



REVENUE BUDGET 2014/15 CAPITAL PROGRAMME 2014/17

For the year 1st April 2014 - 31st March 2015



Foreword

Welcome to the 2014/15 edition of the Milton Keynes Council Budget Book, setting out the council's planned use of resources to achieve its policy objectives. It brings together core budget data and highlights key issues facing the council in the 2014/15 financial year.

The council's Corporate Plan sets out a vision and desired outcomes for Milton Keynes, together with a series of priority actions to provide a shared framework for both the council and its partner organisations. The plan has recently been refreshed to update for the changing local and national environment and to articulate how the council is responding to these changes.

The Budget for the council has been formulated to ensure that the resources available support priorities set out in the Corporate Plan. The key themes are:

World Class MK – we aim to increase the international and national standing of Milton Keynes by building on our strengths and unique qualities so that businesses and people are attracted to live and work here as well as stay.

Living in MK – our aim is that all those living in Milton Keynes should enjoy happy and fulfilled lives, and be safe from harm and neglect and achieve their full potential. We aim to have strong communities with a sense of pride and to strive to meet the ambitions and needs of local citizens.

Working in MK – we aim to bring people, jobs and industries to Milton Keynes to improve the strength and resilience of the local economy. We also aim to improve the skills and opportunities of all people in Milton Keynes and help them into work.

Visiting MK – we aim to make Milton Keynes a premier visitor destination with a safe and effective transport system which is accessible regionally, nationally and internationally.

Cleaner, Greener, Safer and Healthier MK – we aim to improve health and well-being, reduce health inequalities and work with partners to reduce crime and disorder to improve the quality of life in Milton Keynes. We will also aim to improve the range and quality of housing and embrace the open green spaces.

The budget has been determined against a background of tough economic conditions and continued, significant reductions in local government funding.

In order for the council to be financially sustainable, while still delivering the council's aspirations as set out in the Corporate Plan, meet its statutory requirements and also be attentive to the needs of its communities, we have developed a new financial strategy as a framework for managing our resources over the medium-term.

The financial strategy supports a strategic shift in the focus of the organisation; focusing on a more entrepreneurial / commercial approach to service delivery, while still continuing to make savings through driving down costs, reducing overheads and improving the overall efficiency of the council.

The council has recently consulted local people on specific budget proposals. The findings from this consultation were considered by our Councillors to inform their decision regarding the budget for the 2014/15 financial year.

The proposed changes to services are set out in this Budget Book. This publication, together with the Corporate Plan, can be found on Milton Keynes Council's website www.milton-keynes.gov.uk.

Tim Hannam

Corporate Director - Resources



CONTENTS

1. Financial Vision and Strategy	2
2. Government Revenue Funding	3
3. Unavoidable Pressures	4
4. Medium Term Financial Planning (MTFP)	6
5. Budget Monitoring	7
6. Revenue Budget 2014/15, General Fund and Council Tax Summary	8
7. General Fund: Objective Summary	9
8. General Fund: Subjective Summary	10
9. General Fund: Analysis by Service Group	11
10. Service Group Totals	12
11. One-off Expenditure & Funding	14
12. Staffing Analysis	15
13. How was the 2014/15 Council Tax Calculated?	16
14. Derivation of the Council Tax Requirement	17
15. Council Tax	18
16. Comparison of surrounding areas Council Tax	19
17. Specific Grants	20
18. Recharge Methodology	21
19. Service Group Revenue Budgets:	
Corporate Core	23
Planning & Transport	39
Children & Families: Integrated Support and Social Care	55
Children & Families: Education, Effectiveness and Participation	77
Public Realm	101
Finance, HR & Governance	139
Public Access	159
Housing and Community	175
Housing Revenue Account	189
Adult Social Care & Health	195
Public Health	217
Debt Financing	225
20. Capital Programme 2014/15	229
21. Capital Proposals	248
22. Glossary	263



1. Financial Vision and Strategy

Financial Vision

The council's financial vision is as follows:

"To achieve a stable financial position going forward where:

- Finances are aligned to our key priorities
- We have reliable and robust financial information
- Management of resources is well controlled and effective throughout the year"

Financial Strategy

The council has developed a financial strategy in order to address the continued, significant year on year funding reductions and the increasing demand for council services, which is mainly as a result of rising demographics and new legislative pressures. This strategy provides a fiscal framework for the transformation of services based on a more entrepreneurial / commercial approach, and to support planned reductions in controllable expenditure through continued cost and efficiency programmes, which will ensure the council is financially sustainable over the medium-term.

The following managerial actions are aligned to the delivery of the council's financial strategy:

- A comprehensive consideration of all operations to ensure that the council is delivering a service offer that reflects the needs and aspirations of residents, at a cost that represents value for money.
- Improvement in Procurement processes to focus on large and medium sized contracts, to identify opportunities for cost reduction or re-scoping of services.
- All service areas will continue to identify material opportunities for efficiency, whether through more e-enabled services, better internal processes, or reviewing the activities currently being undertaken to ensure that all resources are being used as effectively as possible.
- The Milton Keynes Service Partnership is developing significant trading opportunities that will generate income in support of the council's revenue budget.
- Income generation is being pursued as a significant opportunity for the council. To ensure statutory charging for services are appropriate and cover costs, while discretionary services are considering their charging compared to the market rate.
- In a number of areas the council will undergo major transformation, or progress new and innovative approaches.
- A consideration of what services could be delivered more efficiently by others, whether parish or town councils, voluntary organisations or private sector providers.
- A pay and reward project that is looking at current staff terms and conditions to streamline and modernise current processes.
- As the council changes shape, role and seeks further cost reduction, a review of the workforce which will secure further management savings, by streamlining roles and adjusting spans of control as appropriate.
- Rationalisation of the Council's assets to provide maximum value for money in planned asset usage, disposal and regeneration activities, while also generating new income streams from available assets, particularly through the delivery of the Milton Keynes Development Partnership Business Plan.
- Finally, all services are being asked to identify areas where services could be changed, or reduced in line with the council priorities, as set out in the Corporate Plan.



Key Financial Principles

This financial vision and strategy is underpinned by the following key financial principles:

- Emerging pressures are managed within existing cash limits.
- Spending is aligned to key priorities as set out in the Corporate Plan.
- Income is only included in budget where supported by robust proposals and is deliverable.
- Future liabilities are anticipated.
- Budgets are sustainable.
- Base Budget / One-off expenditure / Capital expenditure are distinguished.
- Savings proposals are supported by project plans and the impact on service delivery is clear.
- The allocation of capital resources is separate from expenditure approval.
- Capital and revenue planning needs to be integrated to ensure implications are fully anticipated.
- The use of specific grant funding does not lead to revenue budget pressures.
- The council's Reserves (and other one-off resources) are not to be used to balance the on-going pressures in the budget. Earmarked reserves are used for specific one-off purposes to support the delivery of corporate objectives and to mitigate risks.

2. Government Revenue Funding

The Local Government Resource Review has changed the way that in which funding is received by Local Government from Central Government. Rather than receiving a fixed Formula Grant; Government funding is distributed through a combination of retained Business Rates, an additional payment through Revenue Support Grant and a specific grant to fund central education services.

These changes, however do lead to greater uncertainty, and expose the council to in-year funding risks.

The table below summarises Milton Keynes Council's Government forecast funding over the medium term, following assumptions about total Government funding based on the final Local Government Finance Settlement for 2014/15 and 2015/16 and national headline spending totals for future years (source MTFP February 2014).

	2014/15 £m	2015/16 £m	2016/17 £m	2017/18 £m	2018/19 £m
Revenue Support Grant	(49.910)	(35.533)	(26.435)	(17.627)	(9.100)
Retained Business Rates	(42.242)	(43.096)	(43.950)	(44.821)	(45.692)
Education Services Grant	(3.254)	(2.492)	(2.017)	(1.609)	(1.202)
Total Government Funding	(95.406)	(81.121)	(72.402)	(64.057)	(55.994)
Reduction in Government Funding	9.823	14.285	8.719	8.344	8.063
Percentage Reduction	9.30%	15.00%	10.70%	11.50%	12.60%



Income & Funding Risks

There are a number of issues that will affect the council's funding over the medium term. These will be monitored to inform both in year budget monitoring and future medium term planning. These issues include the following:

- The Localisation of Business Rates means that while the council retains a proportion of its Business Rates it collects as funding; successful appeals and changes to businesses will provide a significant risk on the value of Business Rates collected, which will impact on the council's level of funding.
- The Local Council Tax Reduction Scheme and the Government's Welfare Reform agenda leads to greater uncertainty in the rate of Council Tax collection other levels of customer charged income.
- Further reductions to the Revenue Support Grant as a result of the Government responding to the worsening economic climate.
- The number of schools becoming academies and the pace of conversion. For every pupil that transfers to an academy setting, the council loses £113 of funding; this will affect both the 2014/15 position and future years, which will be in addition to the Government's intention to reduce this funding by a further 20% from 2015/16.

3. Unavoidable Pressures

Meeting Unavoidable Pressures

The council has identified a number of demographic and economic issues which will have a budgetary impact at both a corporate and service level. These include:

- A significant increase in the number of older people and children living in the town, which is estimated at;
 - 45% increase in over 65 year olds over the next 6 years, increasing eligible need for adult social care provision.
 - 16% increase in children and young people aged 0–19 years over the next 10 years, at approximately 1,000 a year. This increase in pupils and children in Milton Keynes will impact across all areas of Children's Services; from the number of school places that are required to the number of children placed in care.
- Waste collection cost increases of 1.59%, due to the number of new properties.
- An increase in the cost of insurance liabilities within a number of service areas.

Sustainability Items

The council's budget principles require provision for future liabilities. There are a number of key issues which require future financial provision. In order to smooth the future impact of these known liabilities, these items are being built into the revenue budget on an incremental basis in advance of when costs will be incurred. This means funding will be available in the base budget position when required, but these items will be used on a one-off basis in the interim to fund one-off pressures. These items have been treated as follows:

Pension Fund Contributions – The Pension Fund is administered by Buckinghamshire County Council. On a national level, the Government entered into a programme of reform of all public sector pension schemes. Agreement has been reached between the Local Government Association and trade unions on the core parameters of a revised scheme which will be introduced in April 2014.

The actuary has provided a high level indication of the results of the triennial revaluation which is based on the regulations issued to date and will be providing further detail directly relating to Milton Keynes Council. This revaluation will form the basis for updating pension costs for the three years commencing 2014/15. In recognition of a potential increase in the pension fund liability (particularly as a result of investment market uncertainty, and the impact of falling staff numbers on meeting the existing deficit on the Local Government Pension Scheme), an increase of 1% of pay costs has been included in the base budget for all future years.



Residual Waste Treatment Project – In May the council agreed to proceed to the financial close of the project. This agreement commits the council to funding a Residual Waste Treatment Facility through prudential borrowing from 2016/17. The final cost to the council will not be confirmed until borrowing is undertaken in 2016/17, as interest rate changes will affect the debt cost.

This sustainability item includes an additional budget for £0.5m in 2014/15 and £1.3m in 2015/16 and 2016/17 to ensure sufficient resources are available to meet the anticipated debt cost. Overall this project is cheaper than continuing to landfill at current volumes. It is also anticipated this facility may become income generating for the council in future years.

Prudential Borrowing for Highways and Infrastructure – In order to address the long-term repair and maintenance issues surrounding the council's highways asset base, an additional amount of £1m has been set aside in 2014/15. This funding is proposed to enable the council to fund prudential borrowing to address its infrastructure replacement issues. Contributions going forward to 2018/19 will increase by an additional £0.3m, in line with the long-term strategy for infrastructure. The programme of works and the use of this funding were approved by the Cabinet in July 2012.

Providing for these future liabilities is sound financial management and ensures that we are anticipating our future funding demands and making sustainable provision in our budget planning forecasts. The major benefit is that the council smoothes the introduction of these new liabilities into the base budget in advance of their occurrence, whilst allowing the resources to be either held on the Balance Sheet to further manage the impact of the change or to be used as a resource to fund one-off expenditure pressures.

In addition to the items above, in 2016/17 the Government has announced a significant increase to employers National Insurance as a result of Pension Reforms. This adds £2.2m to the sustainability items in 2016/17.

As the council identifies other major long-term funding liabilities, the need for additional investment through sustainability items will be considered.



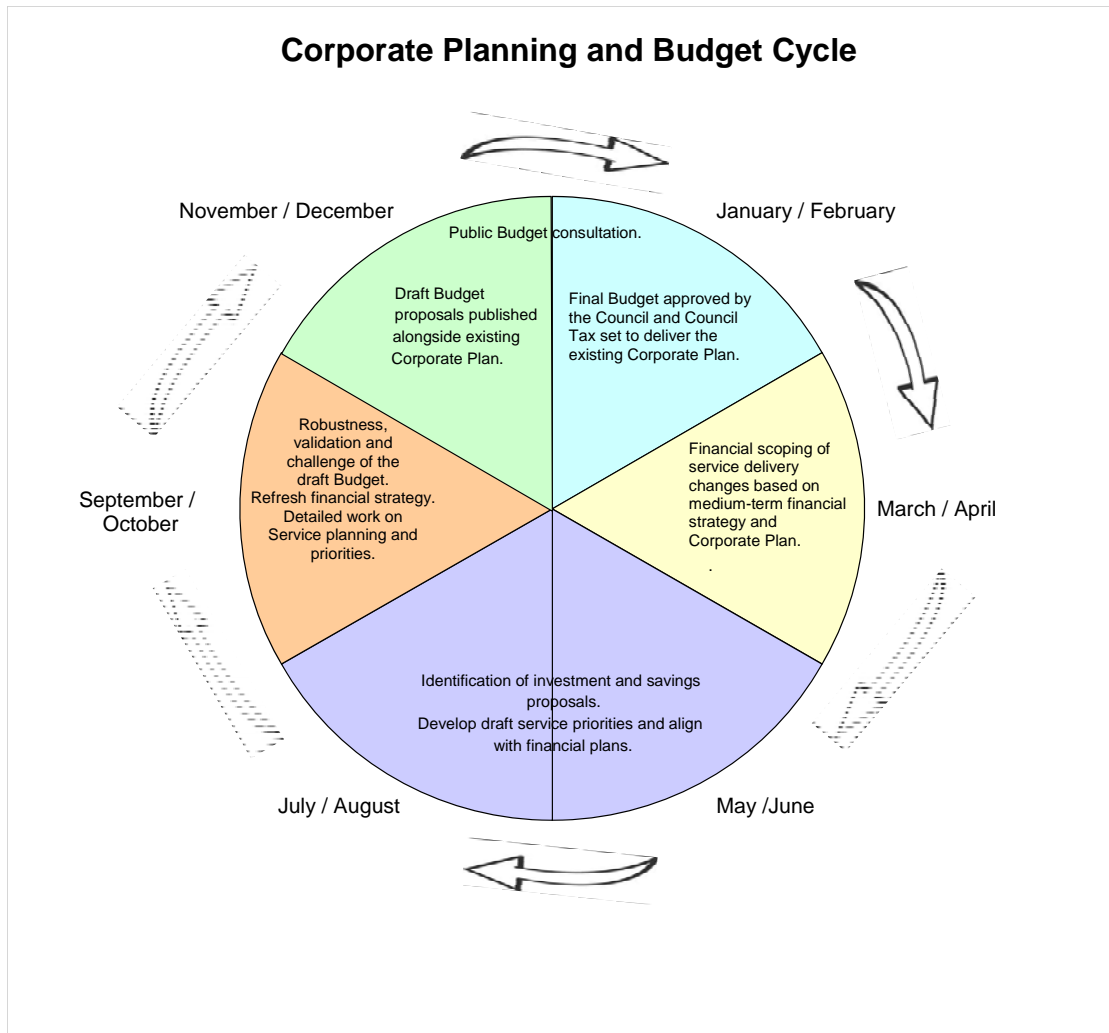
4. Medium Term Financial Planning

The Medium Term Financial Plan (MTFP) produces a multi-year framework for future resource allocation, looking further ahead than the next annual budget, in order to support the strategic planning of the council.

Medium Term Financial Planning is an integrated process aligned with the corporate and service planning process. This is to ensure that the annual budget reflects the priorities of the council, and that service plans explain consistently how priorities will be delivered, and the resulting outcomes, within the resources available.

The council's MTFP is regularly updated throughout the year to refresh financial strategy, key financial principles, service issues and budget assumptions in order to form a financial management framework. This framework is then used to produce a rolling medium-term financial forecast position which informs the annual budget setting process, to ensure the council's resources are managed effectively and prioritised to deliver the aspirations of the council, as set out in the Corporate Plan.

The table below summarises the 2014/15 Corporate and Budget planning process:



Medium-term Financial Plan Forecast

The indicative MTFP 2014/15 to 2018/19 Forecast (assuming annual Council Tax increase of 0% in 2014/15 and 2% from 2015/16) as approved by the Cabinet in February 2014 is as follows:



	2014/15	2015/16	2016/17	2017/18	2018/19
	£m	£m	£m	£m	£m
Technical Adjustments / Base Budget Changes	0.341	0.660	0.364	0.369	0.374
Pay Inflation	1.104	1.388	2.479	2.565	2.630
Contractual Inflation	1.808	1.825	1.652	1.544	1.476
Goods and Services	0.000	0.295	0.534	0.663	0.698
Income Changes	(0.429)	(0.412)	(0.405)	(0.421)	(0.427)
Debt Financing	0.058	0.897	0.646	0.001	0.001
Inflationary Pressures	2.882	4.652	5.270	4.721	4.751
Demography	1.314	1.522	1.582	1.582	1.582
Legislative Change	0.285	0.207	0.390	0.000	0.000
General	0.887	0.307	0.122	0.000	0.000
Member Driven	0.000	0.000	0.000	0.000	0.000
Corporate Budget Pressures	2.250	2.330	4.395	1.000	1.000
Other Pressures	4.736	4.366	6.489	2.582	2.582
One-off Pressures	6.319	4.120	3.881	3.786	3.786
Government Funding Reduction (net of Council Tax Freeze Grant 2014/15 & 2015/16)	8.890	14.242	8.976	8.344	8.063
Total Pressures	22.827	27.380	24.615	19.433	19.182
Commissioning/efficiency	(5.408)	(0.605)	(0.100)	(0.040)	0.000
Service Re-design	(5.896)	(3.115)	(0.423)	(0.049)	0.000
Income Growth for Charged Services	(0.203)	0.000	(0.030)	0.000	0.000
Service Reduction	(0.157)	(0.167)	0.000	0.000	0.000
Overhead Reduction	(3.088)	(2.117)	(1.467)	(0.250)	0.000
Additional Income	(1.756)	(2.996)	(3.079)	(3.164)	(3.251)
Use of one-off funding for one-off pressures	(6.319)	(4.120)	(3.881)	(3.786)	(3.786)
Total Savings	(22.827)	(13.120)	(8.980)	(7.289)	(7.037)
Total current Gap	0.000	14.260	15.635	12.144	12.145
Cumulative Gap	0.000	14.260	29.895	42.039	54.186

Risk Management

A critical element of medium term financial planning is to ensure that the financial consequences of risk are adequately reflected in the council's finances. All of the main risks that face the council are included in a risk register, which reflects the likelihood of the risk happening, the potential financial implications and the controls in place to attempt to mitigate the consequences.

5. Budget Monitoring

Income and expenditure is closely monitored throughout the year and compared to the budget. Regular monitoring reports are presented to Cabinet, detailing the overall revenue and capital performance against budget, forecasting the likely outturn position and explaining the reasons for any significant variations.

Expenditure must be contained within budgets agreed by full Council for each Service Group (i.e. their cash limits). Any expenditure variation from the agreed budgets is only permitted if virement rules governing the transfer of funds from one budget to another have been followed.

Income levels from customer fees and charges are assessed throughout the year and reviewed against targeted levels, to ensure the council has effective charging policies.

In addition the regular monitoring reports will continue to include an indication of financial risk associated with the savings proposals within the budget.



6. Revenue Budget 2014/15, General Fund and Council Tax Summary

	Budget 2014/15 £'m	Band D Council Tax £
BUDGET EXPENDITURE 2013/14	203.146	
Inflationary increases	3.559	
Demographic Growth	1.314	
Other Pressures	3.422	
Savings/Income Proposals	(14.752)	
Increase in Parish Costs	0.375	
BUDGET EXPENDITURE 2014/15	197.064	1,424.38
Funded From:		
Revenue Support Grant	(49.910)	
Retained Business Rates	(42.242)	
Council Tax (including parish precepts)	(91.875)	
Council Tax Freeze Grant	(0.995)	
Central Education Grant	(3.254)	
Public Health Grant	(8.788)	
TOTAL FINANCING	(197.064)	



7. General Fund: Objective Summary

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
SERVICE BUDGETS			
Corporate Core	766,306	674,954	1,025,430
Planning & Transport	2,057,732	2,102,831	776,406
Children & Families: Integrated Support and Social Care	50,770,835	51,810,376	39,041,621
Children & Families: Education, Effectiveness and Participation	21,601,376	20,745,150	30,953,166
Public Realm	45,905,165	46,423,515	44,384,777
Finance, HR & Governance	10,701,573	10,191,409	8,105,786
Public Access	1,727,536	2,249,649	(630,118)
Housing and Community	2,017,296	2,236,430	1,747,326
Adult Social Care & Health	60,593,315	60,909,274	60,948,020
Public Health	7,988,999	7,988,999	8,785,305
Net Cost of Services	204,130,133	205,332,587	195,137,719
LEVIES			
Flood Defence	131,821	131,821	131,926
Drainage Board	306,801	306,801	312,160
Total Levies	438,622	438,622	444,086
DEBT FINANCING AND INTEREST CHARGES			
	19,261,300	17,911,245	18,798,592
ASSET RENTALS/DEPRECIATION INCLUDED IN SERVICE BUDGETS			
	(33,621,618)	(33,621,618)	(32,562,708)
CORPORATE ITEMS			
Pay & Energy Inflation	0	0	1,395,000
Corporate Savings	0	0	(1,393,000)
Other Corporate items	1,035,129	747,000	717,325
Sustainability Items	6,414,000	6,414,000	8,664,000
Total Corporate Items	7,449,129	7,161,000	9,383,325
BUDGET REQUIREMENT			
	197,657,566	197,221,836	191,201,014
Parish Precepts	5,488,134	5,488,134	5,863,400
TOTAL EXPENDITURE			
	203,145,700	202,709,970	197,064,414
Council Tax	(89,927,700)	(89,927,700)	(91,875,400)
Council Tax Freeze Grant	0	0	(995,014)
Revenue Support Grant	(61,023,000)	(61,023,000)	(49,910,000)
Retained Business Rates	(40,596,000)	(40,596,000)	(42,242,000)
Central Education Grant	(3,610,000)	(3,610,000)	(3,254,000)
Public Health Grant	(7,989,000)	(7,989,000)	(8,788,000)
TOTAL FUNDING			
	(203,145,700)	(203,145,700)	(197,064,414)
(SURPLUS) / DEFICIT			
	0	(435,730)	0

*Based on Period 10 - January 2014



8. General Fund: Subjective Summary

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
<u>Expenditure</u>			
Employee Costs	74,939,010	73,321,241	71,385,121
Premises Costs	13,330,357	12,731,172	12,752,687
Transport Costs	15,167,645	15,430,174	14,907,896
Supplies & Services	149,624,028	154,798,786	148,928,940
Third Party Payments / Transfers	327,756,084	329,933,693	267,403,494
Services received from other Service Groups	10,920,013	15,507,033	9,638,810
TOTAL EXPENDITURE	<u>591,737,137</u>	<u>601,722,099</u>	<u>525,016,948</u>
<u>Income</u>			
Government Grants	(330,284,085)	(332,303,938)	(270,911,621)
Other Grants & Contributions	(11,924,347)	(12,534,243)	(11,669,523)
Fees & Charges	(43,360,851)	(43,182,165)	(43,168,259)
Services provided to other Service Groups	(20,525,352)	(21,187,359)	(19,536,425)
TOTAL INCOME	<u>(406,094,635)</u>	<u>(409,207,705)</u>	<u>(345,285,828)</u>
Contributions to Reserves	435,000	458,875	435,000
(Transfer from) Reserves	(1,455,698)	(5,260,530)	(1,364,041)
NET CONTROLLABLE EXPENDITURE	<u>184,621,804</u>	<u>187,712,739</u>	<u>178,802,079</u>
Capital Charges	23,390,663	19,863,998	22,896,072
Allocation of Central and Departmental Overheads	(4,866,767)	(4,866,767)	(4,633,737)
NET EXPENDITURE	<u>203,145,700</u>	<u>202,709,970</u>	<u>197,064,414</u>
TOTAL FUNDING	<u>(203,145,700)</u>	<u>(203,145,700)</u>	<u>(197,064,414)</u>
(SURPLUS) / DEFICIT	<u>0</u>	<u>(435,730)</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



9. General Fund: 2014/15 Budget Analysis by Service Group

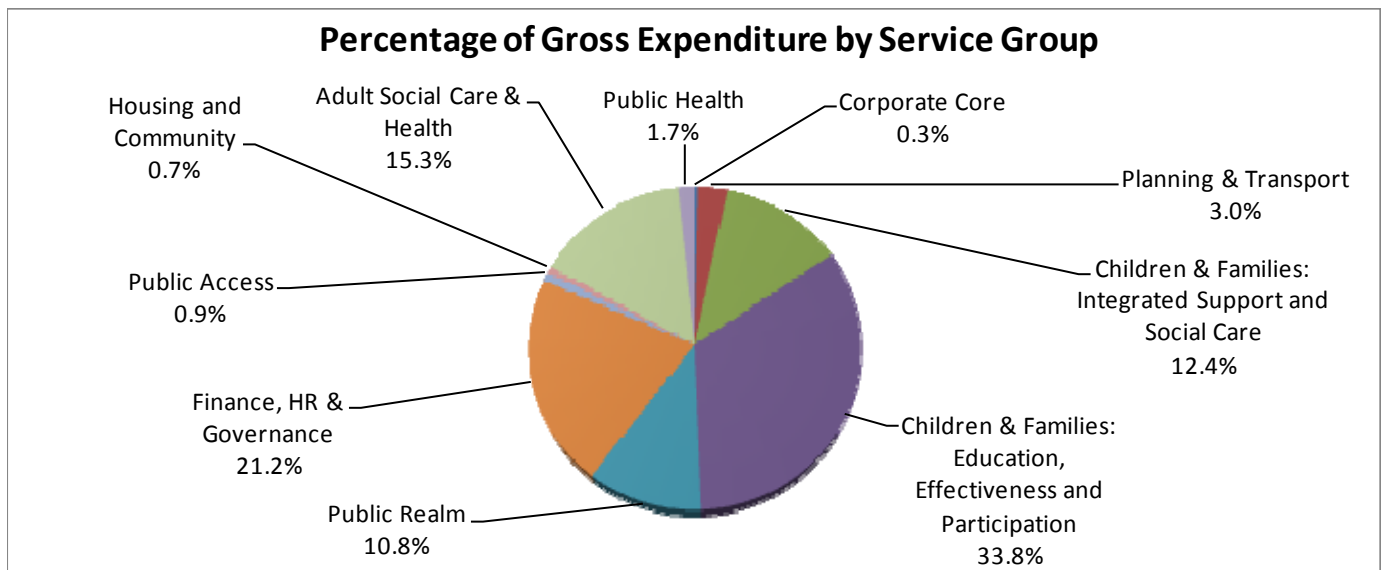
	Corporate Core	Planning & Transport	Children & Families: Integrated Support and Social Care	Children & Families: Education, Effectiveness and Participation	Public Realm	Finance, HR & Governance	Public Access	Housing and Community	Adult Social Care & Health	Public Health	Debt Financing	Assets Management	Precepts	Corporate codes	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employee Costs	2,050	3,167	19,580	8,840	9,504	3,709	770	1,097	20,203	1,195	0	0	0	1,269	71,385
Premises Costs	0	240	657	1,261	7,408	506	2,020	110	310	8	0	0	0	234	12,753
Transport Costs	6	7,426	542	3,902	2,055	237	11	14	708	6	0	0	0	0	14,908
Supplies & Services	420	2,304	6,254	15,684	21,408	27,640	2,638	1,763	55,206	7,316	55	0	0	8,242	148,929
Third Party Payments / Transfers	0	0	32,270	129,772	0	99,062	0	47	0	0	0	0	5,863	389	267,403
Services received from other departments	110	148	665	1,849	3,475	271	1,332	79	1,585	125	0	0	0	0	9,639
TOTAL EXPENDITURE	2,585	13,286	59,967	161,308	43,850	131,424	6,771	3,111	78,012	8,650	56	0	5,863	10,133	525,017
Government Grants	0	0	(25,796)	(144,477)	(37)	(100,236)	(48)	0	(317)	0	0	0	0	0	(270,912)
Other Grants & Contributions	0	(379)	(415)	0	0	(1,147)	(457)	(500)	(8,771)	0	0	0	0	0	(11,670)
Fees & Charges	(253)	(14,108)	(530)	(4,593)	(6,335)	(2,021)	(2,228)	(592)	(11,036)	(88)	(1,384)	0	0	0	(43,168)
departments	(346)	(541)	(431)	(988)	(7,229)	(2,327)	(2,646)	(723)	(984)	0	(3,015)	0	0	(306)	(19,536)
TOTAL INCOME	(599)	(15,029)	(27,172)	(150,059)	(13,601)	(105,731)	(5,379)	(1,816)	(21,108)	(88)	(4,399)	0	0	(306)	(345,286)
Contributions to Reserves	0	0	0	0	0	435	0	0	0	0	0	0	0	0	435
(Transfer from) Reserves	0	0	0	(133)	0	(220)	0	0	(1,011)	0	0	0	0	0	(1,364)
NET CONTROLLABLE EXPENDITURE	1,986	(1,743)	32,795	11,116	30,249	25,909	1,393	1,295	55,893	8,562	(4,343)	0	5,863	9,827	178,802
Capital Charges	39	490	1,548	15,890	11,469	210	2,684	32	201	0	22,896	(32,563)	0	0	22,896
Allocation of Central and Departmental Overheads	(999)	2,029	4,699	3,947	2,666	(18,013)	(4,706)	420	4,854	223	246	0	0	0	(4,634)
NET EXPENDITURE	1,025	776	39,042	30,953	44,385	8,106	(630)	1,747	60,948	8,785	18,799	(32,563)	5,863	9,827	197,064



10. Service Group Totals

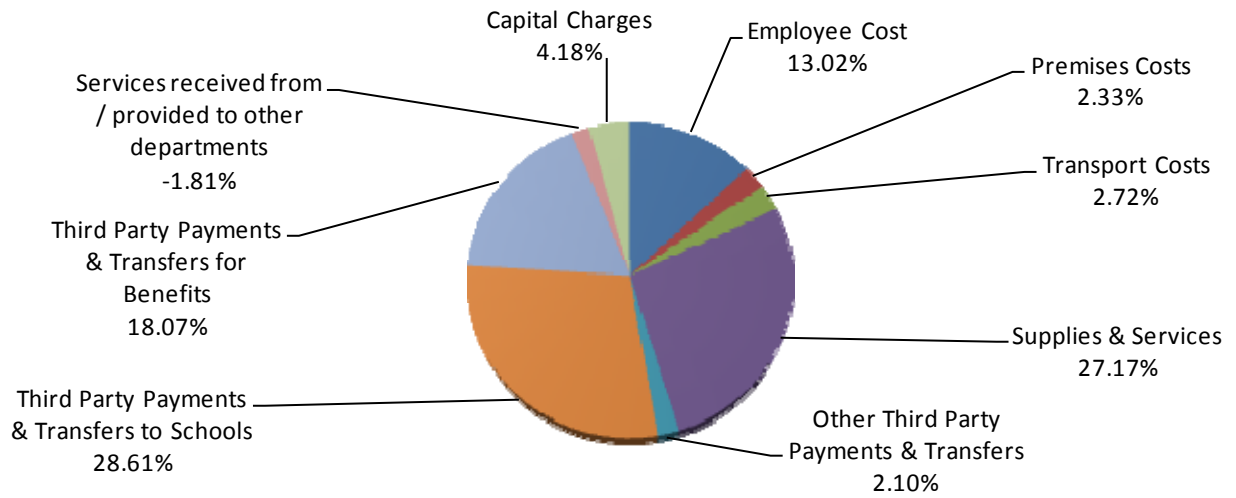
	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
Corporate Core	1,574,149	1,482,858	1,624,628
Planning & Transport	16,592,249	16,514,040	15,805,012
Children & Families: Integrated Support and Social Care	63,745,977	66,662,610	66,213,672
Children & Families: Education, Effectiveness and Participation	245,106,990	244,473,096	181,011,855
Public Realm	59,668,508	62,545,292	57,985,673
Finance, HR & Governance	118,679,344	119,656,957	113,836,325
Public Access	7,296,957	6,954,469	4,748,760
Housing and Community	3,830,504	4,391,154	3,563,242
Adult Social Care & Health	81,270,539	81,559,511	82,056,141
Public Health	8,077,219	8,101,723	8,873,305
Gross Service Group Expenditure Budget	605,842,436	612,341,710	535,718,613
Government Grants	(330,284,085)	(332,303,938)	(270,911,621)
Other Grants & Contributions	(11,924,347)	(12,534,243)	(11,669,523)
Fees & Charges	(41,976,961)	(41,798,275)	(41,784,179)
Services provided to other departments	(17,526,910)	(20,372,667)	(16,215,571)
Gross Service Group Income Budget	(401,712,303)	(407,009,123)	(340,580,894)
Net Cost of Services	204,130,133	205,332,587	195,137,719
Levies	438,622	438,622	444,086
Debt Financing and Interest Charges	19,261,300	17,911,245	18,798,592
Asset Rentals/Depreciation	(33,621,618)	(33,621,618)	(32,562,708)
Corporate items	7,449,129	7,161,000	9,383,325
Parish precepts	5,488,134	5,488,134	5,863,400
Net Expenditure	203,145,700	202,709,970	197,064,414

*Based on Period 10 - January 2014





Percentage of Gross Expenditure by Subjective Type





11. One-off Expenditure & Funding

In total the following one-off resources are available to use in the 2014/15 to fund one-off expenditure items:

	Total £
Use of Sustainability Items	(4,378,000)
One-off funding not required	(194,000)
Budget Rollovers not required	(193,000)
Waste project - office costs not required	(354,000)
Release of Other Reserves	(100,000)
Return of New Homes Bonus top slice arising from Provisional Settlement	(100,000)
Collection Fund Surplus	(1,000,000)
Final Settlement Surplus	(10,000)
2013/14 Forecast general fund underspend (as per P10 budget monitoring)	(435,000)
Total One-off Funding	<u>(6,764,000)</u>
One-off Pressures	6,979,000
One-off Savings	(215,000)
Total One-off Expenditure	<u>6,764,000</u>
Total	<u><u>0</u></u>



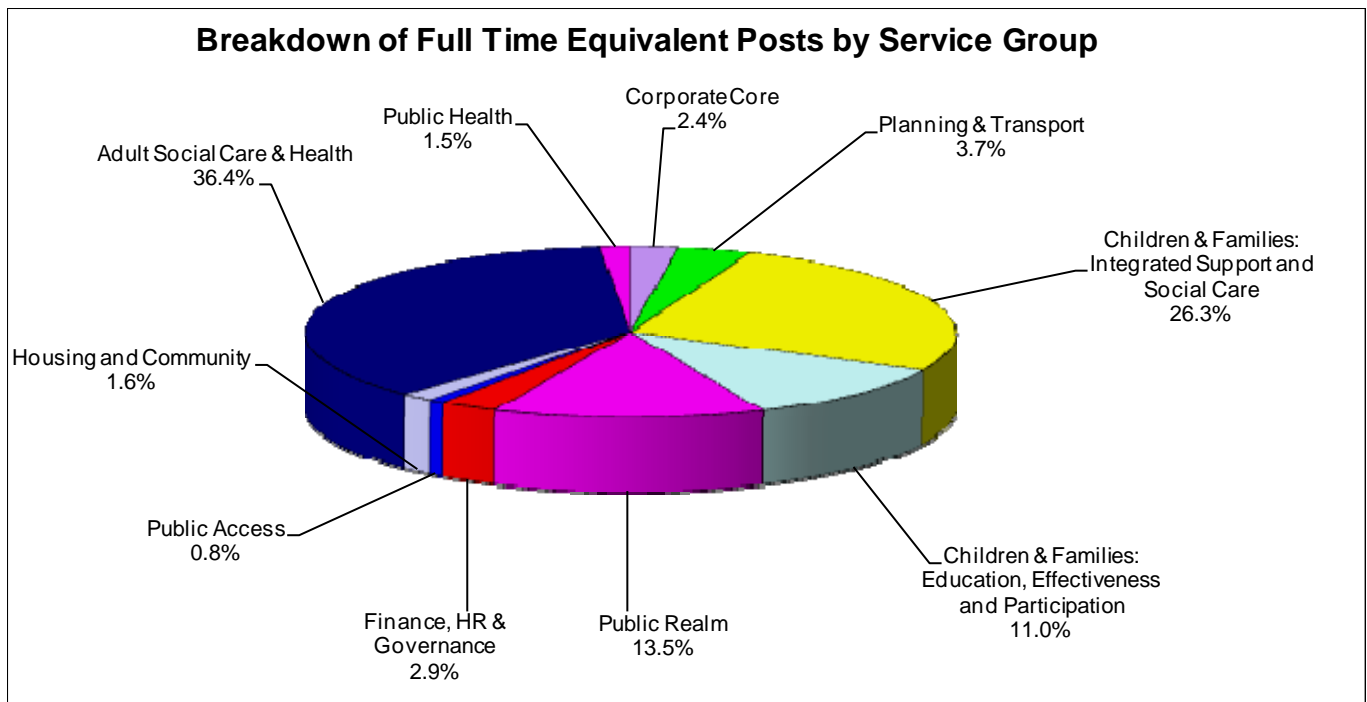
12. Staffing Analysis as at 1st April 2014

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes FTE's	Estimated	
			2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Corporate Core	44.57	(0.80)	43.77	1,982,775
Planning & Transport	68.68	0.00	68.68	3,151,911
Children & Families: Integrated Support and Social Care	505.80	(17.49)	488.31	18,310,802
Children & Families: Education, Effectiveness and Participation	223.30	(18.70)	204.60	8,091,565
Public Realm	257.92	(7.00)	250.92	9,195,372
Finance, HR & Governance	65.51	(11.50)	54.01	2,368,522
Public Access	16.98	(2.00)	14.98	933,586
Housing and Community	26.75	2.70	29.45	1,095,236
Adult Social Care & Health	675.25	0.40	675.65	19,625,702
Public Health	27.54	0.00	27.54	1,193,873
General Fund	1,912.30	(54.39)	1,857.91	65,949,344
Housing Revenue Account	114.60	0.30	114.90	3,743,087
Total Authority FTE	2,026.91	(54.09)	1,972.82	69,692,431

* Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed





13. How was the 2014/15 Council Tax calculated?

There are four separate elements of the Council Tax.

Firstly, there is the element for services provided directly by Milton Keynes Council which amounts to £1,138.04 for a Band D equivalent property. This is a zero percent increase on the 2013/14 charge.

The second element is a precept amount which is required for funding the work of the Police and Crime Commissioner for Thames Valley. The precept set by the Police in 2014/15 equates to £160.51 for a Band D property. This is a 1.99% increase on the 2013/14 charge.

The third element is a precept amount which is required for funding the work of the Buckinghamshire and Milton Keynes Fire Authority. The precept set by the Fire Authority in 2014/15 equates to £59.13 for a Band D property. This is a zero percent increase on the 2013/14 charge.

The final element relates to the precept amount which is required for funding the work of the Town and Parish Councils which operate within the boundary of Milton Keynes. While these vary by parish, on average the precept set by the Town and Parish Councils in 2014/15 equates to £66.70 for a Band D property.

All four elements are collected by Milton Keynes Council as part of the Council Tax.

For 2014/15 the total of these elements produced an average Band D Council Tax requirement of £1,424.38.

To calculate the actual Council Tax set by Milton Keynes Council, the net expenditure for the council is divided by the number of Band D equivalent properties.

Further information on the process of setting Milton Keynes Council Tax can be found online at:

<http://www.milton-keynes.gov.uk/benefits-council-tax/council-tax/council-tax-information-2014-15>



14. Derivation of the Council Tax Requirement

	£'000
Net Expenditure Requirement	197,064
Less: Revenue Support Grant	(49,910)
Less: Retained Business Rates	(42,242)
Less: Central Education Grant	(3,254)
Less: Council Tax Freeze Grant	(995)
Less: Public Health Grant	(8,788)
Less: Council Tax Collected for Parish Councils	(5,086)
Milton Keynes Demand on Collection Fund (A)	86,789
Amount to be raised in respect of the Thames Valley Police Authority (B)	12,241
Amount to be raised in respect of the Buckinghamshire and Milton Keynes Fire Authority (C)	4,509
Amount to be raised in respect of the Town and Parish Councils (D)	5,086
Total Amount to be raised from Council Tax	108,625
Taxbase (Equivalent number of Band D properties) (E)	76,262
	£
Council Tax charge per Band D property (Milton Keynes Services) (A divided by E)	1,138.04
Precept for the Thames Valley Police Authority (B divided by E)	160.51
Precept for the Buckinghamshire and Milton Keynes Fire Authority (C divided by E)	59.13
Precept for Town and Parish Councils (D divided by E)	66.70
Total Average 2014/15 Council Tax (Band D)	1,424.38



15. Council Tax

The table below sets out the Council Tax for each Band for 2014/15 for Milton Keynes Council.

Valuation Band	Valuation Bands							
	A	B	C	D	E	F	G	H
Proportion of Band D Charge	6/9	7/9	8/9	9/9	11/9	13/9	15/9	18/9
Council Tax Charge	758.69	885.14	1,011.59	1,138.04	1,390.94	1,643.84	1,896.73	2,276.08

Council Tax Base (Band D equivalents) - 76,261.84

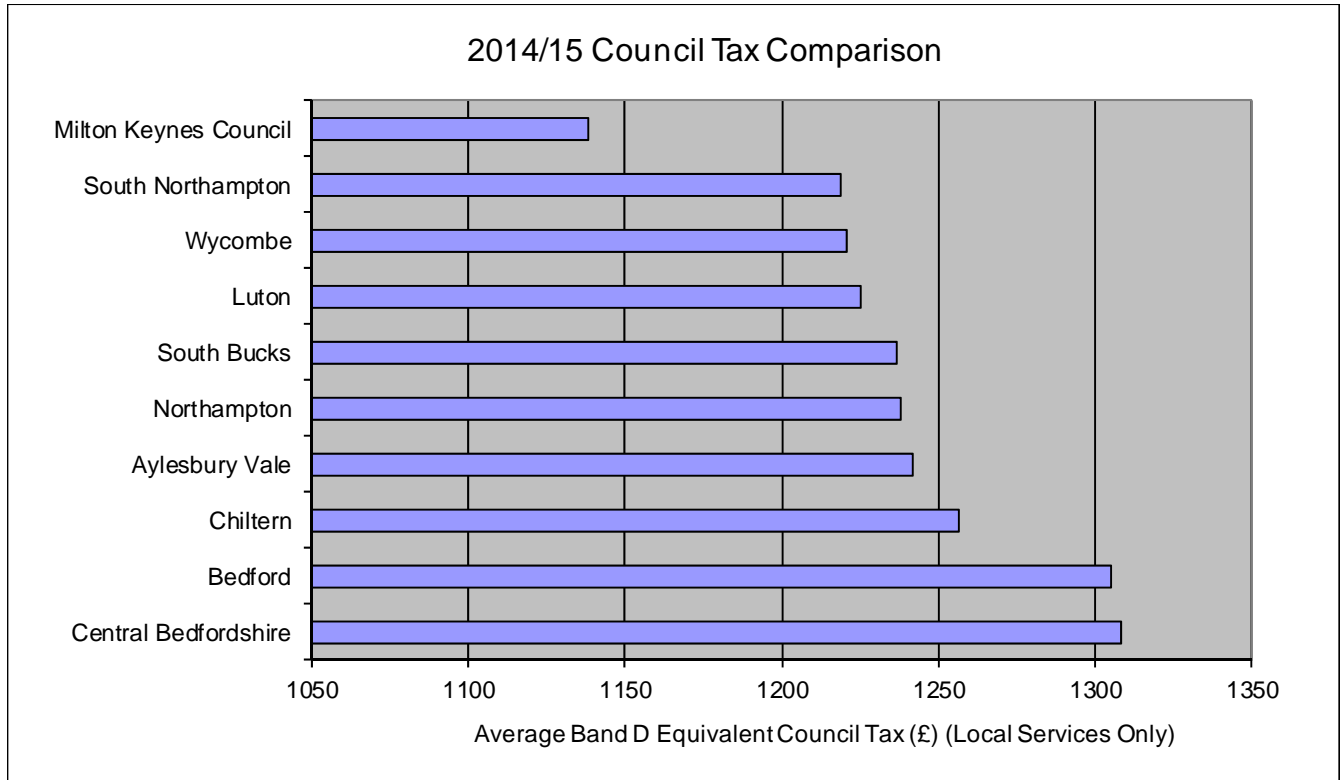
Estimated Collection Rate 2014/15 – 97.87%

Council Tax Band	Type of Dwellings	Tax Bill (before benefits & relief)	No of Properties in this Band 9th September 2013	Percentage of Properties in this band
		£	No.	%
A	No discount - 100%	758.69	16,215	15.38%
	Single discount - 75%	569.02		
	Multiple discounts - 50%	379.35		
B	No discount - 100%	885.14	30,034	28.49%
	Single discount - 75%	663.86		
	Multiple discounts - 50%	442.57		
C	No discount - 100%	1,011.59	27,639	26.22%
	Single discount - 75%	758.69		
	Multiple discounts - 50%	505.80		
D	No discount - 100%	1,138.04	12,903	12.24%
	Single discount - 75%	853.53		
	Multiple discounts - 50%	569.02		
E	No discount - 100%	1,390.94	10,485	9.95%
	Single discount - 75%	1,043.21		
	Multiple discounts - 50%	695.47		
F	No discount - 100%	1,643.84	5,284	5.01%
	Single discount - 75%	1,232.88		
	Multiple discounts - 50%	821.92		
G	No discount - 100%	1,896.73	2,704	2.57%
	Single discount - 75%	1,422.55		
	Multiple discounts - 50%	948.37		
H	No discount - 100%	2,276.08	139	0.13%
	Single discount - 75%	1,707.06		
	Multiple discounts - 50%	1,138.04		
TOTAL			105,403	100.00%



16. Comparison of surrounding areas Council Tax

The graph below shows that Milton Keynes Council's Council Tax is lower than those of neighbouring authorities





17. Specific Grants

The table below shows the specific grants for 2014/15.

Specific Grants	2014/15 Budget £
Non-ring fenced Grants:	
Benefits Administration Grant	(2,066,312)
Asylum Seekers Grant	(743,212)
Discretionary Housing Payments	(219,692)
NNDR Administration Grant	(373,541)
Extended Right to Travel	(91,000)
Throughcare & Aftercare	(57,932)
Flood Defence Grant	(37,000)
Total Non-ring fenced Grants	<u>(3,588,689)</u>
Ring fenced Grants:	
Dedicated Schools Grant (DSG)	(152,849,753)
Mandatory Rent Allowances: Subsidy	(68,301,934)
Mandatory Rent Rebates outside HRA: Subsidy	(29,274,970)
Pupil Premium Grant	(7,803,007)
Sixth form funding from Young People's Learning Agency (YPLA) (schools)	(6,529,751)
Skill Funding Agency Grant	(1,290,963)
Youth Justice Good Practice Grant	(330,018)
Local Reform & Community Voices Grant	(159,042)
Social Care Reform Grant	(100,000)
Milk Subsidy	(115,000)
Bury Field Common	(8,000)
Total Ring fenced Grants	<u>(266,762,438)</u>
Total Specific Grants	<u>(270,351,127)</u>



18. Recharges Methodology

Service	Allocation Method
Communications	80% internal: Adjusted FTE 20% external: corporate democratic core
Policy and performance	20% Corporate & Democratic Core, 80% Adjusted headcount
General IT	Adjusted headcount
General HR	Adjusted headcount
Health & safety	Adjusted headcount
Public access	Adjusted headcount
Business Support (MKSP)	FTEs assigned to service areas
Facilities	Floor space
Milton Keynes Service Partnership	MKSP plus agreed/expected changes
General finance	Time allocation of finance staff
Property management	Time allocation of property staff
Internal audit	Budgeted income plus expenditure
Procurement	Budgeted non-payroll expenditure
Fleet	Use of vehicles
Legal	Time allocation





CORPORATE CORE



Corporate Core: Service Group 2014/15 – 2017/18

The service group is made up of the following areas:

- Performance and Portfolio office
- Information Team (ASC and Housing)
- Research and Intelligence
- Corporate Communications
- Policy and Equalities
- Economic Development and Inward Investment

Vision and purpose of the Service Group is:

- Lead and support coherent strategy development, including through the production and implementation of the Corporate Plan and a corporate research and intelligence service.
- Supporting the CLT in giving clear managerial direction to the operational service groups and maintaining effective performance, project and programme management and continuous improvement.
- Providing consistent, professional and specialist advice on communications and performance and ensure project management is applied consistently and effectively throughout the council.
- Lead initiatives to raise the profile of Milton Keynes on a national and international platform to encourage growth.
- Lead on Economic Development and Inward Investment for Milton Keynes through the implementation and delivery of the Economic Development Strategy and the Inward Investment Plan

Key Drivers for the service group in 2014/15 are:

- Low Carbon Living
- Smart City
- Economy Growth
- Inward investment
- Support Major Projects & Programmes
- Planning Policy

Summary of the Corporate Core Service Plan for 2014/15:

- The Corporate Core service plan is linking to 8 Corporate Plan priorities
- There are 10 objectives identified in the Corporate Core service group plan covering all of the key drivers and areas of work the service group deliver.
- Each of the objectives is monitored by activities and indicators.

See overleaf a table illustrating the allocation of objectives against the Corporate Plan Priorities.



Corporate Plan Priority	Objectives
Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy.	Objective 1: Establish Milton Keynes as a leading Smart City and low carbon economy.
Promote and market Milton Keynes and its attractions to visitors.	Objective 2: Facilitate or implement effective communications to support delivery of service outcomes and promote a positive identity and reputation for the council and for Milton Keynes.
N/A	Objective 3: Embed and implement corporate process review recommendations.
N/A	Objective 4: To provide support and advice in order to improve project and programme management across the whole of the organisation.
N/A	Objective 5: Provide timely intelligence to support strategy development and maintain the integrity of key strategic data bases.
Foster the growth of a thriving knowledge led economy.	Objective 6: Support key policy change and service improvement programmes.
<p>Articulate the Milton Keynes "Offer" the key things that make Milton Keynes unique and special and a great place to live for current and future residents.</p> <p>Create an environment that will support business start-ups and growth, including a full range of business support services.</p>	Objective 7: Promote and establish Milton Keynes as a premier location for inward investment and as a visitor destination.
Encourage inward investment in target sectors and provide support and advice to businesses moving/recently established in Milton Keynes.	Objective 8: Encourage inward investment and provide support and advice to businesses moving to or recently established in Milton Keynes (ED).
Expand university education and research in Milton Keynes.	Objective 9: Establish a University presence in Milton Keynes providing under graduate, post graduate & research opportunities.
Stage a Biennial International Arts Festival.	Objective 10: Engagement with stakeholders to ensure the delivery of the Biennial International arts festival.



KEY ACTIVITY BASED DATA

Service Area	Activity	2012/13 Actuals	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Policy and Performance	Production and review of Corporate Plan	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of Comprehensive Equality Scheme	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of MK Strategic Policy Assessment	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of Service Plans	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Performance reports against Corporate Plan/strategic aims	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Policy and Performance	CLT Performance Challenge reports	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Policy and Performance	Performance reports against Comprehensive Equality Scheme	Annually	Annually	Annually	Annually	Annually	Annually
Portfolio Office	Quarterly Dashboards	4	4	4	4	4	4
Portfolio Office	Health Checks	6	6	6	6	6	6
Portfolio Office	Project Training Support and planning	2 MK Approach Projects Courses & 1 MK Approach Programme Course	4 MK Approach Projects courses & 1 MK Approach programme Course	2 MK Approach courses & 1 MK Approach Programme Course	2 MK Approach courses & 1 MK Approach Programme Course	2 MK Approach courses & 1 MK Approach Programme Course	2 MK Approach courses & 1 MK Approach Programme Course
Communications	Followers on Twitter	2,000	2,500	3,500	5,000	6,000	7,000
Communications	Press releases issued	201	250	250	250	250	250
Communications	Production of MK Citizens survey	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Produce Social Atlas	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Produce Population Bulletin	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Monitor physical development	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Research and Intelligence	Produce Housing Forecasts	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Number of Street Naming and Numbering Cases	36	45	36	36	36	36
Economic Development	Production and review of Economic Development Strategy	Annual	Annual	Annual	Annual	Annual	Annual
Economic Development	Performance reports against Economic Development Strategy	quarterly	quarterly	quarterly	quarterly	quarterly	quarterly



BBR13 – Corporate Core

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	0.766
Inflationary increases	0.120
Demographic Growth	0.000
Other Pressures	0.116
Savings/Income Proposals	(0.241)
Changes in Recharges	0.264
BUDGET 2014/15	1.025

Summary Revenue Budget

	2013/14	2013/14	2014/15			Original Budget £
	Actual Budget £	Forecast* Actual £	Expenditure Budget £	Income Budget £	Recharges Budget £	
Chief Executive	324	737	259,733	(12,956)	(246,777)	0
Policy & Performance	16,930	12,945	1,018,592	(201,273)	(435,133)	382,186
Research & Intelligence	538,295	507,993	377,250	(32,779)	70,862	415,333
Communications	(23,389)	(36,925)	443,969	(143,390)	(300,579)	0
Director of Strategy	(634)	(4,035)	152,115	0	(152,115)	0
Economic Development	73,092	72,291	310,539	(208,800)	61,595	163,334
Organisational Transformation Programme	161,688	121,948	61,703	0	2,874	64,577
Service Group Total	766,306	674,954	2,623,901	(599,198)	(999,273)	1,025,430

*Based on Period 10 Forecast (January 2014)



Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S66	Savings in Research and Intelligence from combining the MKI observatory mapping system into the existing council mapping system.	(15)	0	0	0	Overhead Reduction
S67	Merger and Restructure of the Policy & Performance and Research and Intelligence Teams. Service re-design to integrate two information teams and reduce management overheads. This will predominantly affect internal clients.	(98)	0	0	0	Overhead Reduction
S68	Reduced IT costs within the Policy & Performance team.	(15)	0	0	0	Commissioning/ Efficiency
S69	Reductions in costs for professional services. Increasing use being made of research and development relationships with local universities at low/no cost.	(10)	0	0	0	Commissioning/ Efficiency
S70	Reduction in the Communications team costs.	(10)	0	0	0	Service Re-Design
S89	Generation of income from inward investment.	(10)	0	0	0	Service Re-Design
S144	Merger of the Organisational Transformational Programme support with Policy & Performance.	(57)	0	0	0	Overhead Reduction
S145	Reduction in supplies and services, mainly printing and stationary costs.	(26)	0	0	0	Commissioning/ Efficiency
Total Corporate Core		(241)	0	0	0	

Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
P10	Budget requirement for inward investment team as transition funding received from the HCA is exhausted.	116	0	0	0	General
Total Corporate Core		116	0	0	0	



One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
OP14	Annual contribution to MK International Festival. This secures c.£0.4m in Arts Council contribution.	50	50	50	0	General
OP15	Aerial photography is purchased by the authority every 2 years. This dataset is used extensively across the authority and saves a significant amount of money by reducing the need to travel to investigate a variety of issues.	15	0	15	0	General
OP16	Rugby World Cup - Project management and cost of holding the event, road closures, licensing etc.	45	45	0	0	General
OP23	Asset Data Management system implementation costs.	70	0	0	0	General
Total Corporate Core		180	95	65	0	



Corporate Core: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
<u>Expenditure</u>			
Employee Costs	2,216,817	2,073,385	2,050,316
Premises Costs	0	0	0
Transport Costs	5,778	5,512	5,778
Supplies & Services	489,359	542,581	419,718
Third Party Payments / Transfers	0	0	0
Services received from other departments	117,269	116,454	109,562
TOTAL EXPENDITURE	<u>2,829,223</u>	<u>2,737,932</u>	<u>2,585,374</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(359,305)	(344,366)	(252,800)
Services provided to other departments	(448,538)	(463,538)	(346,398)
TOTAL INCOME	<u>(807,843)</u>	<u>(807,904)</u>	<u>(599,198)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>2,021,380</u>	<u>1,930,028</u>	<u>1,986,176</u>
Capital Charges	39,802	39,802	38,527
Allocation of Central and Departmental Overheads	(1,294,876)	(1,294,876)	(999,273)
NET EXPENDITURE	<u>766,306</u>	<u>674,954</u>	<u>1,025,430</u>

*Based on Period 10 Forecast (January 2014)



Corporate Core: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated	
			2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Chief Executive	2.00	0.00	2.00	235,584
Policy & Performance	19.17	(0.80)	18.37	719,925
Research & Intelligence	8.81	0.00	8.81	292,474
Communications	6.99	0.00	6.99	308,646
Director of Strategy	1.00	0.00	1.00	136,705
Economic Development	6.60	0.00	6.60	289,441
Organisational Transformation Programme	0.00	0.00	0.00	0
Service Group Total	44.57	(0.80)	43.77	1,982,775

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Corporate Core: BBR131 – Chief Executive

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	236,984	227,594	236,984
Premises Costs	0	0	0
Transport Costs	1,757	1,807	1,757
Supplies & Services	13,928	24,821	13,910
Third Party Payments / Transfers	0	0	0
Services received from other departments	7,314	7,314	7,082
TOTAL EXPENDITURE	<u>259,983</u>	<u>261,536</u>	<u>259,733</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(1,140)	0
Services provided to other departments	(27,053)	(27,053)	(12,956)
TOTAL INCOME	<u>(27,053)</u>	<u>(28,193)</u>	<u>(12,956)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>232,930</u>	<u>233,343</u>	<u>246,777</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(232,606)	(232,606)	(246,777)
NET EXPENDITURE	<u>324</u>	<u>737</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Corporate Core: BBR133 – Policy & Performance

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	764,738	700,411	723,248
Premises Costs	0	0	0
Transport Costs	882	985	882
Supplies & Services	246,559	314,190	227,567
Third Party Payments / Transfers	0	0	0
Services received from other departments	30,271	30,601	28,368
TOTAL EXPENDITURE	<u>1,042,450</u>	<u>1,046,187</u>	<u>980,065</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(7,722)	0
Services provided to other departments	(253,822)	(253,822)	(201,273)
TOTAL INCOME	<u>(253,822)</u>	<u>(261,544)</u>	<u>(201,273)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>788,628</u>	<u>784,643</u>	<u>778,792</u>
Capital Charges	39,802	39,802	38,527
Allocation of Central and Departmental Overheads	(811,500)	(811,500)	(435,133)
NET EXPENDITURE	<u>16,930</u>	<u>12,945</u>	<u>382,186</u>

*Based on Period 10 Forecast (January 2014)



Corporate Core: BBR134 – Research & Intelligence

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	356,917	351,174	296,272
Premises Costs	0	0	0
Transport Costs	1,879	800	1,879
Supplies & Services	90,094	66,429	59,519
Third Party Payments / Transfers	0	0	0
Services received from other departments	20,286	13,461	19,580
TOTAL EXPENDITURE	<u>469,176</u>	<u>431,864</u>	<u>377,250</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(32,010)	(25,000)	(32,779)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(32,010)</u>	<u>(25,000)</u>	<u>(32,779)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>437,166</u>	<u>406,864</u>	<u>344,471</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	101,129	101,129	70,862
NET EXPENDITURE	<u>538,295</u>	<u>507,993</u>	<u>415,333</u>

*Based on Period 10 Forecast (January 2014)



Corporate Core: BBR135 – Communications

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	320,046	327,469	309,006
Premises Costs	0	0	0
Transport Costs	0	120	0
Supplies & Services	100,594	89,385	94,397
Third Party Payments / Transfers	0	0	0
Services received from other departments	45,640	50,770	40,566
TOTAL EXPENDITURE	<u>466,280</u>	<u>467,744</u>	<u>443,969</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(10,958)	(10,958)	(11,221)
Services provided to other departments	(167,663)	(182,663)	(132,169)
TOTAL INCOME	<u>(178,621)</u>	<u>(193,621)</u>	<u>(143,390)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>287,659</u>	<u>274,123</u>	<u>300,579</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(311,048)	(311,048)	(300,579)
NET EXPENDITURE	<u>(23,389)</u>	<u>(36,925)</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Corporate Core: BBR136 – Director of Strategy

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	141,068	138,439	140,721
Premises Costs	0	0	0
Transport Costs	760	700	760
Supplies & Services	9,712	8,450	6,675
Third Party Payments / Transfers	0	0	0
Services received from other departments	3,915	4,465	3,959
TOTAL EXPENDITURE	155,455	152,054	152,115
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	0	0	0
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	155,455	152,054	152,115
Capital Charges	0	0	
Allocation of Central and Departmental Overheads	(156,089)	(156,089)	(152,115)
NET EXPENDITURE	(634)	(4,035)	0

*Based on Period 10 Forecast (January 2014)



Corporate Core: BBR096 – Economic Development

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	289,441	271,950	289,441
Premises Costs	0	0	0
Transport Costs	500	1,100	500
Supplies & Services	21,182	20,481	14,381
Third Party Payments / Transfers	0	0	0
Services received from other departments	6,099	6,099	6,217
TOTAL EXPENDITURE	317,222	299,630	310,539
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(316,337)	(299,546)	(208,800)
Services provided to other departments	0	0	0
TOTAL INCOME	(316,337)	(299,546)	(208,800)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	885	84	101,739
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	72,207	72,207	61,595
NET EXPENDITURE	73,092	72,291	163,334

*Based on Period 10 Forecast (January 2014)



Corporate Core: BBR12 – Organisational Transformation Programme

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	107,623	56,348	54,644
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	7,290	18,825	3,269
Third Party Payments / Transfers	0	0	0
Services received from other departments	3,744	3,744	3,790
TOTAL EXPENDITURE	<u>118,657</u>	<u>78,917</u>	<u>61,703</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>0</u>	<u>0</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>118,657</u>	<u>78,917</u>	<u>61,703</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	43,031	43,031	2,874
NET EXPENDITURE	<u>161,688</u>	<u>121,948</u>	<u>64,577</u>

*Based on Period 10 Forecast (January 2014)



PLANNING & TRANSPORT



Planning & Transport: Service Group 2014/15 – 2017/18

The service group is made up of the following areas:

- Infrastructure Coordination
- Development Management
- Development Plans
- Transport

Vision and purpose of the Service Group is:

The council's vision is to ensure Milton Keynes is the premier 'can do' place of the 21st century. The city, together with the rural parts of our Borough, will continue to be a wonderful place to live work shop and relax. Milton Keynes will benefit from high quality and sustainable housing, employment and retail growth linked together by free flowing transport and supported by the timely provision of connected infrastructure and proactive neighbourhood planning.

The service group will help achieve this vision by delivering a responsive, collaborative and customer focused planning and transport service that:

- Understands our communities and uses this knowledge to shape what we do
- Listens to and acts upon what people and communities tell us
- Uses initiative to achieve the best outcomes for our citizens
- Says yes whenever we can – we are a 'can do' place
- Works with communities and partners to achieve good outcomes
- Recognises communities have expert knowledge
- Does what we say we will
- Resolves customer issues promptly
- Is honest and realistic about what we can do
- Judges success by customer satisfaction

Key Drivers for the Service Group in 2014/15 are:

- Need for an up to date planning policy framework
- Need to meet planned housing and employment growth
- Support for important locally led initiatives including regeneration and neighbourhood plans (e.g. Bletchley and Wolverton)
- Preparation of site specific development briefs to support the implementation of the Milton Keynes Development Partnership Business Plan as approved by Milton Keynes Council Cabinet
- Delivery of superfast broadband and other critical and necessary infrastructure
- Facilitate the delivery of growth in CMK, the expansion areas, the Strategic Land Allocation and other major sites across the borough
- Identification and delivery of innovative transport solutions
- Efficient and effective decision making on planning applications to support housing and employment growth
- Need to find an approach that both facilitates the growth of MK and protects the borough's natural and built heritage

Summary of the Planning & Transport Service Plan for 2014/15:

- The Planning & Transport Service plan is linking to 8 Corporate Plan priorities
- There are 7 objectives identified in the Planning & Transport service group plan covering all of the key drivers and areas of work the service group deliver.
- Each of the objectives is monitored by activities and indicators.

See overleaf a table illustrating the allocation of objectives against the Planning & Transport Priorities.



Corporate Plan Priority	Objective
<p>Priority 2: Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy.</p>	<p>Objective 1: Promote Milton Keynes as a leading Smart City through the council's plans and strategies and reduce transport based CO2 emissions to help tackle climate change.</p>
<p>Priority 3: Enable Next Generation Access broadband and improve digital infrastructure for residents and businesses.</p> <p>Priority 5: Expand university education and research in Milton Keynes.</p> <p>Priority 7: Direct resources to regenerate places to support people to increase their prosperity and quality of life.</p> <p>Priority 12: Support the project to deliver the Bedford and Milton Keynes Waterway.</p>	<p>Objective 2: Create the conditions that encourage investment in infrastructure to ensure Milton Keynes is developing appropriate facilities for present and future communities.</p>
<p>Priority 1: Carry forward the thinking reflected in the Central Milton Keynes Framework and Central Milton Keynes Business Alliance Neighbourhood Plan.</p> <p>Priority 10: Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes' existing residents and the new residents we wish to attract.</p> <p>Priority 32: Develop an affordable, sustainable and high quality housing market.</p>	<p>Objective 3: Enable the delivery of an appropriate housing mix including affordable, high quality housing, through plans and strategies.</p>
<p>Priority 11: Raise active participation and the opportunities to take part in sport, leisure and cultural activity and volunteering.</p> <p>Priority 35: Maintain, protect and enhance the open spaces and Country Parks.</p>	<p>Objective 4: Ensure proposed development of facilities, including transport options, enable residents to benefit from high quality open spaces and sport, leisure and cultural opportunities.</p>
<p>Priority 29: Deliver quality and sustainable public transport initiatives and information.</p>	<p>Objective 5: Provide real and attractive public transport choices to encourage more sustainable travel behaviour as Milton Keynes grows..</p>
<p>Outcome 1: Its distinctive and flexible urban design.</p> <p>Outcome 4: Being an exemplar for building and supporting new communities.</p> <p>Outcome 23: Safe with a low fear of crime.</p>	<p>Objective 6: Deliver high quality, well planned and designed development and transport infrastructure, reflecting safety considerations.</p>
<p>Priority 8: Enable, support and celebrate a flourishing civil society and voluntary and community sector.</p> <p>Priority 26: Promote and market Milton Keynes and its attractions to visitors.</p> <p>Outcome 5: MK will be recognised internationally for its distinctive arts & heritage.</p>	<p>Objective 7: To identify, protect, manage and promote the physical heritage of MK.</p>



KEY ACTIVITY BASED DATA

Service Area	Activity	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Development Management	Planning applications for more than 10 dwellings or 1,000 square metres. Number of major planning applications received.	56	64	64	64	64	64
Development Management	Applications for up to 10 dwellings or 1,000 square metres floor space. Number of minor planning applications received.	336	350	350	350	350	350
Development Management	Applications for householder extensions, changes of use, advertisement consent and listed building consent. Number of other planning applications received.	1,157	1,150	1,150	1,150	1,150	1,150
Development Management	Notifications for works requiring approval other than planning permission such as works to protected trees and erection of agricultural buildings. Number of planning notifications received.	57	140	140	140	140	140
Development Management	Submissions containing details required by conditions imposed on planning permissions. Number of discharge of condition applications received.	294	350	350	350	350	350
Development Management	Certificates granted to confirm that planning permission is not required. Number of applications for certificates of lawfulness received.	93	90	90	90	90	90
Development Management	Applications seeking small changes to an approved scheme that are not significant enough to warrant a new planning application. Number of non-material amendment applications received.	96	95	95	95	95	95
Development Management	Submissions such as EIA screening opinions, works to trees in conservation areas or consultations from neighbouring planning authorities. Number of miscellaneous applications, consultations and other submissions (not included above) received.	215	200	200	200	200	200
Development Management	Enquiries seeking advice on the likelihood of planning permission granted and advice on possible amendments ahead of submission of a formal planning application. Number of pre-application enquiries received notifications received.	300	300	300	300	300	300
Development Management	Appeals to the Planning Inspectorate against the council's decision to refuse planning permission or conditions imposed on planning permissions. Number of appeals against the council's decisions received.	53	50	50	50	50	50



Service Area	Activity	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Development Management	Investigations into alleged breaches of planning control: carrying out works without planning permission, or works not in accordance with approved plans. Number of enforcement cases opened.	426	500	500	500	500	500
Passenger Transport	Number of community transport trips	73,000	76,650	80,483	84,507	88,732	93,169
Passenger Transport	Number of senior concessionary journeys / trips after 9.30am	2,402,000	2,474,060	2,548,282	2,624,730	2,703,472	2,784,576
Passenger Transport	Number of junior concessionary journeys	1,006,000	1,100,000	1,133,000	1,166,990	1,202,000	1,238,060
Passenger Transport	Total bus patronage	9,500,000	9,600,000	9,888,000	10,184,640	10,490,179	10,804,885
Passenger Transport	Total bus patronage on contracted services	2,479,000	2,503,790	2,578,904	2,656,271	2,735,959	2,818,038
Road Safety	Reduce number of people Killed or Seriously Injured (KSI) on MK Roads	85	85	78	71	64	58
Road Safety	Reduce number of Children Killed or Seriously Injured (KSI) on MK Roads	8	6	5	4	3	2
Road Safety	Reduce number of Slight injuries on MK Roads	561	925	915	905	895	500
Road Safety	Number of Road Safety Audits carried out on MK Highways.	60	60	60	60	60	60
Road Safety	Number of Casualty Reduction schemes carried out on MK Highways.	10	12	12	12	12	10
Road Safety	Number of Safe Journeys to School schemes carried out in MK.	14	12	12	12	12	12
Road Safety	Number of Road Safety Speed Limit Changes carried out in MK.	2	3	3	3	3	3
Road Safety	Reduce % of car journeys to school	20	20	20	20	20	20
Road Safety	Percentage of Schools with School Travel Plan	98	98	98	98	98	98
Road Safety	Percentage of Schools using Road Safety Resources (Walk & Roll, Junior Road Safety Officer, Street Feet)	77	80	85	90	90	90
Road Safety	Number of Education, Training & Publicity Campaigns	4	4	5	5	5	5
Parking	Number of CMK Standard Parking Bays. The charge for a standard Parking Bay is 40p per hour, discounted to 20p under the employee schemes.	9,405	9,405	9,405	9,405	9,405	9,405
Parking	Number of CMK Premium Parking Bays. The charge for a Premium Parking Bay is £1.40 per hour and there are no discounts available.	4,514	4,514	4,514	4,514	4,778	4,778



BBR09 – Planning & Transport

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	2.058
Inflationary increases	(0.006)
Demographic Growth	0.000
Other Pressures	0.053
Savings/Income Proposals	(1.597)
Changes in Recharges	0.269
BUDGET 2014/15	0.777

Summary Revenue Budget

	2013/14	2013/14	2014/15			Original Budget £
	Actual Budget £	Forecast* Actual £	Expenditure Budget £	Income Budget £	Recharges Budget £	
Planning Management	1,217	39,185	158,208	0	(158,208)	0
Development Management	311,984	312,416	1,280,476	(1,692,394)	691,262	279,344
Development Plans	670,228	666,789	404,127	(37,000)	220,164	587,291
Infrastructure	2,272,589	2,268,763	2,576,845	(740,299)	243,510	2,080,056
Transport Policy & Programmes	405,114	419,078	10,959,442	(12,558,913)	1,032,586	(566,885)
Service Group Total	3,661,132	3,706,231	15,379,098	(15,028,606)	2,029,314	2,379,806

*Based on Period 10 Forecast (January 2014)



Planning & Transport: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15 £000s	2015/16 £000s	2016/17 £000s	2017/18 £000s	
S46	A saving of can be made through the retendering in 2012/13 of the parking enforcement contract.	(355)	0	0	0	Commissioning/ Efficiency
S47	Consequential increase in income arising from previous years decision to increase car parking charges.	(335)	0	0	0	Commissioning/ Efficiency
S50	Result of last years decision to extend the fixed pot concessionary fares scheme to Stagecoach (the second biggest operator).	(20)	0	0	0	Commissioning/ Efficiency
S52	Strategic review of Community Transport, provisional estimate of savings in fleet and other operating costs, subject to full analysis and consultation.	(200)	(200)	0	0	Service Re-Design
S53	Negotiations with operators to reduce bus subsidies whilst maintaining services.	(225)	0	0	0	Commissioning/ Efficiency
S54	End of pension strain payments, for previous staff who have retired.	(12)	0	0	0	Service Re-Design
S98	Review of car parking spaces to determine most economic charging rate, which meets policy requirements. Full year effect of past decision.	(100)	0	0	0	Service Re-Design
S132	Reduction in publicity, and other supplies and services budgets across the group	(35)	0	0	0	Overhead Reduction
S133	Reduction in staff training costs.	(15)	0	0	0	Overhead Reduction
S134	Increased income from planning applications/pre application discussions	(50)	0	0	0	Income Growth from Charged Services
S135	Full cost recovery of staff time required for the monitoring S106 agreements	(110)	0	0	0	Income Growth from Charged Services
S147	Reduction of 50% in the contribution towards Marston Vale Community Partnership	(10)	0	0	0	Service Reduction
S136	Reduction in professional services budgets (will require future use of one off funding as the need arises)	(130)	0	0	0	Service Re-Design
Total Planning & Transport		(1,597)	(200)	0	0	



Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
P31	Investment to enhance bus service number 18.	53	0	0	0	General
Total Planning & Transport		53	0	0	0	

One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
OP6	Funding for external capacity to develop the new Plan MK to replace the Core Strategy.	150	0	0	0	General
OP7	Match funding for Broadband Delivery UK project.	140	0	0	0	General
OP9	Corporate Plan priority to support the Bedfordshire and Milton Keynes canal project officer. It is expected that this will be match funded by partners.	10	10	0	0	Member Driven
OP10	Costs for bus shelter maintenance. Additional shelters fall outside of the current contract so maintenance costs will need to be covered until the contract can be retendered ready for 2015/16.	65	0	0	0	General
OP11	One-off funding to allow the transition for youth concessionary fares to be phased from 45p in 2013/14 to 50p in 2014/15 and 60p in 2015/16.	100	0	0	0	General
OP34	One-off funding for 2 years for the recruitment of 4 additional planning staff, net of additional fee income. This will enable the service to manage the continued pressure for growth in Milton Keynes and improve performance against KPI targets.	157	157	0	0	General
Total Planning & Transport		622	167	0	0	



One-Off Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
OS2	Use of former HPDG (Housing Planning Delivery Grant) income to be used to fund one off pressures in Infrastructure Co-ordination.	(165)	0	0	0	One-off Savings
Total Planning & Transport		(165)	0	0	0	



Planning & Transport: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
<u>Expenditure</u>			
Employee Costs	3,309,696	3,088,211	3,167,261
Premises Costs	238,682	305,701	240,491
Transport Costs	7,620,006	8,013,913	7,426,250
Supplies & Services	3,069,783	3,045,439	2,303,832
Third Party Payments / Transfers	0	1,350	0
Services received from other departments	1,880,356	1,971,820	1,751,087
TOTAL EXPENDITURE	<u>16,118,523</u>	<u>16,426,434</u>	<u>14,888,921</u>
<u>Income</u>			
Government Grants	(319,378)	(217,154)	0
Other Grants & Contributions	(379,228)	(384,206)	(379,228)
Fees & Charges	(13,252,341)	(13,321,215)	(14,108,318)
Services provided to other departments	(583,570)	(488,634)	(541,060)
TOTAL INCOME	<u>(14,534,517)</u>	<u>(14,411,209)</u>	<u>(15,028,606)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(54,657)	(440,777)	0
NET CONTROLLABLE EXPENDITURE	<u>1,529,349</u>	<u>1,574,448</u>	<u>(139,685)</u>
Capital Charges	526,169	526,169	490,177
Allocation of Central and Departmental Overheads	1,605,614	1,605,614	2,029,314
NET EXPENDITURE	<u>3,661,132</u>	<u>3,706,231</u>	<u>2,379,806</u>

*Based on Period 10 Forecast (January 2014)



Planning & Transport: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated 2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Planning Management	1.00	0.00	1.00	109,570
Development Management	25.62	0.00	25.62	1,065,805
Development Planning	8.60	0.00	8.60	375,024
Infrastructure Co-ordination	17.68	0.00	17.68	918,064
Transportation Services	15.78	0.00	15.78	683,448
Service Group Total	68.68	0.00	68.68	3,151,911

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Planning & Transport: BBR091 – Planning Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	112,763	152,377	117,579
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	21,096	19,450	21,059
Third Party Payments / Transfers	0	0	0
Services received from other departments	24,466	24,466	19,570
TOTAL EXPENDITURE	158,325	196,293	158,208
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	0	0	0
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	158,325	196,293	158,208
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(157,108)	(157,108)	(158,208)
NET EXPENDITURE	1,217	39,185	0

*Based on Period 10 Forecast (January 2014)



Planning & Transport: BBR093 – Development Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,080,820	984,670	1,068,549
Premises Costs	0	0	0
Transport Costs	4,661	4,064	4,661
Supplies & Services	193,033	319,546	153,564
Third Party Payments / Transfers	0	1,350	0
Services received from other departments	145,868	173,749	46,169
TOTAL EXPENDITURE	<u>1,424,382</u>	<u>1,483,379</u>	<u>1,272,943</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,632,445)	(1,674,312)	(1,692,394)
Services provided to other departments	0	(16,698)	0
TOTAL INCOME	<u>(1,632,445)</u>	<u>(1,691,010)</u>	<u>(1,692,394)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(208,063)</u>	<u>(207,631)</u>	<u>(419,451)</u>
Capital Charges	15,307	15,307	7,533
Allocation of Central and Departmental Overheads	504,740	504,740	691,262
NET EXPENDITURE	<u>311,984</u>	<u>312,416</u>	<u>279,344</u>

*Based on Period 10 Forecast (January 2014)



Planning & Transport: BBR094 – Development Plans

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
Expenditure			
Employee Costs	378,602	339,441	375,024
Premises Costs	0	0	0
Transport Costs	2,030	2,145	2,030
Supplies & Services	113,311	146,418	10,444
Third Party Payments / Transfers	0	0	0
Services received from other departments	16,574	19,074	16,629
TOTAL EXPENDITURE	510,517	507,078	404,127
Income			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(37,000)	(37,000)	(37,000)
TOTAL INCOME	(37,000)	(37,000)	(37,000)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	473,517	470,078	367,127
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	196,711	196,711	220,164
NET EXPENDITURE	670,228	666,789	587,291

*Based on Period 10 Forecast (January 2014)



Planning & Transport: BBR095 – Infrastructure Co-ordination

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,021,100	908,998	918,333
Premises Costs	0	0	0
Transport Costs	4,029	5,233	4,029
Supplies & Services	35,319	312,094	35,283
Third Party Payments / Transfers	0	0	0
Services received from other departments	13,478	19,251	13,719
TOTAL EXPENDITURE	<u>1,073,926</u>	<u>1,245,576</u>	<u>971,364</u>
<u>Income</u>			
Government Grants	(319,378)	(217,154)	0
Other Grants & Contributions	0	(4,978)	0
Fees & Charges	165,176	(226,414)	(369,308)
Services provided to other departments	(413,501)	(294,633)	(370,991)
TOTAL INCOME	<u>(567,703)</u>	<u>(743,179)</u>	<u>(740,299)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(54,657)	(54,657)	0
NET CONTROLLABLE EXPENDITURE	<u>451,566</u>	<u>447,740</u>	<u>231,065</u>
Capital Charges	2,119	2,119	2,081
Allocation of Central and Departmental Overheads	215,504	215,504	243,510
NET EXPENDITURE	<u>669,189</u>	<u>665,363</u>	<u>476,656</u>

*Based on Period 10 Forecast (January 2014)



Planning & Transport: BBR102 – Transportation Services

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	716,411	702,725	687,776
Premises Costs	238,682	305,701	240,491
Transport Costs	7,609,286	8,002,471	7,415,530
Supplies & Services	2,707,024	2,247,931	2,083,482
Third Party Payments / Transfers	0	0	0
Services received from other departments	76,570	131,880	51,600
TOTAL EXPENDITURE	<u>11,347,973</u>	<u>11,390,708</u>	<u>10,478,879</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(379,228)	(379,228)	(379,228)
Fees & Charges	(11,785,072)	(11,420,489)	(12,046,616)
Services provided to other departments	(133,069)	(140,303)	(133,069)
TOTAL INCOME	<u>(12,297,369)</u>	<u>(11,940,020)</u>	<u>(12,558,913)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(386,120)	0
NET CONTROLLABLE EXPENDITURE	<u>(949,396)</u>	<u>(935,432)</u>	<u>(2,080,034)</u>
Capital Charges	508,743	508,743	480,563
Allocation of Central and Departmental Overheads	845,767	845,767	1,032,586
NET EXPENDITURE	<u>405,114</u>	<u>419,078</u>	<u>(566,885)</u>

*Based on Period 10 Forecast (January 2014)



CHILDREN & FAMILIES: INTEGRATED SUPPORT AND SOCIAL CARE



Children & Families: Integrated Support and Social Care: Service Group 2014/15 – 2017/18

The service group is made up of the following areas:

- Early Help
- Children and Families Practices (CFPs)
- Children's Centres
- Youth Services and play provision
- Specialist Teaching
- Youth Offending Team
- Safeguarding
- Children's Social Work
- Corporate parenting
- SEN & Disability

Vision and purpose of the Service Group is:

We deliver a range of services to children and their families to help them overcome specific problems or disadvantage. These include the council's statutory children's social care functions in relation to safeguarding and children in care and its statutory functions in relation to youth offending and the assessment of children with special educational needs. It also includes a range of targeted services for children and young people offering early help before problems become embedded. Such provision is made by practitioners in early years, by the youth service including play, by dedicated early help teams (CFPs) and through external commissions.

We work in partnership with children and young people and their families to meet their needs by adhering to the following aims and principles:

- In all our activities with children and their families the child's welfare is the highest priority; children are entitled to protection from harm, abuse, neglect or exploitation
- There are unique advantages for children experiencing family life in their own birth family; parents and carers are usually the best people to understand and meet their child's needs
- The development of a working partnership with parents is usually the most effective route to meeting children's needs; this means working honestly and openly with families and children
- Children and young people are entitled to be listened to and respected as individuals; we will ensure children's views and their individual needs are fully considered when making decisions that affect their lives
- Effective integrated support for children and their families is support which is flexible, tailored to the needs of each child or young person and available when they require it
- We will provide solution focused and evidence based interventions
- Effective interventions are those which prevent the most vulnerable children and young people in our community from experiencing additional difficulties and which enable children and young people to overcome barriers to participation
- We will, by effectively meeting children's needs, reduce the number of children and young people requiring specialist services/ statutory interventions, thus enabling children and families to succeed through access to universal provision
- We will work with those children, young people and families whose safety and well-being do require specialist interventions to ensure that they receive a service which supports and celebrates their achievement of the best possible outcomes.

Key Drivers for the Service Group in 2014/15 are:

- Deliver and embed Early Help
- Deliver effective Safeguarding, including improved information sharing within ISSC and with partners



- Develop improved Corporate Parenting particularly adoption reform and improved placement stability and education outcomes for Children in Care
- Develop and embed new integrated service pathways for children with disabilities and Special Educational Needs
- Achieve good performance in internal and external scrutiny and inspection regimes
- Deliver improvements within available resources.

Integrated Support and Social Care will be delivered in the following ways:

1. We have aligned services for children and families through a radical reorganisation with a slimmer management structure and a focus on the individual child and family
2. There is a single MK wide referral hub (including information, advice and signposting and initial assessment)
3. We have established locality-based Children and Families Practices (CFP) providing targeted integrated support to children and families in need
4. Each CFP is led by a single manager and includes a range of professional and practitioner roles. Each practice meets the needs of children aged 0 to 19 at levels two and three of the Milton Keynes' safeguarding children board's agreed "levels of need" (additional and considerable)
5. CFPs continue to use the Common Assessment Framework (CAF) as the way of working with families, assessing their needs and developing solutions
6. Each CFP is aligned with elements of children's centres, family support, youth provision and education support
7. In 2013/14, as CFPs become firmly established, more central services may be localised within them and partners (e.g. Health, Police, Housing) may wish to provide services within their umbrella
8. Each CFP will provide services by the least intrusive method of intervention possible and by voluntary agreement with the family, consistent with safeguarding and promoting the child's wellbeing
9. Once change has been achieved with the child and family, involvement will cease; interventions will often be short term and focused in their nature, aiming to enable the child and family to make full use of universal services
10. For those families with more complex and embedded needs, we will provide longer lasting, intensive support through the Strengthening Families programme (MKC's response to the DCLG Troubled Families initiative)
11. We will retain a central service for children with disabilities/special needs (combined); children in care; fostering and adoption; and youth offending, as well as a central referral hub
12. Through both CFPs and central services, we will support children and young people to be fully engaged in schools and settings in order to improve educational outcomes and future opportunities
13. Social care child in need and other specialist services will be aligned with CFPs and will provide evidence based family support and statutory child protection interventions and youth justice actions where children have suffered or are at imminent risk of suffering significant harm or are in the criminal system
14. There will be strong links between CFPs and social care in each locality, with case transfers in both directions within our agreed levels of need (thresholds) criteria.



KEY ACTIVITY BASED DATA

Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Localities	Number of children registered at Children's Centres	% of 0-4 year olds registered at Children's Centres in MK	11,193	14,600	18,100	21,600	25,100	28,600
Localities	Numbers of families working with CFP's	Numbers of families working with Children and Families Practices	400	800	900	1,000	1,100	1,200
Youth Offending Team	Numbers of young offenders	Numbers of young offenders	551	524	530	540	550	560
Localities	Numbers of young people in contact with youth workers	Numbers of young people in contact with youth workers	5,922	4,800	4,800	Service under review		
Localities	Number of NEETs	% of young people aged 16 - 19 who are Not in Education, Employment or Training (NEET)	5.1%	4.9%	4.8%	4.8%	4.8%	4.8%
Children's Social Work	Number of children social care referrals	Children's Social Care: number of referrals during the year.	3,244	3,047	3,067	3,100	3,126	3,160
Children's Social Work	Number of children and young people in need	Number of children and young people in need supported during the year	3,882	3,047	3,067	3,100	3,126	3,160
SEN and disability	Number of children with statements of special educational needs	Number of children with statements of special educational needs	1,377	1,377	Education Healthcare plans to be implemented in 2014			
SEN and disability	Number of disabled children	Number of disabled children receiving social care packages of support during the year	158	192	220	240	260	280
Corporate Parenting	Number of bed nights (in-house foster carers)	Number of bed nights provided for children in care by in-house foster carers	59,464	58,361	61,279	61,343	67,560	70,938
Corporate Parenting	Number of bed nights (independent foster care or residential placements)	Number of bed nights provided for children in care by independent foster care or residential placements	23,524	29,067	30,520	32,046	33,645	35,327
Corporate Parenting	Number of special guardianship, adoption or residence order allowances	Number of children supported through special guardianship, adoption or residence order allowances	153	169	177	186	195	205



Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Corporate Parenting	Number of care leavers	Number of Care Leavers with active support packages (placements, finances etc)	114	126	132	139	146	153

Children and Families: General			2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Children and Families	Population Projections Age 0-4		20,265	20,257	20,506	20,525	20,559	20,713
Children and Families	Population Projections Age 5-10		20,617	21,765	22,740	23,625	24,625	25,419
Children and Families	Population Projections Age 11-13		9,434	9,358	9,447	9,763	10,159	10,799
Children and Families	Population Projections Age 14-19		17,990	18,366	17,991	17,816	17,728	17,941
Children and Families	Total projected population aged 0-19		68,306	69,746	70,684	71,729	73,071	74,872



BBR07 – Children & Families: Integrated Support and Social Care

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	50.771
Inflationary increases	(0.511)
Demographic Growth	0.184
Other Pressures	0.175
Savings/Income Proposals	(1.410)
Changes in Recharges	1.389
Transfer between Service Groups	(11.556)
BUDGET 2014/15	39.042

Summary Revenue Budget

	2013/14	2013/14	2014/15			Original Budget £
	Actual Budget £	Forecast* Actual £	Expenditure Budget £	Income Budget £	Recharges Budget £	
Integrated Support Management	115,282	102,957	(419,647)	0	(111,760)	(531,407)
Early Help	3,736,140	3,713,420	3,381,700	(167,563)	(45,090)	3,169,047
North Locality	5,873,161	5,883,675	5,619,493	(177,454)	594,022	6,036,061
Central Locality	3,327,474	3,297,153	3,366,784	(499,591)	606,719	3,473,912
South Locality	3,071,020	3,022,203	2,948,775	0	453,492	3,402,267
Youth Offending Team	810,304	748,627	1,214,997	(569,693)	121,097	766,401
Integrated Support	16,933,381	16,768,035	16,112,102	(1,414,301)	1,618,480	16,316,281
Social Care Management	(26)	(26)	118,048	0	(118,048)	0
Safeguarding	933,244	939,236	1,064,438	(98,830)	85,417	1,051,025
Children's Social Work	7,827,694	7,841,784	6,349,982	(14,236)	1,872,892	8,208,638
Corporate Parenting	14,695,976	14,893,246	15,018,499	(781,806)	776,750	15,013,443
SEN and Disability	10,380,566	11,368,101	22,852,075	(24,862,878)	463,037	(1,547,766)
Social Care	33,837,454	35,042,341	45,403,042	(25,757,750)	3,080,048	22,725,340
Service Group Total	50,770,835	51,810,376	61,515,144	(27,172,051)	4,698,528	39,041,621

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15 £000s	2015/16 £000s	2016/17 £000s	2017/18 £000s	
S18	Children Social Care. Reduction in staffing due to an anticipated reduction in referrals following the implementation of children and families practices.	0	(70)	0	0	Commissioning/ Efficiency
S20 + S21	Connexions contract due to end March 2015, negotiate taper and review and internalisation of Milton Keynes Council statutory obligations. Review of Youth Service provision including consideration of youth centres and the potential for asset transfer, and develop community led universal youth work activity.	(307)	(797)	0	0	Service Re-design
S22	Cease to renew grants to voluntary youth organisations at the end of current agreements, and phase reductions in line with Government grant reductions through the use of one off funding.	(27)	(42)	0	0	Service Reduction
S23	Efficiencies in Children's Centres. Rationalisation of management, review of commissioned services, review of non-core offer provision.	(550)	0	0	0	Service Re-design
S24	Savings from Early Help Commissioning budgets	(100)	0	0	0	Commissioning/ Efficiency
S159	Currently there are three externally commissioned contracts until March 2015. New commissions would reduce costs across these services.	0	(200)	0	0	Commissioning/ Efficiency
S112	Opportunity for efficiencies through joint commissioning with Public Health on teenage pregnancy services	(104)	0	0	0	Service Re-Design
S113	Productivity improvements through team restructures.	(91)	0	0	0	Service Re-design
S115	Efficiencies through re-contracting the provision of short breaks for children with disabilities.	(31)	0	0	0	Commissioning/ Efficiency
S116	Efficiencies to be achieved through the Strengthening Families programme	(200)	0	0	0	Commissioning/ Efficiency
Total Children & Families: Integrated Support & Social Care		(1,410)	(1,109)	0	0	



Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
P11	To fund social worker posts to manage increase in children in care and foster care arising from demographic growth (Numbers of under 11's in MK).	72	0	0	0	Demography
P12	To fund predicted growth in numbers of children in care and cost of care placements.	112	112	112	112	Demography
P13	Following the Tower Hamlets judgement on foster allowances, the council will be required to pay the reward part of the foster allowance to family and carers.	175	0	0	0	Legislative
Total Children & Families: Integrated Support & Social Care		359	112	112	112	

One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
OP5	One-off funding to allow youth grants as a phased reduction in line with reductions in Government funding.	64	54	46	0	General
OP26	One-off funding to mitigate any risks from historic claims following the Tower Hamlets judgement, which requires foster care allowances to be paid to family and carers.	100	0	0	0	Legislative
OP44	The timeline for the business case for the clustering of Children's Centres has moved due to the end dates for the current contracts with the commissioned Children's Centres. This funding is required to take account of our ability to achieve full year savings given that we are unable to commence the consultation regarding the clustering arrangements until 01 April 2014.	100	0	0	0	General
OP50	One-off transitional funding for Youth Services in advance of review findings.	60	0	0	0	General
Total Children & Families: Integrated Support & Social Care		324	54	46	0	



Children & Families: Integrated Support and Social Care: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
Expenditure			
Employee Costs	19,535,125	19,482,363	19,579,772
Premises Costs	651,620	671,230	656,555
Transport Costs	542,779	232,091	542,279
Supplies & Services	7,347,716	7,957,539	6,253,542
Third Party Payments / Transfers	29,661,510	32,178,289	32,270,036
Services received from other departments	1,246,972	1,794,869	664,598
TOTAL EXPENDITURE	58,985,722	62,316,381	59,966,782
Income			
Government Grants	(11,659,888)	(11,878,656)	(25,796,231)
Other Grants & Contributions	(415,094)	(1,060,610)	(415,094)
Fees & Charges	(548,337)	(1,213,916)	(530,017)
Services provided to other departments	(351,823)	(699,052)	(430,709)
TOTAL INCOME	(12,975,142)	(14,852,234)	(27,172,051)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(414,026)	0
NET CONTROLLABLE EXPENDITURE	46,010,580	47,050,121	32,794,731
Capital Charges	1,609,823	1,609,823	1,548,362
Allocation of Central and Departmental Overheads	3,150,432	3,150,432	4,698,528
NET EXPENDITURE	50,770,835	51,810,376	39,041,621

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated	
			2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Integrated Support Management	1.00	0.00	1.00	106,047
Early Help	16.57	1.00	17.57	682,349
North Locality	77.69	(5.00)	72.69	2,608,575
Central Locality	69.68	(5.00)	64.68	2,084,159
South Locality	45.83	(5.00)	40.83	1,621,375
Youth Offending Team	21.14	0.00	21.14	936,058
Integrated Support	230.90	(14.00)	216.90	7,932,516
Social Care Management	1.00	0.00	1.00	111,459
Safeguarding	14.92	0.00	14.92	695,609
Children's Social Work	130.31	(3.60)	126.71	4,575,429
Corporate Parenting	94.71	0.11	94.82	3,486,199
SEN and Disability	32.96	0.00	32.96	1,403,543
Social Care	273.90	(3.49)	270.41	10,272,239
Service Group Total	505.80	(17.49)	488.31	18,310,802

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Children & Families: Integrated Support and Social Care: BBR0711 – Integrated Support Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	107,127	98,497	107,127
Premises Costs	0	0	0
Transport Costs	371	550	371
Supplies & Services**	116,296	111,872	(536,553)
Third Party Payments / Transfers	0	0	0
Services received from other departments	9,373	9,923	9,408
TOTAL EXPENDITURE	233,167	220,842	(419,647)
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	0	0	0
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	233,167	220,842	(419,647)
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(117,885)	(117,885)	(111,760)
NET EXPENDITURE	115,282	102,957	(531,407)

*Based on Period 10 Forecast (January 2014)

**Children Centre saving target not yet allocated to services



Children & Families: Integrated Support and Social Care: BBR0712 – Early Help

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	695,235	734,338	689,800
Premises Costs	6,600	1,000	5,600
Transport Costs	11,564	9,220	11,564
Supplies & Services	3,086,089	3,290,906	2,436,823
Third Party Payments / Transfers	91,916	92,300	91,916
Services received from other departments	32,846	253,076	28,742
TOTAL EXPENDITURE	<u>3,924,250</u>	<u>4,380,840</u>	<u>3,264,445</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(100,563)	(646,873)	(100,563)
Fees & Charges	0	0	0
Services provided to other departments	(67,000)	0	(67,000)
TOTAL INCOME	<u>(167,563)</u>	<u>(646,873)</u>	<u>(167,563)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>3,756,687</u>	<u>3,733,967</u>	<u>3,096,882</u>
Capital Charges	135,559	135,559	117,255
Allocation of Central and Departmental Overheads	(156,106)	(156,106)	(45,090)
NET EXPENDITURE	<u>3,736,140</u>	<u>3,713,420</u>	<u>3,169,047</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0713 – North Locality

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
Expenditure			
Employee Costs	2,629,222	2,492,194	2,668,962
Premises Costs	124,611	143,916	125,316
Transport Costs	66,950	44,261	66,950
Supplies & Services	659,722	668,476	576,658
Third Party Payments / Transfers	1,565,586	1,779,533	1,811,082
Services received from other departments	58,452	81,327	59,298
TOTAL EXPENDITURE	5,104,543	5,209,707	5,308,266
Income			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(122,184)	(139,355)	(122,184)
Services provided to other departments	(55,270)	(132,749)	(55,270)
TOTAL INCOME	(177,454)	(272,104)	(177,454)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	4,927,089	4,937,603	5,130,812
Capital Charges	317,750	317,750	311,227
Allocation of Central and Departmental Overheads	628,322	628,322	594,022
NET EXPENDITURE	5,873,161	5,883,675	6,036,061

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0714 – Central Locality

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	2,134,456	2,179,568	2,151,871
Premises Costs	176,920	191,726	179,672
Transport Costs	38,081	32,828	38,081
Supplies & Services	370,241	379,863	442,229
Third Party Payments / Transfers	268,812	268,269	268,811
Services received from other departments	45,607	65,546	46,523
TOTAL EXPENDITURE	<u>3,034,117</u>	<u>3,117,800</u>	<u>3,127,187</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(289,985)	(213,177)	(290,591)
Services provided to other departments	(209,000)	(399,812)	(209,000)
TOTAL INCOME	<u>(498,985)</u>	<u>(612,989)</u>	<u>(499,591)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>2,535,132</u>	<u>2,504,811</u>	<u>2,627,596</u>
Capital Charges	245,571	245,571	239,597
Allocation of Central and Departmental Overheads	546,771	546,771	606,719
NET EXPENDITURE	<u>3,327,474</u>	<u>3,297,153</u>	<u>3,473,912</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0715 – South Locality

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
Expenditure			
Employee Costs	1,660,629	1,551,875	1,666,550
Premises Costs	54,426	47,123	55,325
Transport Costs	42,581	29,349	42,581
Supplies & Services	649,679	620,800	653,335
Third Party Payments / Transfers	0	51,394	0
Services received from other departments	26,272	98,012	26,861
TOTAL EXPENDITURE	2,433,587	2,398,553	2,444,652
Income			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(13,113)	0
Services provided to other departments	0	(670)	0
TOTAL INCOME	0	(13,783)	0
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	2,433,587	2,384,770	2,444,652
Capital Charges	514,932	514,932	504,123
Allocation of Central and Departmental Overheads	122,501	122,501	453,492
NET EXPENDITURE	3,071,020	3,022,203	3,402,267

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0716 – Youth Offending Team

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,012,003	906,438	1,012,003
Premises Costs	31,044	31,649	31,195
Transport Costs	30,846	32,346	30,846
Supplies & Services	86,635	120,783	86,482
Third Party Payments / Transfers	0	2,000	0
Services received from other departments	16,582	22,217	15,564
TOTAL EXPENDITURE	<u>1,177,110</u>	<u>1,115,433</u>	<u>1,176,090</u>
<u>Income</u>			
Government Grants	(330,018)	(330,018)	(330,018)
Other Grants & Contributions	(231,803)	(231,803)	(231,803)
Fees & Charges	(7,810)	(7,810)	(7,872)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(569,631)</u>	<u>(569,631)</u>	<u>(569,693)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>607,479</u>	<u>545,802</u>	<u>606,397</u>
Capital Charges	40,552	40,552	38,907
Allocation of Central and Departmental Overheads	162,273	162,273	121,097
NET EXPENDITURE	<u>810,304</u>	<u>748,627</u>	<u>766,401</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0721 - Social Care Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	112,920	112,135	112,871
Premises Costs	0	0	0
Transport Costs	332	332	332
Supplies & Services	4,151	0	4,151
Third Party Payments / Transfers	0	0	0
Services received from other departments	667	5,629	694
TOTAL EXPENDITURE	118,070	118,096	118,048
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	0	0	0
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(26)	0
NET CONTROLLABLE EXPENDITURE	118,070	118,070	118,048
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(118,096)	(118,096)	(118,048)
NET EXPENDITURE	(26)	(26)	0

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0722 - Safeguarding

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	776,698	878,500	703,530
Premises Costs	80,669	66,950	81,216
Transport Costs	17,981	23,283	17,981
Supplies & Services	105,646	141,802	103,641
Third Party Payments / Transfers	0	0	0
Services received from other departments	12,138	28,623	10,234
TOTAL EXPENDITURE	993,132	1,139,158	916,602
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(82,728)	(181,924)	(82,728)
Fees & Charges	(15,725)	(13,695)	(16,102)
Services provided to other departments	0	(42,868)	0
TOTAL INCOME	(98,453)	(238,487)	(98,830)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	894,679	900,671	817,772
Capital Charges	150,253	150,253	147,836
Allocation of Central and Departmental Overheads	(111,688)	(111,688)	85,417
NET EXPENDITURE	933,244	939,236	1,051,025

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0723 - Children's Social Work

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	5,327,481	5,443,900	5,344,860
Premises Costs	43,514	52,721	43,907
Transport Costs	175,126	190,248	175,126
Supplies & Services	631,754	939,927	630,399
Third Party Payments / Transfers	16,989	34,109	16,989
Services received from other departments	677,365	763,092	109,166
TOTAL EXPENDITURE	6,872,229	7,423,997	6,320,447
<u>Income</u>			
Government Grants	0	(80,256)	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(43,422)	0
Services provided to other departments	0	0	(14,236)
TOTAL INCOME	0	(123,678)	(14,236)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(414,000)	0
NET CONTROLLABLE EXPENDITURE	6,872,229	6,886,319	6,306,211
Capital Charges	30,800	30,800	29,535
Allocation of Central and Departmental Overheads	924,665	924,665	1,872,892
NET EXPENDITURE	7,827,694	7,841,784	8,208,638

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0724 - Corporate Parenting

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	3,619,920	3,637,657	3,665,403
Premises Costs	133,845	136,154	134,324
Transport Costs	105,027	(174,073)	104,527
Supplies & Services	531,628	446,763	534,882
Third Party Payments / Transfers	10,043,149	11,374,818	10,345,366
Services received from other departments	75,025	170,307	74,115
TOTAL EXPENDITURE	<u>14,508,594</u>	<u>15,591,626</u>	<u>14,858,617</u>
<u>Income</u>			
Government Grants	(743,212)	(881,724)	(743,212)
Other Grants & Contributions	0	(10)	0
Fees & Charges	(57,959)	(721,695)	(38,594)
Services provided to other departments	0	(83,504)	0
TOTAL INCOME	<u>(801,171)</u>	<u>(1,686,933)</u>	<u>(781,806)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>13,707,423</u>	<u>13,904,693</u>	<u>14,076,811</u>
Capital Charges	174,406	174,406	159,882
Allocation of Central and Departmental Overheads	814,147	814,147	776,750
NET EXPENDITURE	<u>14,695,976</u>	<u>14,893,246</u>	<u>15,013,443</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Integrated Support and Social Care: BBR0725 - SEN and Disability

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,459,434	1,447,261	1,456,795
Premises Costs	(9)	(9)	0
Transport Costs	53,920	43,747	53,920
Supplies & Services	1,105,875	1,236,347	1,321,495
Third Party Payments / Transfers	17,675,058	18,575,866	19,735,872
Services received from other departments	292,645	297,117	283,993
TOTAL EXPENDITURE	<u>20,586,923</u>	<u>21,600,329</u>	<u>22,852,075</u>
<u>Income</u>			
Government Grants	(10,586,658)	(10,586,658)	(24,723,001)
Other Grants & Contributions	0	0	0
Fees & Charges	(54,674)	(61,649)	(54,674)
Services provided to other departments	(20,553)	(39,449)	(85,203)
TOTAL INCOME	<u>(10,661,885)</u>	<u>(10,687,756)</u>	<u>(24,862,878)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>9,925,038</u>	<u>10,912,573</u>	<u>(2,010,803)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	455,528	455,528	463,037
NET EXPENDITURE	<u>10,380,566</u>	<u>11,368,101</u>	<u>(1,547,766)</u>

*Based on Period 10 Forecast (January 2014)

The DSG in EEP and ISSC has been adjusted to reflect the expenditure. ISSC includes the High Needs block which is a high proportion of the grant.





CHILDREN & FAMILIES: EDUCATION, EFFECTIVENESS AND PARTICIPATION



Children & Families: Education, Effectiveness and Participation: Service Group 2014/15 – 2017/18

The service group is made up of the following areas:

- Setting and School Sufficiency and Access
- Setting and School Effectiveness
- Capital and Infrastructure

Vision and purpose of the Service Group is:

We partner with settings and schools to realise our shared ambition of a strong local education system in which every child, young person and adult learner is able to progress and achieve.

Key Drivers for the Service Group in 2014/15 are:

Setting and School Sufficiency and Access

1. Increasing demand:

- a) Growing numbers of children – 3,576 aged 4 compared to 2,901 aged 15 (January 2013)
- b) Increasing numbers projected to be requiring a place in the school system – 3,622 expected for September 2013 admission rising to 3,939 by September 2015.

2. Changing legislation:

- a) Increase in statutory duty to include some two years olds and increase of the participation age.
- b) Drive towards increasing non-maintained provision such as academies and free schools.
- c) Ability of (non LA) admissions authorities to increase Planned Admissions Number without consultation.

3. Changes to setting and school revenue funding.

Setting and School Effectiveness

1. Changing expectations:

- a) Introduction of 'requires improvement' Ofsted descriptor across early years, schools and adult learning to replace 'satisfactory'.
- b) New national focus on the percentage of children attending a good or better school in local authority areas.

2. Development of school to school support:

- a) Stimulating sustainable, effective local models of school to school support.
- b) Investing in subject, local, national leaders of education and supporting our teaching schools and teaching school alliances.
- c) Develop local capacity to respond when setting or school performance fails to improve and a structural solution is required.

3. Changing legislation:

- a) Changing roles and responsibility for the LA in relation to early years.
- b) New opportunities for innovation in vocational education.

4. Relationship with the regional HMI and Ofsted's role in supporting improvement.



5. Changes to the delivery of music services.

Capital and Infrastructure

1. Extended role:

- a) Government expectation that the local authority will now fund places in academies, as well as maintained schools, where they address basic need pressures.
- b) Responding to the need for more early years facilities to accommodate increasing local demand.

2. Achieving value:

- a) Ensuring maximum value is achieved from the limited capital funding available at both local authority and partner level.
- b) Balancing cost with quality to ensure all buildings are fit for purpose and well received by end users.

3. Securing public confidence in build projects by ensuring fit for purpose, on time and in budget delivery.

4. Alignment of a new school build programme with a housing market where site development is unpredictable.

Summary of the Children & Families: Education, Effectiveness and Participation Service Plan for 2014/15:

The Service Group contributes directly and indirectly to many of the council's 39 corporate priorities. However, we have identified the following priorities where there is the most significant influence and impact and these are described below.

See below a table illustrating the allocation of objectives against the Corporate Plan Priorities.

Corporate Plan Priority	Objectives
<p>Priority 16: Develop and maintain strong local partnerships to improve outcomes for children and young people.</p>	<p>Objective 1: To improve access to a high quality setting or school place for all learners.</p>
<p>Priority 15 and 22 : Challenge all schools, settings and services to be outstanding, enabling them to take the lead in driving up standards and safeguarding children and only intervening when outcomes are not good enough.</p> <p>Increase everyone's career opportunities by improving the overall skills and qualifications profile of the resident population.</p>	<p>Objective 2: To improve educational outcomes for all learners.</p>
<p>Priority 14: Develop and maintain strong local partnerships to improve outcomes for children and young people</p>	<p>Objective 3: To create, improve and invest in the built environment.</p>



KEY ACTIVITY BASED DATA

Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Libraries	Number of Visitors	Library online visitors are increasing with improved and new services such as e-books, there are manageable costs associated with this. Physical visit increases to libraries are managed through added self-service technology, flexible staff timetables and the use of volunteers.	1,275,468	1,153,814	1,188,428	1,224,081	1,260,803	1,264,607
Community Facilities	Number of Young People Under 16 engagement	This is the number of young people under 16 who access services within MKC buildings including leisure centres/community centres and courses/activities in MKC buildings e.g. sportive courses, satellite clubs, school tournaments and weight referral programmes.	779,361	1,118,055	1,151,597	1,186,145	1,221,729	1,258,381
Community Facilities	Number of Adults over 16 engagement	This is the number of people over 16 who access services within MKC buildings including leisure centres/community centres and courses/activities in MKC buildings including Fit for Life, exercise referral scheme, SwimFit.	1,520,514	1,942,067	2,000,329	2,060,339	2,122,149	2,185,813
Community Facilities	Number of Volunteers Engagement	Volunteers who manage MKC community centres and volunteers who manage and run community groups in MK.	5,821	5,457	5,621	5,790	5,964	6,143
Setting and School Sufficiency and Access	Number of 2 year old early education places	Number of funded 2 year old early education places.	497	844	1,406	1,478	1,550	1,625
Setting and School Sufficiency and Access	Number of 3 and 4 year early education places	Number of funded 3 and 4 year early education places.	5,190	5,950	6,086	6,536	7,020	7,540
Setting and School Sufficiency and Access	Number of school places	Number of school places (primary, secondary and special) provided/enabled	40,508	42,204	43,379	44,231	45,377	46,616



Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Setting and School Effectiveness	Quality of early years provision	Percentage of early years settings (childcare not on domestic premises and child-minders) judged good or better by Ofsted.	77	78	80	82	85	85
Setting and School Effectiveness	Quality of school provision	Percentage of schools (primary, secondary and special) judged good or better by Ofsted.	78	80	82	85	90	90

Children and Families: General		2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Children and Families	Population Projections Age 0-4	20,265	20,257	20,506	20,525	20,559	20,713
Children and Families	Population Projections Age 5-10	20,617	21,765	22,740	23,625	24,625	25,419
Children and Families	Population Projections Age 11-13	9,434	9,358	9,447	9,763	10,159	10,799
Children and Families	Population Projections Age 14-19	17,990	18,366	17,991	17,816	17,728	17,941
Children and Families	Total projected population aged 0-19	68,306	69,746	70,684	71,729	73,071	74,872



BBR08 – Children & Families: Education, Effectiveness and Participation

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	21.601
Inflationary increases	(0.204)
Demographic Growth	0.000
Other Pressures	0.057
Savings/Income Proposals	(1.814)
Changes in Recharges	(0.243)
Transfer between Service Group	11.556
BUDGET 2014/15	30.953

Summary Revenue Budget

	2013/14	2013/14	Expenditure	2014/15			Original
	Actual	Forecast*		Income	Recharges	Budget	
	Budget	Actual	Budget	Budget	Budget	Budget	
	£	£	£	£	£	£	
Education, Effectiveness and Participation Management	182,170,089	182,098,600	128,066,853	(8,619,745)	(127,614)	119,319,494	
Schools Statutory and Regulatory	(197,605,593)	(197,606,501)	443,111	(127,947,260)	2,345,299	(125,158,850)	
Productivity: Attainment & Progress Lead	1,322,818	1,317,890	4,206,776	(3,339,414)	(519,925)	347,437	
Capital and Infrastructure	782,051	651,453	1,054,399	(533,297)	217,486	738,588	
Setting and School Effectiveness	3,243,367	3,112,173	9,289,668	(6,902,472)	591,869	2,979,065	
Setting and School Sufficiency and Access	19,665,957	19,179,240	21,305,051	(319,459)	455,714	21,441,306	
Community Facilities Unit Group Management	0	411	92,405	0	(92,405)	0	
Community Asset Transfers	107,860	73,545	88,755	0	23,213	111,968	
Leisure and Community	5,724,949	5,807,122	5,730,045	(785,664)	220,022	5,164,403	
Sports Development	1,107,516	1,113,758	1,912,262	(1,025,870)	158,795	1,045,187	
Libraries, Arts and Heritage	5,082,362	4,997,459	4,875,199	(585,508)	674,877	4,964,568	
Service Group Total	21,601,376	20,745,150	177,064,524	(150,058,689)	3,947,331	30,953,166	

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S25	The implementation of the previous agreed budget to change eligibility criteria for denominational transport.	(120)	(125)	0	0	Service Reduction
S151	Home to School Transport efficiencies	(50)	0	0	0	Commissioning/ Efficiency
S26	Year 2 of previous decision taken to amalgamate Music and Adult Learning Services into a new combined Community Learning Service and to make the new service cost neutral to the Council.	(288)	(100)	0	0	Service Re-Design
S27 + S81	Restructure of Local Authority's early years team to reflect changes being introduced to statutory duties to target effort on providers 'requiring improvement'.	(158)	0	0	0	Service Re-Design
S28	Early Years - Access to childcare budget now provided from Dedicated Schools Grant.	(30)	0	0	0	Service Re-Design
S117	Senior advisory post (non statutory role).	(61)	0	0	0	Commissioning/ Efficiency
S118	Remove budget held for temporary classrooms and create a reserve to deal with exceptional circumstances.	(81)	0	0	0	Commissioning/ Efficiency
S119	Combine roles within the areas of setting and school workforce and educational performance, assessment and moderation.	(37)	0	0	0	Service Re-Design
S120	Request to Department for Education to increase Dedicated Schools Grant funding for school admissions work due to exceptional demography.	(89)	0	0	0	Service Re-Design
S121	Integrate the work previously undertaken under contract by an external organisation to support management committees into the work of the local authority early years quality team.	(91)	0	0	0	Service Re-Design
S155	Remove base budget held for work to convert schools to academy status and create a reserve to deal with any costs when they occur.	(50)	0	0	0	Commissioning/ Efficiency
S156	Increase income target for school procurement advice service in line with current take up levels	(35)	0	0	0	Income Growth from Charged Services
S158	Savings linked to the relocation of the office base for four members of Ethnic Minority Achievement (EMA) staff.	(7)	0	0	0	Commissioning/ Efficiency
S29	Savings from new contract for waste collections for libraries and efficiencies in recruitment costs.	(10)	0	0	0	Service Re-Design
S30	Savings as a result of reduced operational costs of the mobile library vehicle since purchase. Front line services remain unchanged.	(26)	0	0	0	Service Re-Design



Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S31	Efficiencies related to introduction of self-service radio frequency identification technology (relies on Council capital investment of £90k into self issue hardware and software)	(45)	0	0	0	Service Re-Design
S32	Additional income from donations and hire of library spaces.	(19)	0	0	0	Service Re-Design
S33	Service redesign of Woughton on the Green sports ground to reduce the Council subsidy to nil with an income to the Council of £20k	(50)	0	0	0	Commissioning/ Efficiency
S34	Commissioning efficiencies reducing grant support to Middleton Pool, Shenley Leisure Centre, Wolverton & Watling Way Pools & Willen Rd Sports Ground. Three year reductions in grant support agreed with each partner.	(73)	(59)	0	0	Commissioning/ Efficiency
S35	Arts Grants - ongoing reduction to the grant portfolio with additional 9% reduction in 2015/16 to reflect government funding reductions	(8)	(15)	0	0	Commissioning/ Efficiency
S36	Reduction in running costs as a result of asset transfers as part of the Community Asset Transfer (CAT) Programme. This will also reduce the Council's future liabilities for maintenance.	(164)	0	0	0	Service Re-Design
S37	Overall reduction to wider use of grants over three years from 2013/14. A 6% reduction in 2014/15 (as part of a 3 year agreement) and 9% reduction in 2015/16 to reflect government funding reductions. Reductions depend on the specific circumstances	(6)	(8)	0	0	Commissioning/ Efficiency
S38	Reduction in Community Sports Grants over 3 years from 2012/13 (Bucks and MK Sport, Sport MK and MK Athletics Club). A 6% reduction in 2014/15 (as part of a 3 year agreement) and 9% reduction in 2015/16 to reflect government funding reductions.	(2)	(3)	0	0	Commissioning/ Efficiency
S39	Savings anticipated as a result of the investment of £400k Section 106 funding and a directly related business case to reduce Council revenue support to Shenley Leisure Centre Trust.	0	(50)	0	0	Commissioning/ Efficiency
S40	Anticipated customer income from Abbey Hill Golf Course linked to a wider golf / leisure offer.	0	0	(30)	0	Income Growth from Charged Services
S41	Re-design of the School library service to make the service more efficient within a reconfigured Bletchley Library.	(38)	0	0	0	Service Re-Design
S43	Further externalisation of major leisure assets under a contract, long term lease and service contract, focusing on Woughton Leisure Centre and Windmill Hill Golf Centre and any other major leisure assets that do not transfer under the current CAT process (Woughton on the Green, Tattenhoe Pavilion, Medbourne Pavilion and Oakgrove Leisure Centre).	(75)	(85)	(90)	0	Service Re-Design
S44	Through a detailed options evaluation develop partnership options for the future management of the Library Service.	0	(30)	(30)	0	Service Re-Design



Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S45	Reduction in ongoing running and maintenance costs as a result of the transfer of the Hanson Centre to the Parks Trust.	0	(30)	0	0	Service Re-Design
S122	Savings (in addition to the commissioning efficiencies to be delivered in S34) from the transfer of Middleton Pool and Willen Road Sports Ground to local management under the CAT scheme (relies on a Council capital investment of £100k).	(100)	0	0	0	Commissioning/ Efficiency
S123	Saving from Shenley Leisure Centre maintenance following the sub lease being assigned to the leisure trust.	(5)	0	0	0	Commissioning/ Efficiency
S124	Further reductions to support to the Council's support for Shenley Leisure Centre Trust to a position of zero funding in 2017/18 in common with other grant reductions related to Wolverton Leisure Trust and Willen Road/Middleton Pool	0	(25)	(50)	0	Commissioning/ Efficiency
S125	Additional efficiencies and income at Woughton Leisure Centre as a result of investments made into the pool plant and fitness facilities as well as a restructure of reception staff	(18)	0	0	0	Commissioning/ Efficiency
S126	Saving from leisure centre capital borrowing costs	(3)	0	0	0	Commissioning/ Efficiency
S127	Savings related to the joint arrangement with Bucks County Council for the care of Milton Keynes Archives and records	(4)	0	0	0	Commissioning/ Efficiency
S128	Savings related to lower than anticipated maintenance costs for the MK Gallery and Margaret Powell Square	(10)	0	0	0	Commissioning/ Efficiency
S129	Libraries - Savings from Central Library gas costs	(4)	0	0	0	Commissioning/ Efficiency
S130	Libraries - 10% savings from furniture and equipment budgets and 10% in repairs and maintenance budgets across all libraries	(7)	0	0	0	Commissioning/ Efficiency
S131	Efficiencies in the management of the Council's heritage assets related to MK Museum and the new archive facility at Holne Chase	(12)	0	0	0	Commissioning/ Efficiency
S150	Work with the Bletchley community on a partnership agreement and the CAT freehold transfer of Bletchley Library. Savings relate to the transfer of NNDR, cleaning and maintenance costs. (Future Libraries MK delivery plan 2.3.1)	(38)	0	0	0	Commissioning/ Efficiency
Total Children & Families: Education, Effectiveness & Participation		(1,814)	(530)	(200)	0	



Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
P15	To align library income targets with those approved in the Future Libraries 3-year Delivery Plan.	57	0	0	0	General
Total Children & Families: Education, Effectiveness & Participation		57	0	0	0	

One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
OP18	Legal and Property Support required for phase 2 of the Community Asset Transfer (CAT) project. The professional support is required due to the complexities of the transfers being undertaken.	60	60	0	0	General
OP37	One-off funding to create a reserve to be used for expenditure on temporary classrooms if they are required to accommodate pupils.	81	0	0	0	General
OP38	One-off funding to be used to manage the increase in demand for home to school transport.	50	0	0	0	General
OP39	One off funding to mitigate any additional costs resulting from schools converting to academy status.	50	0	0	0	General
OP42	One off pressure is required to support the implementation of business case to make the Music and Adult Learning service cost neutral to the Council.	100	0	0	0	General
Total Children & Families: Education, Effectiveness & Participation		341	60	0	0	



Children & Families: Education, Effectiveness and Participation: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
<u>Expenditure</u>			
Employee Costs	9,929,651	9,933,710	8,840,159
Premises Costs	1,456,961	1,200,686	1,260,583
Transport Costs	4,025,572	4,075,574	3,902,130
Supplies & Services	15,509,747	15,429,893	15,683,908
Third Party Payments / Transfers	192,392,812	192,036,286	129,772,442
Services received from other departments	1,603,514	3,555,907	1,848,872
TOTAL EXPENDITURE	<u>224,918,257</u>	<u>226,232,056</u>	<u>161,308,094</u>
<u>Income</u>			
Government Grants	(217,455,884)	(217,685,381)	(144,476,967)
Other Grants & Contributions	0	(7,000)	0
Fees & Charges	(5,515,466)	(5,196,190)	(4,593,475)
Services provided to other departments	(534,264)	(799,428)	(988,247)
TOTAL INCOME	<u>(223,505,614)</u>	<u>(223,687,999)</u>	<u>(150,058,689)</u>
Contributions to Reserves	0	10,145	0
(Transfer from) Reserves	(133,165)	(483,673)	(133,165)
NET CONTROLLABLE EXPENDITURE	<u>1,279,478</u>	<u>2,070,529</u>	<u>11,116,240</u>
Capital Charges	16,478,405	16,478,405	15,889,595
Allocation of Central and Departmental Overheads	3,843,493	2,196,216	3,947,331
NET EXPENDITURE	<u>21,601,376</u>	<u>20,745,150</u>	<u>30,953,166</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated	
			2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Education, Effectiveness & Participation Management	1.00	0.00	1.00	96,172
Schools Statutory and Regulatory	3.00	(1.00)	2.00	266,096
Productivity: Attainment & Progress Lead	57.40	(15.38)	42.02	1,886,095
Capital and Infrastructure	12.00	0.00	12.00	549,202
Setting and School Effectiveness	34.31	(0.50)	33.81	1,950,789
Setting and School Sufficiency and Access	11.73	0.00	11.73	492,348
Community Facilities Unit Group Management	1.00	0.00	1.00	89,129
Community Asset Transfer	2.00	0.00	2.00	115,010
Leisure and Community	11.61	0.00	11.61	338,780
Sports Development	20.14	0.00	20.14	531,369
Libraries, Arts and Heritage	69.12	(1.82)	67.30	1,776,575
Service Group Total	223.30	(18.70)	204.60	8,091,565

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Children & Families: Education, Effectiveness and Participation: BBR081 – Education, Effectiveness & Participation Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	534,100	528,356	540,274
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	(258,649)	(258,649)	(508,719)
Third Party Payments / Transfers	180,822,905	180,761,416	117,946,834
Services received from other departments	70,924	66,668	46,585
TOTAL EXPENDITURE	<u>181,169,280</u>	<u>181,097,791</u>	<u>118,024,974</u>
<u>Income</u>			
Government Grants	(9,321,738)	(9,321,738)	(8,619,745)
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(9,321,738)</u>	<u>(9,321,738)</u>	<u>(8,619,745)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>171,847,542</u>	<u>171,776,053</u>	<u>109,405,229</u>
Capital Charges	10,458,129	10,458,129	10,041,879
Allocation of Central and Departmental Overheads	(135,582)	(135,582)	(127,614)
NET EXPENDITURE	<u>182,170,089</u>	<u>182,098,600</u>	<u>119,319,494</u>

*Based on Period 10 Forecast (January 2014)



**Children & Families: Education, Effectiveness and Participation: BBR082 – Schools
Statutory and Regulatory**

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	213,772	229,719	213,690
Premises Costs	0	0	0
Transport Costs	1,550	1,550	1,550
Supplies & Services	44,240	26,136	(23,539)
Third Party Payments / Transfers	2,500	0	2,500
Services received from other departments	189,855	193,605	248,910
TOTAL EXPENDITURE	<u>451,917</u>	<u>451,010</u>	<u>443,111</u>
<u>Income</u>			
Government Grants	(199,621,810)	(199,621,810)	(127,490,972)
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(39,946)	(39,947)	(456,288)
TOTAL INCOME	<u>(199,661,756)</u>	<u>(199,661,757)</u>	<u>(127,947,260)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(199,209,839)</u>	<u>(199,210,747)</u>	<u>(127,504,149)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	1,604,246	1,604,246	2,345,299
NET EXPENDITURE	<u>(197,605,593)</u>	<u>(197,606,501)</u>	<u>(125,158,850)</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR083 – Productivity: Attainment and Progress Lead

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	3,059,781	3,194,936	2,003,624
Premises Costs	156,537	109,048	115,313
Transport Costs	107,464	86,071	38,612
Supplies & Services	1,625,989	1,405,602	1,391,838
Third Party Payments / Transfers	0	24,916	0
Services received from other departments	99,683	328,207	514,601
TOTAL EXPENDITURE	<u>5,049,454</u>	<u>5,148,780</u>	<u>4,063,988</u>
<u>Income</u>			
Government Grants	(1,627,885)	(1,613,068)	(1,597,963)
Other Grants & Contributions	0	0	0
Fees & Charges	(2,583,910)	(2,438,514)	(1,614,951)
Services provided to other departments	(128,263)	(382,899)	(126,500)
TOTAL INCOME	<u>(4,340,058)</u>	<u>(4,434,481)</u>	<u>(3,339,414)</u>
Contributions to Reserves	0	11,397	0
(Transfer from) Reserves	0	(21,228)	0
NET CONTROLLABLE EXPENDITURE	<u>709,396</u>	<u>704,468</u>	<u>724,574</u>
Capital Charges	149,022	149,022	142,788
Allocation of Central and Departmental Overheads	464,400	464,400	(519,925)
NET EXPENDITURE	<u>1,322,818</u>	<u>1,317,890</u>	<u>347,437</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR084 – Capital and Infrastructure

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	568,985	615,729	571,514
Premises Costs	104,378	56,537	21,217
Transport Costs	5,961	4,233	5,961
Supplies & Services	401,966	226,060	416,608
Third Party Payments / Transfers	1,390	2,572	1,390
Services received from other departments	41,820	40,554	36,090
TOTAL EXPENDITURE	<u>1,124,500</u>	<u>945,685</u>	<u>1,052,780</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(240,010)	(191,793)	(275,044)
Services provided to other departments	(258,437)	(258,437)	(258,253)
TOTAL INCOME	<u>(498,447)</u>	<u>(450,230)</u>	<u>(533,297)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>626,053</u>	<u>495,455</u>	<u>519,483</u>
Capital Charges	1,688	1,688	1,619
Allocation of Central and Departmental Overheads	154,310	154,310	217,486
NET EXPENDITURE	<u>782,051</u>	<u>651,453</u>	<u>738,588</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR085 – Setting and School Effectiveness

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	2,052,937	1,870,738	2,048,710
Premises Costs	7,925	8,461	0
Transport Costs	28,327	26,124	30,402
Supplies & Services	723,512	999,216	548,337
Third Party Payments / Transfers	6,703,954	6,720,254	6,587,790
Services received from other departments	78,352	88,901	70,763
TOTAL EXPENDITURE	<u>9,595,007</u>	<u>9,713,694</u>	<u>9,286,002</u>
<u>Income</u>			
Government Grants	(6,645,915)	(6,661,570)	(6,529,751)
Other Grants & Contributions	0	0	0
Fees & Charges	(364,973)	(445,727)	(372,721)
Services provided to other departments	0	(19,999)	0
TOTAL INCOME	<u>(7,010,888)</u>	<u>(7,127,296)</u>	<u>(6,902,472)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(133,473)	0
NET CONTROLLABLE EXPENDITURE	<u>2,584,119</u>	<u>2,452,925</u>	<u>2,383,530</u>
Capital Charges	3,706	3,706	3,666
Allocation of Central and Departmental Overheads	655,542	655,542	591,869
NET EXPENDITURE	<u>3,243,367</u>	<u>3,112,173</u>	<u>2,979,065</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR086 – Setting School Sufficiency and Access

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	490,600	600,253	498,702
Premises Costs	500	0	0
Transport Costs	3,800,001	3,883,634	3,769,336
Supplies & Services	10,782,278	10,078,234	12,024,991
Third Party Payments / Transfers	4,274,000	4,283,008	4,635,424
Services received from other departments	426,934	506,421	376,598
TOTAL EXPENDITURE	<u>19,774,313</u>	<u>19,351,550</u>	<u>21,305,051</u>
<u>Income</u>			
Government Grants	(206,000)	(205,400)	(206,000)
Other Grants & Contributions	0	0	0
Fees & Charges	(69,489)	(28,815)	(30,020)
Services provided to other departments	(59,150)	(59,150)	(83,439)
TOTAL INCOME	<u>(334,639)</u>	<u>(293,365)</u>	<u>(319,459)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(105,228)	0
NET CONTROLLABLE EXPENDITURE	<u>19,439,674</u>	<u>18,952,957</u>	<u>20,985,592</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	226,283	226,283	455,714
NET EXPENDITURE	<u>19,665,957</u>	<u>19,179,240</u>	<u>21,441,306</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR061 – Community Facilities Unit Group Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	89,969	88,853	89,939
Premises Costs	0	0	0
Transport Costs	999	400	999
Supplies & Services	775	1,790	775
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,235	2,346	692
TOTAL EXPENDITURE	<u>92,978</u>	<u>93,389</u>	<u>92,405</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>0</u>	<u>0</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>92,978</u>	<u>93,389</u>	<u>92,405</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(92,978)	(92,978)	(92,405)
NET EXPENDITURE	<u>0</u>	<u>411</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR062 – Community Asset Transfers

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	115,010	77,374	115,010
Premises Costs	0	900	0
Transport Costs	100	350	100
Supplies & Services	106,610	119,045	106,610
Third Party Payments / Transfers	0	0	0
Services received from other departments	200	4,530	200
TOTAL EXPENDITURE	<u>221,920</u>	<u>202,199</u>	<u>221,920</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	(25,000)	0
TOTAL INCOME	<u>0</u>	<u>(25,000)</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(133,165)	(122,759)	(133,165)
NET CONTROLLABLE EXPENDITURE	<u>88,755</u>	<u>54,440</u>	<u>88,755</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	19,105	19,105	23,213
NET EXPENDITURE	<u>107,860</u>	<u>73,545</u>	<u>111,968</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR063 – Leisure and Community

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	342,942	349,264	342,636
Premises Costs	339,451	327,198	328,870
Transport Costs	2,000	2,000	2,000
Supplies & Services	751,825	1,202,074	414,487
Third Party Payments / Transfers	439,089	79,558	453,530
Services received from other departments	373,750	292,303	246,972
TOTAL EXPENDITURE	<u>2,249,057</u>	<u>2,252,397</u>	<u>1,788,495</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(799,081)	(679,248)	(785,664)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(799,081)</u>	<u>(679,248)</u>	<u>(785,664)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(41,000)	0
NET CONTROLLABLE EXPENDITURE	<u>1,449,976</u>	<u>1,532,149</u>	<u>1,002,831</u>
Capital Charges	4,046,383	4,046,383	3,941,550
Allocation of Central and Departmental Overheads	228,590	228,590	220,022
NET EXPENDITURE	<u>5,724,949</u>	<u>5,807,122</u>	<u>5,164,403</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR065 – Sports Development

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	617,229	628,924	617,429
Premises Costs	309,222	250,431	311,068
Transport Costs	48,706	55,983	48,706
Supplies & Services	294,834	336,350	292,992
Third Party Payments / Transfers	1,700	22,901	1,700
Services received from other departments	143,210	207,273	143,693
TOTAL EXPENDITURE	<u>1,414,901</u>	<u>1,501,862</u>	<u>1,415,588</u>
<u>Income</u>			
Government Grants	(32,536)	(27,362)	(32,536)
Other Grants & Contributions	0	(7,000)	0
Fees & Charges	(907,263)	(974,675)	(993,334)
Services provided to other departments	0	(11,481)	0
TOTAL INCOME	<u>(939,799)</u>	<u>(1,020,518)</u>	<u>(1,025,870)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>475,102</u>	<u>481,344</u>	<u>389,718</u>
Capital Charges	521,045	521,045	496,674
Allocation of Central and Departmental Overheads	111,369	111,369	158,795
NET EXPENDITURE	<u>1,107,516</u>	<u>1,113,758</u>	<u>1,045,187</u>

*Based on Period 10 Forecast (January 2014)



Children & Families: Education, Effectiveness and Participation: BBR066 – Libraries, Arts and Heritage

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,844,326	1,749,564	1,798,631
Premises Costs	538,948	448,111	484,115
Transport Costs	30,464	15,229	4,464
Supplies & Services	1,036,367	1,294,035	1,019,528
Third Party Payments / Transfers	147,274	141,661	143,274
Services received from other departments	177,551	217,769	163,768
TOTAL EXPENDITURE	<u>3,774,930</u>	<u>3,866,369</u>	<u>3,613,780</u>
<u>Income</u>			
Government Grants	0	(234,433)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(550,740)	(437,418)	(521,741)
Services provided to other departments	(48,468)	(42,462)	(63,767)
TOTAL INCOME	<u>(599,208)</u>	<u>(714,313)</u>	<u>(585,508)</u>
Contributions to Reserves	0	(1,252)	0
(Transfer from) Reserves	0	(59,985)	0
NET CONTROLLABLE EXPENDITURE	<u>3,175,722</u>	<u>3,090,819</u>	<u>3,028,272</u>
Capital Charges	1,298,432	1,298,432	1,261,419
Allocation of Central and Departmental Overheads	608,208	608,208	674,877
NET EXPENDITURE	<u>5,082,362</u>	<u>4,997,459</u>	<u>4,964,568</u>

*Based on Period 10 Forecast (January 2014)





PUBLIC REALM



Public Realm: Service Group 2014/15 – 2017/18

The service group is made up of the following areas:

- Highways Services
- Traffic Management
- Highway Asset Management
- Street Lighting
- Bridges
- Highways Maintenance

Vision and purpose of the Service Group is:

- To ensure Milton Keynes is the premier ‘can do’ place of the 21st century. The city, together with the rural parts of our Borough, will continue to be a wonderful place to live, work, learn, shop and relax.
- To secure sustainable housing and employment growth that is advantageous for Milton Keynes subject to the timely provision of infrastructure and proactive regeneration to ensure no areas are left behind and that a two-speed city does not result.
- That people and firms will want to move here and stay here, and visitors will want to come here and come back often. Milton Keynes will have a compelling “offer” that includes rising standards of living and a safe and good quality of life for all.
- To create homes and neighbourhoods in new areas or through regeneration that help make our compelling “offer” a reality.
- That our residents have access to all the services they need and have the support to access opportunities and enjoy a healthy and good quality of life. Above all we must ensure that Milton Keynes offers job and career opportunities.

Key Drivers for the Service Group in 2014/15 are:

- **Letting the Highways, Street Lighting and Network Infrastructure (NEC) Contract** - This contract is to replace the current way of working between Highways as the “Client” and Neighbourhood Services staff as the “Contractor” with a number of Contractors working as if they were sub-contractors.
- **Waste & Recycling** - Delivering our statutory obligations as a waste disposal and collection authority. The delivery of our statutory function is currently procured externally and managed through a partnering arrangement with the supplier. In addition we are responsible for the development and delivery of the waste infrastructure for the future of our Waste & Recycling.
- **Landscape Management** - Outsourcing.- MKC are obliged to provide the statutory management and delivery of our green open space and the countryside management. Also create an attractive environment whilst managing, developing and protecting our wildlife, waterways and local forests, safe guarding our local heritage. We are statutory responsible for facilitating and developing play through parks and recreational facilities (formal and informal).

See overleaf a table illustrating the allocation of objectives against the Corporate Plan Priorities.



Corporate Plan Priority	Objectives
<p>Priority 30: Continue to improve points of entry to Milton Keynes - <i>MKC has a statutory duty to maintain roads and carriageways to allow free and safe passage of people and goods, to this end, the Highways Term Contract will ensure quality maintenance and condition of the asset.</i></p> <p>Outcome 19: Excellent transport links to all parts of the UK</p>	<p>Objective 1 Key Activity No 1 Highways, Street lighting and Network Infrastructure Contract letting. (Including a Major Investment in highways and footways maintenance (£50m) will reduce maintenance costs to MKC and improve assets and customer satisfaction). Relates to LTP3</p>
<p>Priority 34: Develop a Residual Waste Treatment Facility for the Borough.</p> <p>Outcome 25 - Minimises waste Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy</p>	<p>Key Objective 2: Develop a Residual Waste Treatment Facility for the Borough. To reduce current level of dependency on landfill by treating waste in an environmentally friendly and cost effective way.</p>
<p>Corporate Priority 35 Maintain, protect and enhance the open spaces and Country Parks. OC24 MK is clean and has high quality open, green public space and buildings</p> <p><i>Public Realm Services Group is responsible for Landscaping activity in the borough and will improve the landscaping quality by outsourcing the works elements.</i></p>	<p>Key Objective 3: To let the Landscaping contracts during Year of Transition and TUPE staff appropriately.</p> <p>(In order to deliver the identified programmes of activity in order to maintain, protect and enhance the streets, landscaped areas, and heritage sites)</p>
<p>Priority OTP Strand 4: Alternative Methods of Service Delivery OTP HT Improvement and Service Development Programme – Highways Contracting Arrangements Project Landscaping Project Outsourcing Waste Management improvements (Improvement and service delivery board) ISDB</p>	<p>Objective 4: Develop the Public Realm Service Group by letting major contracts and then acting as a Client Side function, managing Highways, Waste and Landscaping activity for the Borough.</p>



KEY ACTIVITY BASED DATA

Service Area	Activity	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Street Lighting	Number of Street Lights	-	61,700	62,700	63,700	64,700	-
Street Lighting	Hours per Street Light	-	4,130	4,063	4,063	4,063	-
Highway Network Management	Number of kms of road network	1,251	1,264	1,276	1,278	1,302	1,315
Highway Network Management	Number of kms of footway	1,481	1,496	1,511	1,526	1,541	1,557
Highways	Km of Roads Maintained	1,251	1,264	1,276	1,289	1,302	1,315
Waste	Number of tonnes to Disposal site and Landfilled.	45,342	25,000	20,000	18,000	9,000	9,000
Waste	Number of tonnes to Residual Waste Treatment	5,043	33,000	37,000	39,000	51,000	51,000
Waste	Number of tonnes Food & Garden Waste	25,009	22,000	22,500	23,000	23,500	24,000
Waste	Number of charged for Bulky waste collections	9,100	10,100	10,100	10,100	10,100	10,100
Waste	Number of free bulky waste collections	29,115	0	0	0	0	0
Waste	Number of Households (Refuse, Recycling & Food waste Collections and black & pink sacks provided)	103,750	105,506	107,285	108,968	110,651	112,334
Waste	Number of hectares cleansed	33,207	33,600	34,000	34,400	34,800	35,200
Environment - Countryside	Kilometres of Rights of Way and alike	546	548	548	548	548	548
Environment - Countryside	Path Diversion Completions	4	5	5	5	5	5
Environment - Countryside	Path Creation Orders	2	-	-	-	-	-
Environment - Countryside	Planning Consultations	452	250	250	260	260	260
Environment - Countryside	School Visits to Hanson Centre	50	50	52	55	55	55
Environment - Countryside	Day Visitors at Emberton Country Park	20,000	20,000	20,000	20,000	20,000	20,000
Environment - Countryside	Nightly bookings Emberton Country Park	3,100	3,100	3,100	3,100	3,100	3,100



Service Area	Activity	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Fix It	Number of Play Area's Inspected and Maintained	480	480	490	500	510	510
Fix It	Number of issues resolved per month (average)	540	900	800	850	900	900
Fix It	Percentage of Assets Graded "as New"	10	12	14	15	16	16
Fix It	Percentage of Assets Graded "Good"	21	20	21	23	24	25
Fix It	Percentage of Assets Graded "Average"	53	55	53	51	50	50
Fix It	Percentage of Assets Graded "Poor"	16	13	12	11	10	10
Landscape	Number of m2 of Grass	-	10,500	10,500	10,500	10,500	10,500
Landscape	Number of linear metres of Hedge	-	228,323	228,323	228,323	228,323	228,323
Landscape	Number of m2 of Shrubs	-	1,210,084	1,210,084	1,210,084	1,210,084	1,210,084
Landscape	Number of Trees	-	115,533	115,533	115,533	115,533	115,533
Landscape	Number of m2 of Woodland (m2)	-	928,269	928,269	928,269	928,269	928,269
Landscape	Number of Grass Cuts - General	-	10	10	10	10	10
Regulatory Investigations	No of abandoned vehicles reported/investigated	679	636	650	650	650	650
Regulatory Investigations	No of abandoned trolleys collected	141	252	200	200	200	200
Regulatory Investigations	No of Fixed Penalty Notices Issued	29	32	40	40	40	40
Regulatory Investigations	No of unauthorised encampments	85	55	60	60	60	60
Regulatory Investigations	No. of environmental crimes investigated	893	1,173	900	900	900	900
Regulatory Investigations	No. of fly tipping incidents	3,554	3,401	3,700	3,700	3,700	3,700
Bereavement Services	Number of burials	-	-	-	-	-	-
Bereavement Services	Number of cremations	-	-	-	-	-	-
Bereavement Services	Number of graves maintained at £140 pa per grave	-	-	-	-	-	-
Building Control	Number of inspections undertaken	5,246	5,000	5,500	6,000	6,000	6,000
Building Control	Number of processed applications	16,319	17,000	17,500	18,000	18,500	19,000
Environmental Health	Number of noise service requests all categories	2,200	2,288	2,455	2,460	2,465	2,470
Environmental Health	Number of Pollution Control Service Requests	313	479	425	425	425	425
Environmental Health	Number of high risk food inspections (A, B & C risk rated)	498	527	500	500	500	500
Environmental Health	Number of low risk food inspections (D & E risk rated)	315	115	100	100	100	100
Environmental Health	Number of high risk Health & Safety inspections (A & B1 risk rated)	23	11	20	20	20	20
Environmental Health	Number of low risk Health & Safety inspections (B2 - C risk rated)	118	86	100	100	100	100
Environmental Health	Number of Health & Safety inspections	141	97	120	120	120	120



Service Area	Activity	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Environmental Health	Number of Food Hygiene Service requests	965	1,015	1,100	1,100	1,100	1,100
Environmental Health	Number of Health & Safety Service requests	313	308	350	350	350	350
Environmental Health	Number of Licensing premises Licence applications	35	46	40	40	40	40
Environmental Health	Number of Licensing Personal Licence applications	190	264	230	240	240	240
Environmental Health	Number of licensing variation premises licence	48	47	50	50	50	50
Environmental Health	Number of Licensing Temporary Event Notice (TEN) submissions	468	410	500	530	535	535
Environmental Health	Number of Variation of Designated Premises Supervisors (DPS) applications	205	223	225	225	225	225
Coroners Office	Deaths Reported	770	800	810	810	820	820
Coroners Office	Number of Post Mortems	309	310	310	311	311	311
Coroners Office	Number of Inquests	122	124	125	125	125	125
Registrars	Number of registrations - Births/Marriages/Deaths	-	-	-	-	-	-
Registrars	Number of Still Birth Registrations	21	25	28	29	30	31
Registrars	Number of Birth Registrations	3,825	3,937	3,993	3,943	3,933	3,900
Registrars	Number of Birth Re _Registrations	280	232	350	350	350	350
Registrars	Number of Death Registrations	1,674	1,735	1,758	1,784	1,810	1,840
Registrars	Notices of Marriage	2,411	2,300	2,495	2,533	2,571	2,671
Registrars	Marriages in Register Office	141	117	150	150	150	
Registrars	Marriages in Decommissioned Ceremony Room	406	401	408	415	423	430
Registrars	Marriages in Approved Venues	223	246	250	255	260	264
Registrars	Notices of Civil Partnerships	57	50	45	45	45	
Registrars	Civil Partnerships In Register Office	7	4	7	7	7	7
Registrars	Civil Partnerships In Decommissioned Ceremony Room	12	13	15	15	15	15
Registrars	Civil Partnerships in Approved Venues	2	8	5	5	5	5
Registrars	Group Citizenship Ceremonies	1,020	846	810	810	810	810
Registrars	Private Citizenship Ceremonies	306	312	318	325	332	338
Registrars	Nationality Checking Service	494	523	523	523	523	523
Registrars	Licensing of Approved Marriage Venues	8	6	7	5	8	8
Registrars	Non Statutory Ceremonies	13	9	12	15	16	17



BBR010 – Public Realm

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	45.905
Inflationary increases	0.601
Demographic Growth	0.154
Other Pressures	0.281
Savings/Income Proposals	(2.621)
Changes in Recharges	0.07
BUDGET 2014/15	44.385

Summary Revenue Budget

	2013/14	2013/14	2014/15			Original Budget £
	Actual Budget £	Forecast* Actual £	Expenditure Budget £	Income Budget £	Recharges Budget £	
AD Public Realm	81,600	66,779	259,279	0	(107,846)	151,433
Highways Service Management	666	100,666	78,624	0	(77,659)	965
Synergy Depots	2,184	46,274	308,473	0	(308,473)	0
Traffic Management	562,198	568,687	473,821	(280,532)	140,220	333,509
Highways Maintenance	12,265,824	12,605,982	12,060,901	(353,830)	429,594	12,136,665
NRSWA	(139,177)	49,991	212,036	(250,418)	83,764	45,382
Bridges	307,016	304,493	184,084	(123,542)	383,914	444,456
Street Lighting	3,811,944	3,632,775	3,577,432	(53,056)	137,676	3,662,052
Adoptions	(425,821)	(549,241)	167,015	(774,427)	85,452	(521,960)
Highways	(783,844)	(669,999)	4,185,062	(5,042,314)	476,726	(380,526)
Waste Disposal	8,294,551	8,331,334	8,924,025	(623,826)	464,738	8,764,937
Waste Project	116,623	116,623	113,320	0	11,684	125,004
Open Space & Countryside	479,050	571,360	440,993	(61,597)	87,272	466,668
Refuse Collection	8,080,604	7,780,760	8,364,582	(476,600)	22,960	7,910,942
Street Cleansing	3,797,331	3,768,712	4,066,527	(182,709)	10,402	3,894,220
Landscape	1,825,134	1,919,341	2,501,494	(890,533)	1,006,610	2,617,570
Transport	1,934,023	2,234,625	2,195,308	(422,845)	(1,772,463)	0
Fix It	612,200	585,343	509,509	(5,850)	96,542	600,201
Business & Liaison	1,110,992	1,062,590	359,316	0	174,712	534,028
Parish Fund	87,121	87,121	50,000	0	0	50,000
Projects	283,888	237,857	261,588	(114,381)	95,315	242,522
Regulatory Unit Management	114,281	127,051	266,359	(89,260)	(127,099)	50,000
Regulatory Compliance	1,354,782	1,505,537	2,172,870	(1,572,873)	706,735	1,306,732
Regulatory Investigations	2,397,571	2,221,803	1,974,908	(51,893)	472,829	2,395,844
Other Services	(265,576)	(282,949)	1,611,842	(2,230,410)	172,701	(445,867)
Service Group Total	45,905,165	46,423,515	55,319,368	(13,600,896)	2,666,306	44,384,777

*Based on Period 10 Forecast (January 2014)



Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S15	Adjustment to cemetery income to reflect current forecast income.	(8)	0	0	0	Income Growth from Charged Services
S16	Restructure of Regulatory Unit - Refocus priorities and re-engineer services and work streams to drive out efficiencies (will include some restructuring).	(175)	0	0	0	Service Re-Design
S94	Changes to Carbon Reduction Scheme mean the council's current energy costs are below threshold, therefore purchase of credits is no longer required.	(126)	0	0	0	Service Re-Design
S148	Securing greater value from Registrars and Bereavement Services	(100)	0	0	0	Service Re-Design
S55	Savings as a result of tendering the new highways contract and the subsequent realignment of staff within the service.	(878)	0	0	0	Service Re-Design
S57	Highways - savings in street lighting energy and maintenance generated from increased investment in capital works.	0	(72)	0	0	Service Re-Design
S58/S59	Highways - savings due to realigning work programs into capital investment ensuring smarter use of planning maintenance and therefore less reliance on revenue.	(200)	(570)	0	0	Service Re-Design
S61	Restructure of the Neighbourhood Services function to provide staff into frontline provision and consequent savings including greater use of Public Access service.	(250)	0	0	0	Service Re-Design
S62	Restructure of Public Realm - Refocus priorities and re-engineer services and work streams to deliver efficiencies (will include some restructuring).	(100)	0	0	0	Service Re-Design
S63	Savings on lease and refuse vehicle operating costs. Renegotiation of contract to reflect purchase of biomethane-fuelled vehicle chassis under the Weekly Collections Support Scheme.	(300)	0	0	0	Service Re-Design
S92	Substitute budget for parish partnership fund, with capital funding, once current balance has been committed. Justification to be on a case by case basis.	(37)	0	0	0	Service Re-Design
S137	Reduction in energy costs due to investment in street lighting.	(137)	0	0	0	Service Re-Design



Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S138	Lower than planned waste indexation in 2013/14, reduces costs of waste collection and street cleansing.	(120)	0	0	0	Commissioning/ Efficiency
S139	The Council has decided to review the role of Community Mobilisers. An efficiency achieved by review of service to ensure clearer focus on supporting children and families in the community.	(50)	0	0	0	Service Re-Design
S140	Rationalisation of the issue of pink sacks.	(50)	0	0	0	Commissioning/ Efficiency
S141	A reduction in contribution to Milton Keynes City Centre Management (MKCCM). requirements for specific initiatives will be subject to a business plan and funded as one off in 2014/15	(15)	0	0	0	Commissioning/ Efficiency
S142	Withdrawal from SLA with Buckinghamshire & Milton Keynes Association of Local Councils	0	0	0	0	Commissioning/ Efficiency
S149	Continued transformation of organisational arrangements in public realm	(75)	0	0	0	Commissioning/ Efficiency
Total Public Realm		(2,621)	(642)	0	0	

Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
P16	Demographic growth for waste collection based on 1.59% increase in the number of properties.	154	147	153	153	Demography
P19	MRF (Materials Recycling Facility) income is currently not being achieved by the operator due to reduced resale value of materials. The contractual arrangement with the Council means less income is received.	85	85	0	0	General
P20	Increase in insurance liabilities within highways, which will be partially offset in future by investment in highways, redways, and footpaths.	100	100	100	0	General
P28	Net impact of transfer of Emberton Park to the Parks Trust in settlement of interest in land at Loughton Lodge.	96	0	0	0	General
Total Public Realm		435	332	253	153	



One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15 £000s	2015/16 £000s	2016/17 £000s	2017/18 £000s	
OP12	Lease of two short term gritters for winter maintenance avoiding long-term leasing contract prior to the new highways term contract.	56	0	0	0	General
OP13	One-off funding to create a demand led reserve for winter maintenance (including new grit bins), to mitigate against costs of exceptionally cold winters.	144	68	0	0	General
OP24	Increase in insurance liabilities within highways, pending expected reduction following major highways investment programme and additional work on repairs.	200	100	0	0	General
OP23	One-off funding to mitigate the loss of funding from the MRF (Materials Recycling Facility) while discussions and investigation into costs and income is ongoing with the contractor.	85	0	0	0	General
OP27	One-off funding to offset demographic growth in street cleansing.	39	0	0	0	General
OP28	One-off funding for increased number of open spaces.	64	0	0	0	General
OP33	Implementation costs for the introduction of Permit Scheme for the New Roads and Street Works Act (NRSWA).	100	0	0	0	General
OP35	Additional funding for highways defects.	100	0	0	0	General
OP45	One-off funding is required to undertake the community transport review.	100	0	0	0	General
OP48	One-off funding to enable a smooth transition of reducing the Council's contribution to Milton Keynes City Centre Management (S141).	15	0	0	0	General
OP51	One-off funding to support review of Community Mobilisers (S139).	50	0	0	0	General
Amendment	One-off funding to deliver a sustainable passenger transport system based on shared taxis and buses, in line with MK smart Initiative.	150	0	0	0	General
Amendment	One-off funding to provide revenue contribution to capital to fund improvements in estate roads and pavement repairs.	75	0	0	0	General
Amendment	One-off funding to support the following projects - Toilets in Station Square (£75k), Review of Conservation areas (£35k), urgent repairs to highways and footways (£30k)	140	0	0	0	General
Amendment	Additional one-off funding to offset £25k of Community mobiliser saving (S139).	25	0	0	0	General
	Total Public Realm	1,343	168	0	0	



Public Realm: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
Expenditure			
Employee Costs	10,153,350	9,727,312	9,504,291
Premises Costs	7,405,288	7,314,285	7,407,781
Transport Costs	1,994,571	2,218,270	2,055,405
Supplies & Services	22,288,432	23,027,389	21,407,570
Third Party Payments / Transfers	0	3,100	0
Services received from other departments	3,935,792	7,042,569	3,475,213
TOTAL EXPENDITURE	45,777,433	49,332,925	43,850,260
Income			
Government Grants	(37,000)	(58,447)	(37,000)
Other Grants & Contributions	0	(332)	0
Fees & Charges	(6,658,849)	(6,580,757)	(6,334,819)
Services provided to other departments	(7,067,494)	(9,482,241)	(7,229,077)
TOTAL INCOME	(13,763,343)	(16,121,777)	(13,600,896)
Contributions to Reserves	0	75,000	0
(Transfer from) Reserves	0	(753,708)	0
NET CONTROLLABLE EXPENDITURE	32,014,090	32,532,440	30,249,364
Capital Charges	11,327,338	11,327,338	11,469,107
Allocation of Central and Departmental Overheads	2,563,737	2,563,737	2,666,306
NET EXPENDITURE	45,905,165	46,423,515	44,384,777

*Based on Period 10 Forecast (January 2014)



Public Realm: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated	
			2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
AD Public Realm	1.00	0.00	1.00	107,643
Highways Serv Mgmt	1.00	0.00	1.00	67,263
Traffic Management	8.00	0.00	8.00	300,834
Highways Maintenance	7.00	6.00	13.00	617,255
Synergy Depot Costs	2.00	(1.00)	1.00	19,596
NRSWA	3.27	0.00	3.27	169,733
Bridges	0.00	0.00	0.00	0
Street Lighting	6.05	0.00	6.05	156,882
Adoptions	3.80	0.00	3.80	151,528
Highways	17.00	0.00	17.00	795,815
Waste Disposal	6.55	0.00	6.55	296,469
Waste Project	1.00	0.00	1.00	56,780
Open Space & Countryside	10.75	(2.00)	8.75	228,748
Refuse Collection	0.00	0.00	0.00	0
Street Cleansing	0.00	0.00	0.00	0
Landscape	51.80	0.00	51.80	1,403,009
Transport	6.00	0.00	6.00	215,073
Fix It	15.00	(1.00)	14.00	292,554
Business & Liaison	11.50	(5.50)	6.00	184,319
Parish Partnership Fund	0.00	0.00	0.00	0.00
Projects	8.00	(1.50)	6.50	250,241
Regulatory Unit Mgt	1.00	0.00	1.00	123,162
Regulatory Compliance	41.42	(2.00)	39.42	1,728,779
Regulatory Investigations	35.97	0.00	35.97	1,433,550
Other Services	19.80	0.00	19.80	596,139
Service Group Total	257.92	(7.00)	250.92	9,195,372

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Public Realm: BBR101 – Assistant Director Public Realm

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	335,813	135,211	197,387
Premises Costs	0	0	0
Transport Costs	1,118	1,163	1,118
Supplies & Services	108,835	175,043	36,459
Third Party Payments / Transfers	0	0	0
Services received from other departments	27,513	147,041	24,315
TOTAL EXPENDITURE	<u>473,279</u>	<u>458,458</u>	<u>259,279</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>0</u>	<u>0</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>473,279</u>	<u>458,458</u>	<u>259,279</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(391,679)	(391,679)	(107,846)
NET EXPENDITURE	<u>81,600</u>	<u>66,779</u>	<u>151,433</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: 344101 & 348101 – Highways Services Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	71,639	67,263	71,727
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	3,741	103,741	3,741
Third Party Payments / Transfers	0	0	0
Services received from other departments	63,127	67,503	3,156
TOTAL EXPENDITURE	<u>138,507</u>	<u>238,507</u>	<u>78,624</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>0</u>	<u>0</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>138,507</u>	<u>238,507</u>	<u>78,624</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(137,841)	(137,841)	(77,659)
NET EXPENDITURE	<u>666</u>	<u>100,666</u>	<u>965</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: 363201 – Synergy Depot

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	56,975	57,769	19,596
Premises Costs	130,117	123,630	131,761
Transport Costs	0	0	0
Supplies & Services	16,500	22,918	16,500
Third Party Payments / Transfers	0	0	0
Services received from other departments	15,399	58,764	15,606
TOTAL EXPENDITURE	<u>218,991</u>	<u>263,081</u>	<u>183,463</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>0</u>	<u>0</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>218,991</u>	<u>263,081</u>	<u>183,463</u>
Capital Charges	126,838	126,838	125,010
Allocation of Central and Departmental Overheads	(343,645)	(343,645)	(308,473)
NET EXPENDITURE	<u>2,184</u>	<u>46,274</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1031 – Traffic Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	371,352	381,347	350,623
Premises Costs	88,707	88,707	88,707
Transport Costs	4,658	2,994	4,658
Supplies & Services	21,841	22,131	21,692
Third Party Payments / Transfers	0	0	0
Services received from other departments	8,069	5,937	8,141
TOTAL EXPENDITURE	<u>494,627</u>	<u>501,116</u>	<u>473,821</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(84,664)	(84,664)	(280,532)
TOTAL INCOME	<u>(84,664)</u>	<u>(84,664)</u>	<u>(280,532)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>409,963</u>	<u>416,452</u>	<u>193,289</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	152,235	152,235	140,220
NET EXPENDITURE	<u>562,198</u>	<u>568,687</u>	<u>333,509</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1033 – Highways Maintenance

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	288,656	304,441	617,255
Premises Costs	824,794	774,596	825,129
Transport Costs	3,868	1,687	4,867
Supplies & Services	484,656	698,043	(96,821)
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,727,307	1,994,941	1,487,387
TOTAL EXPENDITURE	<u>3,329,281</u>	<u>3,773,708</u>	<u>2,837,817</u>
<u>Income</u>			
Government Grants	(37,000)	(37,000)	(37,000)
Other Grants & Contributions	0	0	0
Fees & Charges	(41,081)	(65,655)	(42,066)
Services provided to other departments	(186,529)	(200,865)	(274,764)
TOTAL INCOME	<u>(264,610)</u>	<u>(303,520)</u>	<u>(353,830)</u>
Contributions to Reserves	0	(14,000)	0
(Transfer from) Reserves	0	(51,359)	0
NET CONTROLLABLE EXPENDITURE	<u>3,064,671</u>	<u>3,404,829</u>	<u>2,483,987</u>
Capital Charges	8,913,628	8,913,628	9,223,084
Allocation of Central and Departmental Overheads	287,525	287,525	429,594
NET EXPENDITURE	<u>12,265,824</u>	<u>12,605,982</u>	<u>12,136,665</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1034 – NRSWA

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	169,733	125,986	169,733
Premises Costs	0	0	0
Transport Costs	14,836	10,202	14,836
Supplies & Services	25,995	59,995	25,995
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,696	1,696	1,472
TOTAL EXPENDITURE	<u>212,260</u>	<u>197,879</u>	<u>212,036</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(383,549)	(180,000)	(250,418)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(383,549)</u>	<u>(180,000)</u>	<u>(250,418)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(171,289)</u>	<u>17,879</u>	<u>(38,382)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	32,112	32,112	83,764
NET EXPENDITURE	<u>(139,177)</u>	<u>49,991</u>	<u>45,382</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1035 - Bridges

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	101	0	0
Premises Costs	177,384	137,036	177,384
Transport Costs	0	0	0
Supplies & Services	6,700	31,009	6,700
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	13,617	0
TOTAL EXPENDITURE	<u>184,185</u>	<u>181,662</u>	<u>184,084</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(123,542)	(123,542)	(123,542)
TOTAL INCOME	<u>(123,542)</u>	<u>(123,542)</u>	<u>(123,542)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>60,643</u>	<u>58,120</u>	<u>60,542</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	246,373	246,373	383,914
NET EXPENDITURE	<u>307,016</u>	<u>304,493</u>	<u>444,456</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1036 – Street Lighting

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	272,464	259,877	156,882
Premises Costs	3,294,365	3,036,717	3,369,603
Transport Costs	29,500	29,850	29,500
Supplies & Services	15,117	111,626	15,117
Third Party Payments / Transfers	0	0	0
Services received from other departments	6,330	8,091	6,330
TOTAL EXPENDITURE	<u>3,617,776</u>	<u>3,446,161</u>	<u>3,577,432</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(25,886)	(33,440)	(26,507)
Services provided to other departments	(54,230)	(54,230)	(26,549)
TOTAL INCOME	<u>(80,116)</u>	<u>(87,670)</u>	<u>(53,056)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>3,537,660</u>	<u>3,358,491</u>	<u>3,524,376</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	274,284	274,284	137,676
NET EXPENDITURE	<u>3,811,944</u>	<u>3,632,775</u>	<u>3,662,052</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1037 – Adoptions

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	151,528	151,759	151,528
Premises Costs	0	0	0
Transport Costs	12,838	8,292	12,838
Supplies & Services	922	1,560	922
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,673	6,653	1,727
TOTAL EXPENDITURE	<u>166,961</u>	<u>168,264</u>	<u>167,015</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(633,276)	(758,000)	(774,427)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(633,276)</u>	<u>(758,000)</u>	<u>(774,427)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(466,315)</u>	<u>(589,736)</u>	<u>(607,412)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	40,494	40,495	85,452
NET EXPENDITURE	<u>(425,821)</u>	<u>(549,241)</u>	<u>(521,960)</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1135 – Highways

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	845,815	845,815	845,815
Premises Costs	1,685,000	1,685,000	1,685,000
Transport Costs	20,471	20,471	20,471
Supplies & Services	1,587,600	1,587,600	1,587,600
Third Party Payments / Transfers	0	0	0
Services received from other departments	45,784	159,629	46,176
TOTAL EXPENDITURE	<u>4,184,670</u>	<u>4,298,515</u>	<u>4,185,062</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(195,389)	(195,389)	(81,961)
Services provided to other departments	(4,960,353)	(4,960,353)	(4,960,353)
TOTAL INCOME	<u>(5,155,742)</u>	<u>(5,155,742)</u>	<u>(5,042,314)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(971,072)</u>	<u>(857,227)</u>	<u>(857,252)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	187,228	187,228	476,726
NET EXPENDITURE	<u>(783,844)</u>	<u>(669,999)</u>	<u>(380,526)</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1121 – Waste Disposal

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	234,531	225,595	311,469
Premises Costs	328,452	445,625	334,514
Transport Costs	483,118	522,933	489,026
Supplies & Services	6,089,212	5,991,120	6,103,827
Third Party Payments / Transfers	0	0	0
Services received from other departments	869,796	966,598	867,273
TOTAL EXPENDITURE	<u>8,005,109</u>	<u>8,151,871</u>	<u>8,106,109</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(708,826)	(530,005)	(623,826)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(708,826)</u>	<u>(530,005)</u>	<u>(623,826)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(288,800)	0
NET CONTROLLABLE EXPENDITURE	<u>7,296,283</u>	<u>7,333,066</u>	<u>7,482,283</u>
Capital Charges	840,414	840,414	817,916
Allocation of Central and Departmental Overheads	157,854	157,854	464,738
NET EXPENDITURE	<u>8,294,551</u>	<u>8,331,334</u>	<u>8,764,937</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1122 – Waste Project

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	56,780	56,810	56,780
Premises Costs	0	0	0
Transport Costs	200	690	200
Supplies & Services	55,951	303,231	55,951
Third Party Payments / Transfers	0	0	0
Services received from other departments	374	574	389
TOTAL EXPENDITURE	<u>113,305</u>	<u>361,305</u>	<u>113,320</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>0</u>	<u>0</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(248,000)	0
NET CONTROLLABLE EXPENDITURE	<u>113,305</u>	<u>113,305</u>	<u>113,320</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	3,318	3,318	11,684
NET EXPENDITURE	<u>116,623</u>	<u>116,623</u>	<u>125,004</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1123 – Open Space & Countryside

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	435,740	395,863	228,748
Premises Costs	168,980	139,588	134,075
Transport Costs	596	7,906	0
Supplies & Services	58,995	69,188	43,820
Third Party Payments / Transfers	0	0	0
Services received from other departments	63,947	155,729	18,316
TOTAL EXPENDITURE	<u>728,258</u>	<u>768,274</u>	<u>424,959</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(347,083)	(294,789)	(61,597)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(347,083)</u>	<u>(294,789)</u>	<u>(61,597)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>381,175</u>	<u>473,485</u>	<u>363,362</u>
Capital Charges	16,276	16,276	16,034
Allocation of Central and Departmental Overheads	81,599	81,599	87,272
NET EXPENDITURE	<u>479,050</u>	<u>571,360</u>	<u>466,668</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1124 – Refuse Collection

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	8,093,870	7,882,192	8,001,881
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
TOTAL EXPENDITURE	<u>8,093,870</u>	<u>7,882,192</u>	<u>8,001,881</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(400,000)	(400,000)	(409,600)
Services provided to other departments	(67,000)	(85,166)	(67,000)
TOTAL INCOME	<u>(467,000)</u>	<u>(485,166)</u>	<u>(476,600)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(70,000)	0
NET CONTROLLABLE EXPENDITURE	<u>7,626,870</u>	<u>7,327,026</u>	<u>7,525,281</u>
Capital Charges	404,417	404,417	362,701
Allocation of Central and Departmental Overheads	49,317	49,317	22,960
NET EXPENDITURE	<u>8,080,604</u>	<u>7,780,760</u>	<u>7,910,942</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1126 – Street Cleansing

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	3,954,770	3,892,310	4,065,518
Third Party Payments / Transfers	0	0	0
Services received from other departments	323	323	336
TOTAL EXPENDITURE	<u>3,955,093</u>	<u>3,892,633</u>	<u>4,065,854</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(119,816)	(85,652)	(122,692)
Services provided to other departments	(60,017)	(60,340)	(60,017)
TOTAL INCOME	<u>(179,833)</u>	<u>(145,992)</u>	<u>(182,709)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>3,775,260</u>	<u>3,746,641</u>	<u>3,883,145</u>
Capital Charges	702	702	673
Allocation of Central and Departmental Overheads	21,369	21,369	10,402
NET EXPENDITURE	<u>3,797,331</u>	<u>3,768,712</u>	<u>3,894,220</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1144 – Landscape

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,329,202	1,254,221	1,428,294
Premises Costs	398,916	523,613	352,544
Transport Costs	1,400	6,630	2,400
Supplies & Services	72,160	95,900	72,560
Third Party Payments / Transfers	0	100	0
Services received from other departments	38,163	71,472	86,992
TOTAL EXPENDITURE	<u>1,839,841</u>	<u>1,951,936</u>	<u>1,942,790</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(94,140)	(128,328)	(94,233)
Services provided to other departments	(796,300)	(780,000)	(796,300)
TOTAL INCOME	<u>(890,440)</u>	<u>(908,328)</u>	<u>(890,533)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>949,401</u>	<u>1,043,608</u>	<u>1,052,257</u>
Capital Charges	597,065	597,065	558,704
Allocation of Central and Departmental Overheads	278,668	278,668	1,006,610
NET EXPENDITURE	<u>1,825,134</u>	<u>1,919,341</u>	<u>2,617,571</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1132 – Transport

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	339,470	337,511	263,853
Premises Costs	13,600	13,600	13,600
Transport Costs	1,346,281	1,502,135	1,403,541
Supplies & Services	332,198	332,198	332,178
Third Party Payments / Transfers	0	0	0
Services received from other departments	116,915	2,350,579	121,535
TOTAL EXPENDITURE	<u>2,148,464</u>	<u>4,536,023</u>	<u>2,134,707</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(17,001)	(18,717)	48,167
Services provided to other departments	(424,052)	(2,502,293)	(471,012)
TOTAL INCOME	<u>(441,053)</u>	<u>(2,521,010)</u>	<u>(422,845)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(7,000)	0
NET CONTROLLABLE EXPENDITURE	<u>1,707,411</u>	<u>2,008,013</u>	<u>1,711,862</u>
Capital Charges	69,437	69,437	60,601
Allocation of Central and Departmental Overheads	157,175	157,175	(1,772,463)
NET EXPENDITURE	<u>1,934,023</u>	<u>2,234,625</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1134 – Fix It

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	312,499	286,210	292,554
Premises Costs	0	10,990	0
Transport Costs	0	16,950	0
Supplies & Services	215,046	222,618	215,046
Third Party Payments / Transfers	0	3,000	0
Services received from other departments	1,836	1,836	1,909
TOTAL EXPENDITURE	<u>529,381</u>	<u>541,604</u>	<u>509,509</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(12,550)	0
Services provided to other departments	(5,850)	(32,380)	(5,850)
TOTAL INCOME	<u>(5,850)</u>	<u>(44,930)</u>	<u>(5,850)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>523,531</u>	<u>496,674</u>	<u>503,659</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	88,669	88,669	96,542
NET EXPENDITURE	<u>612,200</u>	<u>585,343</u>	<u>600,201</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR114 – Business and Liaison

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	584,809	630,437	190,116
Premises Costs	3,681	8,815	689
Transport Costs	8,035	12,026	5,270
Supplies & Services	95,898	82,745	52,140
Third Party Payments / Transfers	0	0	0
Services received from other departments	109,378	114,443	101,657
TOTAL EXPENDITURE	<u>801,801</u>	<u>848,466</u>	<u>349,872</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(400)	(4,512)	0
Services provided to other departments	0	(2,406)	0
TOTAL INCOME	<u>(400)</u>	<u>(6,918)</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(88,549)	0
NET CONTROLLABLE EXPENDITURE	<u>801,401</u>	<u>752,999</u>	<u>349,872</u>
Capital Charges	9,860	9,860	9,444
Allocation of Central and Departmental Overheads	299,731	299,731	174,712
NET EXPENDITURE	<u>1,110,992</u>	<u>1,062,590</u>	<u>534,028</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: 349401 – Parish Fund

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	87,000	87,000	50,000
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
TOTAL EXPENDITURE	87,000	87,000	50,000
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	0	0	0
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	87,000	87,000	50,000
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	121	121	0
NET EXPENDITURE	87,121	87,121	50,000

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR1125 – Projects

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	319,435	326,654	250,241
Premises Costs	0	0	0
Transport Costs	822	148	822
Supplies & Services	3,425	1,000	3,425
Third Party Payments / Transfers	0	0	0
Services received from other departments	6,436	6,216	7,100
TOTAL EXPENDITURE	<u>330,118</u>	<u>334,018</u>	<u>261,588</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(179,003)	(228,934)	(114,381)
TOTAL INCOME	<u>(179,003)</u>	<u>(228,934)</u>	<u>(114,381)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>151,115</u>	<u>105,084</u>	<u>147,207</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	132,773	132,773	95,315
NET EXPENDITURE	<u>283,888</u>	<u>237,857</u>	<u>242,522</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR051 – Regulatory Unit Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	143,222	132,265	143,222
Premises Costs	0	0	0
Transport Costs	100	769	100
Supplies & Services	53,961	95,038	79,636
Third Party Payments / Transfers	0	0	0
Services received from other departments	102,016	93,997	43,401
TOTAL EXPENDITURE	<u>299,299</u>	<u>322,069</u>	<u>266,359</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(80,000)	(97,340)	(81,920)
Services provided to other departments	(7,340)	0	(7,340)
TOTAL INCOME	<u>(87,340)</u>	<u>(97,340)</u>	<u>(89,260)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>211,959</u>	<u>224,729</u>	<u>177,099</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(97,678)	(97,678)	(127,099)
NET EXPENDITURE	<u>114,281</u>	<u>127,051</u>	<u>50,000</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR052 – Regulatory Compliance

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,770,830	1,679,341	1,728,779
Premises Costs	(4,176)	3,792	(5,397)
Transport Costs	28,405	36,695	28,405
Supplies & Services	382,465	638,199	254,503
Third Party Payments / Transfers	0	0	0
Services received from other departments	119,647	214,203	156,838
TOTAL EXPENDITURE	<u>2,297,171</u>	<u>2,572,230</u>	<u>2,163,128</u>
<u>Income</u>			
Government Grants	0	(21,447)	0
Other Grants & Contributions	0	(332)	0
Fees & Charges	(1,463,041)	(1,383,041)	(1,531,436)
Services provided to other departments	(118,614)	(301,139)	(41,437)
TOTAL INCOME	<u>(1,581,655)</u>	<u>(1,705,959)</u>	<u>(1,572,873)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>715,516</u>	<u>866,271</u>	<u>590,255</u>
Capital Charges	58,001	58,001	9,742
Allocation of Central and Departmental Overheads	581,265	581,265	706,735
NET EXPENDITURE	<u>1,354,782</u>	<u>1,505,537</u>	<u>1,306,732</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR053 – Regulatory Investigations

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,466,617	1,456,891	1,433,550
Premises Costs	2,600	6,499	2,600
Transport Costs	36,000	34,724	35,027
Supplies & Services	303,268	289,350	303,268
Third Party Payments / Transfers	0	0	0
Services received from other departments	337,573	312,586	200,463
TOTAL EXPENDITURE	<u>2,146,058</u>	<u>2,100,050</u>	<u>1,974,908</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(76,361)	(229,287)	(51,893)
Services provided to other departments	0	(65,834)	0
TOTAL INCOME	<u>(76,361)</u>	<u>(295,121)</u>	<u>(51,893)</u>
Contributions to Reserves	0	89,000	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>2,069,697</u>	<u>1,893,929</u>	<u>1,923,015</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	327,874	327,874	472,829
NET EXPENDITURE	<u>2,397,571</u>	<u>2,221,803</u>	<u>2,395,844</u>

*Based on Period 10 Forecast (January 2014)



Public Realm: BBR054 – Other Services

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	596,139	616,046.00	596,139
Premises Costs	292,868	316,077	297,572
Transport Costs	2,326	2,005	2,326
Supplies & Services	218,306	231,634	155,912
Third Party Payments / Transfers	0	0	0
Services received from other departments	272,490	290,141	274,695
TOTAL EXPENDITURE	<u>1,382,129</u>	<u>1,455,903</u>	<u>1,326,644</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(2,073,000)	(2,164,052)	(2,230,410)
Services provided to other departments	0	(95)	0
TOTAL INCOME	<u>(2,073,000)</u>	<u>(2,164,147)</u>	<u>(2,230,410)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(690,871)</u>	<u>(708,244)</u>	<u>(903,766)</u>
Capital Charges	290,700	290,700	285,198
Allocation of Central and Departmental Overheads	134,595	134,595	172,701
NET EXPENDITURE	<u>(265,576)</u>	<u>(282,949)</u>	<u>(445,867)</u>

*Based on Period 10 Forecast (January 2014)





FINANCE, HR & GOVERNANCE



Finance, HR & Governance: Service Group Storyboard 2014/15 – 2017/18

The Finance, HR and Governance Service Group delivers the front-line Revenue and Benefits service and lead on the delivery of a number of support services including those in conjunction with MKSP:

- Legal and Democratic Services
- Procurement
- Finance
- Human Resources
- Audit, Fraud, Risk Management and Business Continuity

The purpose of the Service Group is to:

1. Ensure the organisation is equipped and enabled to meet its statutory requirements in relation to corporate management and reporting.
2. Ensure good governance operates across the council and that informed decisions are made in full knowledge of the implications and are lawful.
3. Promote and maintain high standards of integrity, probity and conduct
4. Promote and maintain effective risk management across the council
5. Support and advise elected members, senior officers and staff across the council, through the provision of efficient and effective support services.
6. Facilitate the development of a skilled, productive and efficient workforce.
7. Deliver quality front-line services (inc Council Tax and Benefits) to residents across Milton Keynes.
8. Promote and maintain the best procurement and contract management processes acting as centres for expertise and knowledge sharing.

Key Drivers for the Service Group in 2014/15 are:

- Changes to central government funding; the impact on the MTFP; the need to facilitate and support further organisational change
- Achieving the shift from the Organisational Transformation Programme (OTP) to an enhanced transformation as usual environment
- Opportunities arising from the outcome of the review of MKSP

See below a table illustrating the allocation of objectives against the Corporate Plan Priorities.

Corporate Plan Priority	Objectives
N/A	Objective 1: Realise & build on the success of the OTP as it transitions to an enhanced ' transformation as usual ' environment.
N/A	Objective 2: Develop the councils capacity to deliver efficient & effective service during a time of change through an effective workforce development strategy.
N/A	Objective 3: Improve business processes to support improved governance and effective service delivery across the whole organisation.
N/A	Objective 4: Build the finance function for the future in the context of partnership arrangements (MKSP).
N/A	Objective 5: Revenues and Benefits: contribute to customer service logistics and corporate finance direction.
N/A	Objective 6: Develop Procurement and Contract Management service group and improved procure to pay processes.
N/A	Objective 7: Develop Legal Service which is focussed on helping the organisation achieve its objectives.
N/A	Objective 8: Elections and Democratic Services: Delivering successful election process and maintain effective democratic governance arrangements.



KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Internal Audit	Internal Audit Days	Number of days undertaken by staff of the Internal Audit Dept to carry out Audit work of the councils services	2,101	1,716	1,800	1,800	1,800	1,800
Procurement	Volumes of tenders through Intend	Number of procurement projects being administered, and supported/advised upon over £5,000 in value	362	360	360	360	360	360
Procurement	Number of Purchase orders via SRM	Number of orders raised by the Hub on receipt of an MDEF request from the service departments	21,368	17,326	17,000	17,000	17,000	17,000
Housing Benefits	Number of Benefits Weighted Caseload	No of benefit claims	24,290	20,200	20,000	20,000	20,000	20,000
Corporate Anti-Fraud	Number of referrals to the anti-fraud team	Benefit Fraud referrals from a wide range of sources	987	900	900	900	*	*
Strategic Finance	No of Budget Managers/ Project Managers	Service Managers who have overall responsibility of budgets for public services	252	243	*	*	*	*
Strategic Finance	Total Council Borrowing	Management of the council's borrowing portfolio.	£448m	£432m	£506m	£523m	£550m	£578m
Strategic Finance	Total Level of investments (annual average balance)	Management of the council's investment portfolio.	£129m	£135m	£160m	£170m	£70m	£90m
Legal Services	Value of external legal spend	Value of expenditure for externally procured Legal Services	1,199k	935k	935k	935k	935k	935k
Human Resources	Number of temporary staff days per annum	Number of days delivered by agency workers	23,349	23,000	23,000	23,000	23,000	23,000
Human Resources	Staff numbers (FTE establishment posts with change subject to consultation outcomes)	Establishment is the total number of employees in the organisation plus vacant posts at any point in time. This is expressed as a full time equivalent.	2,098	2,030	1,960	1,890	1,820	1,750
Human Resources	Staff Turnover (voluntary)	Number of leavers each financial year who leave for voluntary reasons (as opposed to being made redundant, for example)	9.89	11%	11%	11%	11%	11%
Human Resources	No of vacancies externally advertised	Number of adverts processed to external media	189	248	250	250	250	250



Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Human Resources	Total number of vacancies advertised (internally) and externaly)	Number of adverts processed	467	625	625	625	625	625
Human Resources	Annual number of job applicants	Number of job applicants	5,436	6,996	7,000	7,000	7,000	7,000
Human Resources	Annual number of training days delivered (Corporate and IT)	Number of training days delivered	367	350	350	350	350	350
Human Resources	Number of Contractual Changes	Number of changes to employees terms and conditions processed.	685	840	840	840	840	840
Democratic Services	Elections Turnout	Percentage number of electors voting in a particular election	29%	0%	40%	63%	40%	0%
Democratic Services	Postal Votes Issued	Number of postal votes issued to those who have requested them.	23,435	0	27,000	30,000	23,000	0
Democratic Services	Mayoral Engagements	Number of formal engagements the Mayor participates in. This may vary depending on special events or local celebrations (ie Diamond Jubilee year)	550	550	550	550	550	550
Democratic Services	Number of Public Meetings	Formal public meetings of the Council, its committees, sub-committees, panels, groups and the Cabinet.	280	280	280	280	280	280



BBR01 - Finance, HR & Governance

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	10.702
Inflationary increases	1.489
Demographic Growth	0.000
Other Pressures	0.360
Savings/Income Proposals	(2.850)
Changes in Recharges	(1.595)
BUDGET 2014/15	8.106

Summary Revenue Budget

Service Area	2013/14	2013/14	2014/15			Original Budget £
	Actual Budget £	Forecast* Actual £	Expenditure Budget £	Income Budget £	Recharge Budget £	
Resources Director	(3,294)	(3,294)	209,552	(15,077)	(194,475)	0
Audit & Risk	(296,236)	375,681	2,420,520	(2,801,359)	602,776	221,937
Procurement	5,654	33,405	46,570	(34,408)	(12,162)	0
Ongoing Pension Costs	869,730	789,730	807,124	0	0	807,124
Finance	(211,712)	(215,016)	218,488	(23,932)	(194,556)	0
Milton Keynes Service Partnership	1,609,440	1,909,440	23,382,034	(61,250)	(23,320,784)	0
Strategic HR	(129,680)	(97,924)	419,367	(129,904)	(289,463)	0
Law & Governance	3,746,073	3,897,789	3,715,985	(450,126)	(10,578)	3,255,281
Revenue & Benefits	5,111,598	3,501,598	100,629,843	(102,214,483)	5,406,084	3,821,444
Service Group Total	10,701,573	10,191,409	131,849,483	(105,730,539)	(18,013,158)	8,105,786

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S1	Savings compared to the cost of the contract previously paid to Mouchel (inclusive of pension strain and royalty payment), following the successful renegotiation to buy out the Mouchel contract and to transfer work to the Milton Keynes Service Partnership.	(1,238)	(1,200)	(600)	0	Overhead Reduction
S2	Review of the efficiencies of maximising the use of the Employee & Manager Self Service system (ESS/MSS) e.g. stop printing payslips.	(9)	0	0	0	Service Re-Design
S74	Reduction in Business Support (aligned with reduction in other Council services) in Milton Keynes Service Partnership.	(250)	0	0	0	Overhead Reduction
S76	Review of debt management across the Council, bringing together current functions where appropriate to improve debt collection and reduce administration costs.	(75)	0	0	0	Overhead Reduction
S79	Following on from the implementation of the Governments Business Rates Retention Scheme, the cost of charitable discretionary rate reliefs can be reduced, as this has now been replaced by rate reliefs granted under the Localism Act.	(309)	0	0	0	Service Re-Design
S88	Use of alternative committee management software.	(6)	0	0	0	Commissioning/ Efficiency
S93	Changes to payment processing operations.	(25)	0	0	0	Service Re-Design
S95	Reduction in liabilities for historic pensions costs as assessed by Bucks CC.	(80)	0	0	0	Commissioning/ Efficiency
S96	Cost reductions and increased generation of external trading income in Milton Keynes Service Partnership, translates to a reduction in cost to Milton Keynes Council.	(639)	(125)	0	0	Commissioning/ Efficiency
S101	Reduction in professional support to maintain and improve financial systems, savings from banking and merchant services contracts and other small efficiencies.	(70)	0	0	0	Commissioning/ Efficiency
S102	A further reduction in the Corporate training budget.	(10)	0	0	0	Service Re-Design
S103	Efficiencies from Human Resources Integration with Milton Keynes Service Partnership.	(10)	0	0	0	Commissioning/ Efficiency
S104-S106	Reducing paper, printing and postage costs in Legal. Dropping Lexcel standard.	(55)	0	0	0	Overhead Reduction



Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S143	Senior management efficiencies between Legal and Democratic Services	(43)	0	0	0	Overhead Reduction
S157	Reduction in various supplies and services across Democratic Services	(15)	0	0	0	Commissioning/ Efficiency
S152	Reduction in Supplies & Services	(16)	0	0	0	Commissioning/ Efficiency
Total Finance, HR & Governance		(2,850)	(1,325)	(600)	0	

Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
P1	Local Government Boundary Commission for England is carrying out a boundary review on the basis that the Council will have 57 Members (an increase from 51) from May 2014.	60	0	0	0	Legislative
P2	Aligning budget with expected future election costs, having allowed for contributions where local elections run alongside national elections.	0	22	22	0	General
P3	Estimated increase in employee National Insurance payments for Milton Keynes Service Partnership (3.4% of relevant earnings) as a result of Department for Work and Pensions State pension reform which ends the 'contracting out' arrangement.	0	0	390	0	Legislative
P25	Loss of income for insurance premiums from schools converting to Academies.	100	100	0	0	General
P27	Central government have announced that the benefits administration grant available is being reduced by 10% for all local authorities.	0	207	0	0	Legislative
P30	Within Legal services there is an unachievable internal trading income target which cannot be offset by the existing base budget.	200	0	0	0	General
Total Finance, HR & Governance		360	329	412	0	



One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15 £000s	2015/16 £000s	2016/17 £000s	2017/18 £000s	
OP1	1 National Graduate Trainee (NGDP) appointed Oct 2012; end date Oct 2014.	18	0	0	0	General
OP2	The insurance reserve will reach the minimum requirement in 2014/15 and will require a top-up to ensure it remains above its minimum prudent level.	250	250	0	0	General
OP3	Introduction of individual voter registration. (£22k Postage & 1 FTE)	47	0	0	0	Legislative
OP4	2 Grade 7 posts on a 2 year fixed contract to manage the implications of the Jackson reforms (insurance claim timescales & costs), to allow the ongoing impact to be assessed.	76	76	0	0	Legislative
OP25	One-off funding to increase provision over four year period allowing for national elections alongside local elections.	42	0	0	0	General
OP29	Investment in to enable systems improvement (including SRM, BPC and SAP) which will lead to on-going cost reductions.	100	100	100	0	General
Amendment	Trade Union facility time, equivalent to half a post	15	0	0	0	General
Amendment	Additional LCTRS parish and town council funding	25	0	0	0	General
Total Finance, HR & Governance		573	426	100	0	



Finance, HR & Governance: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
<u>Expenditure</u>			
Employee Costs	4,647,278	4,624,997	3,708,872
Premises Costs	505,740	156	505,740
Transport Costs	240,036	144,203	236,910
Supplies & Services	28,131,082	30,260,414	27,639,612
Third Party Payments / Transfers	99,728,006	99,733,006	99,061,994
Services received from other departments	481,269	586,248	271,158
TOTAL EXPENDITURE	<u>133,733,411</u>	<u>135,349,024</u>	<u>131,424,286</u>
<u>Income</u>			
Government Grants	(100,446,961)	(102,056,961)	(100,236,449)
Other Grants & Contributions	(1,292,862)	(1,292,862)	(1,146,862)
Fees & Charges	(2,070,581)	(1,501,160)	(2,020,515)
Services provided to other departments	(4,167,367)	(4,614,565)	(2,326,713)
TOTAL INCOME	<u>(107,977,771)</u>	<u>(109,465,548)</u>	<u>(105,730,539)</u>
Contributions to Reserves	435,000	296,000	435,000
(Transfer from) Reserves	(220,000)	(719,000)	(220,000)
NET CONTROLLABLE EXPENDITURE	<u>25,970,640</u>	<u>25,460,476</u>	<u>25,908,747</u>
Capital Charges	210,197	210,197	210,197
Allocation of Central and Departmental Overheads	(15,479,264)	(15,479,264)	(18,013,158)
NET EXPENDITURE	<u>10,701,573</u>	<u>10,191,409</u>	<u>8,105,786</u>

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated 2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Resources Director	2.00	0.00	2.00	203,029
Audit & Risk	0.00	0.00	0.00	0
Procurement	13.00	(13.00)	0.00	0
Ongoing Pension Costs	0.00	0.00	0.00	0
Finance	1.00	0.00	1.00	95,533
Milton Keynes Service Partnership	0.00	0.00	0.00	0
Strategic HR	2.00	0.50	2.50	90,894
Law & Governance	47.51	1.00	48.51	1,979,066
Revenue & Benefits	0.00	0.00	0.00	0
Service Group Total	65.51	(11.50)	54.01	2,368,522

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Finance, HR & Governance: BBR011 – Resources Director

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	203,029	203,029	203,029
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	7,680	7,680	4,680
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,772	1,772	1,843
TOTAL EXPENDITURE	<u>212,481</u>	<u>212,481</u>	<u>209,552</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(4,241)	(4,241)	(4,241)
Fees & Charges	0	0	0
Services provided to other departments	0	0	(10,836)
TOTAL INCOME	<u>(4,241)</u>	<u>(4,241)</u>	<u>(15,077)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>208,240</u>	<u>208,240</u>	<u>194,475</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(211,534)	(211,534)	(194,475)
NET EXPENDITURE	<u>(3,294)</u>	<u>(3,294)</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: BBR012 – Audit and Risk

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	707,310	465,409	215,876
Premises Costs	505,740	0	505,740
Transport Costs	90,551	1,234	88,493
Supplies & Services	1,851,933	3,289,950	1,826,807
Third Party Payments / Transfers	0	0	0
Services received from other departments	30,456	36,510	3,604
TOTAL EXPENDITURE	<u>3,185,990</u>	<u>3,793,103</u>	<u>2,640,520</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(989,063)	(542,580)	(909,084)
Services provided to other departments	(1,997,357)	(2,119,036)	(1,892,275)
TOTAL INCOME	<u>(2,986,420)</u>	<u>(2,661,616)</u>	<u>(2,801,359)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(220,000)	(480,000)	(220,000)
NET CONTROLLABLE EXPENDITURE	<u>(20,430)</u>	<u>651,487</u>	<u>(380,839)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(275,806)	(275,806)	602,776
NET EXPENDITURE	<u>(296,236)</u>	<u>375,681</u>	<u>221,937</u>

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: BBR0124 – Procurement

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	53,357	(29,208)	28,357
Premises Costs	0	0	0
Transport Costs	433	136	433
Supplies & Services	17,257	122,166	17,257
Third Party Payments / Transfers	0	0	0
Services received from other departments	503	6,022	523
TOTAL EXPENDITURE	71,550	99,116	46,570
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(5,115)	(2,500)	(5,238)
Services provided to other departments	(29,170)	(1,600)	(29,170)
TOTAL INCOME	(34,285)	(4,100)	(34,408)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(30,000)	0
NET CONTROLLABLE EXPENDITURE	37,265	65,016	12,162
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(31,611)	(31,611)	(12,162)
NET EXPENDITURE	5,654	33,405	0

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: BBR013 – Ongoing Pension

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	869,730	1,295,978	807,124
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	0	0	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
TOTAL EXPENDITURE	869,730	1,295,978	807,124
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	(506,248)	0
TOTAL INCOME	0	(506,248)	0
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	869,730	789,730	807,124
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	0	0	0
NET EXPENDITURE	869,730	789,730	807,124

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: BBR014 – Finance

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	234,509	218,345	99,257
Premises Costs	0	156	0
Transport Costs	1,984	0	1,900
Supplies & Services	193,788	195,488	106,388
Third Party Payments / Transfers	0	0	0
Services received from other departments	22,935	41,739	10,943
TOTAL EXPENDITURE	<u>453,216</u>	<u>455,728</u>	<u>218,488</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(2,488)	(2,488)	(2,488)
Fees & Charges	0	(6,975)	0
Services provided to other departments	(53,463)	(52,304)	(21,444)
TOTAL INCOME	<u>(55,951)</u>	<u>(61,767)</u>	<u>(23,932)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>397,265</u>	<u>393,961</u>	<u>194,556</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(608,977)	(608,977)	(194,556)
NET EXPENDITURE	<u>(211,712)</u>	<u>(215,016)</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: BBR016 – Milton Keynes Service Partnership

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	104,000	104,000	104,000
Supplies & Services	23,530,765	23,830,765	23,073,713
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
TOTAL EXPENDITURE	<u>23,634,765</u>	<u>23,934,765</u>	<u>23,177,713</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	(61,250)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>0</u>	<u>0</u>	<u>(61,250)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>23,634,765</u>	<u>23,934,765</u>	<u>23,116,463</u>
Capital Charges	204,321	204,321	204,321
Allocation of Central and Departmental Overheads	(22,229,646)	(22,229,646)	(23,320,784)
NET EXPENDITURE	<u>1,609,440</u>	<u>1,909,440</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: BBR017 – Strategic HR

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	300,032	413,949	287,894
Premises Costs	0	0	0
Transport Costs	478	478	119
Supplies & Services	101,371	342,264	95,039
Third Party Payments / Transfers	0	0	0
Services received from other departments	49,394	56,508	36,315
TOTAL EXPENDITURE	<u>451,275</u>	<u>813,199</u>	<u>419,367</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(29,203)	(11,371)	(29,904)
Services provided to other departments	(100,000)	(100,000)	(100,000)
TOTAL INCOME	<u>(129,203)</u>	<u>(111,371)</u>	<u>(129,904)</u>
Contributions to Reserves	0	(139,000)	0
(Transfer from) Reserves	0	(209,000)	0
NET CONTROLLABLE EXPENDITURE	<u>322,072</u>	<u>353,828</u>	<u>289,463</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(451,752)	(451,752)	(289,463)
NET EXPENDITURE	<u>(129,680)</u>	<u>(97,924)</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: BBR018 – Law and Governance

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	2,191,809	1,969,993	2,067,335
Premises Costs	0	0	0
Transport Costs	42,393	38,158	41,965
Supplies & Services	1,426,147	1,469,960	1,384,466
Third Party Payments / Transfers	0	5,000	0
Services received from other departments	215,894	283,382	216,343
TOTAL EXPENDITURE	<u>3,876,243</u>	<u>3,766,493</u>	<u>3,710,109</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(3,133)	(3,133)	(3,133)
Fees & Charges	(212,076)	(102,610)	(179,915)
Services provided to other departments	(1,987,377)	(1,835,377)	(267,078)
TOTAL INCOME	<u>(2,202,586)</u>	<u>(1,941,120)</u>	<u>(450,126)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>1,673,657</u>	<u>1,825,373</u>	<u>3,259,983</u>
Capital Charges	5,876	5,876	5,876
Allocation of Central and Departmental Overheads	2,066,540	2,066,540	(10,578)
NET EXPENDITURE	<u>3,746,073</u>	<u>3,897,789</u>	<u>3,255,281</u>

*Based on Period 10 Forecast (January 2014)



Finance, HR & Governance: BBR0122 – Revenue and Benefits

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	87,502	87,502	0
Premises Costs	0	0	0
Transport Costs	197	197	0
Supplies & Services	1,002,141	1,002,141	1,131,262
Third Party Payments / Transfers	99,728,006	99,728,006	99,061,994
Services received from other departments	160,315	160,315	1,587
TOTAL EXPENDITURE	<u>100,978,161</u>	<u>100,978,161</u>	<u>100,194,843</u>
<u>Income</u>			
Government Grants	(100,446,961)	(102,056,961)	(100,236,449)
Other Grants & Contributions	(1,283,000)	(1,283,000)	(1,137,000)
Fees & Charges	(835,124)	(835,124)	(835,124)
Services provided to other departments	0	0	(5,910)
TOTAL INCOME	<u>(102,565,085)</u>	<u>(104,175,085)</u>	<u>(102,214,483)</u>
Contributions to Reserves	435,000	435,000	435,000
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(1,151,924)</u>	<u>(2,761,924)</u>	<u>(1,584,640)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	6,263,522	6,263,522	5,406,084
NET EXPENDITURE	<u>5,111,598</u>	<u>3,501,598</u>	<u>3,821,444</u>

*Based on Period 10 Forecast (January 2014)





PUBLIC ACCESS



Public Access: Service Group Storyboard 2014/15 – 2017/18

The service group is made up of the following areas:

- Public Access
- ICT
- Property Service

Vision and purpose of the Service Group is:

Our vision is to transform our customer's experience of the services the council provides through providing simple, timely and flexible services that:

- Make it easier for customers to get the services they need and to resolve their enquiry the first time they contact us
- Improve outcomes through matching resources to need
- Remove duplication, inefficiency and bureaucracy

Key Drivers for the Service Group in 2014/15 are:

- Public Access Major Projects and Programme Plan
- Improving Customer Service across the organisation
- Reducing costs across services through enabling channel shift
- Improving opportunities for customer feedback to develop more responsive services
- MKC Estate and Assets efficiently managed
- Facilities Management for the whole MKC portfolio
- Efficient Corporate Contract Management for all IT, property and facilities management contracts
- Continuous review and implementation of efficient information and technology systems and process
- Efficient and effective corporate contract management for ICT
- Security compliance for PSN (formally GCSx) connectivity

Summary of the Public Access Service Plan for 2014/15:

- 6 objectives identified
- 3 major projects and programme plans

See overleaf a table illustrating the allocation of objectives against the Corporate Plan Priorities.



Corporate Plan Priority	Objectives
<p>Priority Major Projects and Programmes Plan Cluster 4: Public Access</p>	<p>Objective 1: To enable customers to access to the majority of council services through a single contact ensuring full resolution is measurable, reported and monitored</p>
<p>Priority Major Projects and Programmes Plan Cluster 4: Public Access</p>	<p>Objective 2: To promote on line services to maximise channel shift in line with the Public Access Strategy</p>
<p>Priority Linked to the following Major Projects and Programme Plan clusters:</p> <p>Cluster 4: Public Access</p> <p>Cluster 5: People, Processes and Performance</p>	<p>Objective 3: To ensure that Public Access, ICT and Property align to meet internal and external customer's expectations and demand while ensuring good value</p>
<p>Priority Major Projects and Programmes Plan Cluster 4: Public Access</p>	<p>Objective 4: To use customer feedback to enable continuous improvement across council services.</p>
<p>Linked to the following Major Projects and Programme Plan clusters:</p> <p>Cluster 5: People, Processes and Performance</p> <p>Cluster 7: Land and Property</p>	<p>Objective 5: To ensure the council effectively manages its property and land assets, to maximise the benefits from these assets and deliver growth, economic and social objectives</p>
<p>Cluster 4: Public Access</p>	<p>Objective 6: ICT facilitating transformational change across the authority</p>



KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
IT	Acquisition Costs per PC	The average unit cost of purchasing a Laptop	0	0	390	390	390	390
IT	Acquisition Costs per Laptop	The average unit cost of purchasing a Laptop	0	0	448	448	448	448
IT	Number of PCs (MKC)	The total number of computing devices (Excl VDI) supported by ICT	2,400	1,800	450	450	450	450
IT	Number of VDI's	The total number of Virtual Desktop devices deployed and supported	3	1,000	1,800	1,800	1800	1800
CPA, HRA, Client Property	Current Tenant Rent Arrears	Debt management in Property Services. Monitoring rent arrears of our Commercial Tenants.	5.52%	0.37%	1%	1%	1%	1%
Corporate Property	Voids % Number of Properties	Number of empty properties within the commercial Corporate Property portfolio	12.80%	10.50%	8%	10%	10%	10%
Sponsorship	No of roundabouts sponsored (total of 121)	Advertising scheme for local businesses using display signs on Milton Keynes roundabouts	61	53	55	55	55	55



BBR02 - Public Access

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	1.728
Inflationary increases	0.782
Demographic Growth	0.000
Other Pressures	0.130
Savings/Income Proposals	(0.906)
Changes in Recharges	(2.364)
BUDGET 2014/15	(0.630)

Summary Revenue Budget

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15			Original Budget £
			Expenditure Budget £	Income Budget £	Recharges Budget £	
Public Access	171,080	148,673	168,981	(159,000)	62,952	72,933
ICT	694,532	685,568	2,866,980	(1,351,030)	(1,510,389)	5,561
Facilities & Admin buildings	1,138,477	1,021,504	4,823,332	(1,077,514)	(3,924,278)	(178,460)
Sponsorship	(116,596)	(116,698)	155,542	(333,295)	22,387	(155,366)
Property	(291,075)	(221,797)	74,442	(316,347)	711,804	469,899
Corporate Property	222,628	428,668	910,058	(811,142)	137,339	236,255
Facilities Management	(91,510)	303,731	455,904	(1,330,550)	(206,294)	(1,080,940)
Service Group Total	1,727,536	2,249,649	9,455,239	(5,378,878)	(4,706,479)	(630,118)

*Based on Period 10 Forecast (January 2014)



Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S4	Rental income for Saxon Court as a result of renting out surplus space.	(48)	(52)	(17)	0	Overhead Reduction
S5	Estimated future savings from the Public Access project. Actual savings will be confirmed through a business case approach and shown against the individual service area involved.	(270)	(720)	(248)	0	Service Re-Design
S6	Facilities Management review, which will bring together staff and create corporate contracts for facilities management.	(450)	(300)	(300)	0	Overhead Reduction
S7	Website and intranet site review, reducing costs of maintenance.	0	(15)	0	0	Overhead Reduction
S78	Savings from re-tender of Asset Data Management contract.	(35)	0	0	0	Commissioning/ Efficiency
S82	Reductions in Business Rates payable on council properties, due to a reduced number of buildings.	(29)	0	0	0	Overhead Reduction
S84	Efficiencies through flexible working and further office accommodation reviews, resulting in reduced office space.	0	(250)	(250)	(250)	Overhead Reduction
S85	Efficiencies through improved ICT interfaces (including legacy systems) and support for business processes.	0	(50)	(50)	(40)	Commissioning/ Efficiency
S87	Review of print function and a reduction in demand for printing across the Council.	(20)	0	0	0	Overhead Reduction
S97	Increased income as a result of better marketing and promotion, following the approval of a new sponsorship contract.	(50)	0	0	0	Commissioning/ Efficiency
S152	Reduction in Supplies & Services.	(4)	0	0	0	Commissioning/ Efficiency
Total Public Access		(906)	(1,387)	(865)	(290)	



Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15 £000s	2015/16 £000s	2016/17 £000s	2017/18 £000s	
P24	National Non Domestic Rates (NNDR) charges on Roundabouts available for Sponsorship.	50	0	0	0	Legislative
P26	Adjustment to a rent income target on a commercial property.	80	0	0	0	General
Total Public Access		130	0	0	0	

One-off Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15 £000s	2015/16 £000s	2016/17 £000s	2017/18 £000s	
OS1	IT Leasing requirement- one off saving	(50)	0	0	0	One-off Savings
Total Public Access		(50)	0	0	0	

One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15 £000s	2015/16 £000s	2016/17 £000s	2017/18 £000s	
OP46	Legal costs for the removal of Homes and Community Agency (HCA) contract claw back, which will allow the Council to maximise income received from any future capital receipts from the sale of assets transferred from the HCA.	220	0	0	0	General
Total Public Access		220	0	0	0	



Public Access: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
Expenditure			
Employee Costs	1,529,568	1,686,755	769,886
Premises Costs	2,431,204	2,484,702	2,019,887
Transport Costs	11,212	7,139	11,212
Supplies & Services	2,920,354	3,446,797	2,637,982
Third Party Payments / Transfers	0	6,576	0
Services received from other departments	1,362,223	1,402,946	1,332,465
TOTAL EXPENDITURE	8,254,561	9,034,915	6,771,432
Income			
Government Grants	(48,000)	(15,000)	(48,000)
Other Grants & Contributions	(585,673)	(557,242)	(456,849)
Fees & Charges	(2,246,686)	(2,264,858)	(2,227,714)
Services provided to other departments	(2,689,062)	(1,867,720)	(2,646,315)
TOTAL INCOME	(5,569,421)	(4,704,820)	(5,378,878)
Contributions to Reserves	0	(156,200)	0
(Transfer from) Reserves	0	(966,642)	0
NET CONTROLLABLE EXPENDITURE	2,685,140	3,207,253	1,392,554
Capital Charges	3,190,862	3,190,862	2,683,807
Allocation of Central and Departmental Overheads	(4,148,466)	(4,148,466)	(4,706,479)
NET EXPENDITURE	1,727,536	2,249,649	(630,118)

*Based on Period 10 Forecast (January 2014)



Public Access: Summary Staffing Analysis

	2013/14	2014/15	Estimated	
	Actual Full Time Equivalent* FTE's	Estimated Changes^ FTE's	2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Public Access	11.98	0.00	11.98	431,313
ICT	2.00	0.00	2.00	222,127
Facilities & Admin Buildings	0.00	0.00	0.00	0
Sponsorship	1.00	0.00	1.00	39,365
Property	2.00	(2.00)	0.00	240,781
Corporate Property	0.00	0.00	0.00	0
Facilities Management	0.00	0.00	0.00	0
Service Group Total	16.98	(2.00)	14.98	933,586

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Public Access: BBR021 – Public Access

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	434,600	615,604	434,778
Premises Costs	0	53	0
Transport Costs	3,184	1,070	3,184
Supplies & Services	(3,528)	435,577	(277,116)
Third Party Payments / Transfers	0	0	0
Services received from other departments	8,101	13,960	8,135
TOTAL EXPENDITURE	<u>442,357</u>	<u>1,066,264</u>	<u>168,981</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(201,747)	(159,000)	(159,000)
TOTAL INCOME	<u>(201,747)</u>	<u>(159,000)</u>	<u>(159,000)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(689,061)	0
NET CONTROLLABLE EXPENDITURE	<u>240,610</u>	<u>218,203</u>	<u>9,981</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(69,530)	(69,530)	62,952
NET EXPENDITURE	<u>171,080</u>	<u>148,673</u>	<u>72,933</u>

*Based on Period 10 Forecast (January 2014)



Public Access: BBR022 - ICT

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	237,968	202,892	237,784
Premises Costs	0	0	0
Transport Costs	2,824	1,392	2,824
Supplies & Services	1,681,517	1,645,190	1,673,720
Third Party Payments / Transfers	0	0	0
Services received from other departments	384,466	390,287	378,570
TOTAL EXPENDITURE	<u>2,306,775</u>	<u>2,239,761</u>	<u>2,292,898</u>
<u>Income</u>			
Government Grants	(40,000)	0	(40,000)
Other Grants & Contributions	0	0	0
Fees & Charges	(146,503)	(151,639)	(150,019)
Services provided to other departments	(1,161,011)	(961,930)	(1,161,011)
TOTAL INCOME	<u>(1,347,514)</u>	<u>(1,113,569)</u>	<u>(1,351,030)</u>
Contributions to Reserves	0	(156,200)	0
(Transfer from) Reserves	0	(19,695)	0
NET CONTROLLABLE EXPENDITURE	<u>959,261</u>	<u>950,297</u>	<u>941,868</u>
Capital Charges	698,033	698,033	574,082
Allocation of Central and Departmental Overheads	(962,762)	(962,762)	(1,510,389)
NET EXPENDITURE	<u>694,532</u>	<u>685,568</u>	<u>5,561</u>

*Based on Period 10 Forecast (January 2014)



Public Access: BBR0231 – Facilities and Admin Buildings

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	49,716	35,454	16,800
Premises Costs	1,725,319	1,686,096	1,713,253
Transport Costs	0	1,404	0
Supplies & Services	967,502	949,648	966,554
Third Party Payments / Transfers	0	0	0
Services received from other departments	872,997	875,118	870,259
TOTAL EXPENDITURE	<u>3,615,534</u>	<u>3,547,720</u>	<u>3,566,866</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(621,721)	(603,632)	(676,938)
Services provided to other departments	(400,576)	(267,824)	(400,576)
TOTAL INCOME	<u>(1,022,297)</u>	<u>(871,456)</u>	<u>(1,077,514)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(200,000)	0
NET CONTROLLABLE EXPENDITURE	<u>2,593,237</u>	<u>2,476,264</u>	<u>2,489,352</u>
Capital Charges	1,625,613	1,625,613	1,256,466
Allocation of Central and Departmental Overheads	(3,080,373)	(3,080,373)	(3,924,278)
NET EXPENDITURE	<u>1,138,477</u>	<u>1,021,504</u>	<u>(178,460)</u>

*Based on Period 10 Forecast (January 2014)



Public Access: BBR0232 – Sponsorship

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	39,365	39,365	39,365
Premises Costs	19,320	13,113	69,426
Transport Costs	327	327	327
Supplies & Services	44,128	27,879	44,068
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,313	1,365	2,356
TOTAL EXPENDITURE	<u>105,453</u>	<u>82,049</u>	<u>155,542</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(10,543)	(10,543)	(10,543)
Fees & Charges	(272,752)	(249,450)	(322,752)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(283,295)</u>	<u>(259,993)</u>	<u>(333,295)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(177,842)</u>	<u>(177,944)</u>	<u>(177,753)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	61,246	61,246	22,387
NET EXPENDITURE	<u>(116,596)</u>	<u>(116,698)</u>	<u>(155,366)</u>

*Based on Period 10 Forecast (January 2014)



Public Access: BBR0233 - Property

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	282,256	239,687	41,129
Premises Costs	0	0	0
Transport Costs	1,175	638	1,175
Supplies & Services	0	103,893	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	34,238	27,925	12,541
TOTAL EXPENDITURE	<u>317,669</u>	<u>372,143</u>	<u>54,845</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(275,130)	(246,699)	(146,306)
Fees & Charges	(164,983)	(178,572)	(112,193)
Services provided to other departments	(57,848)	0	(57,848)
TOTAL INCOME	<u>(497,961)</u>	<u>(425,271)</u>	<u>(316,347)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(57,886)	0
NET CONTROLLABLE EXPENDITURE	<u>(180,292)</u>	<u>(111,014)</u>	<u>(261,502)</u>
Capital Charges	20,070	20,070	19,597
Allocation of Central and Departmental Overheads	(130,853)	(130,853)	711,804
NET EXPENDITURE	<u>(291,075)</u>	<u>(221,797)</u>	<u>469,899</u>

*Based on Period 10 Forecast (January 2014)



Public Access: BBR0234 – Corporate Property

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	0	33,898	0
Premises Costs	164,217	289,886	164,530
Transport Costs	0	0	0
Supplies & Services	56,220	87,064	56,333
Third Party Payments / Transfers	0	6,576	0
Services received from other departments	39,748	57,705	40,192
TOTAL EXPENDITURE	<u>260,185</u>	<u>475,129</u>	<u>261,055</u>
<u>Income</u>			
Government Grants	(8,000)	(15,000)	(8,000)
Other Grants & Contributions	0	0	0
Fees & Charges	(878,120)	(878,958)	(803,142)
Services provided to other departments	0	(1,066)	0
TOTAL INCOME	<u>(886,120)</u>	<u>(895,024)</u>	<u>(811,142)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(625,935)</u>	<u>(419,895)</u>	<u>(550,087)</u>
Capital Charges	660,147	660,147	649,003
Allocation of Central and Departmental Overheads	188,416	188,416	137,339
NET EXPENDITURE	<u>222,628</u>	<u>428,668</u>	<u>236,255</u>

*Based on Period 10 Forecast (January 2014)



Public Access: BBR0235 – Facilities Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	485,663	519,855	30
Premises Costs**	522,348	495,554	72,678
Transport Costs	3,702	2,308	3,702
Supplies & Services	174,515	197,546	174,423
Third Party Payments / Transfers	0	0	0
Services received from other departments	20,360	36,586	20,412
TOTAL EXPENDITURE	<u>1,206,588</u>	<u>1,251,849</u>	<u>271,245</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(300,000)	(300,000)	(300,000)
Fees & Charges	(162,607)	(202,607)	(162,670)
Services provided to other departments	(867,880)	(477,900)	(867,880)
TOTAL INCOME	<u>(1,330,487)</u>	<u>(980,507)</u>	<u>(1,330,550)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(123,899)</u>	<u>271,342</u>	<u>(1,059,305)</u>
Capital Charges	186,999	186,999	184,659
Allocation of Central and Departmental Overheads	(154,610)	(154,610)	(206,294)
NET EXPENDITURE	<u>(91,510)</u>	<u>303,731</u>	<u>(1,080,940)</u>

*Based on Period 10 Forecast (January 2014)

**This includes a savings target yet to be allocated across services



HOUSING & COMMUNITY
Including
Housing Revenue Account (pages 189 to
194)



Housing & Community: Service Group Storyboard 2014/15 – 2017/18

The service group is made up of the following areas:

- Housing Access
- Housing Management
- Housing Assets and Strategy
- Regeneration
- Community Safety

Vision and purpose of the Service Group is:

We will work with individuals, businesses and communities to make Milton Keynes a safe and vibrant place to live, work and visit.

To make this happen we will:

- Think innovatively
- Listen and act
- Be bold, enthusiastic and work together to explore what is possible
- Use evidence to inform our actions
- Create opportunities for social mobility
- Encourage resilience
- Target resources to protect those who struggle to help themselves
- Value difference
- Make difficult decisions where we need to

Key Drivers for the Service Group in 2014/15 are:

- Regeneration of priority areas
- Regulatory services that keep the community safe & healthy and support & grow the local economy
- Increase the supply and quality of housing for those in housing need
- Maximising income to HRA and General Fund
- Working in partnership to reduce crime and fear of crime
- Preventing homelessness

Summary of the Housing & Community Service Plan for 2014/15:

The Housing and Community Group contributes directly and indirectly to many of the Council's 36 corporate priorities. However, we have identified 13 priorities where there is the most significant influence and impact and these are described below.

See overleaf a table illustrating the allocation of objectives against the Corporate Plan Priorities.



Corporate Plan Priority	Objectives
<p>Priority 7: Direct resources to regenerate places and to support people to increase their prosperity and quality of life</p> <p>Priority 9: Articulate the MK 'offer' – the key things that make MK unique and special and a great place to live for current and future residents – and implement plans to improve those aspects of MK that are not yet consistent with the aspirations of the 'offer'</p> <p>Priority 13 - Encourage local communities and the voluntary and community sector to become involved in localism/ managing community assets</p>	<p>Objective 1: Regeneration of identified priority neighbourhoods in Milton Keynes</p>
<p>Priority 22: Increase everyone's career opportunities by improving the overall skills and qualifications profile of the resident population</p>	<p>Objective 2: Improve access to training and job opportunities, especially for those with no or low skill levels, to provide greater opportunities for individuals to obtain sustainable employment (ED strategy priority 2)</p>
<p>Priority 2 – "Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy"</p> <p>Priority 20 – "<i>Encourage inward investment in target sectors and provide support and advice to businesses moving/recently established in Milton Keynes</i>"</p> <p>Priority 21 – "Create an environment that will support business start ups and growth, including a full range of business support services"</p>	<p>Objective 3: Regulatory Services that keep the community safe and healthy and support and grow the local economy</p>
<p>Priority 31: Develop an affordable, sustainable and high quality housing market</p> <p>Priority 10: Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes existing residents and the new residents we wish to attract</p>	<p>Objective 4: Increase supply and quality of housing for those in need</p>
<p>Priority 30: Improve the quality of properties of all tenure and reduce the numbers of people in temporary accommodation</p>	<p>Objective 5: Maximising income to HRA and General Fund</p>
<p>Priority 32: Reduce crime and fear of crime</p>	<p>Objective 6: Working in partnership to reduce crime and fear of crime</p>
<p>Priority 16: Develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to successfully overcome them</p> <p>Priority 17: Develop and maintain effective services and interventions that keep the most vulnerable children and young people safe and prevent them from experiencing additional difficulties</p>	<p>Objective 7: Preventing homelessness</p>



KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
Homelessness	Bed and Breakfast (bed nights purchased per month)	Where we have accepted a full homelessness duty, we are legally required to provide a housing solution. Where this is not immediately possible we must provide temporary accommodation until such housing is available. Whilst we do have a variety of types of other temporary accommodation, where this is full we do then have to use bed and breakfast hotels. The rooms are paid for by the night and this figure tells us how many such bednights we have purchased.	24,933 Total monthly average 2077	24,000 Total monthly average 2000	18,000	15,000	15,000
Private Sector Housing	HIMO's – Number licensed per year	A licensable HMO is a property 3 or more storeys and have 5 or more occupants sharing amenities. The licensing scheme is mandatory and is administered by MKC.	25	77	50	45	40



BBR04 - Housing & Community

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	2.017
Inflationary increases	(0.011)
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(0.371)
Changes in Recharges	0.112
BUDGET 2014/15	1.747

Summary Revenue Budget

	2013/14 Actual Budget £	2013/14 Forecast Actual * £	2014/15			Original Budget £
			Expenditure Budget £	Income Budget £	Recharges Budget £	
Housing General Fund Management	63,668	(5,436)	76,700	(25,875)	(50,825)	0
Strategy & Assets	127,031	129,197	90,815	(53,205)	100,294	137,904
Housing Access	1,259,712	1,560,700	2,082,217	(1,074,059)	162,359	1,170,517
Tenancy Services	436,315	429,202	346,426	(109,545)	123,704	360,585
Regeneration	(104,080)	(105,530)	347,810	(533,232)	49,059	(136,363)
Community Safety	234,650	228,297	199,219	(20,000)	35,464	214,683
Service Group Total	2,017,296	2,236,430	3,143,187	(1,815,916)	420,055	1,747,326

*Based on Period 10 Forecast (January 2014)



Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S13	Community Safety - Service redesign by attracting more users of CCTV.	(10)	(20)	0	0	Service Re-Design
S14	Efficiencies from the delivery of Building Services. A review is underway but savings are expected to be largely in the HRA with minor savings for General Fund.	(50)	0	0	0	Service Re-Design
S17	Neighbourhood Working - includes streamlining local response to Anti Social Behaviour. This is currently at the initial stage, some savings may relate to the Housing Revenue Account.	(50)	(150)	0	0	Service Re-Design
S108	Targeted reduction in the use of Bed & Breakfast accommodation, as a result of previous decisions made on alternative housing solutions.	(100)	(200)	0	0	Service Re-Design
S109	Reduction of post in Community Safety. This is net of £30k one off pressure in 2014/15.	(11)	(30)	0	0	Service Re-Design
S110	Restructure of Regeneration Team.	(35)	0	0	0	Service Re-Design
S154	Contract efficiencies within the Housing Access Service, combined with reductions in spend for professional services and supplies and services.	(115)	0	0	0	Commissioning/ Efficiency
Total Housing & Community		(371)	(400)	0	0	

One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
OP31	One-off funding to increase the bed and breakfast demand led reserve	150	0	0	0	General
Amendment	One-off funding for an admin support post for Safer Milton Keynes team	15	0	0	0	General
Total Housing & Community		165	0	0	0	



Housing & Community: Summary Subjective Analysis

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,134,351	1,097,728	1,097,311
Premises Costs	111,848	167,023	109,966
Transport Costs	14,040	12,785	14,040
Supplies & Services	2,064,441	2,693,993	1,763,387
Third Party Payments / Transfers	47,000	22,815	47,000
Services received from other departments	103,820	115,306	79,489
TOTAL EXPENDITURE	<u>3,475,500</u>	<u>4,109,650</u>	<u>3,111,193</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(500,000)	(500,000)	(500,000)
Fees & Charges	(612,040)	(953,556)	(592,488)
Services provided to other departments	(701,168)	(701,168)	(723,428)
TOTAL INCOME	<u>(1,813,208)</u>	<u>(2,154,724)</u>	<u>(1,815,916)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(70,000)	0
NET CONTROLLABLE EXPENDITURE	<u>1,662,292</u>	<u>1,884,926</u>	<u>1,295,277</u>
Capital Charges	32,369	28,869	31,994
Allocation of Central and Departmental Overheads	322,635	322,635	420,055
NET EXPENDITURE	<u>2,017,296</u>	<u>2,236,430</u>	<u>1,747,326</u>

*Based on Period 10 Forecast (January 2014)



Housing & Community: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated	
			2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Housing General Fund Management	0.50	0.00	0.50	72,103
Strategy & Assets	1.50	0.00	1.50	88,111
Housing Access	5.64	0.00	5.64	435,362
Tenancy Services	12.43	(0.30)	12.13	223,002
Regeneration	4.68	3.00	7.68	180,278
Community Safety	2.00	0.00	2.00	96,380
Service Group Total	26.75	2.70	29.45	1,095,236

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Housing & Community: BBR041 – Housing General Fund Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	72,103	71,791	72,103
Premises Costs	0	0	0
Transport Costs	200	200	200
Supplies & Services	69,098	306	3,637
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,605	1,605	760
TOTAL EXPENDITURE	143,006	73,902	76,700
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(3,615)	(3,615)	(25,875)
TOTAL INCOME	(3,615)	(3,615)	(25,875)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	139,391	70,287	50,825
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(75,723)	(75,723)	(50,825)
NET EXPENDITURE	63,668	(5,436)	0

*Based on Period 10 Forecast (January 2014)



Housing & Community: BBR042 – Strategy and Assets

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	88,111	87,200	88,111
Premises Costs	0	0	0
Transport Costs	1,049	1,049	1,049
Supplies & Services	10,050	13,127	47
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,563	1,563	1,608
TOTAL EXPENDITURE	100,773	102,939	90,815
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(53,205)	(53,205)	(53,205)
TOTAL INCOME	(53,205)	(53,205)	(53,205)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	47,568	49,734	37,610
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	79,463	79,463	100,294
NET EXPENDITURE	127,031	129,197	137,904

*Based on Period 10 Forecast (January 2014)



Housing & Community: BBR043 – Housing Access

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	436,045	442,901	436,019
Premises Costs	1,110	50,098	1,110
Transport Costs	3,035	2,930	3,035
Supplies & Services	1,689,167	2,390,658	1,579,167
Third Party Payments / Transfers	45,000	20,815	45,000
Services received from other departments	25,903	28,903	17,886
TOTAL EXPENDITURE	<u>2,200,260</u>	<u>2,936,305</u>	<u>2,082,217</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(462,943)	(828,000)	(462,943)
Services provided to other departments	(611,116)	(611,116)	(611,116)
TOTAL INCOME	<u>(1,074,059)</u>	<u>(1,439,116)</u>	<u>(1,074,059)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(70,000)	0
NET CONTROLLABLE EXPENDITURE	<u>1,126,201</u>	<u>1,427,189</u>	<u>1,008,158</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	133,511	133,511	162,359
NET EXPENDITURE	<u>1,259,712</u>	<u>1,560,700</u>	<u>1,170,517</u>

*Based on Period 10 Forecast (January 2014)



Housing & Community: BBR044 – Tenancy Services

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	222,484	212,693	223,920
Premises Costs	58,480	64,667	56,598
Transport Costs	7,106	7,106	7,106
Supplies & Services	84,646	81,552	7,386
Third Party Payments / Transfers	2,000	2,000	2,000
Services received from other departments	33,044	37,444	17,422
TOTAL EXPENDITURE	407,760	405,462	314,432
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(109,241)	(110,556)	(109,545)
Services provided to other departments	0	0	0
TOTAL INCOME	(109,241)	(110,556)	(109,545)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	298,519	294,906	204,887
Capital Charges	32,369	28,869	31,994
Allocation of Central and Departmental Overheads	105,427	105,427	123,704
NET EXPENDITURE	436,315	429,202	360,585

*Based on Period 10 Forecast (January 2014)



Housing & Community: BBR045 – Regeneration

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	180,278	183,828	180,278
Premises Costs	0	0	0
Transport Costs	1,100	1,100	1,100
Supplies & Services	200,000	200,000	165,000
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,160	2,160	1,432
TOTAL EXPENDITURE	<u>383,538</u>	<u>387,088</u>	<u>347,810</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(500,000)	(500,000)	(500,000)
Fees & Charges	0	(5,000)	0
Services provided to other departments	(33,232)	(33,232)	(33,232)
TOTAL INCOME	<u>(533,232)</u>	<u>(538,232)</u>	<u>(533,232)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(149,694)</u>	<u>(151,144)</u>	<u>(185,422)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	45,614	45,614	49,059
NET EXPENDITURE	<u>(104,080)</u>	<u>(105,530)</u>	<u>(136,363)</u>

*Based on Period 10 Forecast (January 2014)



Housing & Community: BBR046 – Community Safety

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	135,330	99,315	96,880
Premises Costs	52,258	52,258	52,258
Transport Costs	1,550	400	1,550
Supplies & Services	11,480	8,350	8,150
Third Party Payments / Transfers	0	0	0
Services received from other departments	39,545	43,631	40,381
TOTAL EXPENDITURE	<u>240,163</u>	<u>203,954</u>	<u>199,219</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(39,856)	(10,000)	(20,000)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(39,856)</u>	<u>(10,000)</u>	<u>(20,000)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>200,307</u>	<u>193,954</u>	<u>179,219</u>
Capital Charges	0	0	
Allocation of Central and Departmental Overheads	34,343	34,343	35,464
NET EXPENDITURE	<u>234,650</u>	<u>228,297</u>	<u>214,683</u>

*Based on Period 10 Forecast (January 2014)



HOUSING REVENUE ACCOUNT



KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate
HRA	Number of MKC Housing properties re-let	MKC re-lets from the largest part of housing supply for those in housing need locally.	811	804	800	795	790
HRA	% of Rent charged within this financial year that was collected	This indicator is a key measure of the effectiveness and efficiency of rent collection and arrears recovery. It measures the total amount of rent collected over the financial year (gross rent collectable) as a proportion of the total amount of rent due that financial year (gross rent collected). <ul style="list-style-type: none"> • Gross rent collectable = Rent due for the year plus arrears brought forward from previous years. • Gross rent collected = Rent collected through the year. • Performance cannot be over 100% 	96.89%	97.00%	96.00%	**	**
HRA	Average re-let times of properties (BV 212) - Days	This figure tells us the average time taken to re-let HRA residential properties – <u>not</u> including those that have undergone major works. Empty homes need to be brought back into a safe, lettable state as quickly as possible. Delays mean increased rent loss and increased costs of keeping homeless families in temporary accommodation. This measure helps us to measure the effectiveness of strategies to reduce end to end times and particularly routine voids.	30 days	25.5 days	24 days	24 days	24 days
HRA	Number of Right to Buy applications completed	RTB is a statutory right which allows council secure tenants to buy their council homes. There are a number of criteria which need to be met relating to both the tenancy and the property, including the length of time as a public sector tenant, the tenants main home and length of time living at the property for those sharing the right. There is a statutory timescale for the two main stages of processing of applications – admitting/denying the right, and the serving of an Offer Notice.	40	50	45	45	45
HRA	Number of responsive repair orders raised	Records the number of repairs carried out to our council homes. This includes repairs to individual homes and communal areas. These repairs come from both requests from residents and works identified by housing staff.	28,853	30,300	31,300	31,800	32,300



BBR3 - Housing Revenue Account:

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	(4.569)
Inflationary increases	(0.190)
Demographic Growth	0.000
Other Pressures	2.085
Savings/Income Proposals	(1.894)
Changes in Recharges	0.000
BUDGET 2014/15	(4.568)



Housing Revenue Account: Summary Revenue Budget

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
INCOME			
Dwelling Rents	(51,800,000)	(51,835,000)	(53,297,000)
Non-Dwelling Rents:			
Garages	(930,000)	(870,000)	(880,000)
Commercial	(928,280)	(997,737)	(928,280)
Heating Charges	(839,000)	(741,000)	(867,000)
Leaseholders' Service Charges	(819,900)	(967,000)	(1,202,000)
Other Charges for Services and Facilities:			
Service Charges	(114,000)	(113,000)	(117,000)
Other	(160,953)	(218,212)	(160,953)
Interest Receivable	(127,000)	(127,000)	(147,000)
GROSS TOTAL INCOME	(55,719,133)	(55,868,949)	(57,599,233)
EXPENDITURE			
Repairs & Maintenance	10,512,732	10,743,283	10,103,790
General Management	9,181,904	9,050,182	8,900,518
Special Services	3,289,580	3,257,912	3,374,632
Rents, Rates, Taxes & Other Charges	340,995	358,623	372,265
Housing Revenue Account Subsidy Payable	0	0	0
Housing Benefits Transfers	4,000	11,000	0
Provisions:			
Bad & Doubtful Debts	496,606	570,000	811,000
Capital Financing Costs:			
Debt Charges Net of Mortgagors' Interest	10,423,811	10,424,000	10,956,811
Depreciation & Impairment	13,750,000	13,750,000	14,260,250
Transfer to Capital Reserves	7,719,386	7,719,386	8,820,582
GROSS TOTAL EXPENDITURE	55,719,014	55,884,386	57,599,848
NET (SURPLUS) / DEFICIT FOR THE YEAR	(119)	15,437	615
Uncommitted Reserve Brought Forward	(4,569,211)	(4,569,211)	(4,569,211)
UNCOMMITTED RESERVE CARRIED FORWARD**	(4,569,330)	(4,553,774)	(4,568,596)

*Based on Period 10 Forecast (January 2014)

**The approved minimum prudent level for the HRA reserves if £4.1m



Housing Revenue Account: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
<u>Expenditure</u>			
Employee Costs	3,754,290	3,631,924	3,819,530
Premises Costs	12,753,560	12,996,051	12,417,187
Transport Costs	51,225	47,655	51,225
Supplies & Services	198,992	327,744	564,298
Third Party Payments / Transfers	53,500	57,881	49,500
Services received from other departments	2,654,507	2,570,230	2,533,748
TOTAL EXPENDITURE	<u>19,466,074</u>	<u>19,631,485</u>	<u>19,435,488</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(60,294,554)	-55,753,409	(62,174,654)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(60,294,554)</u>	<u>(55,753,409)</u>	<u>(62,174,654)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(40,828,480)</u>	<u>(36,121,924)</u>	<u>(42,739,166)</u>
Capital Charges	31,392,386	26,701,386	33,536,832
Allocation of Central and Departmental Overheads	4,866,764	4,866,764	4,633,738
NET EXPENDITURE	<u>(4,569,330)</u>	<u>(4,553,774)</u>	<u>(4,568,596)</u>

*Based on Period 10 Forecast (January 2014)



Housing Revenue Account: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes ^ FTE's	Estimated 2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Housing Revenue Account	114.60	0.30	114.90	3,743,087
Service Group Total	114.60	0.30	114.90	3,743,087

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



ADULT SOCIAL CARE & HEALTH



Adult Social Care & Health: Service Group Storyboard 2014/15 – 2017/18

The service group is made up of the following areas

- Mental Health and Dementia Services
- Learning Disability and Autism services
- Older Adults and Physical Disability Services
- Intermediate Care
- Sheltered Housing, Telecare/ Telehealth and Home care

Vision and purpose of the Service Group is:

Our vision is to enable people to live at home, or close to home, by promoting choice and control which supports them to live as safe and independent life as possible.

Fundamental to this is the continuous promotion of a more personalised service which focuses on outcomes, which are met in an innovative and flexible way by maximising the use of personal budgets

Key Drivers for the Service Group in 2014/15 are:

- The Care Bill
- Improving support to carers
- Integrating our health and social care pathways for people with long term conditions (VC)
- Reducing admissions into long term residential care on hospital discharge (VC)
- Increasing independence, choice and control for people with a learning disability (AD)
- Implementing the National Autism Strategy locally (AD)
- Improving access the healthcare for adults with a learning disability (AD)

Summary of the Adult Social Care Service Plan for 2014/15:

- 11 objectives have been established
- 4 Corporate Plan Priorities and 2 outcomes identified
- Objectives reflect key drivers for the service
- Measures and activities have been identified against objectives
- All activities and measures have an allocated lead

See overleaf a table illustrating the allocation of objectives against the Corporate Plan Priorities.



Corporate Plan Priority	Objectives
<p><u>Priority 19:</u> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised support</p>	<p>Objective 1: To continue to develop an innovative range of housing and support options for older people providing high quality person centred care</p>
<p><u>Priority 19:</u> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised support</p>	<p>Objective 2: To improve the support provided to carers through the introduction and implementation of the Carers Policy and Carers Support Service.</p>
<p><u>Priority 19:</u> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised support <u>Priority 19:</u> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised support</p>	<p>Objective 3: Adults of all ages will receive outcomes based mental health services according to need</p>
<p><u>Priority 19:</u> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised support</p>	<p>Objective 4: The new multi-agency safeguarding strategy and action plan will be implemented, monitored and reviewed.</p>
<p><u>Priority 19:</u> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised support</p>	<p>Objective 5: To plan and deliver services to meet the outcomes enshrined in the Care Bill.</p>
<p><u>Priority 19:</u> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised support</p>	<p>Objective 6: Learning Disability Ensure that people with a learning disability have access to high quality, responsive and cost effective services</p>
<p><u>Priority 19:</u> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised support</p>	<p>Objective 7: Fully Implement the provisions of the Autism Act</p>
<p><u>Priority 36:</u> Work with health partners to ensure strong local joint commissioning and integrated health and social care services</p>	<p>Objective 8: Integration - Joint health and social care services are sustained and enhanced and deliver good outcomes for people</p>
<p><u>Priority 35:</u> Improve the health and wellbeing of all Milton Keynes citizens and communities</p>	<p>Objective 9: Well being - Improve access to a range of services to support the local population to live healthy lifestyles</p>
<p><u>Priority 22:</u> Increase everyone's career opportunities by improving overall skills and qualifications profile of the resident population Linked to: Outcome 14 - Excellent opportunities to access training to improve skills & Outcome 15 - High levels of employment opportunities for current and potential residents</p>	<p>Objective 10: Learning and Development</p>
<p><u>Priority: 36</u> Work with health partners to ensure strong local joint commissioning and integrated health and social care services</p>	<p>Objective 11: Procurement</p>



KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2012-13 Actuals	2013-14 Estimate	2014-15 Estimate	2015-16 Estimate	2016-17 Estimate	2017-18 Estimate
Mental Health	Residential Care - Average number of placements	Residential care for people with mental health under 65	730	1,048	1,719	2,390	3,061	3,733
Learning Disability	Residential Care Spot placements - client numbers	Care in residential homes	74	79	81	85	89	93
Learning Disability	Residential Care block placements	block purchased beds in residential care homes	18	18	18	18	18	18
Learning Disability	Daycare sessions provided	Supported day activities (internal and purchased) - Number of sessions (half day) & equality works	795	785	900	1,024	1,176	1,329
Learning Disability	Number of clients in Supported Living	Number of clients in settled accommodation, this includes at home and SP only	236	249	255	262	271	280
Learning Disability	Learning Disabilities Direct Payments - number of clients	Direct payments (cash option)	45	49	49	49	49	49
Learning Disability	External Homecare - number of hours delivered	Domiciliary care for people under 64 with learning disabilities	26,567	20,788	20,788	20,788	20,788	20,788
Physical Disability	Residential Care - Estimated Bed Nights	Residential care for people with physical disabilities under 65	3,432	3,715	3,715	3,715	3,715	3,715
Physical Disability	Nursing Care - Estimated Bed Nights	Nursing home care for people under 65	2,474	3,015	3,015	3,015	3,015	3,015
Physical Disability	Number of hours of Homecare	Domiciliary care for people under 64 with physical disabilities	135,720	126,864	140,288	254,929	171,100	187,270
Physical Disability	Direct Payments - number of clients	Direct payments (cash option) for people under 64 with physical disabilities	187	185	185	185	185	185
Physical Disability	Day Care Sessions provided	Average number of clients per week	4,862	6,656	6,656	6,656	6,656	6,656



Service Area	Activity Data	Activity Description	2012-13 Actuals	2013-14 Estimate	2014-15 Estimate	2015-16 Estimate	2016-17 Estimate	2017-18 Estimate
Older People	Day Care Sessions provided	Average numbers in External daycare	12,012	13,000	13,000	13,000	13,000	13,000
Older People	External Homecare - number of hours delivered	Domiciliary care for people over 65 by external providers	183,799	190,043	201,964	214,599	227,993	241,386
Older People	Frail Elderly Residential Spot placements - number of bed nights	Care in residential homes	27,106	26,492	26,451	26,994	27,548	28,182
Older People	Frail Elderly Residential Block placements - number of available beds	Block purchased beds in residential care homes	77	74	74	74	74	74
Older People	Frail Elderly Nursing Spot placements - number of bed nights	Care in nursing homes	27,106	23,622	23,622	23,914	24,503	25,115
Older People	Frail Elderly Nursing Block placements - number of available beds	Block purchased beds in residential care homes	68	68	68	68	68	68
Older People	Elderly Mental Health Residential Spot placements - number of bed nights	Care in residential home for dementia	31,088	34,657	35,799	36,941	38,082	39,224
Older People	Elderly Mental Health Residential Block placements - number of beds	Block purchased beds in residential care homes	104	104	104	104	104	104
Older People	Elderly Mental Health Nursing Spot placements - number of bed nights	Nursing care for people with dementia	17,316	19,760	20,701	21,642	22,583	23,133
Older People	Frail Elderly Direct Payments - number of clients	Direct payments (cash option)	109	105	109	11	117	121
Older People	Elderly Mental Health Direct Payments - number of clients	Direct payments (cash option)	34	31	31	31	31	31
Older People	Extracare Village - number of clients	Block contract of care in Extracare housing village	50	50	50	50	50	50



Service Area	Activity Data	Activity Description	2012-13 Actuals	2013-14 Estimate	2014-15 Estimate	2015-16 Estimate	2016-17 Estimate	2017-18 Estimate
Other Adult Services	Number of Taxi Card cash payments	Direct payment to assist eligible people with transport costs	512	527	527	527	527	527
Older People	Internal Homecare - number of hours delivered	Council own provision of domiciliary care for people over 65	69,172	69,172	71,759	71,759	71,759	71,759



BBR03 - Adult Social Care & Health

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	60.593
Inflationary increases	(0.376)
Demographic Growth	0.976
Other Pressures	0.000
Savings/Income Proposals	(1.306)
Changes in Recharges	1.061
BUDGET 2014/15	60.948

Summary Revenue Budget

	2013/14	2013/14	2014/15			
	Actual Budget £	Forecast Actual * £	Expenditure Budget £	Income Budget £	Recharges Budget £	Original Budget £
Directorate Management	2,077	243,339	(34,753)	0	34,753	0
Assistant Director Joint Commissioning Commissioning & Contracts	(50,000) 6,916,224	(144,729) 6,302,359	273,138 10,230,370	(206,001) (3,607,686)	(67,137) 96,200	0 6,718,884
Integrated Community Equipment Service	183,407	260,232	433,110	(252,370)	1,530	182,270
Commissioning & Contracts	7,049,631	6,417,862	10,936,618	(4,066,057)	30,593	6,901,154
Assistant Director Adult Social Care	291,218	244,357	120,588	(100,000)	(120,588)	(100,000)
Mental Health	4,474,635	4,303,704	4,450,315	(213,452)	388,136	4,624,999
Learning Disability	18,393,100	19,210,426	20,925,392	(3,590,206)	1,424,369	18,759,555
Older People & Physical Disability Integrated Services	22,040,465	22,210,150	30,801,395	(10,252,430)	1,442,824	21,991,789
Intermediate Care (OP)	2,215,312	2,068,924	2,857,131	(952,617)	370,494	2,275,008
Internal Domiciliary Care (OP)	3,792,250	3,928,895	4,400,797	(1,060,059)	775,762	4,116,500
Community Alarm & Sheltered Housing	2,334,627	2,281,617	2,744,217	(873,300)	508,098	2,379,015
Adult Social Care	53,541,607	54,248,073	66,299,835	(17,042,064)	4,789,095	54,046,866
Service Group Total	60,593,315	60,909,274	77,201,700	(21,108,121)	4,854,441	60,948,020

*Based on Period 10 Forecast (January 2014)



Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15 £000s	2015/16 £000s	2016/17 £000s	2017/18 £000s	
S9	The commissioning review process has identified additional opportunities for efficiencies.	(15)	0	0	0	Commissioning/ Efficiency
S10	Fletcher House decommissioned - reduced expenditure.	(30)	0	0	0	Commissioning/ Efficiency
S12	In the Learning Disability Service, review and improve the promotion of assistive technology in order to reduce future social care costs.	(30)	0	0	0	Service Re-Design
S77	Through the commissioning review process additional opportunities for efficiencies have been identified, in the supporting people contracts.	(140)	0	0	0	Commissioning/ Efficiency
S80	Sheltered Housing & Community Alarm - savings based on 2012/13 outturn position.	(40)	0	0	0	Commissioning/ Efficiency
S83	Savings on spot nursing placements for older people based on 2012/13 activity level.	(128)	0	0	0	Commissioning/ Efficiency
S100	Savings for Young Peoples Substance Misuse. Due to the consolidation of service providers, the achieved efficiencies mean the budget is no longer required.	(51)	0	0	0	Commissioning/ Efficiency
S107	NHS Funds to be offset against pressures £185k; Commissioning efficiencies involving negotiations covering a range of small reductions in contract values £100k; Application of external funds to support pressures £200k.	(485)	0	0	0	Commissioning/ Efficiency
S111	Opportunity for efficiencies by Public Health commissioning detox and rehabilitation placements.	(95)	0	0	0	Commissioning/ Efficiency
S146	Reduction in unit cost of care home placements through the use of the Care Funding Calculator.	(250)	0	0	0	Commissioning/ Efficiency
S153	Reduction in supplies and services.	(42)	0	0	0	Commissioning/ Efficiency
Total Adult Social Care & Health		(1,306)	0	0	0	



Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
P4	Learning Disability Service demography - Increase in care costs for 3 additional transitions expected in residential care for 2014/15 plus full year impact of 2013/14 placements (£169k), 3 additional placements in supported living (£140k) and an increase in young people accessing day care (£72k). Any additional pressure will be mitigated by the use of the demand led reserve for Adult Social Care.	381	605	618	618	Demography
P5	Mental Health - cost equivalent to one/two (depending on level of need) additional placements) per year £70k, which has been offset by 4% efficiencies on pooled budgets in 2013/14. Any additional pressures will be mitigated by the use of the demand led reserve for Adult Social Care.	70	70	70	70	Demography
P6	Adult Social Care Demography - Physical Disabilities - External Support at Home and one additional placement in residential/nursing care based on current trends. Any additional pressure will be mitigated by the use of the demand led reserve for Adult Social Care.	152	167	182	182	Demography
P7	Adult Social Care Demography - Older People Nursing 0%, Residential 0%, Direct Payments 5%, External Support at Home 6%. Increases are based on current trends. Any additional pressure will be mitigated by the use of the demand led reserve for Adult Social Care.	215	263	289	289	Demography
P8	Adult Social Care Demography - Older People Mental Health - additional demands for support for older people with dementia. Potential risk is partially mitigated by use of the demand led reserve for Adult Social Care. This position will be reviewed annually as part of the budget process.	158	158	158	158	Demography
Total Adult Social Care & Health		976	1,263	1,317	1,317	

One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
OP30	One-off funding to increase Adult Social Care demand led reserve	850	0	0	0	General
Total Adult Social Care & Health		850	0	0	0	



Adult Social Care & Health: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
Expenditure			
Employee Costs	20,165,214	19,653,863	20,202,817
Premises Costs	355,928	413,393	309,778
Transport Costs	707,802	716,344	707,932
Supplies & Services	55,071,200	55,578,147	55,206,339
Third Party Payments / Transfers	0	25,515	0
Services received from other departments	1,670,167	2,003,515	1,584,766
TOTAL EXPENDITURE	77,970,311	78,390,777	78,011,632
Income			
Government Grants	(316,974)	(392,339)	(316,974)
Other Grants & Contributions	(8,751,490)	(8,694,267)	(8,771,490)
Fees & Charges	(10,625,136)	(10,347,257)	(11,036,033)
Services provided to other departments	(983,624)	(1,216,374)	(983,624)
TOTAL INCOME	(20,677,224)	(20,650,237)	(21,108,121)
Contributions to Reserves	0	233,334	0
(Transfer from) Reserves	(1,047,876)	(1,412,704)	(1,010,876)
NET CONTROLLABLE EXPENDITURE	56,245,211	56,561,170	55,892,635
Capital Charges	206,656	206,656	200,944
Allocation of Central and Departmental Overheads	4,141,448	4,141,448	4,854,441
NET EXPENDITURE	60,593,315	60,909,274	60,948,020

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated 2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Directorate Management	2.00	0.00	2.00	201,948
Assistant Director Joint Commissioning	1.00	0.00	1.00	99,344
Commissioning & Contracts	32.73	(0.20)	32.53	1,131,725
Integrated Community Equipment Service	0.00	0.00	0.00	0
Commissioning & Contracts	33.73	(0.20)	33.53	1,231,069
Assistant Director Adult Social Care	1.00	0.00	1.00	112,267
Mental Health	69.61	0.00	69.61	489,338
Learning Disability	176.99	0.60	177.59	6,611,023
Older People & Physical Disability Integrated Services	64.58	0.00	64.58	2,381,784
Intermediate Care (OP)	79.84	0.00	79.84	2,356,872
Internal Domiciliary Care (OP)	168.65	0.00	168.65	3,884,508
Community Alarm & Sheltered Housing	78.85	0.00	78.85	2,356,893
Adult Social Care	639.52	0.60	640.12	18,192,685
Service Group Total	675.25	0.40	675.65	19,625,702

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed



Adult Social Care & Health: BBR0311 - Directorate Management

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	203,727	201,650	203,697
Premises Costs	0	0	0
Transport Costs	656	656	656
Supplies & Services	(236,326)	(236,326)	(241,342)
Third Party Payments / Transfers	0	0	0
Services received from other departments	4,416	247,755	2,236
TOTAL EXPENDITURE	<u>(27,527)</u>	<u>213,735</u>	<u>(34,753)</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>0</u>	<u>0</u>	<u>0</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>(27,527)</u>	<u>213,735</u>	<u>(34,753)</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	29,604	29,604	34,753
NET EXPENDITURE	<u>2,077</u>	<u>243,339</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0321 – Assistant Director Joint Commissioning

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	105,509	105,509	105,033
Premises Costs	0	0	0
Transport Costs	312	312	312
Supplies & Services	166,175	71,446	166,175
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,400	2,400	1,618
TOTAL EXPENDITURE	<u>274,396</u>	<u>179,667</u>	<u>273,138</u>
<u>Income</u>			
Government Grants	(159,042)	(334,042)	(159,042)
Other Grants & Contributions	(46,959)	(46,959)	(46,959)
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(206,001)</u>	<u>(381,001)</u>	<u>(206,001)</u>
Contributions to Reserves	0	175,000	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>68,395</u>	<u>(26,334)</u>	<u>67,137</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(118,395)	(118,395)	(67,137)
NET EXPENDITURE	<u>(50,000)</u>	<u>(144,729)</u>	<u>0</u>

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0322 – Commissioning & Contracts

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,461,415	1,334,297	1,461,138
Premises Costs	30,000	160	0
Transport Costs	6,796	7,545	6,796
Supplies & Services	8,534,989	8,152,415	8,283,215
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,452,538	1,447,249	1,442,587
TOTAL EXPENDITURE	<u>11,485,738</u>	<u>10,941,666</u>	<u>11,193,736</u>
<u>Income</u>			
Government Grants	(57,932)	(53,297)	(57,932)
Other Grants & Contributions	(3,469,334)	(3,478,334)	(3,489,334)
Fees & Charges	(58,775)	(89,547)	(59,760)
Services provided to other departments	(660)	(578)	(660)
TOTAL INCOME	<u>(3,586,701)</u>	<u>(3,621,756)</u>	<u>(3,607,686)</u>
Contributions to Reserves	0	26,000	0
(Transfer from) Reserves	(1,010,876)	(1,071,614)	(1,010,876)
NET CONTROLLABLE EXPENDITURE	<u>6,888,161</u>	<u>6,274,296</u>	<u>6,575,174</u>
Capital Charges	48,179	48,179	47,510
Allocation of Central and Departmental Overheads	(20,116)	(20,116)	96,200
NET EXPENDITURE	<u>6,916,224</u>	<u>6,302,359</u>	<u>6,718,884</u>

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0323 – Integrated Community Equipment Service

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	433,110	518,565	433,110
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
TOTAL EXPENDITURE	433,110	518,565	433,110
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(252,370)	(261,000)	(252,370)
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
TOTAL INCOME	(252,370)	(261,000)	(252,370)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	180,740	257,565	180,740
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	2,667	2,667	1,530
NET EXPENDITURE	183,407	260,232	182,270

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0331 – Assistant Director Adult Social Care

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	116,130	112,865	116,125
Premises Costs	0	0	0
Transport Costs	1,025	1,569	1,025
Supplies & Services	369	49,190	369
Third Party Payments / Transfers	0	25,515	0
Services received from other departments	79,861	78,408	3,069
TOTAL EXPENDITURE	197,385	267,547	120,588
<u>Income</u>			
Government Grants	(100,000)	0	(100,000)
Other Grants & Contributions	0	0	0
Fees & Charges	0	(3,554)	0
Services provided to other departments	0	0	0
TOTAL INCOME	(100,000)	(3,554)	(100,000)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(213,469)	0
NET CONTROLLABLE EXPENDITURE	97,385	50,524	20,588
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	193,833	193,833	(120,588)
NET EXPENDITURE	291,218	244,357	(100,000)

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0332 – Mental Health

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	524,840	412,724	499,840
Premises Costs	11,037	1,896	11,196
Transport Costs	31,894	44,104	31,894
Supplies & Services	3,829,561	3,710,538	3,894,562
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,425	2,745	1,482
TOTAL EXPENDITURE	<u>4,398,757</u>	<u>4,172,007</u>	<u>4,438,974</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(53,000)	(71,000)	(53,000)
Fees & Charges	(69,285)	(85,466)	(70,452)
Services provided to other departments	(90,000)	0	(90,000)
TOTAL INCOME	<u>(212,285)</u>	<u>(156,466)</u>	<u>(213,452)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>4,186,472</u>	<u>4,015,541</u>	<u>4,225,522</u>
Capital Charges	11,800	11,800	11,341
Allocation of Central and Departmental Overheads	276,363	276,363	388,136
NET EXPENDITURE	<u>4,474,635</u>	<u>4,303,704</u>	<u>4,624,999</u>

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0333 – Learning Disability

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	6,722,298	6,647,333	6,721,398
Premises Costs	131,968	132,246	132,361
Transport Costs	223,312	283,131	223,442
Supplies & Services	13,623,520	14,328,240	13,709,122
Third Party Payments / Transfers	0	0	0
Services received from other departments	47,737	104,234	49,032
TOTAL EXPENDITURE	20,748,835	21,495,184	20,835,355
<u>Income</u>			
Government Grants	0	(5,000)	0
Other Grants & Contributions	(2,301,980)	(2,267,005)	(2,301,980)
Fees & Charges	(1,155,434)	(1,044,766)	(1,191,496)
Services provided to other departments	(96,730)	(119,730)	(96,730)
TOTAL INCOME	(3,554,144)	(3,436,501)	(3,590,206)
Contributions to Reserves	0	32,334	0
(Transfer from) Reserves	0	(79,000)	0
NET CONTROLLABLE EXPENDITURE	17,194,691	18,012,017	17,245,149
Capital Charges	93,520	93,520	90,037
Allocation of Central and Departmental Overheads	1,104,889	1,104,889	1,424,369
NET EXPENDITURE	18,393,100	19,210,426	18,759,555

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0334 – Older People & Physical Disability Integrated Services

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	2,396,505	2,385,369	2,396,489
Premises Costs	3,777	6,660	3,777
Transport Costs	71,445	55,335	71,445
Supplies & Services	27,975,825	28,365,903	28,291,599
Third Party Payments / Transfers	0	0	0
Services received from other departments	25,712	31,885	26,069
TOTAL EXPENDITURE	<u>30,473,264</u>	<u>30,845,152</u>	<u>30,789,379</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(2,180,840)	(2,071,924)	(2,180,840)
Fees & Charges	(7,564,042)	(7,642,985)	(7,875,356)
Services provided to other departments	(196,234)	(428,410)	(196,234)
TOTAL INCOME	<u>(9,941,116)</u>	<u>(10,143,319)</u>	<u>(10,252,430)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>20,532,148</u>	<u>20,701,833</u>	<u>20,536,949</u>
Capital Charges	12,251	12,251	12,016
Allocation of Central and Departmental Overheads	1,496,066	1,496,066	1,442,824
NET EXPENDITURE	<u>22,040,465</u>	<u>22,210,150</u>	<u>21,991,789</u>

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0335 – Intermediate Care (Older People)

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
<u>Expenditure</u>			
Employee Costs	2,367,766	2,292,466	2,367,651
Premises Costs	118,977	105,385	119,004
Transport Costs	82,799	75,163	82,799
Supplies & Services	349,549	308,138	270,901
Third Party Payments / Transfers	0	0	0
Services received from other departments	16,425	24,748	16,776
TOTAL EXPENDITURE	<u>2,935,516</u>	<u>2,805,900</u>	<u>2,857,131</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	(447,007)	(458,045)	(447,007)
Fees & Charges	(5,479)	(1,425)	(5,610)
Services provided to other departments	(500,000)	(509,788)	(500,000)
TOTAL INCOME	<u>(952,486)</u>	<u>(969,258)</u>	<u>(952,617)</u>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>1,983,030</u>	<u>1,836,642</u>	<u>1,904,514</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	232,282	232,282	370,494
NET EXPENDITURE	<u>2,215,312</u>	<u>2,068,924</u>	<u>2,275,008</u>

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0336 – Internal Domiciliary Care (Older People)

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
Expenditure			
Employee Costs	3,838,620	3,846,041	3,943,789
Premises Costs	38,923	53,540	22,065
Transport Costs	273,725	234,228	273,725
Supplies & Services	101,246	84,078	104,877
Third Party Payments / Transfers	0	0	0
Services received from other departments	25,723	43,762	27,566
TOTAL EXPENDITURE	4,278,237	4,261,649	4,372,022
Income			
Government Grants	0	0	0
Other Grants & Contributions	0	(40,000)	0
Fees & Charges	(923,770)	(718,169)	(960,059)
Services provided to other departments	(100,000)	(108,868)	(100,000)
TOTAL INCOME	(1,023,770)	(867,037)	(1,060,059)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(37,000)	(40,500)	0
NET CONTROLLABLE EXPENDITURE	3,217,467	3,354,112	3,311,963
Capital Charges	29,351	29,351	28,775
Allocation of Central and Departmental Overheads	545,432	545,432	775,762
NET EXPENDITURE	3,792,250	3,928,895	4,116,500

*Based on Period 10 Forecast (January 2014)



Adult Social Care & Health: BBR0337 – Community Alarm & Sheltered Housing

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
Expenditure			
Employee Costs	2,428,404	2,315,609	2,387,657
Premises Costs	21,246	113,506	21,375
Transport Costs	15,838	14,301	15,838
Supplies & Services	293,182	225,960	293,751
Third Party Payments / Transfers	0	0	0
Services received from other departments	13,930	20,329	14,331
TOTAL EXPENDITURE	2,772,600	2,689,705	2,732,952
Income			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(848,351)	(761,345)	(873,300)
Services provided to other departments	0	(49,000)	0
TOTAL INCOME	(848,351)	(810,345)	(873,300)
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(8,121)	0
NET CONTROLLABLE EXPENDITURE	1,924,249	1,871,239	1,859,652
Capital Charges	11,555	11,555	11,265
Allocation of Central and Departmental Overheads	398,823	398,823	508,098
NET EXPENDITURE	2,334,627	2,281,617	2,379,015

*Based on Period 10 Forecast (January 2014)



PUBLIC HEALTH



Public Health: Service Group Storyboard 2014/15 – 2017/18

The service group is made up of the following areas:

- Health Improvement
- Health Protection
- Healthcare Public Health

Vision and purpose of the Service Group is:

The vision for MK public health team is to be effective, efficient and clearly accountable in improving and protecting the health and wellbeing of people of Milton Keynes and tackling health inequalities so that the poorest and least healthy benefit the most. The team will provide and apply scientific and delivery expertise in public health that is informed by evidence and underpinned by transparent assessment and reporting of local health needs and outcomes. Public health capacity and knowledge of other organisations and across communities will be enhanced by the function undertaken by the team. The envisaged outcome is improvement in the opportunities for children and adults to enjoy healthy, safe and fulfilling lives.

Key Drivers for the Service Group in 2014/15 are:

- A focus on giving every child the best healthy start in life.
- A goal to provide all persons access to services that promote, protect and improve their health and wellbeing
- A priority to reduce inequalities in health
- Working with partners to achieve health care services that promote recovery from health problems and reduce premature deaths
- Using and providing evidence on cost-effectiveness and “return on investment” to achieve high quality and sustainable services

Summary of the Public Health Service Plan for 2014/15:

- 4 objectives have been identified
- 4 Corporate Plan Priorities identified

Corporate Plan Priority	Objectives
<p>Priority 14 : Develop and maintain strong local partnerships to improve outcomes for children & young people.</p>	<p>Objective 1: Starting Well To improve the health outcomes of children and young people between the ages of 0-19</p>
<p>Priority 35: Improve the health and wellbeing of all Milton Keynes citizens and communities <i>*Be healthy and have a sense of wellbeing.</i></p>	<p>Objective 2: Living and Ageing Well To improve health outcomes through access to a range of services to support the local population to live healthy lifestyles and improve the well being of older people.</p>
<p>Priority 35: Improve the health and wellbeing of all Milton Keynes citizens and communities.</p>	<p>Objective 3: Protecting Health To ensure the mandatory health protection function is carried out.</p>
<p>Priority 36: Work with health partners to ensure strong local joint commissioning and integrated health & social care services.</p>	<p>Objective 4: Working Together To contribute to and influence the work of NHS and Local Authority commissioners, ensuring a whole system approach across the public sector.</p>



KEY ACTIVITY DATA

Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
NHS health checks - Invites	5 year rolling programme aimed at reducing vascular disease in the 40 to 74yr old population	4,881 invites	15,949 invites (up to end of Jan)	17,256 invites,	-	-	-
NHS health checks - % uptake	5 year rolling programme aimed at reducing vascular disease in the 40 to 74yr old population	1,703 delivered	5,916 delivered (up to end Jan)	8,628 delivered	-	-	-
NHS health check - invites and % uptake	Community based health checks for those unable to access their GP practice or who are unregistered	N/A	N/A	1,000 health checks	-	-	-
National Child Measurement Programme (NCMP) mandated programme	% height and weight recorded and % recorded in reception	No of children measured - Reception = 96.8%,	No of children measured - Reception, 95%,	No of children measured -Reception, 95%,	-	-	-
NCMP	% height and weight recorded and % recorded in year 6	No of children measured - Year 6 2,775 = 98.2%	No of children measured - Year 6, 95%	No of children measured - Year 6, 95%	-	-	-
Sexual health services	Includes out of area and in area contraceptive services. Out of area and in area sexually transmitted infection testing and treatment costs, teenage	Teenage conception rates 38.46%	Teenage conception rates 37.31%		-	-	-
Stop Smoking Services	Number of 4-week quitters.	4 Wk Quitters 2,365	4 Wk Quitters 1,500	4 Wk Quitters 1,800,	-	-	-
Stop Smoking Services	Number of quitters per 100,000 population.	Per 100K population 1,223	Per 100K population 595	Per 100K population 714	-	-	-
Long term conditions secondary prevention	Diabetes, Asthma and stroke prevention	N/A	N/A	Diabetes - 1,000 patients Asthma - 10,000 asthma patients with self help materials. Chronic obstructive pulmonary disease - reach 3.500 patients. Stroke -t 300 pateints	-	-	-



Activity Data	Activity Description	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Drugs and alcohol	Successful completion of drug treatment. Representing after completing treatment. No of alcohol related hospital admissions	Successful completion % discharged from treatment =12.5 Proportion who completed and did not present = 11.5 No of Alcohol related admissions 1446 (Provisional)	Estimated Successful completion% discharged from treatment =16.7, Proportion who completed and did not present =11.9 @Q3 No of Alcohol related admissions 2000	No of Alcohol related admissions 2000	-	-	-
Making Every Contact Count (MECC)	Number of trainers trained (MECC). Numbers of staff/volunteers attending MECC training.	Number of trainers trained 11	Number of trainers trained 25 Numbers of staff/volunteers attending MECC training 150	Number of trainers trained 20 Numbers of staff/volunteers attending MECC training 200	-	-	-
Promoting physical activity and healthy eating; reducing obesity	The 14/15 budget support current weight management services i.e. HENRY (Health Exercise Nutrition for the Really Young) programme/Motive8/Amkers (Active: Milton Keynes Exercise Referral Scheme). Measures proportion of physically active adults.	HENRY N/A. Motive8 referrals=113. AMKERS referrals=399.Active adult 57.4%	HENRY referral=40.Motive8=38 @Q2. AMKERS=371	HENRY referral=100 Motive8=144. AMKERS=400	-	-	-
Lakes Estate pilot - Linda	Delivery of Lakeside Estate initiative		N/A	10 x research pilots	-	-	-



BBR021 - Public Health

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	7.989
Inflationary increases	0.000
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	0.000
Public Health Expenditure	0.799
Changes in Recharges	(0.003)
BUDGET 2014/15	8.785

Summary Revenue Budget

	2013/14	2013/14	2014/15			Original Budget £
	Actual Budget £	Forecast Actual * £	Expenditure Budget £	Income Budget £	Recharges Budget £	
Public Health Management & Admin	1,390,104	1,266,348	1,352,787	0	56,703	1,409,490
Sexual Health	2,743,293	2,726,593	2,755,063	0	67,336	2,822,399
NHS Health Check Programme	361,941	361,941	360,000	0	9,556	369,556
Health Protection	130,122	80,122	130,000	0	3,788	133,788
Obesity	140,907	152,177	151,540	0	3,728	155,268
Physical Activity	39,060	39,060	38,914	0	1,755	40,669
Substance Misuse	1,492,841	1,492,841	1,484,556	0	36,557	1,521,113
Smoking & Tobacco	682,472	682,472	678,826	0	17,279	696,105
Children 5-19 Health Programme	664,198	673,633	687,000	0	17,248	704,248
Misc Public Health Services	344,061	513,812	1,011,171	(88,000)	9,498	932,669
Service Group Total	7,988,999	7,988,999	8,649,857	(88,000)	223,448	8,785,305

*Based on Period 10 Forecast (January 2014)



Public Health: Summary Subjective Analysis

	2013/14 Actual Budget £	2013/14 Forecast* Actual £	2014/15 Original Budget £
<u>Expenditure</u>			
Employee Costs	1,072,163	995,249	1,195,373
Premises Costs	0	910	8,000
Transport Costs	5,549	4,043	5,660
Supplies & Services	6,651,333	6,746,653	7,315,824
Third Party Payments / Transfers	0	0	0
Services received from other departments	122,031	128,129	125,000
TOTAL EXPENDITURE	<u>7,851,076</u>	<u>7,874,984</u>	<u>8,649,857</u>
<u>Income</u>			
Government Grants	0	0	0
Other Grants & Contributions	0	(37,724)	0
Fees & Charges	(88,220)	(75,000)	(88,000)
Services provided to other departments	0	0	0
TOTAL INCOME	<u>(88,220)</u>	<u>(112,724)</u>	<u>(88,000)</u>
Contributions to Reserves	0	596	0
(Transfer from) Reserves	0	0	0
NET CONTROLLABLE EXPENDITURE	<u>7,762,856</u>	<u>7,762,856</u>	<u>8,561,857</u>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	226,143	226,143	223,448
NET EXPENDITURE	<u>7,988,999</u>	<u>7,988,999</u>	<u>8,785,305</u>

*Based on Period 10 Forecast (January 2014)



Public Health: Summary Staffing Analysis

	2013/14 Actual Full Time Equivalent* FTE's	2014/15 Estimated Changes^ FTE's	Estimated 2014/15 Full Time Equivalent FTE's	2014/15 Employee Pay Budget** £
Public Health Management & Admin	27.54	0.00	27.54	1,193,873
Sexual Health	0.00	0.00	0.00	0
NHS Health Check Programme	0.00	0.00	0.00	0
Health Protection	0.00	0.00	0.00	0
Obesity	0.00	0.00	0.00	0
Physical Activity	0.00	0.00	0.00	0
Substance Misuse	0.00	0.00	0.00	0
Smoking & Tobacco	0.00	0.00	0.00	0
Children 5-19 Health Programme	0.00	0.00	0.00	0
Misc Public Health Services	0.00	0.00	0.00	0
Service Group Total	27.54	0.00	27.54	1,193,873

*Based on HR data at 31st January 2014

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council

**The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2014/15 (as the settlement has yet to be confirmed) an estimate of the cost is being held centrally. This is also excluded and will be allocated once the settlement is confirmed





DEBT FINANCING



Debt Financing: Service Group Storyboard 2014/15 – 2017/18

The objectives followed in the management of capital financing and borrowing are:

- To finance capital expenditure by utilising Government and other funding sources, in accordance with the council's financial strategy, the Prudential Code and statutory requirements.
- To seek ways to minimise the revenue costs of borrowing through the effective management of the council's debt portfolio.
- To optimise the level of return from the temporary investment of surplus cash balances consistent with maintaining the security of capital sums.

The Debt Financing Account records the council's financing transactions, including interest costs on loans raised to pay for capital investment and income from the investment of short-term cash surpluses. Internal funds and reserves are used to reduce dependency on external borrowing. Transfers of interest are made to specified funds and the Housing Revenue Account.

The Debt Financing Account also records amounts set aside each year by the council for the eventual repayment of loans (the 'Minimum Revenue Provision'), and the administrative costs of managing the debt and investment portfolio.



Debt Financing

Budget Movement

	Budget 2014/15 £'m
BUDGET 2013/14	19.261
Inflationary increases	0.042
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(0.548)
Changes in Recharges	0.043
BUDGET 2014/15	18.798

Saving Proposals

Proposal Reference	Proposal Description	Financial Impact				Category
		2014/15	2015/16	2016/17	2017/18	
		£000s	£000s	£000s	£000s	
S75	Debt Financing as a result of Government grant funding for capital expenditure rather than supported borrowing.	(548)	(300)	(300)	0	Overhead Reduction
Total Debt Financing		(548)	(300)	(300)	0	



BBR14 - Debt Financing: Summary Revenue Budget

	2013-14 Actual Budget £	2013-14 Forecast* Actual £	2014-15 Original Budget £
PRINCIPAL - MINIMUM REVENUE PROVISION			
Statutory Calculations:			
General Fund	10,892,444	10,892,444	11,329,611
Debt Transferred from Buckinghamshire CC	1,962,122	1,962,122	1,963,100
NET MINIMUM REVENUE PROVISION	12,854,566	12,854,566	13,292,711
NET INTEREST COSTS			
External Transactions			
Long Term Loans	19,943,645	19,943,645	19,404,564
Temporary Loans and Investments (Net)	(1,378,147)	(1,378,147)	(1,377,459)
Net Debt Financing Costs	18,565,498	18,565,498	18,027,105
Probation Service/Magistrates Courts Service	0	0	0
Cheque Book Schools	105,134	105,134	115,221
Developer Contributions	220,295	220,295	220,405
Staff Car Loans	(3,700)	(3,700)	(3,700)
Housing Act Advances	(190)	(190)	(190)
External Interest Transactions	321,539	321,539	331,736
Internal Transactions			
Payments of Interest to Other Funds relating to Revenue Balances:			
Housing Revenue Account	225,295	225,295	250,460
Insurance and Other Funds	(2,847,074)	(4,186,489)	(2,842,786)
Amortised Discounts and Premiums on rescheduling	8,281	8,281	8,281
Contribution to Debt Equalisation Reserve	0	0	0
Internal Interest Transactions	(2,613,498)	(3,952,913)	(2,584,045)
Recharges To Housing Revenue Account			
Interest on Debt Outstanding	(10,019,261)	(10,019,261)	(10,430,405)
Discounts and Premiums on Rescheduling	0	0	0
Total	(10,019,261)	(10,019,261)	(10,430,405)
NET INTEREST TRANSACTIONS	6,254,278	4,914,863	5,344,391
DEBT MANAGEMENT COSTS			
External Consultants and Brokers	35,142	35,142	40,026
Other Debt Financing Costs	157,314	146,674	161,464
Total	192,456	181,816	201,490
Recharge to Housing Revenue Account	(40,000)	(40,000)	(40,000)
NET DEBT MANAGEMENT COSTS	152,456	141,816	161,490
Service Group Total	19,261,300	17,911,245	18,798,592

*Based on Period 10 Forecast (January 2014)



CAPITAL PROGRAMME 2014/15



Capital Programme 2014/15

Introduction

Capital expenditure represents major investment in new and improved assets, and is therefore an important element in the development and delivery of the council's services.

This introductory section outlines the key principles guiding the council's approach to capital investment and financing.

The pages that follow show the summary Capital Programme for 2014/15 and future years.

The council's capital investment is driven by the Corporate Plan and aligned with the Local Investment Plan which drives the delivery of key infrastructure required to ensure that Milton Keynes remains economically successful and environmentally sustainable and provides a good quality of life for all residents.

The priorities in the Corporate Plan are supported by the more detailed Asset Management Plans, which are the basis for the Capital Programme. The council also applies its financial management principles to capital funding, these principles as applied to capital projects are shown below.

The Council's latest agreed Medium Term Capital Programme covers the period 2014/15 to 2018/19. This was agreed by Full Council in February, and is available with the council's committee papers. A Medium Term Capital Programme will be produced on an annual rolling basis.

Key Principles

The council's strategy is to deliver a Capital Programme that:

- Contributes to the community and council's vision and strategic aims.
- Is closely aligned with the council's Asset Management Plans.
- Supports the council's service-specific plans and strategies.
- Is affordable, financially prudent and sustainable, and contributes to improved value for money.

The council has agreed underlying key principles which underpin our Capital Programme:

1. New capital schemes are not added in year, unless there is an explicit decision to re-prioritise the capital programme and removing schemes where necessary or funding is identified as part of the proposal.
2. Spending aligned to our Key Priorities - Capital schemes will be prioritised based on information arising from Asset Management Plan work – see 4 below.
3. Capital schemes relying on funding from external parties will only be given spend approval when funding is in place.
4. Future Liabilities are anticipated i.e. the need to maintain the council's assets is recognised and given priority within the capital programme.
5. Council budgets recognise that sales of assets alone are not a sustainable method of funding the capital programme over the medium term. The council therefore needs to build into its budget revenue contributions to capital outlay and also take the opportunity to secure one-off sources to build up asset replacement reserves.
6. Capital schemes
 - Project allocation of resources is separate from expenditure approval
 - Integrated Capital & Revenue implications need to be provided
7. Where grant funding is made available to schemes there needs to be an explicit assessment of risk. In particular, on complex schemes where grant funding is fixed, the council needs to recognise it would have to wholly fund any overspend.
8. Funding from slippage creates significant risks around the capital programme, particularly where resources are constrained and future programmes are likely to diminish. This Strategy report promotes



a more prudent approach of funding schemes only when specific resources allocated to the schemes have been identified and secured.

The Council's Vision, Values and Corporate Priorities

The council's vision and strategic aims for service delivery are set out in the Corporate Plan 2014/15. The Plan can be viewed on the Milton Keynes Council website at www.miltonkeynes.gov.uk. The 2014/15 Capital Programme was set using the council's Corporate Priorities as set out in the Corporate Plan.

Long term Asset Investment Needs

The council has developed a 15 year long term view of capital investment needs. This long term projection has been used to inform the Medium Term Capital Programme, with surplus resources available in the early years of the programme being used to meet shortfalls in later years. There are items in the long-term plans which are not in the Medium Term Capital Programme, because they are not fully funded. These schemes will need to be funded to deliver the infrastructure required to support growth in Milton Keynes. These items are largely contributions to Tariff projects to offset the impact of growth, work on the V4 crossings and the contributions required to East/ West Rail.

This long-term plan identifies that significant investment is required in future years, including the funding of new schools and leisure facilities in the Eastern and Western Expansion areas and in the Strategic Land Area, improvements to strategic highway junctions.

While the costs and timing of these schemes will change, this long-term view gives the council the ability to plan ahead to ensure it has sufficient resources to address these issues.

This long term Capital Investment Plan will be developed further, in line with information about the resources available, to improve the future asset management planning. This may result in recommending that additional revenue contributions to capital are incorporated into the budget position to fund additional borrowing, if sufficient alternative funding sources are not available.

Local Investment Plan

The council has also developing a detailed Local Investment Plan (LIP). This plan will outline the investment required to deliver infrastructure to support the growth of Milton Keynes. This will be a key document to support the council's strategic planning to address the needs arising from and the impact of growth for the long-term. The capital programme for 2014/15 has been aligned with the projects identified within this plan.

Tariff

The council took on the management of the MK Tariff from 14th January 2013. This is a ring fenced forward funding stream where developer contributions are used to fund infrastructure. The detailed Local Investment Plan will set out the planned use of the Tariff. The council's Capital Programme continues to reflect those Tariff schemes delivered by the council.

Local Transport Board

Government has previously supported major investment in strategic highways & transport schemes via funding allocated by the Department of Transport major scheme fund. The allocation was based on assessment of detailed business cases individual highway authorities submitted against national and regional objectives with success in this bidding process depended upon the scheme addressing regional and national criteria to a greater extent than other schemes. Schemes had to be a minimum value of £5m.



Following a consultation process, Government has introduced new governance arrangement for the allocation of major scheme funding. This involved the creation of Local Transport Boards (LTB). The specific requirements for the LTB are that they relate to Local Highway Authority boundaries and where possible mirror Local Enterprise Partnership (LEP) boundaries. SEMLEP is one of a small number of LEP's where the Local Highway Authority boundaries do not match that of the whole LEP area.

The highway responsibilities within SEMLEP are with MKC, Central Bedfordshire, Bedford Borough and Luton and as a consequence the LTB will consist of the four authorities named above.

No assumptions have been made in the financing of the Capital Programme in respect of the MKC share of Integrated Transport funding which has been allocated to the Local Enterprise Partnership (LEP) from 2015/16 onwards. An extended list of appropriate transport schemes for Milton Keynes, drawn from the council's Local Transport Plan will be submitted to the LEP to be assessed within the LEP's prioritisation process for future funding allocation to Milton Keynes. This may be allocated in the future by the LEP to support transport infrastructure projects within Milton Keynes.

Capital Programme

The 2014/15 Capital Programme is fully funded and approved by Council. The funding for new starts in future years is not guaranteed, and a decision on which schemes will be included in future years' programmes will be made by the council prior to the beginning of each relevant financial year.

Capital Financing

Decisions on capital investment are made against the background of constrained resources; the council is heavily dependent upon grant allocations from central government to support its capital programme. Other available funding sources include prudential borrowing, capital receipts, third party contributions, revenue contributions and capital reserves.

The Prudential Code

In addition to supported borrowing, the council has the choice to undertake prudential (unsupported) borrowing to finance its Capital Programme if it can demonstrate affordability, sustainability and prudence through the setting and monitoring of prudential indicators. Any additional prudential borrowing has a revenue cost. For 2014/15, the council has assumed borrowing totalling £18.181m in relation to the Highways Infrastructure investment programme.



Long term Capital Plan – Summary

Service Group	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total C/fwd to Below £'000
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Resources: Finance, HR and Governance	10	10	10	10	0	0	0	0	40
Resources: Public Access	4,234	2,477	50	50	0	926	0	0	7,737
Adult Social Care and Health	418	1,100	1,100	100	100	3,100	100	100	6,118
Public Health	0	0	0	0	0	0	0	0	0
Housing and Community	1,590	528	528	528	528	528	528	528	5,286
Housing Revenue Account	25,895	17,189	17,679	16,640	18,725	23,127	2,000	2,000	123,255
C&F: Integrated Support & Social Care	236	0	0	0	0	0	0	0	236
C&F: Education, Effectiveness and Participation	55,300	61,673	40,741	15,982	45,991	27,781	34,834	14,884	297,186
Planning & Transport	22,462	9,692	22,392	15,142	26,392	27,392	8,054	10,016	141,542
Public Realm	20,548	14,256	142,906	14,249	10,772	13,815	14,580	13,255	244,381
Corporate Core	0	0	0	0	0	0	0	0	0
TOTAL	130,693	106,925	225,406	62,701	102,508	96,669	60,096	40,783	825,781

Service Group	Total B/fwd from Above £'000	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Gross Resource Allocation (All Years) £'000
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Resources: Finance, HR and Governance	40	0	0	0	0	0	0	0	40
Resources: Public Access	7,737	0	0	0	0	0	0	0	7,737
Adult Social Care and Health	6,118	100	100	100	100	0	0	0	6,518
Public Health	0	0	0	0	0	0	0	0	0
Housing and Community	5,286	528	528	528	528	0	0	0	7,398
Housing Revenue Account	123,255	0	0	0	0	0	0	0	123,255
C&F: Integrated Support & Social Care	236	0	0	0	0	0	0	0	236
C&F: Education, Effectiveness and Participation	297,186	13,932	5,181	4,425	2,525	2,425	3,885	2,425	331,984
Planning & Transport	141,542	35,821	17,191	18,142	18,542	13,542	4,292	4,542	253,614
Public Realm	244,381	13,000	11,873	11,247	8,277	10,827	9,237	7,207	316,049
Corporate Core	0	0	0	0	0	0	0	0	0
TOTAL	825,781	63,381	34,873	34,442	29,972	26,794	17,414	14,174	1,046,831



Capital Programme 2014/15 – 2017/18

Summary Programme

Service Group	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations ^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Resources: Finance, HR and Governance	116	10	0	126
Resources: Public Access	467	4,234	2,000	6,701
Adult Social Care and Health	126	418	0	544
Public Health	0	0	0	0
Housing and Community	787	1,590	0	2,377
Housing Revenue Account	4,585	25,895	2,981	33,461
C&F: Integrated Support & Social Care	31	236	0	267
C&F: Education, Effectiveness and Participation	13,512	55,300	84,808	153,620
Planning & Transport	650	22,462	16,440	39,552
Public Realm	7,633	20,548	3,940	32,121
Corporate Core	0	0	0	0
TOTAL	27,907	130,693	110,169	268,769

Sources of Financing

Funding Type	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations ^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Prior Year Financing	27,907	0	0	27,907
Capital Reserve	0	2,071	260	2,331
Capital Receipts	0	15,057	1,144	16,201
Supported Borrowing - Single Capital Pot	0	6,626	0	6,626
Single Capital Pots - Grants	0	18,057	57,665	75,722
Supported Borrowing - Separate Programme Element	0	0	0	0
Prudential Borrowing	0	18,181	565	18,746
Government Grants	0	27,550	17,391	44,941
S.106 Planning Gain	0	12,457	30,348	42,805
Other Third Party Contributions	0	8,064	0	8,064
Parking Income	0	75	75	150
Other Revenue Contributions	0	22,555	2,721	25,276
TOTAL	27,907	130,693	110,169	268,769

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



Financing by Service Group

2014/15 Approved Programme Funding Source	Resources: Finance & HR	Resources: Public Access	Adult Social Care & Health	Public Health	Housing and Community	Children & Families: Integrated Support and Social Care	Children & Families: Education, Effectiveness and Participation	Planning & Transport	Public Realm	Corporate Core	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Reserve	0	0	0	0	2071	0	0	0	0	0	2,071
Capital Receipts	10	0	0	0	220	0	13027	1800	0	0	15,057
Supported Borrowing - Single Capital Pot	0	0	0	0	247	0	14979	0	(8,600)	0	6,626
Single Capital Pots - Grants	0	1222	418	0	1,119	0	7792	1840	5666	0	18,057
Supported Borrowing - Separate Programme Element	0	0	0	0	0	0	0	0	0	0	0
Prudential Borrowing	0	0	0	0	0	0	0	0	18181	0	18,181
Government Grants	0	3012	0	0	1,332	236	9,401	9,222	4,347	0	27,550
S.106 Planning Gain	0	0	0	0	166	0	8451	3100	740	0	12,457
Other Third Party Contributions	0	0	0	0	0	0	1500	6500	64	0	8,064
Parking Income	0	0	0	0	0	0	0	0	75	0	75
Other Revenue Contributions	0	0	0	0	22330	0	150	0	75	0	22,555
Total	10	4,234	418	0	27,485	236	55,300	22,462	20,548	0	130,693



Finance, HR & Governance Programme

Service Area	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Finance	116	10	0	126
TOTAL	116	10	0	126

Finance, HR & Governance Detailed Programme

Scheme	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
Finance				
Property Disposal Programme	116	10	0	126
TOTAL	116	10	0	126

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



Public Access Programme

Service Area	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Admin Buildings	104	1,670	1,500	3,274
ICT	263	2,464	500	3,227
Property	100	100	0	200
TOTAL	467	4,234	2,000	6,701

Public Access Detailed Programme

Scheme	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
ICT				
Server Resilience	0	100	100	200
GIS Integration	0	100	0	100
Core Server, Storage and Network ICT Infrastructure Replacem	0	200	400	600
Cimdas (Document Management)	0	72	0	72
Re-implementation of SAP	0	1,300	0	1,300
Switchboard	0	70	0	70
ICT Asset Funding Programme	263	622	0	885
Admin buildings				
Replacements and Improvements Saxon Court	54	300	0	354
Refurbishment of Civic Offices - Office Accomodation	0	1,310	1,500	2,810
Civic Training Suite	50	60	0	110
Property				
Non-School Education Properties	100	100	0	200
TOTAL	467	4,234	2,000	6,701

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



Adult Social Care & Health Programme

Service Area	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Performance Improvement	43	57	0	100
Social Care	83	361	0	444
TOTAL	126	418	0	544

Adult Social Care & Health Detailed Programme

Scheme	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
Performance Improvement				
Development of Infrastructure	43	57	0	100
Social Care				
Health & Safety in Social Care Buildings	0	35	0	35
Aids and Adaptations	0	65	0	65
Telecare	33	137	0	170
Service Redesign	10	90	0	100
Intermediate Care	40	34	0	74
TOTAL	126	418	0	544

Public Health Programme

There are no current capital proposals in the 2014/15 Capital Programme

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



Housing & Community (Including Housing Revenue Account) Programme

Service Area	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Disabled Adaptations	1,180	627	0	1,807
Disabled Facilities Grant	787	565	0	1,352
Decent Homes Programme	2,504	1,386	0	3,890
Regeneration	150	10,453	2,117	12,720
Heating Installations HRA	693	6,403	0	7,096
Urgent Failing Components	0	2,633	0	2,633
Window Upgrades	0	2,400	0	2,400
Fire Safety Works	0	111	0	111
New Build	58	2,907	864	3,829
TOTAL	5,372	27,485	2,981	35,838

Housing & Community (Including Housing Revenue Account) Detailed Programme

Scheme	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
Regeneration				
Fuel Poverty Contribution	0	300	0	300
Willen Travellers Site	0	725	0	725
Purchase of Existing Houses	0	4,094	0	4,094
Lakes Phase 2	150	5,334	2,117	7,601
Fire Safety Works				
Fire Safety Works	0	111	0	111
Disabled Adaptations / Disabled Facilities Grant				
Disabled Adaptations	0	507	0	507
Disabled Adaptations	601	99	0	700
Disabled Adaptations 2013/14	579	21	0	600
Disabled Facilities Grants	0	465	0	465
Disabled Facilities Grants	787	100	0	887
Heating Installations				
Communal Heating	0	1,000	0	1,000
Domestic Heating Installations	0	4,444	0	4,444
Renewables Fund	358	300	0	658
Renewables Fund	335	659	0	994
Window Upgrades				
Windows Upgrades	0	2,400	0	2,400
Decent Homes Programme				
Decency Improvements	0	1,036	0	1,036
Planned Improvements 2013/14	2,504	350	0	2,854



Scheme	Prior Year Resource Allocations* £'000	2014/15 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
Ugent Failing Componants				
Envelope Improvement Works	0	2,403	0	2,403
Responsive Upgrade Works	0	230	0	230
New Build Programme				
New Build Programme	18	1,838	0	1,856
Three Garages	40	1,069	864	1,973
TOTAL	5,372	27,485	2,981	35,838

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



Children and Families: Integrated Support and Social Care Programme

Service Area	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Social Services	31	236	0	267
TOTAL	31	236	0	267

Children and Families: Integrated Support and Social Care Detailed Programme

Scheme	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
Social Services				
Cold Harbour Inclusive Play Centre	31	236	0	267
TOTAL	31	236	0	267

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



Children and Families: Education, Effectiveness & Participation Programme

Service Area	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Asset Management Programme				
Fire Alarms	387	720	0	1,107
Heating Installations	70	843	0	913
Windows & Doors	36	308	0	344
Internal Works	0	741	0	741
External Works	42	542	0	584
Access Initiative	0	75	0	75
Contingency	0	317	0	317
Primary Schools				
Primary - External/Structural Works	8,240	14,048	13,072	35,360
Primary - New Build	580	6,248	21,499	28,327
Secondary Schools				
Secondary - External/Structural Works	624	11,470	22,979	35,073
Secondary - New Build	0	261	17,578	17,839
Special Schools				
Special Schools	0	300	6,700	7,000
Community Facilities				
Community	2,947	5,203	650	8,800
Libraries	386	859	600	1,845
Sports	150	13,057	0	13,207
Culture	50	308	1,730	2,088
TOTAL	13,512	55,300	84,808	153,620

Children and Families: Education, Effectiveness & Participation Detailed Programme

Scheme	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
Asset Management Programme				
Access				
<i>Pupil Specific Works Programme</i>		0	75	75
Contingency				
<i>Capital Maintenance Programme 2014/15</i>		0	17	17
<i>Client Team, Costs</i>		0	300	300
External Alterations				
<i>The Willows Roof Lights</i>		2	71	73
<i>Bushfield Cladding</i>		6	36	42
<i>Caroline Haslett Concourse Roof</i>		9	153	162
<i>Greenleys First Flat Roof</i>		6	72	78



Scheme	Prior Year Resource Allocations* £'000	2014/15 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
<i>Knowles Primary Masonry Works</i>	12	114	0	126
<i>Pepper Hill Pitched Roofs</i>	7	96	0	103
Fire and Security				
<i>School Security Programme</i>	0	30	0	30
<i>Stantonbury Fire Alarm & Emergency Light</i>	357	97	0	454
<i>Great Linford Fire Alarm & Emerg Light</i>	6	78	0	84
<i>Queen Eleanor Fire Alarm & Emerg Light</i>	6	78	0	84
<i>Romans Field Fire Alarm & Emerg Light</i>	6	78	0	84
<i>Simpson Music Ctr Fire Alarm & Emer Light</i>	6	30	0	36
<i>Southwood Fire Alarm & Emerg Light</i>	6	78	0	84
<i>Stantonbury Campus Fire Alarm & Emer Ligh</i>	0	251	0	251
Heating				
<i>Haversham Village Heating</i>	15	141	0	156
<i>Olney Middle Heating</i>	15	159	0	174
<i>Portfields Comb Heating & Domestic Servs</i>	20	338	0	358
<i>Slated Row Heating & Domestic Services</i>	20	205	0	225
Internal Alterations				
<i>School Meals Kitchens Grant</i>	0	741	0	741
Windows and Doors				
<i>Wyvern School Windows and Doors</i>	31	212	0	243
<i>Cedars Primary Windows</i>	5	96	0	101
Primary Schools				
Extension and Structural				
<i>Heronshaw Infant Expansion</i>	0	280	160	440
<i>Bushfield Junior Expansion</i>	30	250	2,220	2,500
<i>Ashbrook Nursery</i>	10	480	260	750
<i>Holmwood Nursery</i>	10	480	260	750
<i>Lavendon</i>	15	255	150	420
<i>Nursery Programme</i>	0	175	3,800	3,975
<i>Proposed Middleton Primary School 1FOE</i>	4,687	125	0	4,812
<i>Priory Rise 1FOE</i>	2,190	718	98	3,006
<i>St Andrews Sch - Increasing Pupil Place</i>	29	63	0	92
<i>Howe Park IPP</i>	437	205	0	642
<i>Two Mile Ash PIP</i>	441	3,565	0	4,006
<i>Germander Park School Extension</i>	30	300	220	550
<i>Russell Street School Expansion</i>	50	850	470	1,370
<i>New Bradwell School Expansion</i>	50	1,850	1,014	2,914
<i>Loughton School 1FOE Extension</i>	50	50	1,646	1,746
<i>Jubilee Wood Primary School Extension</i>	100	2,850	1,750	4,700
<i>Moorland Infant School Extension</i>	60	1,000	674	1,734
<i>Walnuts Infant Dept Extension</i>	51	552	350	953
New				
<i>Giles Brook Primary School Addition of a Nursery</i>	0	25	0	25
<i>YEP165 Western Expans. Area Primary 1</i>	122	0	7,195	7,317
<i>Oakgrove Primary</i>	14	135	6,829	6,978



Scheme	Prior Year Resource Allocations* £'000	2014/15 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
<i>Eastern Expansion Area Primary 2</i>	188	4,173	2,247	6,608
<i>Newton Leys Primary</i>	56	107	5,228	5,391
<i>Knowles Amalgamation 1FOE</i>	200	1,808	0	2,008
Secondary Schools				
Extension and Structural				0
<i>Stantonbury Campus</i>	0	0	2,862	2,862
<i>CMK Secondary</i>	0	219	14,781	15,000
<i>Denbigh 2FOE Extension</i>	418	3,675	1,054	5,147
<i>Oakgrove 2FOE Extension</i>	129	3,703	950	4,782
<i>Shenley Brook End 2FOE Extension</i>	77	3,873	3,332	7,282
New				
<i>Eastern Expansion Area Secondary Phase 1</i>	0	261	17,578	17,839
Special Schools				
Extension and Structural				0
<i>SEN School</i>	0	300	6,700	7,000
Community Facilities				
Community				
<i>Brooklands Combined Sports Pavillion and Community Centre</i>	0	1,100	650	1,750
<i>Western Expansion Community House</i>	0	60	0	60
<i>Cycle Track - Bowl</i>	0	500	0	500
<i>Middleton Pool/ Willen Road CAT Transfers</i>	0	100	0	100
<i>Eaglestone Activity Centre Enhancements</i>	0	85	0	85
<i>OTP - Alternative Methods of Service Delivery</i>	25	50	0	75
<i>Strand 4 - Com</i>				
<i>Giffard Park Community Centre</i>	0	160	0	160
<i>Stanton Low Country Park</i>	547	1,555	0	2,102
<i>Broughton Pavillion</i>	2,307	100	0	2,407
<i>CMK Community Sports Facility</i>	68	1,493	0	1,561
Libraries				
<i>Self Service Community Kiosks in Libraries</i>	0	100	200	300
<i>East Flank Kingston Library Int Fittings</i>	252	750	400	1,402
<i>Woburn Sands Library</i>	134	9	0	143
Sports				
<i>Badminton England</i>	0	12,300	0	12,300
<i>Woolstones Community Centre Refurb</i>	140	610	0	750
<i>Bowls and Cricket Provision West of MK</i>	10	147	0	157
Culture				
<i>Old Rectory Windows</i>	0	38	0	38
<i>Inter-Action Artist's Hub</i>	0	50	0	50
<i>MK Gallery - Expansion</i>	50	220	1,730	2,000
TOTAL	13,512	55,300	84,808	153,620

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



Planning & Transport Programme

Service Area	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Urban Design - Regeneration	0	2,000	0	2,000
Infrastructure Co-ordination	0	0	2,400	2,400
Major Schemes	600	18,622	14,040	33,262
Passenger Transport	0	693	0	693
Transport Policy and Programme	0	819	0	819
Road Safety	50	328	0	378
TOTAL	650	22,462	16,440	39,552

Planning & Transport Detailed Programme

Scheme	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
Urban Design - Regeneration				
Wolverton Agora Re-development (back to back purchase and di	0	2,000	0	2,000
Infrastructure Co-ordination				
Milton Keynes Local Broadband Plan	0	0	2,400	2,400
Major Schemes				
Monkston & Brinklow (V11) Improvements	0	500	3,000	3,500
Crownhill-Loughton Improvements	0	500	2,000	2,500
East West Rail	0	510	7,140	7,650
H10 extension (access to Bryd Crescent)	0	100	400	500
Bus Infrastructure Improvements	0	300	1,500	1,800
A421 Fen Farm to Eagle Farm	300	10,162	0	10,462
A421 Kingston Roundabout	300	6,550	0	6,850
Passenger Transport				
Bus Service Information	0	50	0	50
Rural and Urban Bus Stops	0	143	0	143
Quality Bus Initiative - Bus Routes	0	500	0	500
Transport Policy and Programme				
Smarter Choices	0	819	0	819
Road Safety				
Road Safety	0	147	0	147
Safer Journeys – schools, Redways, & walkways	50	181	0	231
TOTAL	650	22,462	16,440	39,552

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



Public Realm Programme

Service Area	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Bridges	568	2,104	515	3,187
Highways Services	5,863	8,573	1,050	15,486
Junction Improvements	0	300	0	300
Street Lighting	641	3,710	0	4,351
Traffic Management	0	861	0	861
Parking	100	112	75	287
Landscape Services	23	613	0	636
Open Spaces	300	415	2,300	3,015
Play Areas	24	629	0	653
Waste	114	3,181	0	3,295
Environmental Health	0	50	0	50
TOTAL	7,633	20,548	3,940	32,121

Public Realm Detailed Programme

Scheme	Prior Year Resource Allocations*	2014/15 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
Bridges				
C54 Tyringham Bridge Masonry Refurbishment	0	150	0	150
Upgrading of BACO Vehicle Parapets (phase 2)	0	15	0	15
Upgrading of BACO Vehicle Parapets (phase 3)	0	200	0	200
A422 Bradwell Brook Bridge	0	30	0	30
Protective coatings to bridge structural elements	0	60	0	60
Porte Cochere Roof upgrades	0	100	0	100
Structural Improvements to structures	0	200	0	200
Footbridge Refurbishments	0	100	0	100
Special Investigation of Post tensioned structures	0	5	0	5
Bridge Programme 2012/13	528	229	0	757
Bridge Programme 2013/14	40	1,015	515	1,570
Highways Services				
HRA Roads and Footpaths	0	150	0	150
Responsive resurfacing	0	47	0	47
Vehicle Safety Barriers	0	220	0	220
Drainage	0	50	0	50
Lavendon Drainage	0	100	50	150
Improvements and Construction of Community	0	375	0	375
Wellbeing Roads and Footways	0	0	0	0
Carriageway Resurfacing	0	490	0	490



Scheme	Prior Year Resource Allocations* £'000	2014/15 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
Infrastructure Investment - Transport	5,461	6,671	1,000	13,132
Surface Dressing Programme 2013/14	0	248	0	248
Upgrade of Highway Carrier Drains 13/14	102	122	0	224
CMK Footpath Improvements	300	100	0	400
Junction Improvements				
Monk Street/ Stratford Road	0	300	0	300
Street Lighting				
Street Lighting Column Replacement	0	3,400	0	3,400
Dimming, Trimming and Column Replacement	641	310	0	951
Traffic Management				
Traffic Management	0	294	0	294
Network Optimisation	0	567	0	567
Landscape				
Newton Blossomville Bridge	23	613	0	636
Open Spaces				
Bradwell Abbey Improvements Programme	285	315	2,300	2,900
Purchase of Hanson Environmental Centre	15	100	0	115
Parking				
Parish Partnership	0	37	0	37
Provision of new & reconstruct existng parking bays- Tinkers	100	75	75	250
Play Area				
Play Area Improvement Fund	0	79	0	79
Play Area Equipment review and improvement	0	250	0	250
Western Road Recreation Ground	24	300	0	324
Waste				
MK Anaerobic Digester Gas Injection Plnt	100	1,400	0	1,500
Fleet Modification for Bio-Methane	14	1,781	0	1,795
Environmental Health				
Drainage Selbourne Avenue Cemetery	0	50	0	50
TOTAL	7,633	20,548	3,940	32,121

Corporate Core Programme

There are no current capital proposals in the 2014/15 Capital Programme.

* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2014/15 programme.

^ The resources required in future years to complete the projects approved as part of the 2014/15 programme. These projects are given first priority in the development of the 2015/16 Capital Programme.



CAPITAL PROPOSALS



Resourcing our Priorities Capital Proposals

Resources: Finance, HR and Governance.		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Finance		
Property Disposal Programme	Professional fees associated with rationalisation of property portfolio.	126
Resources: Finance, HR and Governance		126

Resources: Public Access.		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
ICT		
Server Resilience	To deliver business continuity by enabling failover of services between Corporate sites by replication of data into additional network storage.	200
GIS Integration	To deliver better data quality and efficiency through the integration of GIS mapping into line of business applications.	100
Core Server, Storage and Network ICT Infrastructure Replace	To replace end of life core ICT Window server Infrastructure, storage and network hardware.	600
Cimdas (Document Management)	To deliver a document management system that supports flexible working and the Corporate Accommodation Strategy.	72
Re-implementation of SAP	To deliver a new ICT hardware SAP infrastructure. As part of the hardware refresh it is intended to review the SAP implementation, ICT Architecture and resilience.	1,300
Switchboard	To deliver an improved public access experience with the provision of new call handling (switchboard) and contact centre systems.	70
ICT Asset Funding Programme	To replace ICT Assets that are reaching their end of life or need replacing as they are to be returned to the leasing company.	885
Admin buildings		
Replacements and Improvements Saxon Court	The roof to Saxon Court comprises 4 levels, 3 of which are failing and in critical need of enhancement through the installation of a new roof. Improvements to lifts and other enhancements as identified.	354
Refurbishment of Civic Offices - Office Accommodation	To enhance the ceilings and lighting which are showing signs of dilapidation.	2,810
Civic Training Suite	Creation of a training suite at Civic Offices.	110
Property		
Non-School Education Properties	The non-schools education pot is primarily used to improve existing stock, including enhancements, conversions and renovations to either improve the efficiency of the stock or to bring it in line with modern legislation regarding DDA, Building Regulations and in particular address Health and Safety requirements.	200
Resources: Public Access Total		6,701



Adult Social Care & Health.		
Scheme	Summary of Proposal	
Performance Improvement		
Development of Infrastructure	Improving interfaces on the Framework I System.	100
Social Care		
Health & Safety in Social Care Buildings	To address major health and safety issues within Adult Social Care buildings in accordance with the Health & Safety at Work Act.	35
Aids and Adaptations	Provides very specialist equipment for people with an identified need to assist them in keeping their independence.	65
Telecare	Telecare Project management Support/IT equipment e.g. sensors.	170
Service Redesign	Telephone system to improve call handling of ASCAT team first point of contact/development of new ways of working.	100
Intermediate Care	Improved IT Infrastructure/telephones/enhancements to flats/facilities.	74
Adult Social Care & Health Total		544

Public Health Programme

There are no current capital proposals in the 2014/15 Capital Programme

Housing & Community		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Regeneration		
Fuel Poverty Contribution	Provision of upgraded boiler and heating systems in non-council properties which are not serviced by a communal boiler. In all situations the boiler will be upgraded with a more energy efficient boiler.	300
Willen Travellers Site	Scheme is to demolish the existing 6 plots and redevelop 10 plots on a new site adjacent to the existing site.	725
Purchase of Existing Houses	To purchase 35-40 properties on the open market to provide additional Council properties for rent to tackle homelessness and reduce the need for B&B accommodation, and to consolidate ownership in areas where the Council is a landlord.	4,094
Lakes Phase 2	The works to this scheme are an extension to Lakes CESP Scheme and will comprise of 1. upgrading of flat roofs 2. replacement of windows and doors 3. upgrading of external wall cladding 4. replacement of boilers 5. removal of asbestos and making good 6. any associated works.	7,601
Fire Safety Works		
Fire Safety Works	To improve the fire safety of HRA assets which fall under the Regulatory Reform (Fire Safety) Order 2005.	111
Disabled Adaptations / Disabled Facilities Grant		
Disabled Adaptations	The scheme is to provide disabled adaptations within Council owned properties. This will enable people to cope with their disabilities and allow them to continue to live in the property.	507



Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Disabled Adaptations	The scheme is to provide disabled adaptations within Council owned properties. This will enable people to cope with their disabilities and allow them to continue to live in the property.	700
Disabled Adaptations 2013/14	The scheme is to provide disabled adaptations within Council owned properties. This will enable people to cope with their disabilities and allow them to continue to live in the property.	600
Disabled Facilities Grants	The project is to provide disabled adaptations within Council and other properties within the Borough of Milton Keynes. This will enable people to cope with their disabilities and allow them to continue to live in the property.	465
Disabled Facilities Grants	The project is to provide disabled adaptations within Council and other properties within the Borough of Milton Keynes. This will enable people to cope with their disabilities and allow them to continue to live in the property.	887
Heating Installations		
Communal Heating	The investigation and installation of heating systems which make use of alternative means of heating other than communal gas systems.	1,000
Domestic Heating Installations	Provision of upgraded boiler and heating systems in domestic council properties which are not serviced by a communal boiler. In all situations the boiler will be upgraded with a more energy efficient boiler.	4,444
Renewables Fund	The investigation and installation of heating systems which make use of alternative means of heating other than communal gas systems.	658
Renewables Fund	The investigation and installation of heating systems which make use of alternative means of heating other than communal gas systems.	994
Window Upgrades		
Windows Upgrades	Renew failing windows & doors that if not carried out will leave tenants with escalating fuel bills and homes in an unreasonable condition in line with the planned programme agreed by Cabinet in December 2010.	2,400
Decent Homes Programme		
Decency Improvements	Enhancement of failing components in HRA Housing Stock such as electrical upgrades and front entrance door upgrades.	1,036
Planned Improvements 2013/14	To upgrade failing building elements of the HRA property portfolio	2,854
Urgent Failing Components		
Envelope Improvement Works	Enhancement of external failing components in HRA Housing Stock such as roofs, guttering & render	2,403
Responsive Upgrade Works	This project aims to upgrade failing components, which are beyond economical repair through the Responsive Repairs Contract with MITIE, the types of works funded by this budget will be, Kitchen Upgrades, Bathroom upgrades, electrical upgrades and door upgrades.	230



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
New Build Programme		
New Build Programme	To build 13 wheelchair standard council-owned bungalows at former Briar Lodge site Stacey Bushes using a Registered Provider as Development Agent.	1,856
Three Garages	The project is to build 13 new bungalow dwellings, designed to wheelchair accessible standards on three garage sites in Bletchley.	1,973
Housing & Community Total		35,838

Children and Families: Education, Effectiveness & Participation.		
	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Asset Management Programme		
Access		
<i>Pupil Specific Works Programme</i>	The scheme aims to improve access for people with disabilities at various schools across the authority. This could be in the form of ramps, enhanced lighting, lifts etc	75
Contingency		
<i>Capital Maintenance Programme 2014/15</i>	The Schools Maintenance Programme is primarily used to improve existing school stock, including enhancements, conversions and renovations to either improve the efficiency of the stock or to bring it in line with modern legislation regarding DDA, Building Regulations, Health and Safety, curriculum requirements.	17
<i>Client Team, Costs</i>	To recover all staff capital costs related to capital projects completed throughout the year.	300
External Alterations		
<i>The Willows Roof Lights</i>	The completion of condition related roofing works highlighted in the 2010 Schools Condition Surveys.	73
<i>Bushfield Cladding</i>	The lead cladding at Bushfield School has been identified in the Schools condition data as a priority condition.	42
<i>Caroline Haslett Concourse Roof</i>	The roof over the concourse area at Caroline Haslett been identified in the Schools condition data as a priority condition.	162
<i>Greenleys First Flat Roof</i>	The flat roof at Greenleys First School has been identified in the Schools condition data as a priority condition.	78
<i>Knowles Primary Masonry Works</i>	The stone and brick walls at Knowles Primary have been identified in the Schools condition data as a priority condition.	126
<i>Pepper Hill Pitched Roofs</i>	The pitched roofs at Pepper Hill School have been identified in the Schools condition data as a priority condition.	103



	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Fire and Security		
<i>School Security Programme</i>	The School Security Programme is primarily used to address identified school security issues within the Milton Keynes school building stock, installing or enhancing the identified items in order to bring them inline with current standards, addressing items identified through Ofsted inspections and ensuring legislation is met.	30
<i>Stantonbury Fire Alarm & Emergency Light</i>	Installation of upgraded fire alarm and monitoring systems in order to ensure compliance with the latest legislation and standards.	454
<i>Great Linford Fire Alarm & Emerg Light</i>	The fire alarm and emergency lighting at Great Linford Combined have been identified in the Schools condition data as a priority condition.	84
<i>Queen Eleanor Fire Alarm & Emerg Light</i>	The fire alarm and emergency lighting at Queen Eleanor School have been identified in the Schools condition data as a priority condition.	84
<i>Romans Field Fire Alarm & Emerg Light</i>	The fire alarm and emergency lighting at Romans Field School have been identified in the Schools condition data as a priority condition.	84
<i>Simpson Music Ctr Fire Alarm & Emer Light</i>	The fire alarm and emergency lighting at the Simpson Music Service has been identified in the Schools condition data as a priority condition.	36
<i>Southwood Fire Alarm & Emerg Light</i>	The fire alarm and emergency lighting at Southwood School has been identified in the Schools condition data as a priority condition.	84
<i>Stantonbury Campus Fire Alarm & Emer Ligh</i>	The fire alarm and emergency lighting in the remaining blocks at Stantonbury School have been identified in the Schools condition data as a priority condition.	251
Heating		
<i>Haversham Village Heating</i>	The heating system at Haversham Village School has been identified in the Schools condition data as a priority condition.	156
<i>Olney Middle Heating</i>	The heating system at Olney Middle School has been identified in the Schools condition data as a priority condition.	174
<i>Portfields Comb Heating & Domestic Servs</i>	The completion of condition related heating works highlighted in the 2010 Schools Condition Surveys.	358
<i>Slated Row Heating & Domestic Services</i>	The heating and domestic services at Slated Row School have been identified in the Schools condition data as a priority condition.	225
Internal Alterations		
<i>School Meals Kitchens Grant</i>	The enlargement and re-equipment of existing kitchen facilities and the expansion of dining spaces including the purchase of new seating systems.	741
Windows and Doors		
<i>Wyvern School Windows and Doors</i>	The procurement and installation of new windows and doors, following the identification of the windows and doors as a condition related item in the recent round of school condition surveys.	243



	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Primary Schools		
Extension and Structural		
<i>Heronshaw Infant Expansion</i>	To increase the number of pupil places available at Heronshaw School from a total of 180 to 270 with effect from September 2015.	440
<i>Bushfield Junior Expansion</i>	To increase the number of pupil places available at Bushfield School from a total of 360 to 480 with effect from September 2016	2,500
<i>Ashbrook Nursery</i>	To provide a 30 place nursery class facility at Ashbrook school with effect from September 2015.	750
<i>Holmwood Nursery</i>	To provide 30 place nursery class facility at Holmwood school with effect from September 2015.	750
<i>Lavendon</i>	This project will provide sufficient accommodation at Lavendon school for up to 140 children across 7 year groups. The additional accommodation will be available by the summer of 2015.	420
<i>Nursery Programme</i>	Various projects to provide additional free early education places. Schemes being investigated.	3,975
<i>Proposed Middleton Primary School 1FOE</i>	The proposed construction of an additional form of entry (FOE) at the existing Middleton Primary School in order to accommodate an additional 210 pupils, including teaching and additional circulation, office and associated space.	4,812
<i>Priory Rise 1FOE</i>	The construction of a proposed additional form of entry at the existing Priory Rise School in order to accommodate an additional 210 pupils, including teaching and additional circulation, office and associated space.	3,006
<i>St Andrews Sch - Increasing Pupil Place</i>	The project aims to increase the admission number at St Andrews School from 15 to 20 with effect from admissions in September 2012, initially within the existing building and then via the provision of additional accommodation. The increase will be incremental, so that an additional 5 places are offered in the first year only, then again in 2013 and then again in 2014 until all three year groups have an admission number of 20, although the project will deliver the required infrastructure improvements in one phase in time for 2013 admissions	92
<i>Howe Park IPP</i>	To increase the number of places available for new admissions into Reception at Howe Park School from 60 to 90 with effect from September 2014 via the provision of extension, internal adaptations and external works, enabling MKC to meet its statutory duties in relation to school facilities.	642
<i>Two Mile Ash PIP</i>	To increase the total net capacity available at Two Mile Ash from 680 (Years 3 to 6) to 900 (Foundation to year 6) with effect from September 2015. This will be through the creation of an additional teaching block and minor refurbishments to the existing teaching accommodation.	4,006
<i>Germander Park School Extension</i>	It is proposed that the school is expanded to accommodate an additional 15 children in each year group, meaning that the Published Admission Number would rise to 60 and the school would eventually admit up to 180 pupils.	550



	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<i>Russell Street School Expansion</i>	It is proposed that the school is expanded to accommodate an additional class in each year group, meaning that the Published Admission Number would rise to 90 and the school would eventually admit up to 270 pupils. The school nursery class which currently accommodates 30 children per session will also be expanded to accommodate 39 children per session. As they operate two sessions a day this equates to an actual increase of 18 places.	1,370
<i>New Bradwell School Expansion</i>	It is proposed that the school is expanded to accommodate an additional class in each year group, meaning that the Published Admission Number would rise to 90 and the school would eventually admit up to 630 pupils. The school nursery class which currently accommodates 30 children per session will also be expanded to accommodate 39 children per session.	2,914
<i>Loughton School 1FOE Extension</i>	To increase the number of pupil places available at Loughton School from a total of 480 to 600 with effect from September 2015.	1,746
<i>Jubilee Wood Primary School Extension</i>	Construction of a new teaching block and minor refurbishment of the existing school building, increasing pupil places on the Meadfurlong site from 314 to 660.	4,700
<i>Moorland Infant School Extension</i>	To change the school from an infant school to an all through primary school, increasing the number of places from 90 to 210 (with a new, 78 place nursery offer for 2, 3 and 4 year olds) with effect from September 2015.	1,734
<i>Walnuts Infant Dept Extension</i>	The creation of additional accommodation, increasing the number of places at the Walnuts Infant Department from 41 to 60.	953
New		
<i>Giles Brook Primary School Addition of a Nursery</i>	The project will deliver the extension works to create a 30 place nursery at Giles Brook Primary School	25
<i>YEP165 Western Expans. Area Primary 1</i>	Provision of a new 420 place primary school.	7,317
<i>Oakgrove Primary</i>	Provision of a new 420 place primary school.	6,978
<i>Eastern Expansion Area Primary 2</i>	Provision of a new 420 place primary school.	6,608
<i>Newton Leys Primary</i>	Provision of a new 420 place primary school.	5,391
<i>Knowles Amalgamation 1FOE</i>	To amalgamate two existing schools and increase the number of places available at Knowles School from 420 to 630 (at reception stage) via the provision of internal adaptations to the school's accommodation including the Queensway Centre plus external works, enabling MKC to meet its statutory duties in relation to school facilities.	2,008
Secondary Schools		
Extension and Structural		0
<i>Stantonbury Campus</i>	The design and construction of additional teaching space equivalent to an additional 2FOE (Forms of Entry) at the existing school, increasing the pupil capacity.	2,862
<i>CMK Secondary</i>	Construction of a new 6 Form of Entry place secondary school building and grounds with potential community facilities. Sites in CMK being investigated. All services, specialist fees etc related to the works.	15,000



	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<i>Denbigh 2FOE Extension</i>	To extend Denbigh School in order to provide an additional 300 pupil places (2 forms of entry)	5,147
<i>Oakgrove 2FOE Extension</i>	To extend Oakgrove School in order to provide an additional 300 pupil places (2 forms of entry)	4,782
<i>Shenley Brook End 2FOE Extension</i>	To increase the Planned Admission Numbers (PAN) of Shenley Brook End School from 240 to 290 per year with effect from September 2015.	7,282
New		
<i>Eastern Expansion Area Secondary Phase 1</i>	Phase 1 of the provision of a new 1500 place secondary school with the potential for inclusion of community facilities, phase 1 of which will allow for the creation of 750 secondary places.	17,839
Special Schools		
Extension and Structural		0
<i>SEN School</i>	To provide a new school with a capacity for 100 children with special educational needs. School opening date September 2016/17.	7,000
Community Facilities		
Community		
<i>Brooklands Combined Sports Pavilion and Community Centre</i>	Provision of community sports facility for the Eastern Expansion Area, Brooklands. Consisting of sports hall, community hall, changing rooms and ancillary rooms and car parking.	1,750
<i>Western Expansion Community House</i>	Contribution towards space for early residents when housing delivery starts.	60
<i>Cycle Track - Bowl</i>	To relocate a portion of the cycle track at The Bowl to enable the Badminton Arena to be built.	500
<i>Middleton Pool/ Willen Road CAT Transfers</i>	Newport Pagnell Town Council has been considering options for running Middleton Pool and Willen Road Sports Ground with a zero level of grant funding from Milton Keynes Council and has invited expressions of interest from Leisure Service Providers. This process has led the Town Council to the view that they could run both sites under the above circumstances, on the proviso of a 100k capital grant which will enable the transfer of these facilities under Community Asset Transfer.	100
<i>Eaglestone Activity Centre Enhancements</i>	Enhancement to Eaglestone Activity Centre, main improvements to Multi Use Games Area (MUGA) and improvements in the main hall.	85
<i>OTP - Alternative Methods of Service Delivery Strand 4 - Com</i>	To ensure facilities are up to current modern day standard, allowing transfer to third parties as part of the Community Solutions Programme	75
<i>Giffard Park Community Centre</i>	Extension & enhancement to current facility to ensure there is sufficient capacity to deal with increasing demand for this facility in the local and surrounding areas.	160
<i>Stanton Low Country Park</i>	To develop a country park which delivers health, education, leisure, recreation and conservation opportunities through combining the open space at Stantonbury Park with the existing Hanson Environmental Studies Centre and the woodland at Joan's Piece.	2,102



	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<i>Broughton Pavilion</i>	A community building (750m ²) combining sports facilities and community usage. The new building will consist of entrance hall/foyer, multi-purpose hall, which can be used for sporting and social functions. Additional smaller hall, meeting room space, changing facilities, toilets, office, stores, kitchen.	2,407
<i>CMK Community Sports Facility</i>	To construct a new building to house community meeting space and sports facilities including ATP.	1,561
Libraries		
<i>Self Service Community Kiosks in Libraries</i>	To introduce RFID (self-service technology) at all libraries in order to enhance the service to customers and make revenue savings.	300
<i>East Flank Kingston Library Int Fittings</i>	To provide outreach projects to meet the library and information needs of the growing and regenerating community to the East of Milton Keynes and neighbouring wards.	1,402
<i>Woburn Sands Library</i>	To relocate Woburn Sands Library to a more central location, which will meet the needs of the growing population and improve access and use within existing budgets.	143
Sports		
<i>Badminton England</i>	A contribution to Badminton England for a new facility.	12,300
<i>Woolstones Community Centre Refurb</i>	A condition survey, undertaken in February 2010, highlighted the need for substantial works to be undertaken on the roof to protect and upgrade the existing timbers to the belfry and tower.	750
<i>Bowls and Cricket Provision West of MK</i>	To provide Bowls and Cricket facilities on the West of MK.	157
Culture		
<i>Old Rectory Windows</i>	A conditions audit in 2008 recognised the need for works on the windows; to upgrade & protect the grade II listed building.	38
<i>Inter-Action Artist's Hub</i>	Project is to refurbish the empty stable building which forms part of the Old Rectory grounds and to create additional community facilities at the Old Rectory.	50
<i>MK Gallery - Expansion</i>	MK Gallery will create educational, social, catering, event and retail spaces in a new building that wraps around the existing one. This will more than double the capacity of the building to enable the Gallery to further engage with communities, become more sustainable as an organisation and less reliant on MKC maintenance.	2,000
Children and Families: Education, Effectiveness & Participation Total		153,620



Planning & Strategic Transport		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Urban Design - Regeneration		
Wolverton Agora Re-development (back to back purchase and di	The purpose of this project is to secure the future redevelopment of the Agora site in line with existing policies governing the regeneration of the town centre and the emerging Neighbourhood Plan.	2,000
Infrastructure Co-ordination		
Milton Keynes Local Broadband Plan	To implement the MK Digital Infrastructure Strategy (see Para 1.1) and its strategic visions through development of a Local Broadband Plan (LBP) for MK up to 2015.	2,400
Major Schemes		
Monkston & Brinklow (V11) Improvements	The works are to build a new highway (road widening, traffic signals and bridge widening) along the V11 corridor between (and including) the Monkston and Brinklow junctions.	3,500
Crownhill-Loughton Improvements	The aim of the project is to remove the circulatory and island roundabouts at Crownhill and Loughton junctions and replace with signalised cross-road junctions, including making highway improvements to approaches to the junctions at Watling Street West, Portway North, Watling Street East, Portway South.	2,500
East West Rail	Restoration of a strategic transport corridor of national significance. It will link Reading and High Wycombe (and the rest of the Thames Valley) with Oxford, Bicester, Aylesbury, Milton Keynes, Bedford and beyond to Cambridge. In addition, the project will create significantly improved access, particularly for Aylesbury, removing the need to route north bound rail journeys through London.	7,650
H10 extension (access to Bryd Crescent)	To provide a strategic road access to the proposed development of residential dwellings at Church Farm, from Byrd Crescent to Bletcham Way H10. This access road will provide a connection to the A4146 Tongwell Street and to the local highway network.	500
Bus Infrastructure Improvements	The Bus Infrastructure Improvement programme is intended to implement specific improvements for passenger transport along the bus routes targeting 'pinch points' in the network to address reliability concerns. This could involve the provision junction realignment, signal prioritisation or other forms of bus priority, potentially utilising information from the RTPI system.	1,800
A421 Fen Farm to Eagle Farm	To upgrade a section of the existing A421 single lane road to a dual two lane standard carriageway. This route serves the eastern approach to Milton Keynes from M1 J13.	10,462
A421 Kingston Roundabout	The scheme looks to relieve the congestion and deliver reliable journey times across the area. The scheme will deliver an enlarged signalised junction with all arms at Kingston roundabout, except for the Newport Road (N) approach. Widening of the stop lines to accommodate three lanes for 75 to 100m at the Groveway, Newport Road (S) and A421 (E) approaches.	6,850



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Passenger Transport		
Bus Service Information	To improve Public Transport generally by enhancing information regarding bus stops, routeing and scheduling. This will involve the provision of Real Time Passenger Information displays, maps and bus stop naming.	50
Rural and Urban Bus Stops	Enhancement of bus stopping facilities on routes outside of those defined in the Quality Bus Partnership, by providing raised kerbing to facilitate level access and improved waiting facilities.	143
Quality Bus Initiative - Bus Routes	Enhancement of bus stopping facilities along the agreed Primary public transport routes in Milton Keynes Council, as per the Quality Bus Partnership.	500
Transport Policy and Programme		
Smarter Choices	The aim of the programme is to influence more sustainable means of transport for individuals by provisions of infrastructure geared towards walkways, cycle routes, cycle shelters and storage.	819
Road Safety		
Road Safety	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	147
Safer Journeys – schools, Redways, & walkways	The aim of the programme is to influence more sustainable means of transport for individuals by provisions of infrastructure geared towards walkways, cycle routes, cycle shelters and storage.	231
Planning, Economy & Development Total		39,552

Public Realm		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Bridges		
C54 Tyringham Bridge Masonry Refurbishment	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	150
Upgrading of BACO Vehicle Parapets (phase 2)	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	15
Upgrading of BACO Vehicle Parapets (phase 3)	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	200
A422 Bradwell Brook Bridge	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	30



Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Protective coatings to bridge structural elements	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	60
Porte Cochere Roof upgrades	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	100
Structural Improvements to structures	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	200
Footbridge Refurbishments	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	100
Special Investigation of Post tensioned structures	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	5
Bridge Programme 2012/13	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	757
Bridge Programme 2013/14	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	1,570
Highways Services		
HRA Roads and Footpaths	Upgrade areas of the neighbourhood services roads and footways (HRA) network that condition inspections have identified as being in need of improvements in order that they can be adopted as public highway.	150
Responsive resurfacing	Upgrade of areas of the Principal, Non-Principal and Unclassified Road Network that condition surveys have identified as being in need of urgent improvements.	47
Vehicle Safety Barriers	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	220
Drainage	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	50
Lavendon Drainage	Improvement works needed to the existing highways system, could take the form of increasing the size of pipes and culverts, fitting improved 'trash screens' to culvert entrances. May also be necessary to upgrade gullies and associated pipework and install secondary drainage systems in footways that front on to the existing network.	150
Improvements and Construction of Community Wellbeing Roads a	To bring the roads and footways currently the responsibility of CWB (HRA) up to an adoptable standard so that in the future they will be the responsibility of Highway Services.	375
Carriageway Resurfacing	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	490



Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Infrastructure Investment - Transport	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	13,132
Surface Dressing Programme 2013/14	Surface Dressing areas of the highway network that condition surveys have identified as being in need of urgent improvement through the loss of skidding resistance.	248
Upgrade of Highway Carrier Drains 13/14	Upgrading of defective highway carrier drains in areas where flooding has occurred.	224
CMK Footpath Improvements	Upgrade areas of the footway/redway network that highway safety inspections have identified as being in need of urgent improvements.	400
Junction Improvements		
Monk Street/ Stratford Road	S106 funded project, project to remove the existing double mini roundabout and construct a new single roundabout that will accommodate the anticipated volume of traffic looking ahead.	300
Street Lighting		
Street Lighting Column Replacement	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	3,400
Dimming, Trimming and Column Replacement	Energy reduction works to residential street lighting.	951
Traffic Management		
Traffic Management	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	294
Network Optimisation	To deliver LTP3 Objectives, efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety, introduce and enhance intelligent transport solutions. To deliver Intelligent Transport Systems to better manage the existing highway asset and increase capacity around junctions.	567
Landscape		
Newton Blossomville Bridge	Replacing bridge of inadequate design to meet the needs and specifications of a Public Bridleway	636
Open Spaces		
Bradwell Abbey Improvements Programme	The project will determine the required upgrades to a heritage site which has Schedule Ancient Monument status, it will raise the necessary external funding and implement the upgrades along with other works that will make it a self sustaining site.	2,900
Purchase of Hanson Environmental Centre	To purchase the freehold of Hanson Environment Study Centre and Nature Reserve to remove restrictions of current lease.	115



Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Parking		
Parish Partnership	The purpose is to provide an annual fund for parish bids to provide new parking in residential areas and other facilities which improve accessibility and sustainable transport options. With a min. 50% funding from the parishes the proposals are a major support for the Neighbourhood management programme.	37
Provision of new & reconstruct existing parking bays-Tinkers	To provide additional parking availability.	250
Play Area		
Play Area Improvement Fund	To provide and upgrade equipment in Borough play parks for public use.	79
Play Area Equipment review and improvement	Renovation of existing play areas, removal of old equipment and surfaces that are in poor condition and replacement with new.	250
Western Road Recreation Ground	Improve the public open space known as Western Road Recreation Ground, Wolverton. Improvements to include new play area, multi use games area, landscape and path works.	324
Waste		
MK Anaerobic Digester Gas Injection Plant	The Council currently has an existing capital project to procure a facility to treat household Bio waste (Kitchen and garden waste) which will incorporate Anaerobic Digestion (AD) as the core technology for treating the waste. This project will replace the conventional process with a more efficient method for dealing with the methane.	1,500
Fleet Modification for Bio-Methane	To convert the vehicles that collects food and garden waste from households in Milton Keynes to enable them run on bio-methane rather than diesel.	1,795
Environmental Health		
Drainage Selbourne Avenue Cemetery	Provide primary drainage to burial ground.	50
Highways & Transportation Total		32,121



GLOSSARY



Budget Requirement

The amount the council proposes to spend after contributions from reserves, income from fees and charges and specific grants. The budget requirement is financed by Revenue Support Grant, retained business rates, government grants and Council Tax.

Capital Charges

A charge for the use of fixed assets in the provision of services. The charge comprises of depreciation plus notional interest. This reflects the fact that the asset value decreases as it ages and has a shorter useful life.

Capital Expenditure

Expenditure on the creation, acquisition or enhancement of tangible fixed assets such as land, buildings, vehicles, plant or equipment, including IT equipment. Capital expenditure can include grants to third parties for eligible expenditure. Capital expenditure can be funded from revenue contributions, but capital funding cannot be spent on revenue expenditure.

Capital Programme

The total list of schemes agreed by council, as part of the budget setting process for capital investment.

Capital Receipts

The proceeds from the sale of fixed assets such as land and buildings. Capital receipts can be used to repay any outstanding debt on fixed assets or, to finance new capital expenditure, within rules set down by government. Capital receipts cannot, however, be used to finance revenue expenditure.

Chartered Institute of Public Finance and Accountancy (CIPFA)

The professional accountancy body concerned with local authorities and the public sector.

Collection Fund

The Collection Fund is a statutory fund set up under the provisions of the Local Government Finance Act 1988. It includes the transactions of the charging Authority in relation to Non-Domestic Rates and Council Tax and illustrates the way in which the fund balance is distributed to preceptors and the General Fund.

Council Tax

A tax on domestic property set by local authorities and based on the value of the property within eight bands, A to H.

Council Tax Requirement

The amount of net council expenditure required to be funded from Council Tax.

Dedicated Schools Grant

A ring-fenced government grant to support individual schools and academies and other pupil related expenditure managed by Children and Families Service Groups.

Earmarked Reserves

These are reserves set aside for a specific purpose, or type of expenditure.

General Fund (GF)

This is the main revenue account of the council. Day to day transactions are conducted through this account, with the exception of those relating to the Housing Revenue Account, Collection Fund or any trust funds held by the council.

General Fund Balance

A reserve based on an evaluation of risk, to provide cover for any unforeseen events (e.g. disaster recovery events) which would have a financial impact to the council's General Fund.

Housing Revenue Account (HRA)

The Local Government and Housing Act 1989 requires each local housing authority to keep a separate account for all transactions relating to housing tenants provided by the council. This is termed the Housing Revenue Account.



Housing Revenue Account Balance

A reserve based on an evaluation of risk, to provide cover for any unforeseen events (e.g. an increase of urgent housing repairs and maintenance) which would have a financial impact to the HRA.

Investments

Deposits with institutions approved in line with the council's Treasury Management Strategy.

Levies and Levying Bodies

Levies are payments that a local authority is required to make to a particular body (a levying body). Levying bodies are defined in Section 117(5) of the Local Government Finance Act 1988. In the case of Milton Keynes Council, the Environment Agency and the Buckingham and River Ouzel Internal Drainage Board both charge levies through the Council.

Local Government Finance Settlement

Confirmation of government funding allocations for local authorities over a set period of time.

Milton Keynes Development Partnership (MKDP)

A limited liability partnership set up by Milton Keynes Council to facilitate Milton Keynes' continued growth and economic success by promoting the development of land assets purchased from the HCA, in line with the Council's Corporate Plan and Economic Development Strategy.

Milton Keynes Service Partnership (MKSP)

On 1st January 2013, 650 staff transferred from Mouchel to the council-owned Limited Liability Partnership, Milton Keynes Service Partnership.

This will facilitate the delivery of efficient support services to the council and provide new opportunities for innovation and flexibility moving forwards.

Net Expenditure

The total amount of expenditure incurred, reduced by the total amount of income received.

Objective Analysis

An analysis of expenditure and income by service area, for example Children's Services, Learning Disability.

Pension Fund

An employees' pension fund maintained by an authority, or a group of authorities, in order primarily to make pension payments on retirement of participants. It is financed from contributions from the employing authority, the employee and investment income.

Precepting Authorities

Those authorities that are not billing authorities (i.e. do not collect Council Tax) precept upon the billing authority, who then collect on their behalf – Police and Crime Commissioner, Buckinghamshire & Milton Keynes Fire Authority and the Parishes that precept upon Milton Keynes Council.

Prudential Code

The Prudential Code for Capital Finance in Local Authorities is the code of practice drawn up by the Chartered Institute of Public Finance and Accountancy (CIPFA) to underpin the requirements of the Local Government Act 2003 in respect of an authority's duty to determine an affordable borrowing limit.

Recharges

The Best Value Accounting Code of Practice requires councils to determine the full cost of services, by allocating overheads to these services.

Reserves

Amounts set aside to fund possible future expenditure.



Retained Business Rates

The amount of business rates an individual authority retains (after adjustments including repayment to central government and the fire authority) to fund council services.

Revenue Support Grant (RSG)

Government funding which provides general support for council services.

Section 106 (S106)

Section 106 of the Town and Country Planning Act 1990 allows local authorities to enter into a legally-binding agreement or planning obligation with a landowner in association with the granting of planning permission. These agreements are a way of supporting the provision of services and infrastructure, such as highways, recreational facilities, education, health and affordable housing.

Service Expenditure Reporting Code of Practice (SERCOP)

The guidance used to demonstrate Best Value in the provision of services to the community and financial reporting to stakeholders.

Subjective Analysis

An analysis of expenditure and income by type of transaction, for example salaries costs, premises costs.

Tariff

The Milton Keynes Tariff is a unique s106 based 'umbrella' arrangement covering development in the expansion areas covered by the previously designated 'Urban Development Area'. Through the Tariff mechanism we will collect over £310m in developer contributions over its lifetime which will be re-invested in a Programme of strategic and local infrastructure covering a total of 18 'portfolios', 11 of which are delivered through MKC.

Tax Base

The estimated total number of properties within the local authority area expressed in terms of band D equivalents, (incorporating various discounts and deductions) and is the basis for individual precepting authorities to calculate their Council Tax Requirement. The estimated Tax Base for the following year is approved by cabinet on an annual basis.

Treasury Management

The management of an organisation's investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.