\*Based on Period 10 Forecast (January 2013)



## Housing Revenue Account: Summary Staffing Analysis

	2012/13 Actual Full Time Equivalent* FTE's	2013/14 Estimated Changes ^ FTE's	Estimated 2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
Housing Revenue Account	106.987	0.000	106.987	3,689,358
<b>Service Group Total</b>	<b>106.987</b>	<b>0.000</b>	<b>106.987</b>	<b>3,689,358</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)





# ADULT SOCIAL CARE & HEALTH



## Adult Social Care & Health: Service Group Storyboard 2013/14 – 2016/17

**Adult Social Care (ASC)** and related community health and housing services seek to provide and arrange high quality services that meet the needs of adults and older people so that they may live independently within their own homes or in supported housing, wherever possible. Many of our services are provided jointly with our local Community health services to ensure the people get a seamless and coordinated health and social care service and only have to “tell their story” once. Where a person requires a service, we will ensure the service is provided in a timely, sensitive, culturally appropriate and effective manner that promotes that person’s independence and choice and supports their carer. We provide:

- Mental Health and Dementia Services
- Learning Disability and Autism services
- Older Adults and Physical Disability Services
- Intermediate Care
- Sheltered Housing, Telecare/Telehealth and Home care

**Commissioning and Contracts** provides a range of strategic wellbeing functions across health, social care and supported housing. These are:

### Commissioning:

- Needs mapping, analysis and forecasting
- Reviews of existing services
- Redesign of services where appropriate
- Promoting development of new services to meet identified needs
- De-commissioning of services which are no longer required
- Market analysis and facilitation of suitable supply of services to meet identified needs

### Contracting:

- Setting service specifications, contract frameworks and management of tender exercises
- Monitoring and review of contracts and quality of service provision

The team seeks to ensure the provision of appropriate social care, health and housing related support services which:

- achieve best outcomes for those adults who use them and their carers
- protect vulnerable adults
- promote independence
- promote social inclusion
- reflect the diversity of the population of Milton Keynes
- secure both good/excellent quality for users and value for money

### Our Regulated Services

We both commission and provide services which have to be registered and regulated by the Care Quality Commission. Registered services provided by MKC:-

- Home Care Service
- Kilkenny House
- Flowers House
- Community Support
- Short Breaks Service
- Intermediate Care Services

### What are our key drivers for change in 2013/14?

- Winterbourne and CQC review of learning disability services, local services for local people
- Local Strategic Review – Learning disability commissioner



- Tendering of Community health services
- Pathway Review of Mental health
- Draft Care and Support Bill
- National Service Framework for Older People - Intermediate Care Services
- Joint Health and Wellbeing Strategy
- The new Clinical Commissioning Group

**Summary: Adult Social Care and Health Group Service Plan 2013/14:**

- 5 Corporate Plan priorities and 4 outcomes identified
- Nine objectives have been established
- Objectives reflect key drivers for the service
- Measures and activities have been identified against objectives
- All activities and measures have an allocated lead

**Allocation of objectives against the 2012-13 Corporate Plan Priorities**

The table below demonstrates:

Service Plan objective	Corporate Plan priority
<p><b>Objective 1: Older people</b> Services commissioned will deliver improved health and wellbeing and quality of life for the older citizens of Milton Keynes</p>	<p><b>Theme Living in MK</b> <b>Priority 18:</b> Develop cost effective models of support and care for vulnerable people that ensure they regain and maintain independence</p> <p><b>Outcomes 7,10 and 11</b> 07) Enjoy happy and fulfilled lives 10) Experience choice and control 11) Enjoy personal dignity &amp; respect</p>
<p><b>Objective 2: Safeguarding</b> To continuously improve our effectiveness of response to situations of alleged abuse through the monitoring and evaluation of investigation outcomes</p>	<p><b>Theme: Living in MK</b> <b>Outcome 8</b> Be safe from harm and neglect</p>
<p><b>Objective 3: Integrated services</b> Joint Health and Social Care services are sustained and enhanced and deliver good outcomes for people</p>	<p><b>Theme 18: Living in MK</b> <b>Priority 18:</b> Develop cost effective models of support and care for vulnerable people that ensure they regain and maintain independence</p> <p><b>Theme Cleaner, Greener, Safer and Healthier MK</b> <b>Priority 37:</b> work with health partners to ensure strong local joint commissioning and integrated health and social care services</p>
<p><b>Objective 4: Carers</b> Discharge of Statutory duty to assess and provide services to carers.</p> <p>Increase activity in regard to advice, information, assessment and provision of services to carers of people in receipt of community based services</p>	<p><b>Theme: Living in MK</b> <b>Priority 18:</b> Develop cost effective models of support and care for vulnerable people that ensure they regain and maintain independence</p> <p><b>Outcome 10:</b> Experience choice and control</p>





## KEY ACTIVITY DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Mental Health	Residential Care - Average number of placements	7	7	7	8	8	8
Mental Health	Nursing Care - Average number of placements	2	2	2	2	2	2
Learning Disability	Residential Care - Average number of Spot placements - average number of clients	67	67	70	73	75	77
Learning Disability	Residential Care - Average number of Spot placements - bed nights	24,435	24,508	25,243	26,001	26,781	27,584
Learning Disability	Residential Care block placements - available bed nights	6,570	6,570	6,570	6,570	6,570	6,570
Learning Disability	Number of people accessing supported day activities (internal and purchased) - number of sessions (half day)	1,786	1,847	**	**	**	**
Learning Disability	Number of people accessing supported day activities (internal and purchased) - average number of clients per week & equality works	240	258	271	284	299	314
Learning Disability	Number of clients in Supported Living (in settled accommodation, this includes at home and SP only)	261	244	249	254	259	264
Learning Disability	Average number of clients receiving Homecare (excl carers)	10	10	10	10	10	10
Physical Disability	Residential Care - Estimated Bed Nights	3,208	3,540	3,646	3,756	3,868	3,984
Physical Disability	Nursing Care - Estimated Bed Nights	3,192	3,158	3,253	3,350	3,451	3,554
Physical Disability	Number of hours of Homecare	121,302	134,951	139,000	143,170	147,465	151,889
Older People	Day Care Sessions provided	11,827	12,496	12,870	13,257	13,654	14,064
Older People	External Homecare - number of hours delivered	166,131	185,001	190,551	196,267	202,155	208,220
Older People	internal Homecare - number of hours delivered	84,475	69,172	69,172	69,172	69,172	69,172
Older People	Frail Elderly Residential Spot placements - number of bed nights	33,710	30,466	31,380	32,321	33,291	34,290
Older People	Frail Elderly Residential Block placements - number of available beds	80	80	80	80	80	80
Older People	Frail Elderly Nursing Spot placements - number of bed nights	27,789	26,088	26,871	27,677	28,507	29,362
Older People	Frail Elderly Nursing Block placements - number of available beds	71	71	71	71	71	71
Older People	Elderly Mental Health Residential Spot placements - number of bed nights	38,328	38,448	39,601	40,789	42,013	43,274
Older People	Elderly Mental Health Residential Block placements - number of beds	136	136	136	136	136	136
Older People	Elderly Mental Health Nursing Spot placements - number of bed nights	16,245	16,700	17,201	17,717	18,249	18,796
Older People	Frail Elderly Direct Payments - number of clients	166	97	100	103	106	109
Older People	Elderly Mental Health Direct Payments - number of clients	166	30	31	32	33	34
Older People	Extracare Village - number of clients	50	50	50	50	50	50



Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Older People	Orchard House Rehabilitation - number of units	15	19	19	19	19	19
Older People	MK Population for over 65's	27,600	28,428	29,281	30,159	31,064	31,996
Older People	MK Population for over 80's	3,600	3,708	3,819	3,934	4,052	4,173
Other Adult Services	Number of Taxi Card cash payments	662	512	527	543	559	576
Other Adult Services	Delayed Discharges - number of bed nights	808	808	808	808	808	808

\*\* Data not yet known



## BBR03 - Adult Social Care & Health: Summary Revenue Budget

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>63.309</b>
Inflationary increases	(0.406)
Demographic Growth	0.822
Other Pressures	0.000
Savings/Income Proposals	(0.931)
Changes in Recharges	(1.626)
<b>BUDGET 2013/14</b>	<b>61.168</b>

### Summary Revenue Budget

	2012/13 Actual Budget £	2012/13 Forecast Actual * £	2013/14			Original Budget £
			Expenditure Budget £	Income Budget £	Recharges Budget £	
<b>Directorate Management</b>	<b>0</b>	<b>243,330</b>	<b>(29,604)</b>	<b>0</b>	<b>29,604</b>	<b>0</b>
Assistant Director Joint Commissioning	1,312	129,239	324,396	(206,001)	(118,395)	0
Commissioning & Contracts	9,847,325	9,338,440	10,661,517	(2,648,437)	(20,116)	7,992,964
Integrated Community Equipment Service	182,879	312,096	433,110	(252,370)	2,667	183,407
<b>Commissioning &amp; Contracts</b>	<b>10,031,516</b>	<b>9,779,775</b>	<b>11,419,023</b>	<b>(3,106,808)</b>	<b>(135,844)</b>	<b>8,176,371</b>
Assistant Director Adult Social Care	(72,709)	351,404	159,110	(450,000)	193,833	(97,057)
Mental Health	8,174,476	8,304,647	10,634,303	(2,714,924)	288,396	8,207,775
Learning Disability	18,727,516	18,389,999	20,702,816	(3,238,067)	1,104,889	18,569,638
Older People & Physical Disability Integrated Services	18,474,323	17,139,654	23,927,173	(7,037,857)	1,484,032	18,373,348
Intermediate Care (OP)	2,093,216	1,884,939	2,910,530	(952,486)	232,282	2,190,326
Internal Domiciliary Care (OP)	3,530,493	3,760,813	4,009,131	(1,100,765)	545,432	3,453,798
Community Alarm & Sheltered Housing	2,350,055	2,312,159	2,743,548	(848,351)	398,823	2,294,020
<b>Adult Social Care</b>	<b>53,277,370</b>	<b>52,143,615</b>	<b>65,086,611</b>	<b>(16,342,450)</b>	<b>4,247,687</b>	<b>52,991,848</b>
<b>Service Group Total</b>	<b>63,308,886</b>	<b>62,166,720</b>	<b>76,476,030</b>	<b>(19,449,258)</b>	<b>4,141,447</b>	<b>61,168,219</b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health – Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17	Y/N	
		£000s	£000s	£000s	£000s		
<b>S15</b>	Additional income from charging for learning disability respite care under national guidance.	(70)	0	0	0	N	Charges to Users
<b>S17</b>	Mental Health - Cost equivalent to one/two (depending on level of need) additional placements per year £70k, offset by 4% efficiencies on pooled budgets.	(50)	0	0	0	N	Commissioning/ Efficiency
<b>S18</b>	Savings from re-provision of Dementia Care services.	(135)	0	0	0	N	Service Re-Design
<b>S19</b>	Efficiencies in the commissioning of training provision.	(50)	0	0	0	N	Overhead Reduction
<b>S20</b>	Increased efficiencies from Health Watch.	(20)	0	0	0	N	Commissioning/ Efficiency
<b>S21</b>	Additional savings on commissioning of supported accommodation for younger people.	(7)	(7)	(7)	0	N	Commissioning/ Efficiency
<b>S22</b>	Commissioning efficiencies as day services for older people will be provided by one contractor instead of two.	(20)	0	0	0	N	Commissioning/ Efficiency
<b>S23 &amp; S24</b>	Through the commissioning review process additional opportunities for efficiencies have been identified.	(229)	(15)	0	0	N	Commissioning/ Efficiency
<b>S143</b>	Additional income in Adult Social Care as a result higher contributions to care costs than expected.	(350)	0	0	0	N	Commissioning/ Efficiency
	<b>Total Adult Social Care &amp; Health</b>	<b>(931)</b>	<b>(22)</b>	<b>(7)</b>	<b>0</b>		



## Adult Social Care & Health – Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17	Y/N	
		£000s	£000s	£000s	£000s		
P09	Learning Disability Service demography - Increase in care costs for 3 additional transitions expected in 2013/14 based on actual individuals (£394k) and an increase in young people accessing day care (£40k) less estimated Continuing Health Care funding (£200k) which contribute to these costs.	248	636	605	618	N	Demography
P09a	Mental Health - cost equivalent to one/two (depending on level of need) additional placements) per year £70k, which has been offset by 4% efficiencies on pooled budgets in 2013/14.	0	70	70	70	N	Demography
P10	Adult Social Care Demography - Physical Disabilities - External Support at Home and one additional placement in residential/nursing care based on current trends.	211	152	167	182	N	Demography
P11	Adult Social Care Demography - Older People Nursing 0%, Residential 0%, Direct Payments 5%, External Support at Home 6%. Increases are based on current trends.	205	227	263	289	N	Demography
P12	Adult Social Care Demography - Older People Mental Health - increase in base budget requirement and growth based on current trends.	158	158	158	158	N	Demography
<b>Total Adult Social Care &amp; Health</b>		<b>822</b>	<b>1,243</b>	<b>1,263</b>	<b>1,317</b>		



## Adult Social Care & Health: Summary Subjective Analysis

	<b>2012/13 Actual Budget £</b>	<b>2012/13 Forecast* Actual £</b>	<b>2013/14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	19,220,865	19,167,995	19,008,052
Premises Costs	382,718	363,326	325,922
Transport Costs	700,210	734,938	699,047
Supplies & Services	11,534,707	12,559,881	10,052,356
Third Party Payments / Transfers	43,666,990	43,908,639	44,243,681
Services received from other departments	1,780,148	1,424,209	1,684,878
<b>TOTAL EXPENDITURE</b>	<b><u>77,285,638</u></b>	<b><u>78,158,988</u></b>	<b><u>76,013,936</u></b>
<b><u>Income</u></b>			
Government Grants	(2,457,932)	(2,546,903)	(2,616,974)
Other Grants & Contributions	(5,303,907)	(5,268,777)	(5,250,307)
Fees & Charges	(11,778,332)	(13,625,033)	(10,971,615)
Services provided to other departments	(709,362)	(1,354,824)	(610,362)
<b>TOTAL INCOME</b>	<b><u>(20,249,533)</u></b>	<b><u>(22,795,537)</u></b>	<b><u>(19,449,258)</u></b>
Contributions to Reserves	0	655,488	0
(Transfer from) Reserves	0	(125,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>57,036,105</u></b>	<b><u>55,893,939</u></b>	<b><u>56,564,678</u></b>
Capital Charges	510,894	510,894	462,094
Allocation of Central and Departmental Overheads	5,761,887	5,761,887	4,141,447
<b>NET EXPENDITURE</b>	<b><u>63,308,886</u></b>	<b><u>62,166,720</u></b>	<b><u>61,168,219</u></b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: Summary Staffing Analysis

	2012/13	2013/14	Estimated 2013/14	Estimated 2013/14
	Actual Full Time Equivalent* FTE's	Estimated Changes^ FTE's	Full Time Equivalent FTE's	Employee Pay Budget £
<b>Directorate Management</b>	<b>2.00</b>	<b>0.00</b>	<b>2.00</b>	<b>199,871</b>
Assistant Director Joint Commissioning	1.00	0.00	1.00	99,344
Commissioning & Contracts	25.66	3.00	28.66	958,828
Integrated Community Equipment Service	0.00	0.00	0.00	0
<b>Commissioning &amp; Contracts</b>	<b>26.66</b>	<b>3.00</b>	<b>29.66</b>	<b>1,058,172</b>
Assistant Director Adult Social Care	3.00	(1.00)	2.00	112,267
Mental Health	69.32	0.00	69.32	490,442
Learning Disability	172.26	1.00	173.26	4,558,449
Older People & Physical Disability Integrated Services	64.03	0.00	64.03	2,223,614
Intermediate Care (OP)	79.76	0.00	79.76	2,355,993
Internal Domiciliary Care (OP)	146.56	(4.53)	142.03	3,443,447
Community Alarm & Sheltered Housing	79.16	0.00	79.16	2,346,422
<b>Adult Social Care</b>	<b>614.09</b>	<b>(4.53)</b>	<b>609.56</b>	<b>15,530,634</b>
<b>Service Group Total</b>	<b>642.75</b>	<b>(1.53)</b>	<b>641.22</b>	<b>16,788,677</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)





## Adult Social Care & Health: BBR0311 - Directorate Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	201,650	201,650	201,650
Premises Costs	0	0	0
Transport Costs	656	656	656
Supplies & Services	(235,837)	7,493	(236,326)
Third Party Payments / Transfers	0	0	0
Services received from other departments	4,379	4,379	4,416
<b>TOTAL EXPENDITURE</b>	<b><u>(29,152)</u></b>	<b><u>214,178</u></b>	<b><u>(29,604)</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(19,000)	(19,000)	0
<b>TOTAL INCOME</b>	<b><u>(19,000)</u></b>	<b><u>(19,000)</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>(48,152)</u></b>	<b><u>195,178</u></b>	<b><u>(29,604)</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	48,152	48,152	29,604
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>243,330</u></b>	<b><u>0</u></b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: BBR0321 – Assistant Director Joint Commissioning

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	105,588	99,515	105,509
Premises Costs	0	0	0
Transport Costs	312	312	312
Supplies & Services	7,133	7,133	216,175
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,382	2,382	2,400
<b>TOTAL EXPENDITURE</b>	<b>115,415</b>	<b>109,342</b>	<b>324,396</b>
<b><u>Income</u></b>			
Government Grants	0	0	(159,042)
Other Grants & Contributions	(46,959)	(46,959)	(46,959)
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(46,959)</b>	<b>(46,959)</b>	<b>(206,001)</b>
Contributions to Reserves	0	134,000	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>68,456</b>	<b>196,383</b>	<b>118,395</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(67,144)	(67,144)	(118,395)
<b>NET EXPENDITURE</b>	<b>1,312</b>	<b>129,239</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: BBR0322 – Commissioning & Contracts

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,339,775	1,003,201	1,288,518
Premises Costs	62,624	63,503	62,676
Transport Costs	6,796	6,796	6,796
Supplies & Services	6,319,552	6,390,440	4,800,197
Third Party Payments / Transfers	3,537,457	4,134,025	3,184,292
Services received from other departments	1,344,773	894,714	1,264,551
<b>TOTAL EXPENDITURE</b>	<b><u>12,610,977</u></b>	<b><u>12,492,679</u></b>	<b><u>10,607,030</u></b>
<b><u>Income</u></b>			
Government Grants	(2,357,932)	(2,446,903)	(2,357,932)
Other Grants & Contributions	(189,228)	(127,700)	(189,228)
Fees & Charges	(1,774,901)	(1,832,483)	(100,617)
Services provided to other departments	(660)	(302,710)	(660)
<b>TOTAL INCOME</b>	<b><u>(4,322,721)</u></b>	<b><u>(4,709,796)</u></b>	<b><u>(2,648,437)</u></b>
Contributions to Reserves	0	21,488	0
(Transfer from) Reserves	0	(25,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>8,288,256</u></b>	<b><u>7,779,371</u></b>	<b><u>7,958,593</u></b>
Capital Charges	55,117	55,117	54,487
Allocation of Central and Departmental Overheads	1,503,952	1,503,952	(20,116)
<b>NET EXPENDITURE</b>	<b><u>9,847,325</u></b>	<b><u>9,338,440</u></b>	<b><u>7,992,964</u></b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: BBR0323 – Integrated Community Equipment Service

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	433,110	742,754	433,110
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b><u>433,110</u></b>	<b><u>742,754</u></b>	<b><u>433,110</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(252,370)	(432,797)	(252,370)
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(252,370)</u></b>	<b><u>(432,797)</u></b>	<b><u>(252,370)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>180,740</u></b>	<b><u>309,957</u></b>	<b><u>180,740</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	2,139	2,139	2,667
<b>NET EXPENDITURE</b>	<b><u>182,879</u></b>	<b><u>312,096</u></b>	<b><u>183,407</u></b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: BBR0331 – Assistant Director Adult Social Care

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	117,805	125,694	116,130
Premises Costs	0	0	0
Transport Costs	1,025	1,025	1,025
Supplies & Services	(930)	411	369
Third Party Payments / Transfers	0	0	0
Services received from other departments	41,499	59,007	41,586
<b>TOTAL EXPENDITURE</b>	<b><u>159,399</u></b>	<b><u>186,137</u></b>	<b><u>159,110</u></b>
<b><u>Income</u></b>			
Government Grants	(100,000)	(100,000)	(100,000)
Other Grants & Contributions	0	0	0
Fees & Charges**	0	(2,625)	(350,000)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(100,000)</u></b>	<b><u>(102,625)</u></b>	<b><u>(450,000)</u></b>
Contributions to Reserves	0	400,000	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>59,399</u></b>	<b><u>483,512</u></b>	<b><u>(290,890)</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(132,108)	(132,108)	193,833
<b>NET EXPENDITURE</b>	<b><u>(72,709)</u></b>	<b><u>351,404</u></b>	<b><u>(97,057)</u></b>

\*Based on Period 10 Forecast (January 2013)

\*\*Savings target that has not yet been allocated across the Service



## Adult Social Care & Health: BBR0332 – Mental Health

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	500,944	1,335,600	500,944
Premises Costs	10,820	2,462	11,037
Transport Costs	31,894	34,435	31,894
Supplies & Services	3,634,562	3,747,491	3,524,562
Third Party Payments / Transfers	6,274,902	7,378,374	6,508,473
Services received from other departments	46,201	35,320	36,256
<b>TOTAL EXPENDITURE</b>	<b><u>10,499,323</u></b>	<b><u>12,533,682</u></b>	<b><u>10,613,166</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(366,434)	(343,195)	(366,434)
Fees & Charges	(2,284,523)	(4,211,944)	(2,348,490)
Services provided to other departments	0	(6)	0
<b>TOTAL INCOME</b>	<b><u>(2,650,957)</u></b>	<b><u>(4,555,145)</u></b>	<b><u>(2,714,924)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>7,848,366</u></b>	<b><u>7,978,537</u></b>	<b><u>7,898,242</u></b>
Capital Charges	21,470	21,470	21,137
Allocation of Central and Departmental Overheads	304,640	304,640	288,396
<b>NET EXPENDITURE</b>	<b><u>8,174,476</u></b>	<b><u>8,304,647</u></b>	<b><u>8,207,775</u></b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: BBR0333 – Learning Disability

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	6,312,898	6,175,454	6,312,718
Premises Costs	134,148	114,043	134,616
Transport Costs	223,042	300,540	223,167
Supplies & Services	435,677	516,976	433,157
Third Party Payments / Transfers	13,052,334	12,764,033	13,187,224
Services received from other departments	213,493	233,969	214,737
<b>TOTAL EXPENDITURE</b>	<b><u>20,371,592</u></b>	<b><u>20,105,015</u></b>	<b><u>20,505,619</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(2,080,903)	(2,140,903)	(2,080,903)
Fees & Charges	(1,044,169)	(985,169)	(1,155,434)
Services provided to other departments	(1,730)	(71,670)	(1,730)
<b>TOTAL INCOME</b>	<b><u>(3,126,802)</u></b>	<b><u>(3,197,742)</u></b>	<b><u>(3,238,067)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>17,244,790</u></b>	<b><u>16,907,273</u></b>	<b><u>17,267,552</u></b>
Capital Charges	200,652	200,652	197,197
Allocation of Central and Departmental Overheads	1,282,074	1,282,074	1,104,889
<b>NET EXPENDITURE</b>	<b><u>18,727,516</u></b>	<b><u>18,389,999</u></b>	<b><u>18,569,638</u></b>

\*Based on Period 10 Forecast (January 2013)





## Adult Social Care & Health: BBR0334 – Older People & Physical Disability Integrated Services

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,318,478	2,217,762	2,238,335
Premises Costs	3,777	1,240	3,777
Transport Costs	69,038	59,006	69,038
Supplies & Services	442,691	516,695	470,520
Third Party Payments / Transfers	20,522,670	19,438,207	21,084,065
Services received from other departments	25,369	57,597	25,712
<b>TOTAL EXPENDITURE</b>	<b><u>23,382,023</u></b>	<b><u>22,290,507</u></b>	<b><u>23,891,447</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(1,867,406)	(1,724,732)	(1,867,406)
Fees & Charges	(4,801,780)	(5,044,141)	(5,062,479)
Services provided to other departments	(187,972)	(431,438)	(107,972)
<b>TOTAL INCOME</b>	<b><u>(6,857,158)</u></b>	<b><u>(7,200,311)</u></b>	<b><u>(7,037,857)</u></b>
Contributions to Reserves	0	100,000	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>16,524,865</u></b>	<b><u>15,190,196</u></b>	<b><u>16,853,590</u></b>
Capital Charges	36,307	36,307	35,726
Allocation of Central and Departmental Overheads	1,913,151	1,913,151	1,484,032
<b>NET EXPENDITURE</b>	<b><u>18,474,323</u></b>	<b><u>17,139,654</u></b>	<b><u>18,373,348</u></b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: BBR0335 – Intermediate Care (Older People)

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,364,888	2,167,037	2,364,888
Premises Costs	90,407	91,797	90,444
Transport Costs	84,127	81,917	84,127
Supplies & Services	56,714	123,811	56,476
Third Party Payments / Transfers	279,627	194,000	279,627
Services received from other departments	34,630	48,438	34,968
<b>TOTAL EXPENDITURE</b>	<b><u>2,910,393</u></b>	<b><u>2,707,000</u></b>	<b><u>2,910,530</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(447,007)	(452,491)	(447,007)
Fees & Charges	(5,330)	(4,730)	(5,479)
Services provided to other departments	(500,000)	(500,000)	(500,000)
<b>TOTAL INCOME</b>	<b><u>(952,337)</u></b>	<b><u>(957,221)</u></b>	<b><u>(952,486)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>1,958,056</u></b>	<b><u>1,749,779</u></b>	<b><u>1,958,044</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	135,160	135,160	232,282
<b>NET EXPENDITURE</b>	<b><u>2,093,216</u></b>	<b><u>1,884,939</u></b>	<b><u>2,190,326</u></b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: BBR0336 – Internal Domiciliary Care (Older People)

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	3,581,123	3,622,893	3,502,728
Premises Costs	59,176	64,075	1,446
Transport Costs	267,372	234,087	266,084
Supplies & Services	173,709	205,091	58,909
Third Party Payments / Transfers	0	0	0
Services received from other departments	35,957	56,938	28,403
<b>TOTAL EXPENDITURE</b>	<b><u>4,117,337</u></b>	<b><u>4,183,084</u></b>	<b><u>3,857,570</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(53,600)	0	0
Fees & Charges	(1,057,430)	(816,457)	(1,100,765)
Services provided to other departments	0	(30,000)	0
<b>TOTAL INCOME</b>	<b><u>(1,111,030)</u></b>	<b><u>(846,457)</u></b>	<b><u>(1,100,765)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(100,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>3,006,307</u></b>	<b><u>3,236,627</u></b>	<b><u>2,756,805</u></b>
Capital Charges	153,900	153,900	151,561
Allocation of Central and Departmental Overheads	370,286	370,286	545,432
<b>NET EXPENDITURE</b>	<b><u>3,530,493</u></b>	<b><u>3,760,813</u></b>	<b><u>3,453,798</u></b>

\*Based on Period 10 Forecast (January 2013)



## Adult Social Care & Health: BBR0337 – Community Alarm & Sheltered Housing

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,377,716	2,219,189	2,376,632
Premises Costs	21,766	26,206	21,926
Transport Costs	15,948	16,164	15,948
Supplies & Services	268,326	301,586	295,207
Third Party Payments / Transfers	0	0	0
Services received from other departments	31,465	31,465	31,849
<b>TOTAL EXPENDITURE</b>	<b><u>2,715,221</u></b>	<b><u>2,594,610</u></b>	<b><u>2,741,562</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(810,199)	(727,484)	(848,351)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(810,199)</u></b>	<b><u>(727,484)</u></b>	<b><u>(848,351)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>1,905,022</u></b>	<b><u>1,867,126</u></b>	<b><u>1,893,211</u></b>
Capital Charges	43,448	43,448	1,986
Allocation of Central and Departmental Overheads	401,585	401,585	398,823
<b>NET EXPENDITURE</b>	<b><u>2,350,055</u></b>	<b><u>2,312,159</u></b>	<b><u>2,294,020</u></b>

\*Based on Period 10 Forecast (January 2013)





# PUBLIC HEALTH



## Public Health: Service Group Storyboard 2013/14 – 2016/17

In Milton Keynes, the Public Health Team work to improve the health and well-being of its people and to contribute to the reduction in health inequalities that exist between areas and groups. The remit of the service group is wide reaching, principally covering the following 3 domains:-

### a) Health Improvement

Strategic population approaches to behaviour change

### b) Health Protection

Emergency preparedness, incident management, infectious diseases, commissioning services for prevention

### c) Health Intelligence & Expertise

Provision of 'experts' who can examine, analyse and assess information to assist effective health & social care commissioning Public Health Mission Statement

***“To protect and improve health, reduce health inequalities, and improve the quality of healthcare services”***

A Public Health Vision for MKC has been developed and was presented to Cabinet in January 2013. This is shown in Appendix 2.

### Core Business & Priorities for Public Health

Informed by local assessments of need, the team have a clear picture of the significant health and wellbeing priorities affecting the people of Milton Keynes and by working together to tackle these Public Health can maximise the positive impact on the lives of local people.

Drawing from the [Joint Strategic Needs Assessment Exec summary 2011/2012](#) 1(JSNA), [Social Atlas 2011](#) and the [Director of Public Health Annual Report 2010](#)2 (DPHAR), Public Health, working with the Health and Wellbeing Strategy development group, have identified three key strategic priorities to focus on during the period 2012-2015. The three key strategic priorities are:

- 1. To Improve Wellbeing**
- 2. To Reduce Early Deaths and Tackle Major Diseases**
- 3. To Reduce Health Inequalities**

By focussing on these priorities we can add years to life, tackle the issues that are relevant to both young and old and address inequalities in both the short and long term. Overall we want to improve the opportunities for adults and children to enjoy a healthy, safe and fulfilling life.

Additionally, national Public Health commissioning 'must do's' are outlined in the NHS Annual Operating Framework and local performance trajectories set accordingly, against which the team is managed. For 2012/13 these include:-

- Screening & immunisation
- Smoking quitters
- Reducing Obesity
- NHS Health Check Programme
- Alcohol related harm

Local needs assessment, along with the national priorities set out by the Department of Health form the core of Public Health Service Group annual plan.

### Statutory Responsibilities & Regulatory Framework





The Health and Social Care Act 2012 and associated secondary legislation, regulation and guidance provide the Council with a set of duties, expectations, and resources to help it achieve its vision. These include:

- A new duty for the Council to take appropriate steps to improve the health of the people of their area.
- A ring fenced public health grant
- A requirement to create of a council led Health and Wellbeing Board with political, officer and multiagency membership that will produce a Joint Strategic Needs Assessment and a Joint Health and Wellbeing Strategy to guide Council and other agencies commissioning of relevant services
- A requirement to establish a local Health Watch as a body to represent local people's interests in health and related services
- An Outcomes Framework detailing overarching outcome measures that can be used to describe and compare health in Milton Keynes with elsewhere in England
- A requirement for the Council to employ a Director of Public Health as the Council's main advisor on health. They will be statutory Chief Officer of the Council and expected to report directly to the Chief Executive of the Council. It is also expected that they have day to day responsibility and accountability for the Public Health Grant.
- The transfer of the public health team from NHS Milton Keynes to Milton Keynes Council
- A new responsibility on the Council to commission and provide a range of public health services including some which are mandatory including sexual health services, Health Checks and Public Health advice into the NHS.
- A broadening of responsibilities in relation to EPRR (Emergency Preparedness Resilience and Response), including seeking assurance, through the DPH, about the EPRR of other agencies including the NHS and the LA.
- A new requirement to seek assurance from the NHS local area teams (through the DPH) regarding the protection of the population through high quality screening and immunisation programmes.

In addition, DsPH and their teams will have access to support from a new national agency, Public Health England. The government has also commissioned bodies such as the National Institute for Health and Clinical Excellence (NICE) to produce evidence based public health guidance for local authorities.

### **2012/2013 Key Deliverables**

- Introduction and implementation of new local NHS Health Checks screening programme, for those aged 40-74 every 5 years.
- Transition of Public Health Function from NHS to Local Authority
- Implementation of Annual Flu Campaign, including new vaccination arrangements for pregnant women.
- Commence implementation programme for Making Every Contact Count (MECC)
- Continuing increase in No. of 4 week smoking quitters. (Target 2365)
- Continuing to increase the update of Childhood Vaccinations (Targets 95% & 93%)
- Continuing to oversee the quality and implementation of key national screening programmes (e.g. Bowel Screening, Extension to Breast Screening)
- Establishing robust PH commissioning advice to MK CCG
- Annual Assessment of the Health of the Milton Keynes Population (DPH Annual Report 2011)

The proposed Service Plan for 2013/2014 consists of and will be monitored by 9 objectives:



Public Health Objective	Description of Objective	KPIs	Corp. Plan Link
<b>Objective 1</b>	<i>Promote health and social wellbeing for women during pregnancy through support to CCG Children and Maternity Programme Board.</i>	<p><i>Reduction in smoking prevalence at time of delivery</i></p> <p><i>Increased no. of breastfeeding training courses available for MK maternity and neonatal care staff</i></p>	<p>Priority</p> <p>14</p>
<b>Objective 2</b>	<i>Promote health and wellbeing in early years (from birth to 5 years) through support to CCG Children and Maternity (C&amp;M) Programme Board and the Child and Families Partnership</i>	<i>Number of families attending the HENRY programme during 2013/14</i>	<p>Priority</p> <p>14</p>
<b>Objective 3</b>	<i>Provide professional advice on local population health to ensure commissioning of high quality services for Children &amp; Young People's (5-19 years)</i>	<p><i>Numbers receiving LARC (Brook)</i></p> <p><i>Numbers of young people assessed by the Brook service using the alcohol brief interventions tool</i></p> <p><i>Percentage of young people accessing Brook service whose smoking status is recorded.</i></p> <p><i>Number of assessed smokers using the Brook service who are referred to stop smoking services (New Service)</i></p> <p><i>Reception - % of height and weight recorded</i></p> <p><i>Year 6 - % of height and weight recorded</i></p> <p><i>Number of children attending the Motiv8 children's weight management programme during 2013/14</i></p>	<p>Priority</p> <p>14</p>
<b>Objective 4</b>	<i>Delivery of the Phase 2 (2013/14) Public Health Transition Plan including the development of an approach to reducing health inequalities</i>	<i>Health Inequalities Strategy agreed at H&amp;WB board</i>	<p>Priority</p> <p>36</p>
<b>Objective 5</b>	<i>To develop a clear plan for the full role of the DPH and the PH team to support the mandatory Health</i>	<i>Full systems in place for assurance purposes</i>	Priority



	<i>Protection function</i>		36
<b>Objective 6</b>	<i>To support Health &amp; Wellbeing Board to write, implement and monitor the Health and Wellbeing Strategy</i>	<i>2012 DPH Annual Report published</i>	Priority 36
<b>Objective 7</b>	<i>To commission/deliver an effective range of healthy lifestyle provision for the local adult population.</i>	<i>Number of Stop Smoking quitters</i>  <i>Numbers of Health Check invites issued</i>  <i>Numbers of Health Checks completed</i>  <i>% of adults accessing extended brief intervention alcohol treatment services moving from high risk to low risk on exit of treatment</i>	Priority 37
<b>Objective 8</b>	<i>To support public agency partners and 3<sup>rd</sup> sector to deliver an effective Making Every Contact Count (MECC) approach in Milton Keynes</i>	<i>MECC CQUINS in place for each NHS organisation</i>  <i>Numbers of MECC trainers trained</i>  <i>Number of volunteers/staff attending MECC training</i>	Priority 37
<b>Objective 9</b>	<i>Provide professional advice on local population health to CCG including Joint commissioning of health and social care</i>	<i>Delivery of PH advice as agreed in MoU 13/14 as monitored through CCG performance meeting</i>  <i>CCG MoU for 2013/14 signed off</i>	Priority 37



## KEY ACTIVITY DATA

Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Smoking & Tobacco	Four week smoking quitters – number of quitters	2,366	2,365	2,401	**	**	**
Smoking & Tobacco	Four week smoking quitters – per 100,000 population	1,242	1,223	1,225	**	**	**
Smoking & Tobacco	Smoking at time of delivery	12.90%	11.00%	11%	**	**	**
Sexual Health	Chlamydia – Diagnostic rate of 2400 per 100,000 residents aged 15-24	2402.1	2400.7	2,401	**	**	**
Health Check Programme	Health Checks – Invites sent	0%	4,881	20%	**	**	**
Health Check Programme	Health Checks – Completed checks	0%	1,703	74%	**	**	**
Overall Public Health	Male Mortality rates per 100,000	581.7	604.5	595.0	**	**	**
Overall Public Health	Female mortality rates per 100,000	474.1	420.1	406.5	**	**	**
Overall Public Health	Cardiovascular disease (CVD) mortality rate <75	53.1	62.6	61.0	**	**	**
Overall Public Health	Cancer mortality rate <75	113.4	105.2	102.6	**	**	**
Overall Public Health	Suicide and injury of undetermined intent	7.9	7.9	7.9	**	**	**
Sexual Health	Teenage conception rate	29.9	38.46	37.31	**	**	**
Obesity	Reception - % height and weight recorded	93.70%	95%	95%	95%	95%	95%
Obesity	Reception - % recorded who are obese	10.50%	9.25%	9%	**	**	**
Obesity	Year 6 - % height and weight recorded	94.50%	86%	86%	86%	86%	86%
Obesity	Year 6 - % recorded who are obese	19.50%	16.75%	16.50%	**	**	**
Children 5-19 Public Health Programme	Childhood immunisation rates aged 12-13 (HPV)	90%	85%	90%	90%	90%	90%
Children 5-19 Public Health Programme	Childhood immunisation rates age 13-18 (Td/IPV)	0	81.50%	90%	90%	90%	90%
Substance Misuse	Rate of Hospital Admissions of alcohol related harm	1,913	2,050	2,000	**	**	**
National Commissioning Board	Breastfeeding totally or partially	53.30%	58.10%	58.20%	**	**	**
National Commissioning Board	Breastfeeding % status recorded	99.60%	98.20%	98.20%	**	**	**
National Commissioning Board	Extension of Breast Cancer screening programme	0%	100%	100%	**	**	**
National Commissioning Board	Extension of Bowel Screening programme	0%	25%	75%	**	**	**
National Commissioning Board	Diabetic retinopathy screening	105.30%	98.10%	98.40%	**	**	**
National Commissioning Board	Childhood immunisation rates age 1	96.40%	95%	95%	95%	95%	95%
National Commissioning Board	Childhood immunisation rates age 2 pneumococcal	93.60%	95%	95%	95%	95%	95%
National Commissioning Board	Childhood immunisation rates age 2 hib/menc	93.60%	95%	95%	95%	95%	95%
National Commissioning Board	Childhood immunisation rates age 2 MMR	92.90%	95%	95%	95%	95%	95%



Service Area	Activity	2011/12 Actual	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
National Commissioning Board	Childhood immunisation rates age 5 DTaP	87.60%	93%	95%	95%	95%	95%
National Commissioning Board	Childhood immunisation rates age 5 MMR	85.60%	93%	95%	95%	95%	95%

\*\* It is anticipated that targets for these areas beyond 2013/14 will be influenced by Public Health Outcomes Framework and Public Health England



## BBR021 - Public Health

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>7.989</b>
Inflationary increases	0.000
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	0.000
Changes in Recharges	0.226
<b>BUDGET 2013/14</b>	<b>8.215</b>

### Summary Revenue Budget

	2012/13	2012/13	2013/14			Original Budget £
	Actual Budget £	Forecast Actual * £	Expenditure Budget £	Income Budget £	Recharges Budget £	
Public Health Management & Admin	1,570,651	1,570,651	1,424,200	0	190,911	1,615,111
Sexual Health	2,493,704	2,493,704	2,550,621	0	13,672	2,564,293
NHS Health Check Programme	351,978	351,978	360,000	0	1,941	361,941
Health Protection	29,293	29,293	30,000	0	122	30,122
Obesity	130,483	130,483	133,540	0	637	134,177
Physical Activity	37,985	37,985	38,914	0	146	39,060
Substance Misuse	1,500,370	1,500,370	1,534,556	0	8,285	1,542,841
Smoking & Tobacco	663,685	663,685	678,826	0	3,646	682,472
Children 5-19 Health Programme	645,914	645,914	660,675	0	3,523	664,198
Misc Public Health Services	564,937	564,937	612,888	(35,220)	3,260	580,928
<b>Service Group Total</b>	<b>7,989,000</b>	<b>7,989,000</b>	<b>8,024,220</b>	<b>(35,220)</b>	<b>226,143</b>	<b>8,215,143</b>

\*Based on Period 10 Forecast (January 2013)





## Public Health: Summary Subjective Analysis

	2012/13 Actual Budget £	2012/13 Forecast* Actual £	2013/14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,239,319	1,239,319	1,274,400
Premises Costs	0	0	0
Transport Costs	5,397	5,397	5,550
Supplies & Services	6,425,582	6,425,582	6,607,470
Third Party Payments / Transfers	0	0	0
Services received from other departments	133,034	133,034	136,800
<b>TOTAL EXPENDITURE</b>	<b><u>7,803,333</u></b>	<b><u>7,803,333</u></b>	<b><u>8,024,220</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(34,250)	(34,250)	(35,220)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(34,250)</u></b>	<b><u>(34,250)</u></b>	<b><u>(35,220)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>7,769,082</u></b>	<b><u>7,769,082</u></b>	<b><u>7,989,000</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	219,918	219,918	226,143
<b>NET EXPENDITURE</b>	<b><u>7,989,000</u></b>	<b><u>7,989,000</u></b>	<b><u>8,215,143</u></b>

\*Based on Period 10 Forecast (January 2013)





## Public Health: Summary Staffing Analysis

	2012/13 Actual Full Time Equivalent* FTE's	2013/14 Estimated Changes^ FTE's	Estimated 2013/14 Full Time Equivalent FTE's	2013/14 Employee Pay Budget** £
Public Health Management & Admin	0.00	18.15	18.15	1,272,900
Sexual Health	0.00	0.00	0.00	0
NHS Health Check Programme	0.00	0.00	0.00	0
Health Protection	0.00	0.00	0.00	0
Obesity	0.00	0.00	0.00	0
Physical Activity	0.00	0.00	0.00	0
Substance Misuse	0.00	0.00	0.00	0
Smoking & Tobacco	0.00	0.00	0.00	0
Children 5-19 Health Programme	0.00	0.00	0.00	0
Misc Public Health Services	0.00	0.00	0.00	0
<b>Service Group Total</b>	<b>0.00</b>	<b>18.15</b>	<b>18.15</b>	<b>1,272,900</b>

\*Based on HR data at 31st January 2013

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council

\*\*The Employee Pay Budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets)



## Public Health: BBR2101 – Public Health Management

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,237,860	1,237,860	1,272,900
Premises Costs	0	0	0
Transport Costs	5,349	5,349	5,500
Supplies & Services	8,752	8,752	9,000
Third Party Payments / Transfers	0	0	0
Services received from other departments	133,034	133,034	136,800
<b>TOTAL EXPENDITURE</b>	<b><u>1,384,995</u></b>	<b><u>1,384,995</u></b>	<b><u>1,424,200</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>1,384,995</u></b>	<b><u>1,384,995</u></b>	<b><u>1,424,200</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	185,656	185,656	190,911
<b>NET EXPENDITURE</b>	<b><u>1,570,651</u></b>	<b><u>1,570,651</u></b>	<b><u>1,615,111</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Health: BBR2102 – Sexual Health

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	2,480,409	2,480,409	2,550,621
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b><u>2,480,409</u></b>	<b><u>2,480,409</u></b>	<b><u>2,550,621</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>2,480,409</u></b>	<b><u>2,480,409</u></b>	<b><u>2,550,621</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	13,296	13,296	13,672
<b>NET EXPENDITURE</b>	<b><u>2,493,704</u></b>	<b><u>2,493,704</u></b>	<b><u>2,564,293</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Health: BBR2103 – NHS Health Check Programme

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	350,090	350,090	360,000
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>350,090</b>	<b>350,090</b>	<b>360,000</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>350,090</b>	<b>350,090</b>	<b>360,000</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	1,888	1,888	1,941
<b>NET EXPENDITURE</b>	<b>351,978</b>	<b>351,978</b>	<b>361,941</b>

\*Based on Period 10 Forecast (January 2013)



## Public Health: BBR2104 – Health Protection

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	29,174	29,174	30,000
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>29,174</b>	<b>29,174</b>	<b>30,000</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>29,174</b>	<b>29,174</b>	<b>30,000</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	119	119	122
<b>NET EXPENDITURE</b>	<b>29,293</b>	<b>29,293</b>	<b>30,122</b>

\*Based on Period 10 Forecast (January 2013)



## Public Health: BBR2105 – Obesity

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	129,864	129,864	133,540
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>129,864</b>	<b>129,864</b>	<b>133,540</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>129,864</b>	<b>129,864</b>	<b>133,540</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	619	619	637
<b>NET EXPENDITURE</b>	<b>130,483</b>	<b>130,483</b>	<b>134,177</b>

\*Based on Period 10 Forecast (January 2013)



## Public Health: BBR2106 – Physical Activity

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	37,843	37,843	38,914
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b><u>37,843</u></b>	<b><u>37,843</u></b>	<b><u>38,914</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>37,843</u></b>	<b><u>37,843</u></b>	<b><u>38,914</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	142	142	146
<b>NET EXPENDITURE</b>	<b><u>37,985</u></b>	<b><u>37,985</u></b>	<b><u>39,060</u></b>

\*Based on Period 10 Forecast (January 2013)





## Public Health: BBR2107 – Substance Misuse

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	1,492,313	1,492,313	1,534,556
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b><u>1,492,313</u></b>	<b><u>1,492,313</u></b>	<b><u>1,534,556</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>1,492,313</u></b>	<b><u>1,492,313</u></b>	<b><u>1,534,556</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	8,057	8,057	8,285
<b>NET EXPENDITURE</b>	<b><u>1,500,370</u></b>	<b><u>1,500,370</u></b>	<b><u>1,542,841</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Health: BR2108 – Smoking & Tobacco

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	49	49	50
Supplies & Services	660,091	660,091	678,776
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>660,140</b>	<b>660,140</b>	<b>678,826</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>660,140</b>	<b>660,140</b>	<b>678,826</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	3,545	3,545	3,646
<b>NET EXPENDITURE</b>	<b>663,685</b>	<b>663,685</b>	<b>682,472</b>

\*Based on Period 10 Forecast (January 2013)



## Public Health: BR2109 – Children 5-19 Health Programme

	<b>2012-13 Actual Budget £</b>	<b>2012-13 Forecast* Actual £</b>	<b>2013-14 Original Budget £</b>
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	642,488	642,488	660,675
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b><u>642,488</u></b>	<b><u>642,488</u></b>	<b><u>660,675</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>642,488</u></b>	<b><u>642,488</u></b>	<b><u>660,675</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	3,426	3,426	3,523
<b>NET EXPENDITURE</b>	<b><u>645,914</u></b>	<b><u>645,914</u></b>	<b><u>664,198</u></b>

\*Based on Period 10 Forecast (January 2013)



## Public Health: BR2110 – Miscellaneous Public Health Services

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,459	1,459	1,500
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	594,558	594,558	611,388
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b><u>596,017</u></b>	<b><u>596,017</u></b>	<b><u>612,888</u></b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(34,250)	(34,250)	(35,220)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b><u>(34,250)</u></b>	<b><u>(34,250)</u></b>	<b><u>(35,220)</u></b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b><u>561,766</u></b>	<b><u>561,766</u></b>	<b><u>577,668</u></b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	3,170	3,170	3,260
<b>NET EXPENDITURE</b>	<b><u>564,937</u></b>	<b><u>564,937</u></b>	<b><u>580,928</u></b>

\*Based on Period 10 Forecast (January 2013)



# DEBT FINANCING



## **Debt Financing: Service Group Storyboard 2013/14 – 2016/17**

The objectives followed in the management of capital financing and borrowing are:

- To finance capital expenditure by utilising Government and other funding sources, in accordance with the council's financial strategy, the Prudential Code and statutory requirements.
- To seek ways to minimise the revenue costs of borrowing through the effective management of the council's debt portfolio.
- To optimise the level of return from the temporary investment of surplus cash balances consistent with maintaining the security of capital sums.

The Debt Financing Account records the council's financing transactions, including interest costs on loans raised to pay for capital investment and income from the investment of short-term cash surpluses. Internal funds and reserves are used to reduce dependency on external borrowing. Transfers of interest are made to specified funds and the Housing Revenue Account.

The Debt Financing Account also records amounts set aside each year by the council for the eventual repayment of loans (the 'Minimum Revenue Provision'), and the administrative costs of managing the debt and investment portfolio.



## Debt Financing

### Budget Movement

	Budget 2013/14 £'m
<b>BUDGET 2012/13</b>	<b>21.307</b>
Inflationary increases	(0.072)
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(1.754)
Changes in Recharges	0.091
<b>BUDGET 2013/14</b>	<b>19.572</b>

### Saving Proposals

Proposal Reference	Proposal Description	Financial Impact				OTP	Category
		2013/14	2014/15	2015/16	2016/17		
		£000s	£000s	£000s	£000s	Y/N	
<b>S136</b>	Debt Financing as a result of Government grant funding for capital expenditure rather than supported borrowing.	(1,754)	0	(300)	(300)	N	Commissioning/ Efficiency
<b>Total Debt Financing</b>		<b>(1,754)</b>	<b>0</b>	<b>(300)</b>	<b>(300)</b>		





## BBR14 - Debt Financing: Summary Revenue Budget

	2012-13 Actual Budget £	2012-13 Forecast* Actual £	2013-14 Original Budget £
<b><u>PRINCIPAL - MINIMUM REVENUE PROVISION</u></b>			
<b>Statutory Calculations:</b>			
General Fund	11,449,616	11,000,000	10,892,444
Debt Transferred from Buckinghamshire CC	1,963,226	1,959,490	1,962,122
<b>NET MINIMUM REVENUE PROVISION</b>	<b>13,412,842</b>	<b>12,959,490</b>	<b>12,854,566</b>
<b><u>NET INTEREST COSTS</u></b>			
<b>External Transactions</b>			
Long Term Loans	14,183,336	20,266,000	19,943,645
Temporary Loans and Investments (Net)	(570,789)	(1,672,470)	(1,378,147)
<b>Net Debt Financing Costs</b>	<b>13,612,547</b>	<b>18,593,530</b>	<b>18,565,498</b>
Probation Service/Magistrates Courts Service	0	0	0
Cheque Book Schools	260,495	108,000	105,134
Developer Contributions	220,419	100,000	220,295
Staff Car Loans	(3,700)	(1,000)	(3,700)
Housing Act Advances	(180)	(200)	(190)
<b>External Interest Transactions</b>	<b>477,034</b>	<b>206,800</b>	<b>321,539</b>
<b>Internal Transactions</b>			
Payments of Interest to Other Funds relating to Revenue Balances:			
Housing Revenue Account	150,286	203,000	225,297
Insurance and Other Funds	(2,435,339)	(2,544,960)	(2,535,891)
Amortised Discounts and Premiums on rescheduling	8,281	43,050	8,281
Contribution to Debt Equalisation Reserve	0	500,000	0
<b>Internal Interest Transactions</b>	<b>(2,276,772)</b>	<b>(1,798,910)</b>	<b>(2,302,313)</b>
<b>Recharges To Housing Revenue Account</b>			
Interest on Debt Outstanding	(3,996,475)	(10,297,000)	(10,019,261)
Discounts and Premiums on Rescheduling	(42,874)	(50,160)	0
<b>Total</b>	<b>(4,039,349)</b>	<b>(10,347,160)</b>	<b>(10,019,261)</b>
<b>NET INTEREST TRANSACTIONS</b>	<b>7,773,460</b>	<b>6,654,260</b>	<b>6,565,463</b>
<b><u>DEBT MANAGEMENT COSTS</u></b>			
External Consultants and Brokers	25,049	30,900	35,142
Other Debt Financing Costs	134,949	700,000	157,314
<b>Total</b>	<b>159,998</b>	<b>730,900</b>	<b>192,456</b>
Recharge to Housing Revenue Account	(39,500)	(110,000)	(40,000)
<b>NET DEBT MANAGEMENT COSTS</b>	<b>120,498</b>	<b>620,900</b>	<b>152,456</b>
<b>Service Group Total</b>	<b>21,306,800</b>	<b>20,234,650</b>	<b>19,572,485</b>

\*Based on Period 10 Forecast (January 2013)



# **CAPITAL PROGRAMME 2013/14**



## Capital Programme 2013/14

### Introduction

Capital expenditure represents major investment in new and improved assets, and is therefore an important element in the development and delivery of the council's services.

This introductory section outlines the key principles guiding the council's approach to capital investment and financing.

The pages that follow show the summary Capital Programme for 2013/14 and future years.

The council's capital investment is driven by the Corporate Plan and aligned with the Local Investment Plan which drives the delivery of key infrastructure required to ensure that Milton Keynes remains economically successful and environmentally sustainable and provides a good quality of life for all residents.

The priorities in the Corporate Plan are supported by the more detailed Asset Management Plans, which are the basis for the Capital Programme. The council also applies its financial management principles to capital funding, these principles as applied to capital projects are shown below.

The Council's latest agreed Medium Term Capital Programme covers the period 2013/14 to 2017/18. This was agreed by Full Council in February, and is available with the council's committee papers. A Medium Term Capital Programme will be produced on an annual rolling basis.

### Key Principles

The council's strategy is to deliver a Capital Programme that:

- Contributes to the community and council's vision and strategic aims.
- Is closely aligned with the council's Asset Management Plans.
- Supports the council's service-specific plans and strategies.
- Is affordable, financially prudent and sustainable, and contributes to improved value for money.

The council has agreed underlying key principles which underpin our Capital Programme:

1. New capital schemes are not added in year, unless there is an explicit decision to re-prioritise the capital programme and removing schemes where necessary or funding is identified as part of the proposal.
2. Spending aligned to our Key Priorities - Capital schemes will be prioritised based on information arising from Asset Management Plan work – see 4 below.
3. Capital schemes relying on funding from external parties will only be given spend approval when funding is in place.
4. Future Liabilities are anticipated i.e. the need to maintain the council's assets is recognised and given priority within the capital programme.
5. Council budgets recognise that sales of assets alone are not a sustainable method of funding the capital programme over the medium term. The council therefore needs to build into its budget revenue contributions to capital outlay and also take the opportunity to secure one-off sources to build up asset replacement reserves.
6. Capital schemes
  - Project allocation of resources is separate from expenditure approval
  - Integrated Capital & Revenue implications need to be provided
7. Where grant funding is made available to schemes there needs to be an explicit assessment of risk. In particular, on complex schemes where grant funding is fixed, the council needs to recognise it would have to wholly fund any overspend.
8. Funding from slippage creates significant risks around the capital programme, particularly where resources are constrained and future programmes are likely to diminish. This Strategy report promotes a more prudent approach of funding schemes only when specific resources allocated to the schemes have been identified and secured.



## **The Council's Vision, Values and Corporate Priorities**

The council's vision and strategic aims for service delivery are set out in the Corporate Plan 2013-16. The Plan can be viewed on the Milton Keynes Council website at [www.miltonkeynes.gov.uk](http://www.miltonkeynes.gov.uk). The 2013/14 Capital Programme was set using the council's Corporate Priorities as set out in the Corporate Plan.

## **Long term Asset Investment Needs**

The council has developed a 15 year long term view of capital investment needs. This long term projection has been used to inform the Medium Term Capital Programme, with surplus resources available in the early years of the programme being used to meet shortfalls in later years. There are items in the long-term plans which are not in the Medium Term Capital Programme, because they are not fully funded. These schemes will need to be funded to deliver the infrastructure required to support growth in Milton Keynes. These items are largely contributions to Tariff projects to offset the impact of growth, work on the V4 crossings and the contributions required to East/ West Rail.

This long-term plan identifies that significant investment is required in future years, including the funding of new schools and leisure facilities in the Eastern and Western Expansion areas and in the Strategic Land Area, improvements to strategic highway junctions.

While the costs and timing of these schemes will change, this long-term view gives the council the ability to plan ahead to ensure it has sufficient resources to address these issues.

This long term Capital Investment Plan will be developed further, in line with information about the resources available, to improve the future asset management planning. This may result in recommending that additional revenue contributions to capital are incorporated into the budget position to fund additional borrowing, if sufficient alternative funding sources are not available.

## **Local Investment Plan**

The Council has also developing a detailed Local Investment Plan (LIP). This plan will outline the investment required to deliver infrastructure to support the growth of Milton Keynes. This will be a key document to support the Council's strategic planning to address the needs arising from and the impact of growth for the long-term. The capital programme for 2013/14 has been aligned with the projects identified within this plan.

## **Tariff**

The council took on the management of the MK Tariff from 14<sup>th</sup> January 2013. This is a ring fenced forward funding stream where developer contributions are used to fund infrastructure. The detailed Local Investment Plan will set out the planned use of the Tariff. The council's Capital Programme continues to reflect those Tariff schemes delivered by the council.

## **Local Transport Board**

Government has previously supported major investment in strategic highways & transport schemes via funding allocated by the Department of Transport major scheme fund. The allocation was based on assessment of detailed business cases individual highway authorities submitted against national and regional objectives with success in this bidding process depended upon the scheme addressing regional and national criteria to a greater extent than other schemes. Schemes had to be a minimum value of £5m.

Following a consultation process, Government has introduced new governance arrangement for the allocation of major scheme funding. This involved the creation of Local Transport Boards (LTB). The specific requirements for the LTB are that they relate to Local Highway Authority boundaries and where possible mirror Local Enterprise Partnership (LEP) boundaries. SEMLEP is one of a small number of LEP's where the Local Highway Authority boundaries do not match that of the whole LEP area. The highway responsibilities within SEMLEP are with MKC, Central Bedfordshire, Bedford Borough and Luton and as a consequence the LTB will consist of the four authorities named above.



The area will be notified of the capital budget available for allocation covering the 5 year period 2014- 2019 and by July 2013 an extended list of appropriate transport schemes for Milton Keynes, drawn from the council's Local Transport Plan will be submitted to the Local Transport Body to be assessed within the LTB's prioritisation process for future funding allocation.

## **Capital Programme**

The 2013/14 Capital Programme is fully funded and approved by Council. The funding for new starts in future years is not guaranteed, and a decision on which schemes will be included in future years' programmes will be made by the council prior to the beginning of each relevant financial year.

## **Capital Financing**

Decisions on capital investment are made against the background of constrained resources; the council is heavily dependent upon grant allocations from central government to support its capital programme. Other available funding sources include prudential borrowing, capital receipts, third party contributions, revenue contributions and capital reserves.

## **The Prudential Code**

In addition to supported borrowing, the council has the choice to undertake prudential (unsupported) borrowing to finance its Capital Programme if it can demonstrate affordability, sustainability and prudence through the setting and monitoring of prudential indicators. Any additional prudential borrowing has a revenue cost. For 2013/14, the council has assumed no additional borrowing.



## Long term Capital Plan - Summary

Service Group	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total C/fwd to Below
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Corporate Strategy	0	0	0	0	0	0	0	0	0
Planning & Strategic Transport	2,751	1,653	693	693	8,693	693	3,693	693	19,562
C&F: Intergrated Support & Social Care	150	0	0	0	0	0	0	0	150
C&F: Education, Effectiveness and Participation	37,878	39,079	17,751	28,853	23,704	30,340	19,146	9,745	206,496
Community Facilities Unit	7,068	468	2,800	2,310	7,048	8,905	3,200	27,236	59,035
Procurement & Public Realm Contracting	21,102	16,934	16,410	149,402	29,312	20,496	14,460	17,645	285,761
Finance & Governance	116	10	10	10	10	0	0	0	156
Public Access	1,223	674	427	150	150	100	100	100	2,924
Housing and Community	1,255	672	641	641	641	971	641	641	6,103
Housing Revenue Account	17,432	17,384	17,874	17,874	17,874	17,874	17,874	17,874	142,060
Adult Social Care and Health	454	100	100	100	100	100	100	100	1,154
Public Health	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>89,429</b>	<b>76,974</b>	<b>56,706</b>	<b>200,033</b>	<b>87,532</b>	<b>79,479</b>	<b>59,214</b>	<b>74,034</b>	<b>723,401</b>

Service Group	Total B/fwd from Above	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Corporate Strategy	0	0	0	0	0	0	0	0	0
Planning & Strategic Transport	19,562	693	693	693	693	8,693	693	693	32,413
C&F: Intergrated Support & Social Care	150	0	0	0	0	0	0	0	150
C&F: Education, Effectiveness and Participation	206,496	4,749	2,732	2,475	2,475	2,475	2,475	2,475	226,352
Community Facilities Unit	59,035	2,500	2,500	0	0	0	0	0	64,035
Procurement & Public Realm Contracting	285,761	39,180	18,195	18,440	14,952	14,952	9,542	9,432	410,454
Finance & Governance	156	0	0	0	0	0	0	0	156
Public Access	2,924	100	100	100	100	100	100	100	3,624
Housing and Community	6,103	641	641	641	641	641	641	641	10,590
Housing Revenue Account	142,060	17,874	17,874	17,874	17,874	17,874	17,874	17,874	267,178
Adult Social Care and Health	1,154	100	100	100	100	100	100	100	1,854
Public Health	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>723,401</b>	<b>65,837</b>	<b>42,835</b>	<b>40,323</b>	<b>36,835</b>	<b>44,835</b>	<b>31,425</b>	<b>31,315</b>	<b>1,016,806</b>





## Capital Programme 2013/14 – 2016/17

### Summary Programme

Service Group	Prior Year	2013/14	Future Years	Gross
	Resource Allocations*	Approved Programme	Resource Allocations^	Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Corporate Core	0	0	0	0
Planning & Strategic Transport	171	2,751	960	3,882
C&F: Intergrated Support & Social Care	40	150	0	190
C&F: Education, Effectiveness and Participation	18,683	37,878	44,428	100,989
Community Facilities Unit	9,837	7,068	1,950	18,855
Public Realm	4,069	21,102	9,330	34,501
Finance, HR & Governance	0	116	0	116
Public Access	353	1,223	400	1,976
Housing and Community	1,495	1,255	0	2,750
Housing Revenue Account	1,955	17,432	0	19,387
Adult Social Care and Health	90	454	0	544
Public Health	0	0	0	0
<b>TOTAL</b>	<b>36,693</b>	<b>89,429</b>	<b>57,068</b>	<b>183,190</b>

### Sources of Financing

Funding Type	Prior Year	2013/14	Future Years	Gross
	Resource Allocations*	Approved Programme	Resource Allocations^	Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Prior Year Financing	36,693	0	0	36,693
Capital Reserve	0	0	0	0
Capital Receipts	0	1,934	532	2,466
Supported Borrowing - Single Capital Pot	0	9,380	0	9,380
Single Capital Pots - Grants	0	42,883	27,004	69,887
Supported Borrowing - Separate Programme Element	0	0	0	0
Prudential Borrowing	0	0	2,665	2,665
Government Grants	0	6,655	960	7,615
S.106 Planning Gain	0	11,911	25,757	37,668
Other Third Party Contributions	0	377	0	377
Parking Income	0	177	150	327
Other Revenue Contributions	0	16,112	0	16,112
<b>TOTAL</b>	<b>36,693</b>	<b>89,429</b>	<b>57,068</b>	<b>183,190</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2013/14 programme.

^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part





## Financing by Service Group

2013/14 Approved Programme	Corporate Core	Planning & Strategic Transport	Children & Families: Integrated Support and Social Care	Children & Families: Education, Effectiveness and Participation	Community Facilities Unit	Public Realm	Finance, HR & Governance	Public Access	Housing and Community	Adult Social Care & Health	Public Health	Total
Funding Source	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
Capital Receipts	0	0	0	0	1,617	0	97	0	220	0	0	1,934
Supported Borrowing - Single Capital Pot	0	35	0	8,814	154	236	0	100	0	41	0	9,380
Single Capital Pots - Grants	0	575	150	23,388	833	15,222	19	1,123	1,160	413	0	42,883
Supported Borrowing - Separate Programme Element	0	0	0	0	0	0	0	0	0	0	0	0
Prudential Borrowing	0	0	0	0	0	0	0	0	0	0	0	0
Government Grants	0	2,141	0	0	711	2,608	0	0	1,195	0	0	6,655
S.106 Planning Gain	0	0	0	5,646	3,753	2,512	0	0	0	0	0	11,911
Other Third Party Contributions	0	0	0	30	0	347	0	0	0	0	0	377
Parking Income	0	0	0	0	0	177	0	0	0	0	0	177
Other Revenue Contributions	0	0	0	0	0	0	0	0	16,112	0	0	16,112
<b>Total</b>	<b>0</b>	<b>2,751</b>	<b>150</b>	<b>37,878</b>	<b>7,068</b>	<b>21,102</b>	<b>116</b>	<b>1,223</b>	<b>18,687</b>	<b>454</b>	<b>0</b>	<b>89,429</b>



## Corporate Core Programme & Detailed Programme

There are no current capital proposals in the 2013/14 Capital Programme

## Planning & Strategic Transport Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Infrastructure Co-ordination	0	1,440	960	2,400
Passenger Transport	171	1,311	0	1,482
<b>TOTAL</b>	<b>171</b>	<b>2,751</b>	<b>960</b>	<b>3,882</b>

## Planning & Strategic Transport Detailed Programme

Scheme	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	All Years Programme	
	£'000	£'000	£'000	£'000	
<b>Infrastructure Co-ordination</b>					
Milton Keynes Local Broadband Plan (LBP)		0	1,440	960	2,400
<b>Passenger Transport</b>					
Better Bus Area Fund	171	701	0	872	
Bus Service Information	0	85	0	85	
Rural and Urban Bus Stops	0	125	0	125	
Quality Bus Initiative - Bus Routes	0	400	0	400	
<b>TOTAL</b>	<b>171</b>	<b>2,751</b>	<b>960</b>	<b>3,882</b>	

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2013/14 programme.

^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part



## Children and Families: Integrated Support and Social Care Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Social Services	40	150	0	190
<b>TOTAL</b>	<b>40</b>	<b>150</b>	<b>0</b>	<b>190</b>

## Children and Families: Integrated Support and Social Care Detailed Programme

Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	£? All Years Programme £'000
<b>Social Services</b>				
Adoption and Fostering Service - Building adaptations and Care Purchase for Children in Care and Placed for Adoption		40	150	0
<b>TOTAL</b>		<b>40</b>	<b>150</b>	<b>0</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2013/14 programme.

^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part



## Children and Families: Education, Effectiveness & Participation Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
<b>Asset Management Programme</b>				
Access	0	100	0	100
Contingency	220	3,899	5,166	9,285
External Alterations	417	792	0	1,209
Fire and Security	449	342	0	791
Heating	680	1,135	0	1,815
Internal Alterations	50	150	0	200
Windows and Doors	574	515	0	1,089
<b>Primary Schools</b>				
Extension and Structural	12,600	6,794	2,961	22,355
New	2,579	18,564	9,995	31,138
<b>Secondary Schools</b>				
Extension and Structural	20	3,844	9,060	12,924
New	0	793	17,246	18,039
<b>Special Schools</b>				
Extension and Structural	1,094	950	0	2,044
<b>TOTAL</b>	<b>18,683</b>	<b>37,878</b>	<b>44,428</b>	<b>100,989</b>

## Children and Families: Education, Effectiveness & Participation Detailed Programme

Scheme	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Asset Management Programme</b>				
Access				
<i>Pupil Specific Works Programme</i>		0	100	100
Contingency				
<i>Increased Pupil Premium (IPP) Programme</i>		0	3,000	8,166
<i>Client Team Costs</i>	220	200	0	420
<i>Capital Maintenance Programme</i>	0	699	0	699
External Alterations				
<i>Queen Eleanor Primary Roof Replacement</i>	206	1	0	207
<i>Drayton Park Roofing</i>	176	1	0	177
<i>Tickford Park Roof</i>	10	427	0	437
<i>Drayton Park Roof</i>	10	200	0	210
<i>The Willows Roof Lights</i>	5	13	0	18
<i>Loughton Manor Roof Lights</i>	10	150	0	160
Fire and Security				
<i>Stantonbury Campus Fire Alarm and Emergency Lighting</i>	253	170	0	423
<i>Portfields School Fire Alarm</i>	71	1	0	72
<i>Wyvern School Fire Alarm</i>	53	1	0	54
<i>Cedars Primary Fire Alarm</i>	57	1	0	58



Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	£'000 All Years Programme
<i>Meadfurlong Fire Alarm</i>	10	74	0	<b>84</b>
<i>Wyvern Block 2 Fire Alarm</i>	5	20	0	<b>25</b>
<i>School Security Programme</i>	0	75	0	<b>75</b>
<b>Heating</b>				
<i>Bushfield School Heating</i>	349	1	0	<b>350</b>
<i>Ashbrook School Heating</i>	194	1	0	<b>195</b>
<i>Queen Eleanor Heating</i>	10	427	0	<b>437</b>
<i>Portfields Boilers</i>	78	1	0	<b>79</b>
<i>Drayton Park Heating</i>	29	52	0	<b>81</b>
<i>Chestnuts Primary School Heating</i>	10	343	0	<b>353</b>
<i>Cedars Primary School Heating</i>	10	310	0	<b>320</b>
<b>Internal Alterations</b>				
<i>Walnuts Foundation - Additional Facilities</i>	50	150	0	<b>200</b>
<b>Windows and Doors</b>				
<i>Heelands Infant Windows &amp; Doors</i>	122	1	0	<b>123</b>
<i>Downs Barn Windows &amp; Doors</i>	179	1	0	<b>180</b>
<i>Wyvern School Windows &amp; Doors</i>	19	221	0	<b>240</b>
<i>Germander Park Windows and Doors</i>	190	1	0	<b>191</b>
<i>Long Meadow Windows</i>	54	1	0	<b>55</b>
<i>Willen Windows &amp; Doors</i>	10	290	0	<b>300</b>
<b>Primary Schools</b>				
<b>Extension and Structural</b>				
<i>Proposed Middleton Primary School 1 Forms of Entry (FOE)</i>	3,676	1,032	100	<b>4,808</b>
<i>West Bletchley Review (Rickley)</i>	7,530	33	0	<b>7,563</b>
<i>Proposed Brooklands Farm Primary School Extension</i>	893	1,133	0	<b>2,026</b>
<i>Priory Rise 1FOE</i>	53	1,700	974	<b>2,727</b>
<i>Shepardswell First School - Increasing Pupil Places (IPP)</i>	170	170	0	<b>340</b>
<i>Heelands School - IPP</i>	110	321	0	<b>431</b>
<i>St Andrews School - IPP</i>	8	68	0	<b>76</b>
<i>Loughton Manor IPP</i>	120	968	0	<b>1,088</b>
<i>IPP Wyvern</i>	15	145	0	<b>160</b>
<i>Howe Park IPP</i>	15	175	446	<b>636</b>
<i>Two Mile Ash IPP</i>	10	1,049	1,441	<b>2,500</b>
<b>New</b>				
<i>Western Expansion Area Primary 1</i>	165	4,865	2,702	<b>7,732</b>
<i>WCP Falconhurst Primary</i>	2,187	58	0	<b>2,245</b>
<i>Oakgrove Primary</i>	50	3,851	2,099	<b>6,000</b>
<i>Eastern Expansion Area Primary 2</i>	50	4,865	2,702	<b>7,617</b>
<i>Newton Leys Primary</i>	50	3,851	2,099	<b>6,000</b>
<i>Knowles Amalgamation 1FOE</i>	77	1,074	393	<b>1,544</b>
<b>Secondary Schools</b>				
<b>Extension and Structural</b>				
<i>Oakgrove 2FOE Extension</i>	10	436	4,331	<b>4,777</b>
<i>Denbigh 2FOE Extension</i>	10	526	4,729	<b>5,265</b>
<i>Stantonbury Campus</i>	0	2,882	0	<b>2,882</b>



Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	£' All Years Programme £'000	
New <i>Eastern Expansion Area Secondary Phase 1</i>		0	793	17,246	<b>18,039</b>
<b>Special Schools</b> Extension and Structural <i>White Spire Special School</i>	1,094	950	0		<b>2,044</b>
<b>TOTAL</b>	<b>18,683</b>	<b>37,878</b>	<b>44,428</b>		<b>100,989</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2013/14 programme.

^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part





## Community Facilities Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Community	9,706	5,748	0	15,454
Culture	60	256	1,950	2,266
Sports	0	157	0	157
Libraries	71	907	0	978
<b>TOTAL</b>	<b>9,837</b>	<b>7,068</b>	<b>1,950</b>	<b>18,855</b>

## Community Facilities Detailed Programme

Scheme	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Community</b>				
Stanton Low Country Park	190	1,912	0	2,102
Wolverton Pool & Associated Facilities	7,109	460	0	7,569
Conniburrow Project - Baseball Provision	814	88	0	902
CMK Community Sports Facility. Construct new building to house community meeting space and sports facilities including ATP	1,543	18	0	1,561
MK Rose Cenotaph	0	600	0	600
New Bradwell Community Centre - Major Refurbishment	50	100	0	150
Giffard Park Community Centre	0	160	0	160
OTP - Alternative Methods of Service Delivery Strand 4 - Community Solutions Programme	0	50	0	50
Millmead Hall Heating and Enhancements	0	65	0	65
Greenleys Community Centre Enhancements	0	95	0	95
Development of a Community Facility in Netherfield	0	1,450	0	1,450
Woolstones Community Centre Refurbishment	0	750	0	750
<b>Culture</b>				
Bradwell Windmill Refurbishment	40	122	0	162
MK Museum Modernisation Phase 2	20	84	0	104
MK Gallery - Expansion	0	50	1,950	2,000
<b>Sports</b>				
Bowls provision on the West of MK	0	157	0	157
<b>Libraries</b>				
Kingston Library - Relocation and Expansion Stage 1b	71	907	0	978
<b>TOTAL</b>	<b>9,837</b>	<b>7,068</b>	<b>1,950</b>	<b>18,855</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2013/14 programme.

^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part





## Public Realm Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Bridges	812	1,559	1,265	3,636
Highways Services	2,100	10,913	6,165	19,178
Junction Improvements	0	250	0	250
Major Projects	0	250	1,750	2,000
Street Lighting	0	308	0	308
Traffic Management	81	1,842	0	1,923
Landscape	53	172	0	225
Open Space	285	615	0	900
Parking	105	506	150	761
Play Area	115	386	0	501
Waste	518	4,301	0	4,819
<b>TOTAL</b>	<b>4,069</b>	<b>21,102</b>	<b>9,330</b>	<b>34,501</b>

## Public Realm Detailed Programme

Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
<b>Bridges</b>				
Riverside Meadow - Foot Bridge Replacement	108	403	0	511
Haversham Floodspan Bridge	146	383	0	529
H6 Childs Way Canal Bridge	463	25	0	488
Simpson Road Bridge Upgrading and Strengthening	30	210	0	240
V4 Watling Street Bridge Upgrading	30	190	0	220
Olney Road Lavendon Culvert Replacement	35	190	0	225
H7 River Ouzel Bridge Joint Upgrade	0	5	80	85
Cycle Parapet Upgrades	0	3	45	48
H6 River Ouzel Westbound Deck Edge Strengthening	0	50	365	415
Water Eaton Bridge Upgrading and Strengthening	0	5	85	90
New Bradwell Bridge Upgrading and Strengthening	0	6	60	66
Swan River Bridge Upgrading and Strengthening	0	5	60	65
Hardmead Bridge Upgrading and Strengthening	0	6	55	61
Coldharbour Farm Bridge Upgrading and Strengthening	0	6	65	71
Olney Bridge & North Bridge Refurbishment	0	5	150	155
Bridge Approach Safety Barrier Upgrades	0	67	300	367
<b>Highways Services</b>				
Improvements and Construction of Community Wellbeing Roads and Footways	700	300	0	1,000
Footways/ Redway Improvements	1,400	4,435	2,265	8,100
Monkston & Brinklow (V11) Improvements	0	0	3,500	3,500
A422 – Astwood Upgrade	0	12	0	12
A509 (North Overgate R'about) Upgrade	0	12	0	12



Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	£'000	All Years Programme £'000
New Station - Woburn Sands Rd – Bow Brickhill	0	15	0	0	15
Thermal Mapping of the Network	0	16	0	0	16
A509 to Junct 14 – N Pagnell	0	90	0	0	90
A509 (High St – Olney)	0	75	0	0	75
A428 Lavendon	0	40	0	0	40
A421 (Hospital R'about)	0	59	0	0	59
V10/H10 Roundabout	0	80	0	0	80
Little Linford Lane – N Pagnell	0	30	0	0	30
Olney Road - Lavendon	0	28	0	0	28
Newport Rd – Woughton on the Green	0	30	0	0	30
Frithwood Crescent – Kents Hill	0	25	0	0	25
Lower End Rd – Wavendon	0	30	0	0	30
Breton – S.Stratford	0	30	0	0	30
Gregories Drive – Wavendon Gate	0	30	0	0	30
Newport Rd – New Bradwell	0	30	0	0	30
Leon Avenue – Bletchley	0	30	0	0	30
Campbell park roundabout – CMK	0	32	0	0	32
Galley Hill – S Stratford	0	30	0	0	30
Filgrave Rd – Filgrave	0	30	0	0	30
Weston Rd – Ravenstone	0	30	0	0	30
Brooklands – Bletchley	0	30	0	0	30
Whalley Drive – Bletchley	0	30	0	0	30
Simpson Rd – Bletchley	0	25	0	0	25
Responsive resurfacing	0	100	0	0	100
A509 - High Street - Olney	0	100	0	0	100
A421 - Standing Way (Saxon St to Hospital R'about)	0	100	0	0	100
B4034 - Downs Barn Roundabout	0	100	0	0	100
C26 - High St - Moulsoe	0	100	0	0	100
Little Linford Lane - Newport Pagnell	0	75	0	0	75
Chicheley Rd. - North Crawley	0	100	0	0	100
H4 - Dansteed Way (Railway Bridge to V6)	0	75	0	0	75
Bradwell Road - Loughton Lodge	0	75	0	0	75
Kensington Drive (Gt Holm)	0	75	0	0	75
H6/V6 South Grafton Roundabout	0	96	0	0	96
Railway Walk – N Pagnell	0	75	0	0	75
V10 Brickhill St – Walton Park	0	75	0	0	75
Redway (Woodley Headland to Newport Rd) – Peartree Bridge	0	70	0	0	70
Lower Weald	0	25	0	0	25
Whaddon way – Bletchley	0	22	0	0	22
Rochfords – Coffee Hall	0	18	0	0	18
High st – Gt Linford	0	22	0	0	22
Milton Grove – Bletchley	0	25	0	0	25
Buckingham Street – Wolverton	0	25	0	0	25
Caxton Rd – Old Wolverton	0	20	0	0	20
High St – Haversham	0	20	0	0	20



Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
Langlands – Lavendon	0	15	0	15
Albert Street - Bletchley	0	132	0	132
Overstreet (H4 to H5)	0	17	0	17
Bow Brickhill Rd (Worburn Sands to B.Brickhill)	0	34	0	34
Station Rd – B.Brickhill (B.Brickhill to A5D)	0	34	0	34
Dansteed Way (V10 to V11)	0	24	0	24
Childs Way – Westbound (V6 to V8)	0	26	0	26
Bletcham Way – East and Westbound (V11 to V10)	0	34	0	34
Bletcham Way – East and Westbound (V10 to A5D)	0	34	0	34
Tongwell St – Southbound (H9 to H10)	0	15	0	15
B526 (Gayhurst to Lathbury)	0	31	0	31
Station Road – Woburn Sands	0	86	0	86
Gibsons Green – Heelands	0	20	0	20
H3 Monks Way – Willen	0	75	0	75
Grid Road Underpasses	0	39	0	39
Priority Network Redway Improvements	0	1,500	0	1,500
Priority Footways on housing estates	0	1,000	0	1,000
Redway Link H5 to Coachway	0	500	0	500
CMK Footpath Improvements	0	300	400	700
<b>Junction Improvements</b>				
Stadium East Junction	0	250	0	250
<b>Major Projects</b>				
A421 - Kingston Roundabout	0	250	1,750	2,000
<b>Street Lighting</b>				
Dimming, Trimming & Column Replacement	0	308	0	308
<b>Traffic Management</b>				
Street Safety - SJTS - St Monica's School Bus Layby Changes	0	10	0	10
Street Management - Castlethorpe Traffic Improvements	10	70	0	80
Street Management - Yardley Road, Olney, junction improvements	5	64	0	69
Street Management - Weston Road, Olney, junction improvements	10	68	0	78
Street Management - Wolverton (Phase 2)	10	40	0	50
Bradwell Road, Bradville	1	9	0	10
Brooklands Road, Bletchley	3	17	0	20
Water Eaton Road, Bletchley	2	13	0	15
Cycle Hire Scheme in CMK	0	29	0	29
V3 Jnc Dulverton Dr/Hawkshead Dr	10	144	0	154
Speed Limit changes (rural)	0	12	0	12
Heronsgate	0	10	0	10
Wyvern (Wolverton)	0	4	0	4
Ousedale (NP)	0	6	0	6
Ashbrook	0	5	0	5
School '20' Zones	20	80	0	100
Princess Way Toucan Crossing	10	35	0	45
Responsive Accidents Schemes	0	80	0	80



Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
Safer Journeys – schools, Redways, & walkways	0	352	0	352
Cycle storage / hub – station square	0	50	0	50
School Cycle Shelters	0	30	0	30
Responsive Traffic Management	0	120	0	120
Local Centres disabled bays	0	20	0	20
Newport Pagnell minor works	0	30	0	30
Bradwell Road Parking Scheme	0	68	0	68
Village Reviews	0	115	0	115
Strategic Signing around the borough	0	116	0	116
Regeneration work around Wolverton	0	55	0	55
CMK Junction Improvements	0	60	0	60
CCTV at strategic junctions	0	40	0	40
CDS / UTMC / VMS	0	50	0	50
HGV Routing	0	40	0	40
<b>Landscape</b>				
Loughton Footpath 23 Bridge and path rebuild	30	45	0	75
Newton Blossomville Bridge	23	127	0	150
<b>Open Space</b>				
Bradwell Abbey Improvements Programme	285	315	0	600
Purchase of Hanson Environmental Study Centre	0	250	0	250
Footpath Improvement Programme	0	50	0	50
<b>Parking</b>				
Layby adj the Rec, Castlethorpe Road, Hanslope	0	25	0	25
Community Parking Fund (12/13)	6	96	0	102
Parish Parking (12/13)	99	100	0	199
Fenny Stratford, Aylesbury Street	0	20	0	20
Olney, off East Street	0	65	0	65
Provision of new parking bays and reconstruction of existing parking bays in Tinkers Bridge	0	100	150	250
Community Parking Fund	0	100	0	100
<b>Play Area</b>				
West Bletchley Play Area and Open Space Improvements	115	86	0	201
Play Area Improvement Fund	0	100	0	100
Play Area Equipment	0	200	0	200
<b>Waste</b>				
New Waste Depot at Colts Holm Road, Old Wolverton	474	2,838	0	3,312
MK Anaerobic Digester Gas Injection Plant	44	1,463	0	1,507
<b>TOTAL</b>	<b>4,069</b>	<b>21,102</b>	<b>9,330</b>	<b>34,501</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2013/14 programme.

^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part



## Finance, HR & Governance Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Finance	0	116	0	116
<b>TOTAL</b>	<b>0</b>	<b>116</b>	<b>0</b>	<b>116</b>

## Finance, HR & Governance Detailed Programme

Scheme	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Finance</b>				
Property Disposal Programme	0	116	0	116
<b>TOTAL</b>	<b>0</b>	<b>116</b>	<b>0</b>	<b>116</b>

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## Public Access Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
ICT	253	608	0	861
Admin buildings	0	515	0	515
Property	100	100	400	600
<b>TOTAL</b>	<b>353</b>	<b>1,223</b>	<b>400</b>	<b>1,976</b>

## Public Access Detailed Programme

Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000	
<b>ICT</b>					
ICT Asset Programme		253	508	0	761
Improved Systems Integration - Local Land and Property Gazetteer and MKC line of business systems		0	100	0	100
<b>Admin buildings</b>					
Replacements and Improvements Saxon Court		0	515	0	515
<b>Property</b>					
Non-School Education Properties		100	100	400	600
<b>TOTAL</b>		<b>353</b>	<b>1,223</b>	<b>400</b>	<b>1,976</b>

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^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part





## Housing & Community Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Community Safety	597	95	0	692
Regeneration	0	300	0	300
Disabled Facilities Grant	898	860	0	1,758
<b>TOTAL</b>	<b>1,495</b>	<b>1,255</b>	<b>0</b>	<b>2,750</b>

## Housing & Community Detailed Programme

Scheme	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
<b>Community Safety</b>				
Build a new CCTV Monitoring Room at the CMK Police Headquarters	597	95	0	692
<b>Regeneration</b>				
Fuel Poverty Contribution	0	300	0	300
<b>Disabled Facilities Grant</b>				
Disabled Facilities Grants (12/13)	898	150	0	1,048
Disabled Facilities Grants	0	610	0	610
Support for Older & Disabled Persons - Adaptations	0	100	0	100
<b>TOTAL</b>	<b>1,495</b>	<b>1,255</b>	<b>0</b>	<b>2,750</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2013/14 programme.

^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part





## Housing Revenue Account Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Regeneration	1,502	2,202	0	3,704
Disabled Adaptations	0	600	0	600
Heating Installations	353	5,686	0	6,039
Window Upgrades	0	2,908	0	2,908
Decent Homes Programme	0	2,936	0	2,936
New Build Programme	100	3,100	0	3,200
<b>TOTAL</b>	<b>1,955</b>	<b>17,432</b>	<b>0</b>	<b>19,387</b>

## Housing Revenue Account Detailed Programme

Scheme	Prior Year Resource Allocations* £'000	2013/14 Approved Programme £'000	Future Years Resource Allocations^ £'000	Gross Resource Allocation (All Years) £'000
<b>Regeneration</b>				
Major Refurbishment Projects (12/13)	1,502	128	0	1,630
Major Refurbishment Projects	0	2,074	0	2,074
<b>Disabled Adaptations</b>				
Disabled Adaptations	0	500	0	500
Support for Older & Disabled Persons - Adaptations	0	100	0	100
<b>Heating Installations</b>				
Renewables Fund	0	994	0	994
Domestic Heating Installations	0	4,392	0	4,392
Renewables Fund	353	300	0	653
<b>Window Upgrades</b>				
Windows Upgrades	0	2,908	0	2,908
<b>Decent Homes Programme</b>				
Planned Improvements	0	2,936	0	2,936
<b>New Build Programme</b>				
New Build Programme (12/13)	100	2,100	0	2,200
New Build Housing	0	1,000	0	1,000
<b>TOTAL</b>	<b>1,955</b>	<b>17,432</b>	<b>0</b>	<b>19,387</b>

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^ The resources required in future years to complete the projects approved as part of the 2013/14 programme. These projects are given first priority in the development of the 2014/15 Capital Programme. as part



## Adult Social Care & Health Programme

Service Area	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Performance Improvement	20	80	0	100
Social Care	70	374	0	444
<b>TOTAL</b>	<b>90</b>	<b>454</b>	<b>0</b>	<b>544</b>

## Adult Social Care & Health Detailed Programme

Scheme	Prior Year Resource Allocations*	2013/14 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Performance Improvement</b>				
Development of Infrastructure to support new ways of working	20	80	0	100
<b>Social Care</b>				
Telecare	40	130	0	170
Service Redesign	20	80	0	100
Intermediate Care	10	64	0	74
Health & Safety in Social Care Buildings	0	35	0	35
Aids and Adaptations	0	65	0	65
<b>TOTAL</b>	<b>90</b>	<b>454</b>	<b>0</b>	<b>544</b>

## Public Health Programme

There are no current capital proposals in the 2013/14 Capital Programme

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# CAPITAL PROPOSALS



### Resourcing our Priorities Capital Proposals

Planning & Strategic Transport		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>Infrastructure Co-ordination</b>		
Milton Keynes Local Broadband Plan (LBP)	To implement the MK Digital Infrastructure Strategy (see Para 1.1) and its strategic visions through development of a Local Broadband Plan (LBP) for MK up to 2015.	2,400
<b>Passenger Transport</b>		
Better Bus Area Fund	To deliver Better Bus Area Fund project including: develop/expand RTPi; develop smart ticketing; deliver bus based travel planning packs to households and employees (along 4 main corridors); Interchange improvements; Wayfinding to improve walk connections from grid squares to 4 major bus routes.	872
Bus Service Information	To improve Public Transport generally by enhancing information regarding bus stops, routing and scheduling. This will involve the provision of Real Time Passenger Information displays, maps and bus stop naming.	85
Rural and Urban Bus Stops	Enhancement of bus stopping facilities on routes outside of those defined in the Quality Bus Partnership, by providing raised kerbing to facilitate level access and improved waiting facilities.	125
Quality Bus Initiative - Bus Routes	Enhancement of bus stopping facilities along the agreed Primary public transport routes in Milton Keynes Council, as per the Quality Bus Partnership.	400
<b>Planning &amp; Strategic Transport Total</b>		<b>3,882</b>

Children and Families: Integrated Support and Social Care.		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>Social Services</b>		
Adoption and Fostering Service - Building adaptations and Car Purchase for Children in Care and Placed for Adoption	This scheme will allow for adaptations to be made to Milton Keynes Council approved foster carers and adopters property, ensuring either a permanent placement or a placement where a sibling group is able to be placed together.	190
<b>Children and Families: Integrated Support and Social Care Total</b>		<b>190</b>



<b>Children and Families: Education, Effectiveness &amp; Participation.</b>		
	<b>Summary of Proposal</b>	<b>Gross Resource Allocation (All Years) £'000</b>
<b>Asset Management Programme</b>		
Access		
<i>Pupil Specific Works Programme</i>	The scheme aims to improve access for people with disabilities at various schools across the authority. This could be in the form of ramps, enhanced lighting, lifts etc	100
Contingency		
<i>IPP Programme</i>	The design and construction of additional accommodation, increasing pupil places within the areas of Milton Keynes that have been identified as having a shortfall in primary places.	8,166
<i>Client Team, Costs</i>	To recover all staff capital costs related to capital projects completed throughout the year.	420
<i>Capital Maintenance Programme</i>	The Schools Maintenance Programme is primarily used to improve existing school stock, including enhancements, conversions and renovations to either improve the efficiency of the stock or to bring it in line with modern legislation regarding DDA, Building Regulations, Health and Safety, curriculum requirements	699
External Alterations		
<i>Queen Eleanor Primary Roof Replacement</i>	The completion of condition related roofing works highlighted in the 2010 Schools Condition Surveys.	207
<i>Drayton Park Roofing</i>	The completion of condition related roofing works highlighted in the 2010 Schools Condition Surveys.	177
<i>Tickford Park Roof</i>	The completion of condition related roofing works highlighted in the 2010 Schools Condition Surveys.	437
<i>Drayton Park Roof</i>	The completion of condition related roofing works highlighted in the 2010 Schools Condition Surveys.	210
<i>The Willows Roof Lights</i>	The completion of condition related roofing works highlighted in the 2010 Schools Condition Surveys.	18
<i>Loughton Manor Roof Lights</i>	The completion of condition related roofing works highlighted in the 2010 Schools Condition Surveys.	160
Fire and Security		
<i>Stantonbury Campus Fire Alarm and Emergency Lighting</i>	Installation of upgraded fire alarm and monitoring systems in order to ensure compliance with the latest legislation and standards.	423
<i>Portfields School Fire Alarm</i>	Installation of upgraded fire alarm and monitoring systems in order to ensure compliance with the latest legislation and standards.	72
<i>Wyvern School Fire Alarm</i>	Installation of upgraded fire alarm and monitoring systems in order to ensure compliance with the latest legislation and standards.	54
<i>Cedars Primary Fire Alarm</i>	Installation of upgraded fire alarm and monitoring systems in order to ensure compliance with the latest legislation and standards.	58
<i>Meadfurlong Fire Alarm</i>	Installation of upgraded fire alarm and monitoring systems in order to ensure compliance with the latest legislation and standards.	84
<i>Wyvern Block 2 Fire Alarm</i>	Installation of upgraded fire alarm and monitoring systems in order	25



	Summary of Proposal	Gross Resource Allocation (All Years) (£'000)
		75
<i>School Security Programme</i>	The School Security Programme is primarily used to address identified school security issues within the Milton Keynes school building stock, installing or enhancing the identified items in order to bring them inline with current standards, addressing items identified through Ofsted inspections and ensuring legislation is met.	
Heating		
<i>Bushfield School Heating</i>	The completion of condition related heating works highlighted in the 2010 Schools Condition Surveys.	350
<i>Ashbrook School Heating</i>	The completion of condition related heating works highlighted in the 2010 Schools Condition Surveys.	195
<i>Queen Eleanor Heating</i>	The completion of condition related heating works highlighted in the 2010 Schools Condition Surveys.	437
<i>Portfields Boilers</i>	The completion of condition related heating works highlighted in the 2010 Schools Condition Surveys.	79
<i>Drayton Park Heating</i>	The completion of condition related heating works highlighted in the 2010 Schools Condition Surveys.	81
<i>Chestnuts Primary School Heating</i>	The completion of condition related heating works highlighted in the 2010 Schools Condition Surveys.	353
<i>Cedars Primary School Heating</i>	The completion of condition related heating works highlighted in the 2010 Schools Condition Surveys.	320
Internal Alterations		
<i>Walnuts Foundation - Additional Facilities</i>	The creation of specialist teaching accommodation to meet the statutory requirements at the Walnuts Foundation School.	200
Windows and Doors		
<i>Heelands Infant Windows &amp; Doors</i>	The procurement and installation of new windows and doors, following the identification of the windows and doors as a condition related item in the recent round of school condition surveys.	123
<i>Downs Barn Windows &amp; Doors</i>	The procurement and installation of new windows and doors, following the identification of the windows and doors as a condition related item in the recent round of school condition surveys.	180
<i>Wyvern School Windows &amp; Doors</i>	The procurement and installation of new windows and doors, following the identification of the windows and doors as a condition related item in the recent round of school condition surveys.	240
<i>Germander Park Windows and Doors</i>	The procurement and installation of new windows and doors, following the identification of the windows and doors as a condition related item in the recent round of school condition surveys.	191
<i>Long Meadow Windows</i>	The procurement and installation of new windows and doors, following the identification of the windows and doors as a condition related item in the recent round of school condition surveys.	55





	Summary of Proposal	Gross Resource Allocation (All Years) (£'000)
<i>Willen Windows &amp; Doors</i>	The procurement and installation of new windows and doors, following the identification of the windows and doors as a condition related item in the recent round of school condition surveys.	300
<b>Primary Schools</b>		
Extension and Structural		
<i>Proposed Middleton Primary</i>	The proposed construction of an additional form of entry (FOE) at	4,808
<i>West Bletchley Review (Rickley)</i>	The design and construction of a new 420 place primary school with associated external works and playing fields following the amalgamation of the Rickley and Rivers Schools.	7,563
<i>Proposed Brooklands Farm Primary School Extension</i>	The construction of a proposed additional form of entry at the existing Brooklands Farm Primary School in order to accommodate an additional 210 pupils, including teaching and additional circulation, office and associated space.	2,026
<i>Priory Rise 1FOE</i>	The construction of a proposed additional form of entry at the existing Priory Rise School in order to accommodate an additional 210 pupils, including teaching and additional circulation, office and associated space.	2,727
<i>Shepardswell First School - Increasing Pupil Places</i>	The project aims to increase the admission number at Shepardswell School from 45 to 60 with effect from admissions in September 2012, initially within the existing building and then via the provision of additional accommodation. The increase will be incremental, so that an additional 15 places are offered in the first year only, then again in 2013 and then again in 2014 until all three year groups have an admission number of 60, although the project will deliver the required infrastructure improvements in one phase in time for 2013 admissions	340
<i>Heelands School - Increasing Pupil Places</i>	The project aims to increase the admission number at Heelands School from 30 to 60 with effect from admissions in September 2013 via the provision of additional accommodation. The increase will be incremental, so that an additional 30 places are offered in the first year only, then again in 2014 and then again in 2015 until all three year groups have an admission number of 60, although the project will deliver the infrastructure improvements in one phase.	431
<i>St Andrews School - Increasing Pupil Places</i>	The project aims to increase the admission number at St Andrews School from 15 to 20 with effect from admissions in September 2012, initially within the existing building and then via the provision of additional accommodation. The increase will be incremental, so that an additional 5 places are offered in the first year only, then again in 2013 and then again in 2014 until all three year groups have an admission number of 20, although the project will deliver the required infrastructure improvements in one phase in time for 2013 admissions	76





	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<i>Loughton Manor IPP</i>	To increase the number of places available at Loughton Manor First School from 30 to 60 with effect from September 2013 via the provision of additional accommodation, enabling MKC to meet its statutory duties in relation to school facilities.	1,088
<i>IPP Wyvern</i>	To increase the number of places available at Wyvern School from 90 to 120 (at reception stage) with effect from September 2012 via the provision of internal adaptations to the school's accommodation, enabling MKC to meet its statutory duties in relation to school facilities.	160
<i>Howe Park IPP</i>	To increase the number of places available for new admissions into Reception at Howe Park School from 60 to 90 with effect from September 2014 via the provision of extension, internal adaptations and external works, enabling MKC to meet its statutory duties in relation to school facilities.	636
<i>Two Mile Ash IPP</i>	To increase the total net capacity available at Two Mile Ash from 680 (Years 3 to 6) to 900 (Foundation to year 6) with effect from September 2015. This will be through the creation of an additional teaching block and minor refurbishments to the existing teaching accommodation.	2,500
New		
<i>Western Expansion Area Primary 1</i>	Provision of a new 420 place primary school.	7,732
<i>WCP Falconhurst Primary</i>	Expansion of the School to provide general teaching, specialist teaching, community and administration facilities	2,245
<i>Oakgrove Primary</i>	Provision of a new 420 place primary school.	6,000
<i>Eastern Expansion Area Primary 2</i>	Provision of a new 420 place primary school.	7,617
<i>Newton Leys Primary</i>	Provision of a new 420 place primary school.	6,000
<i>Knowles Amalgamation 1FOE</i>	To amalgamate two existing schools and increase the number of places available at Knowles School from 420 to 630 (at reception stage) with effect from 2013 via the provision of internal adaptations to the school's accommodation including the Queensway Centre plus external works, enabling MKC to meet its statutory duties in relation to school facilities.	1,544
<b>Secondary Schools</b>		
Extension and Structural		
<i>Oakgrove 2FOE Extension</i>	To extend Oakgrove School in order to provide an additional 300 pupil places (2 forms of entry)	4,777
<i>Denbigh 2FOE Extension</i>	To extend Denbigh School in order to provide an additional 300 pupil places (2 forms of entry)	5,265
<i>Stantonbury Campus</i>	The design and construction of additional teaching space equivalent to an additional 2FOE (Forms of Entry) at the existing school, increasing the pupil capacity.	2,882
New		
<i>Eastern Expansion Area Secondary Phase 1</i>	Phase 1 of the provision of a new 1500 place secondary school with the potential for inclusion of community facilities, phase 1 of which will allow for the creation of 900 secondary places	18,039



	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>Special Schools</b>		
Extension and Structural		
<i>White Spire Special School</i>	Rationalisation and adaptations to special school to meet the needs driven by the CYPs area review.	2,044
<b>Children and Families: Education, Effectiveness &amp; Participation Total</b>		<b>100,989</b>

<b>Community Facilities</b>		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>Culture</b>		
Bradwell Windmill Refurbishment	Modernisation and Refurbishment of Grade II Listed Bradwell Windmill and site for asset investment, public access and community use	162
MK Museum Modernisation Phase 2	Modernisation and Refurbishment of Grade II Listed buildings and site for national standard (Accreditation) museum public access and extensive community, resident and visitor use in line with Local Investment Plan	104
MK Gallery - Expansion	MK Gallery will create educational, social, catering, event and retail spaces in a new building that wraps around the existing one. This will more than double the capacity of the building to enable the Gallery to further engage with communities, become more sustainable as an organisation and less reliant on MKC maintenance.	2,000
<b>Sports</b>		
Bowls provision on the West of MK	To provide Bowls and Cricket facilities on the West of MK	157
<b>Libraries</b>		
Kingston Library - Relocation and Expansion Stage 1b	To provide a library and learning centre on Kingston, providing about 30 hours a week access to library information, learning in a community setting.	978
<b>Community Facilities Total</b>		<b>18,855</b>



Public Realm		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>Bridges</b>		
Riverside Meadow - Foot Bridge Replacement	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	511
Haversham Floodspan Bridge	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	529
H6 Childs Way Canal Bridge	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	488
Simpson Road Bridge Upgrading and Strengthening	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	240
V4 Watling Street Bridge Upgrading	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	220
Olney Road Lavendon Culvert Replacement	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	225
H7 River Ouzel Bridge Joint Upgrade	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	85
Cycle Parapet Upgrades	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	48
H6 River Ouzel Westbound Deck Edge Strengthening	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	415
Water Eaton Bridge Upgrading and Strengthening	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	90
New Bradwell Bridge Upgrading and Strengthening	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	66
Swan River Bridge Upgrading and Strengthening	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	65
Hardmead Bridge Upgrading and Strengthening	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	61
Coldharbour Farm Bridge Upgrading and Strengthening	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	71
Olney Bridge & North Bridge Refurbishment	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	155



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Bridge Approach Safety Barrier Upgrades	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	367
<b>Highways Services</b>		
Improvements and Construction of Community Wellbeing Roads and Footways	To bring the roads and footways currently the responsibility of CWB (HRA) up to an adoptable standard so that in the future they will be the responsibility of Highway Services.	1,000
Footways/ Redway Improvements	Reconstruction/Resurfacing to improve the overall condition of the footways at various locations.	8,100
Monkston & Brinklow (V11) Improvements	The works are to build new highway (road widening, traffic signals and bridge widening) along the V11 corridor between (and including) the Monkston and Brinklow junctions.	3,500
A422 – Astwood Upgrade	To upgrade existing weather stations and install additional station to enhance the winter service in Milton Keynes	12
A509 (North Overgate R'about) Upgrade	To upgrade existing weather stations and install additional station to enhance the winter service in Milton Keynes	12
New Station - Woburn Sands Rd – Bow Brickhill	To upgrade existing weather stations and install additional station to enhance the winter service in Milton Keynes	15
Thermal Mapping of the Network	To upgrade existing weather stations and install additional station to enhance the winter service in Milton Keynes	16
A509 to Junct 14 – N Pagnell	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	90
A509 (High St – Olney)	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	75
A428 Lavendon	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	40
A421 (Hospital R'about)	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	59
V10/H10 Roundabout	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	80
Little Linford Lane – N Pagnell	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Olney Road - Lavendon	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	28
Newport Rd – Woughton on the Green	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Frithwood Crescent – Kents Hill	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	25





Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Lower End Rd – Wavendon	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Breton – S.Stratford	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Gregories Drive – Wavendon Gate	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Newport Rd – New Bradwell	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Leon Avenue – Bletchley	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Campbell park roundabout – CMK	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	32
Galley Hill – S Stratford	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Filgrave Rd – Filgrave	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Weston Rd – Ravenstone	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Brooklands – Bletchley	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Whalley Drive – Bletchley	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	30
Simpson Rd – Bletchley	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	25
Responsive resurfacing	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	100
A509 - High Street - Olney	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	100
A421 - Standing Way (Saxon St to Hospital R'about)	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	100
B4034 - Downs Barn Roundabout	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	100



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
C26 - High St - Moulsoe	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	100
Little Linford Lane - Newport Pagnell	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	75
Chicheley Rd. - North Crawley	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	100
H4 - Danstead Way (Railway Bridge to V6)	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	75
Bradwell Road - Loughton Lodge	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	75
Kensington Drive (Gt Holm)	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	75
H6/V6 South Grafton Roundabout	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	96
Railway Walk – N Pagnell	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	75
V10 Brickhill St – Walton Park	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	75
Redway (Woodley Headland to Newport Rd) – Peartree Bridge	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	70
Lower Weald	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	25
Whaddon way – Bletchley	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	22
Rochfords – Coffee Hall	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	18
High st – Gt Linford	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	22
Milton Grove – Bletchley	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	25



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Buckingham Street – Wolverton	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	25
Caxton Rd – Old Wolverton	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	20
High St – Haversham	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	20
Langlands – Lavendon	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	15
Albert Street - Bletchley	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	132
Overstreet(H4 to H5)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	17
Bow Brickhill Rd (W.Sands to B.Brickhill)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	34
Station Rd – B.Brickhill (B.Brickhill to A5D)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	34
Danstead Way(V10 to V11)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	24
Childs Way – Westbound(V6 to V8)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	26
Bletcham Way – East and Westbound(V11 to V10)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	34
Bletcham Way – East and Westbound (V10 to A5D)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	34
Tongwell St – Southbound(H9 to H10)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	15
B526 (Gayhurst to Lathbury)	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	31
Station Rd – W. Sands	Upgrading of defective highway carrier drains in areas where flooding has occurred.	86
Gibsons Green – Heelands	Upgrading of defective highway carrier drains in areas where flooding has occurred.	20
H3 Monks Way – Willen	Upgrading of defective highway carrier drains in areas where flooding has occurred.	75





Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Grid Rd Underpasses	Upgrading of defective highway carrier drains in areas where flooding has occurred.	39
Priority Network Redway Improvements	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	1,500
Priority Footways on housing estates	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	1,000
Redway Link H5 to Coachway	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	500
CMK Footpath Improvements	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements	700
<b>Junction Improvements</b>		
Stadium East Junction	Junction Improvement Works	250
<b>Major Projects</b>		
A421 - Kingston Roundabout	The works are to design and deliver new highway between M1 J13 and Kingston Junction.	2,000
<b>Street Lighting</b>		
Dimming, Trimming & Column	Energy reduction works to residential street lighting	308
<b>Traffic Management</b>		
Street Safety - SJTS - St Monica's School Bus Layby Changes	Assessment and implementation of appropriate traffic management measures at identified school locations aimed at promoting safer journeys to schools. Undertake in accordance with Government directive, a review of all grid road speed limits.	10
Street Management - Castlethorpe Traffic Improvements	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	80
Street Management - Yardley Road, Olney, junction improvements	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	69
Street Management - Weston Road, Olney, junction improvements	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	78



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Street Management - Wolverton (Phase 2)	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	50
Bradwell Road, Bradville	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	10
Brooklands Road, Bletchley	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	20
Water Eaton Road, Bletchley	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	15
Cycle Hire Scheme in CMK	To purchase trial bikes for a proposed hire scheme.	29
V3 Jnc Dulverton Dr/Hawkshead Dr	A programme of works to improve Road Safety on Milton Keynes Public Highways.	154
Speed Limit changes (rural)	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	12
Heronsgate	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	10
Wyvern (Wolverton)	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	4



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Ousedale (NP)	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	6
Ashbrook	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	5
School '20' Zones	Assessment and implementation of appropriate traffic management measures at identified school locations aimed at promoting safer journeys to schools. Undertake in accordance with Government directive, a review of all grid road speed limits.	100
Princess Way Toucan Crossing	To install a new signalised pedestrian crossing as required by the planning obligation.	45
Responsive Accidents Schemes	A programme of works to improve Road Safety on Milton Keynes Public Highways.	80
Safer Journeys – schools, Redways,& walkways	The aim of the programme is to influence more sustainable means of transport for individuals by provisions of infrastructure geared towards walkways, cycle routes, cycle shelters and storage.	352
Cycle storage / hub – station square	Procure suitable portable building and install new information building at locations	50
School Cycle Shelters	Install new cycle shelters at 2 schools.	30
Responsive Traffic Management	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	120
Local Centres disabled bays	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	20
Newport Pagnell minor works	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	30
Bradwell Road Parking Scheme	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	68
Village Reviews	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	115



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Strategic Signing around the borough	Design and install new posts and strategic signs on trunk roads, A421,A509,A422	116
Regeneration work around Wolverton	Install new heritage lining and construct new paths on Church Street.	55
CMK Junction Improvements	At Saxon/Midsummer and Secklow/Avebury junctions install new signal heads and detector loops, new kerbing and line marking.	60
CCTV at strategic junctions	Install CCTV cameras on A1421, A509 & A422 to relay traffic data back to the centre.	40
CDS / UTMC / VMS	New software and common database software to control traffic data flow and install new VMS signs in CMK.	50
HGV Routing	Install new coloured signing for HGV's on strategic trunk routes.	40
<b>Play Area</b>		
West Bletchley Play Area and Open Space Improvements	This project sets out to enhance the open space inclusive of the children's play facilities, paths, signs, street furniture and landscaping including woodland in the vicinity of Bletchley Park, using Section 106 funding.	201
Play Area Improvement Fund	To provide and upgrade equipment in Borough play parks for public use.	100
Play Area Equipment	Renovation of existing play areas, removal of old equipment and surfaces that are in poor condition and replacement with new.	200
<b>Waste</b>		
New Waste Depot at Colts Holm Road, Old Wolverton	To build a new depot to house the Council's waste collection contractor and accommodate a continued high level of service to the growing population of Milton Keynes for the next 20 years. The buildings comprise a 700m2 steel -portal-framed workshop (excluding workshop equipment); and a 725m2 lightly serviced office building to accommodate admin, mess, welfare and offices.	3,312
MK Anaerobic Digester Gas Injection Plant	The Council currently has an existing capital project to procure a facility to treat household Bio waste (Kitchen and garden waste) which will incorporate Anaerobic Digestion (AD) as the core technology for treating the waste. This project will replace the conventional process with a more efficient method for dealing with the methane.	1,507
<b>Public Realm Total</b>		<b>34,501</b>



Finance, HR and Governance		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>Finance</b>		
Property Disposal Programme	Professional fees associated with rationalisation of property portfolio.	116
<b>Finance, HR &amp; Governance Total</b>		<b>116</b>

Public Access		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>ICT</b>		
ICT Asset Programme	Replacement of end of life ICT assets, these include Konica printers, PC's and laptops.	761
Improved Systems Integration - Local Land and Property Gazetteer and MKC line of business systems	Creating improved systems integration so that better and more joined up service delivery is achieved with better linkages between Council Services.	100
<b>Admin buildings</b>		
Replacements and Improvements Saxon Court	The roof to Saxon Court comprises 4 levels, 3 of which are failing and in critical need of enhancement through the installation of a new roof. Improvements to lifts and other enhancements as identified.	515
<b>Property</b>		
Non-School Education Properties	The non-schools education pot is primarily used to improve existing stock, including enhancements, conversions and renovations to either improve the efficiency of the stock or to bring it in line with modern legislation regarding DDA, Building Regulations and in particular address Health and Safety requirements.	600
<b>Public Access Total</b>		<b>1,976</b>





<b>Housing &amp; Community</b>		
<b>Scheme</b>	<b>Summary of Proposal</b>	<b>Gross Resource Allocation (All Years) £'000</b>
<b>Community Safety</b>		
Build a new CCTV Monitoring Room at the CMK Police Headquarters	The first phase of this project involves building a new CCTV monitoring room on land allocated within Milton Keynes Police Station. The second and third phase, requiring additional funding, would be to equip the room with new monitoring equipment.	692
<b>Regeneration</b>		
Fuel Poverty Contribution	Provision of upgraded boiler and heating systems in non-council properties which are not serviced by a communal boiler. In all situations the boiler will be upgraded with a more energy efficient boiler.	300
<b>Disabled Facilities Grant</b>		
Disabled Facilities Grants (12/13)	The project is to provide disabled adaptations within Council and other properties within the Borough of Milton Keynes. This will enable people to cope with their disabilities and allow them to continue to live in the property.	1,048
Disabled Facilities Grants	The project is to provide disabled adaptations within Council and other properties within the Borough of Milton Keynes. This will enable people to cope with their disabilities and allow them to continue to live in the property.	610
Support for Older & Disabled Persons - Adaptations	The project is to provide disabled adaptations within Council and other properties within the Borough of Milton Keynes. This will enable people to cope with their disabilities and allow them to continue to live in the property.	100
<b>Housing &amp; Community Total</b>		<b>2,750</b>



<b>Housing Revenue Account</b>		
<b>Scheme</b>	<b>Summary of Proposal</b>	<b>Gross Resource Allocation (All Years) £'000</b>
<b>Regeneration</b>		
Major Refurbishment Projects (12/13)	Upgrade of building elements in housing stock that present an urgent Health & Safety risk	1,630
Major Refurbishment Projects	Upgrade of building elements in housing stock that present an urgent Health & Safety risk	2,074
<b>Disabled Adaptations</b>		
Disabled Adaptations	The scheme is to provide disabled adaptations within Council owned properties. This will enable people to cope with their disabilities and allow them to continue to live in the property.	500
Support for Older & Disabled Persons - Adaptations	The project is to provide disabled adaptations within Council and other properties within the Borough of Milton Keynes. This will enable people to cope with their disabilities and allow them to continue to live in the property.	100
<b>Heating Installations</b>		
Renewables Fund	The investigation and installation of heating systems which make use of alternative means of heating other than communal gas systems.	994
Domestic Heating Installations	Provision of upgraded boiler and heating systems in domestic council properties which are not serviced by a communal boiler. In all situations the boiler will be upgraded with a more energy efficient boiler.	4,392
Renewables Fund	The investigation and installation of heating systems which make use of alternative means of heating other than communal gas systems.	653
<b>Window Upgrades</b>		
Windows Upgrades	Renew failing windows & doors that if not carried out will leave tenants with escalating fuel bills and homes in an unreasonable condition in line with the planned programme agreed by Cabinet in December 2010.	2,908
<b>Decent Homes Programme</b>		
Planned Improvements	To upgrade failing building elements of the HRA property portfolio	2,936
<b>New Build Programme</b>		
New Build Programme (12/13)	To build 15-20 wheelchair standard council-owned bungalows at former Briar Lodge site Stacey Bushes using a Registered Provider as Development Agent.	2,200
New Build Housing	The scheme is to invest in the building of new HRA homes	1,000
<b>Housing Revenue Account Total</b>		<b>19,387</b>





<b>Adult Social Care &amp; Health.</b>		
<b>Scheme</b>	<b>Summary of Proposal</b>	<b>Gross Resource Allocation (All Years) £'000</b>
<b>Performance Improvement</b>		
Development of Infrastructure to support new ways of working	Improving interfaces on the Framework I System.	100
<b>Social Care</b>		
Telecare	Telecare Project management Support/IT equipment e.g. sensors	170
Service Redesign	Telephone system to improve call handling of ASCAT team first point of contact/development of new ways of working	100
Intermediate Care	Improved IT Infrastructure/telephones/enhancements to flats/facilities	74
Health & Safety in Social Care Buildings	To address major health and safety issues within Adult Social Care buildings in accordance with the Health & Safety at Work Act.	35
Aids and Adaptations	Provides very specialist equipment for people with an identified need to assist them in keeping their independence.	65
<b>Adult Social Care &amp; Health Total</b>		<b>544</b>

## Public Health Programme

There are no current capital proposals in the 2013/14 Capital Programme



# GLOSSARY



### **Budget Requirement**

The amount the Council proposes to spend after contributions from reserves, income from fees and charges and specific grants. The budget requirement is financed by Revenue Support Grant, retained business rates, government grants and Council Tax.

### **Capital Charges**

A charge for the use of fixed assets in the provision of services. The charge comprises of depreciation plus notional interest. This reflects the fact that the asset value decreases as it ages and has a shorter useful life.

### **Capital Expenditure**

Expenditure on the creation, acquisition or enhancement of tangible fixed assets such as land, buildings, vehicles, plant or equipment, including IT equipment. Capital expenditure can include grants to third parties for eligible expenditure. Capital expenditure can be funded from revenue contributions, but capital funding cannot be spent on revenue expenditure.

### **Capital Programme**

The total list of schemes agreed by council, as part of the budget setting process for capital investment.

### **Capital Receipts**

The proceeds from the sale of fixed assets such as land and buildings. Capital receipts can be used to repay any outstanding debt on fixed assets or, to finance new capital expenditure, within rules set down by government. Capital receipts cannot, however, be used to finance revenue expenditure.

### **Chartered Institute of Public Finance and Accountancy (CIPFA)**

The professional accountancy body concerned with local authorities and the public sector.

### **Collection Fund**

The Collection Fund is a statutory fund set up under the provisions of the Local Government Finance Act 1988. It includes the transactions of the charging Authority in relation to Non-Domestic Rates and Council Tax and illustrates the way in which the fund balance is distributed to preceptors and the General Fund.

### **Council Tax**

A tax on domestic property set by local authorities and based on the value of the property within eight bands, A to H.

### **Council Tax Requirement**

The amount of net Council expenditure required to be funded from Council Tax.

### **Dedicated Schools Grant**

A ring-fenced government grant to support individual schools and academies and other pupil related expenditure managed by Children and Families Service Groups.

### **Earmarked Reserves**

These are reserves set aside for a specific purpose, or type of expenditure.

### **General Fund (GF)**

This is the main revenue account of the council. Day to day transactions are conducted through this account, with the exception of those relating to the Housing Revenue Account, Collection Fund or any trust funds held by the council.

### **General Fund Balance**

A reserve based on an evaluation of risk, to provide cover for any unforeseen events (e.g. disaster recovery events) which would have a financial impact to the Council's General Fund.

### **Housing Revenue Account (HRA)**

The Local Government and Housing Act 1989 requires each local housing authority to keep a separate account for all transactions relating to housing tenants provided by the council. This is termed the Housing Revenue Account.



### **Housing Revenue Account Balance**

A reserve based on an evaluation of risk, to provide cover for any unforeseen events (e.g. an increase of urgent housing repairs and maintenance) which would have a financial impact to the HRA.

### **Investments**

Deposits with institutions approved in line with the Council's Treasury Management Strategy.

### **Levies and Levying Bodies**

Levies are payments that a local authority is required to make to a particular body (a levying body). Levying bodies are defined in Section 117(5) of the Local Government Finance Act 1988. In the case of Milton Keynes Council, the Environment Agency and the Buckingham and River Ouzel Internal Drainage Board both charge levies through the Council.

### **Local Government Finance Settlement**

Confirmation of government funding allocations for local authorities over a set period of time.

### **Milton Keynes Development Partnership (MKDP)**

A limited liability partnership set up by Milton Keynes Council to facilitate Milton Keynes' continued growth and economic success by promoting the development of land assets purchased from the HCA, in line with the Council's Corporate Plan and Economic Development Strategy.

### **Milton Keynes Service Partnership (MKSP)**

On 1<sup>st</sup> January 2013, 650 staff transferred from Mouchel to the council-owned Limited Liability Partnership, Milton Keynes Service Partnership.

This will facilitate the delivery of efficient support services to the Council and provide new opportunities for innovation and flexibility moving forwards.

### **Milton Keynes Tariff**

Developer contributions for each new house or commercial property built within Milton Keynes Urban Development Area.

This funding is used to invest to support Milton Keynes future infrastructure requirements.

### **Net Expenditure**

The total amount of expenditure incurred, reduced by the total amount of income received.

### **Objective Analysis**

An analysis of expenditure and income by service area, for example Children's Services, Learning Disability.

### **Pension Fund**

An employees' pension fund maintained by an authority, or a group of authorities, in order primarily to make pension payments on retirement of participants. It is financed from contributions from the employing authority, the employee and investment income.

### **Precepting Authorities**

Those authorities that are not billing authorities (i.e. do not collect Council Tax) precept upon the billing authority, who then collect on their behalf – Police and Crime Commissioner, Buckinghamshire & Milton Keynes Fire Authority and the Parishes that precept upon Milton Keynes Council.

### **Prudential Code**

The Prudential Code for Capital Finance in Local Authorities is the code of practice drawn up by the Chartered Institute of Public Finance and Accountancy (CIPFA) to underpin the requirements of the Local Government Act 2003 in respect of an authority's duty to determine an affordable borrowing limit.

### **Recharges**

The Best Value Accounting Code of Practice requires councils to determine the full cost of services, by allocating overheads to these services.



### **Reserves**

Amounts set aside to fund possible future expenditure.

### **Retained Business Rates**

The amount of business rates an individual authority retains (after adjustments) to fund Council services.

### **Revenue Support Grant (RSG)**

Government funding which provides general support for Council services.

### **Section 106 (S106)**

Section 106 of the Town and Country Planning Act 1990 allows local authorities to enter into a legally-binding agreement or planning obligation with a landowner in association with the granting of planning permission. These agreements are a way of supporting the provision of services and infrastructure, such as highways, recreational facilities, education, health and affordable housing.

### **Service Expenditure Reporting Code of Practice (SERCOP)**

The guidance used to demonstrate Best Value in the provision of services to the community and financial reporting to stakeholders.

### **Subjective Analysis**

An analysis of expenditure and income by type of transaction, for example salaries costs, premises costs.

### **Tax Base**

The estimated total number of properties within the local authority area expressed in terms of band D equivalents, (incorporating various discounts and deductions) and is the basis for individual precepting authorities to calculate their Council Tax Requirement. The estimated Tax Base for the following year is approved by cabinet on an annual basis.

### **Treasury Management**

The management of an organisation's investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.