

# Revenue Budget 2015/16 Capital Programme 2015/18

For the year ending 31st March 2016



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**Milton Keynes**  
Service  
Partnership



## Foreword

Welcome to the 2015/16 edition of the Milton Keynes Council Budget Book, setting out the council's planned use of resources to achieve its policy objectives. It brings together core budget data and highlights key issues facing the council in the 2015/16 financial year.

The council's Corporate Plan sets out a vision and desired outcomes for Milton Keynes, together with a series of priority actions to provide a shared framework for both the council and its partner organisations.

The Budget for the council has been formulated to ensure that the resources available support priorities set out in the Corporate Plan. The key themes are:

**World Class MK** – we aim to increase the international and national standing of Milton Keynes by building on our strengths and unique qualities so that businesses and people are attracted to live and work here as well as stay.

**Living in MK** – our aim is that all those living in Milton Keynes should enjoy happy and fulfilled lives, and be safe from harm and neglect and achieve their full potential. We aim to have strong communities with a sense of pride and to strive to meet the ambitions and needs of local citizens.

**Working in MK** – we aim to bring people, jobs and industries to Milton Keynes to improve the strength and resilience of the local economy. We also aim to improve the skills and opportunities of all people in Milton Keynes and help them into work.

**Visiting MK** – we aim to make Milton Keynes a premier visitor destination with a safe and effective transport system which is accessible regionally, nationally and internationally.

**Cleaner, Greener, Safer and Healthier MK** – we aim to improve health and well-being, reduce health inequalities and work with partners to reduce crime and disorder to improve the quality of life in Milton Keynes. We will also aim to improve the range and quality of housing and embrace the open green spaces.

The Budget has been determined against a background of tough economic conditions, mainly due to increases in demographic pressures and continued, significant reductions in local government funding, which has resulted in the council needing to identify £21m of savings in 2015/16, with a further savings requirement of £70m between the years 2016/17 and 2019/20.

In order for the council to be financially sustainable while still delivering the council's aspirations as set out in the Corporate Plan, meet its statutory requirements and also be attentive to the needs of its communities, we have developed a financial strategy as a framework for managing our resources over the medium-term.

The financial strategy supports a strategic shift in the focus of the organisation; moving to a more commercial approach to service delivery, while still continuing to make savings through driving down costs, reducing overheads and improving the overall efficiency of the council.

The council needs to fundamentally reconsider its role in order to achieve the level of cost reductions required. The intention is to do this alongside communities and partners as a co-operative council; but fundamentally the council cannot continue to deliver services in the same way.

The proposed changes to services are set out in this Budget Book. This publication, together with the Corporate Plan, can be found on Milton Keynes Council's website [www.milton-keynes.gov.uk](http://www.milton-keynes.gov.uk).

Tim Hannam

Corporate Director - Resources

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## 1. Financial Strategy and Financial Principles

### Financial Vision

The council's financial vision is as follows:

"To achieve a stable financial position going forward where:

- Finances are aligned to our key priorities
- We have reliable and robust financial information
- Management of resources is well controlled and effective throughout the year"

### Financial Strategy

The council has developed a strategy to ensure it is financially sustainable over the medium-term. The strategic approach has four main areas of focus;

- Cost reduction – a continuing drive to reduce all costs associated with the council.
- New models of service delivery; working towards a co-operative council model; this approach and ethos fundamentally reconsiders the purpose of the council, and engages the public in a dialogue about alternative ways to reshape, deliver and access services.
- Outcomes based commissioning; a commissioning strategy for the council is currently being developed. This will challenge the council to consider what services need to be provided in order to achieve the expected outcomes and how these services could be delivered. Working with partners, this approach will be broader than the current commissioning arrangements, which are in place for parts of the council.
- Commercialism, this programme will ensure all services have an increased awareness of the cost of service delivery and individual processes and will use this information to drive decision making. This programme will also support managers with the development and implementation of new income generation ideas.

### Key Financial Principles

This financial vision and strategy is underpinned by the following key financial principles:

The council has a number of agreed principles as a basis for financial management and budget planning. These have previously been approved by the Cabinet. These are summarised below:

- Emerging pressures are managed, where possible within existing cash limits.
- Spending is aligned to key priorities as set out in the Corporate Plan.
- Income is only included in budget where supported by robust proposals and is deliverable.
- Future liabilities are anticipated.
- Budgets are sustainable.
- Base Budget / One-off expenditure / Capital expenditure are distinguished.
- Savings proposals are supported by implementation plans and the impact on service delivery is clear.
- The allocation of capital resources is separate from expenditure approval.
- Capital and revenue planning needs to be integrated to ensure implications are fully anticipated.
- The use of specific grant funding does not lead to revenue budget pressures.
- The council's reserves (and other one-off resources) are not to be used as a primary method to balance the ongoing pressures in the budget.
- Earmarked reserves are used for specific one-off purposes to support the delivery of corporate objectives and to mitigate risks.





## 2. Government Revenue Funding

The table below summarises Milton Keynes Council's Government forecast funding over the medium term, following assumptions about total Government funding based on the final Local Government Finance Settlement for 2015/16 and national headline spending totals for future years.

	2015/16 £m	2016/17 £m	2017/18 £m	2018/19 £m	2019/20 £m
Revenue Support Grant	(36.959)	(23.118)	(13.121)	(5.387)	0.000
Retained Business Rates	(45.296)	(47.650)	(49.021)	(49.892)	(50.763)
Education Services Grant	(3.041)	(2.041)	(1.041)	(0.541)	(0.041)
<b>Total Government Funding</b>	<b>(85.296)</b>	<b>(72.809)</b>	<b>(63.183)</b>	<b>(55.820)</b>	<b>(50.804)</b>
Reduction in Government Funding	11.110	12.487	9.626	7.363	5.016
<b>Percentage Reduction</b>	<b>11.6%</b>	<b>14.6%</b>	<b>13.2%</b>	<b>11.7%</b>	<b>9.0%</b>

### Income & Funding Risks

- The Localisation of Business Rates means that while the council retains a proportion of its Business Rates it collects as funding; successful appeals and changes to businesses will create a significant risk to the value of Business Rates collected, which will impact on the council's retained business rate funding.
- The Local Council Tax Reduction Scheme and the Government's Welfare Reform agenda leads to greater uncertainty in the rate of Council Tax collection and other customer charged income.
- Further reductions to the Revenue Support Grant as a result of the Government reducing the national deficit and protecting other services (eg NHS, Defence and Education).
- The number of schools becoming academies and the pace of conversion. For every pupil that transfers to an academy setting, the council loses £87 of funding; this will affect both the 2015/16 position and future years.

## 3. Unavoidable Pressures

The council has identified a number of corporate and service pressures that will need to be addressed over the MTFS period (from 2015/16 to 2019/20), as a result of significant demographic, legislative and economic issues.

### Demography

The council is currently experiencing unprecedented demand for social care provision, mainly as a result of significantly higher than anticipated care package costs for a small number of service users, combined with additional new service users requiring social care support over and above forecast levels, for both Children's and Adult Social Care. Milton Keynes is also a high growth area; over the last ten years the population has increased by 17.5%, which is an increase of almost 40,000 people. The borough will continue to grow significantly for the foreseeable future. The key demographic pressures are summarised below;

- A projected 45% increase in over 65 year olds over the next 6 years and anticipated increases in the cost of care for younger adults with learning disabilities, due to advances in medical science (£2.8m in 2015/16 and £9.3m in future years).
- The population of children and young people aged 0 – 19 years is anticipated to increase by 16% over the next 10 years at 1,000 a year. This increase in pupils and children in Milton Keynes will impact across all areas of Children's Services; from the number of school places that are required to the number of children placed in care (£1.4m in 2015/16 and £1.7m in future years).



- Waste collection demographic growth based on a 1.6% increase in the number of new properties (£0.2m in 2015/16 and £0.7m in future years).

### Legislative Pressures

The council needs to respond to changing legislation to ensure it fulfils its statutory duties. The key legislative pressures are summarised below:

- Increase in demand for Deprivation of Liberty Safeguard assessments resulting from the Supreme Court Cheshire West ruling. This ruling has increased the number of customers who require additional care assessments to ensure that anybody in a care home, hospital or in supported living are looked after in a way that does not inappropriately restrict their freedom. (£0.2m in 2015/16).
- Additional social care costs for supporting young people who are subject to immigration control, giving them no entitlement to welfare benefits or public housing. (£0.1m in 2015/16).

### General Pressures

The council continues to respond to the ever changing local and national economic landscape. The key general pressures are summarised below:

- Increase in insurance premiums from schools converting to academies and an increase in insurance liabilities within highways (£0.2m in 2015/16 and £0.1m in future years).
- Continuing to fund Local Welfare Provision after the changes to Government funding (£0.3m in 2015/16).
- Government reduction in benefits administration grant as a result of assumed efficiencies (£0.4m in 2015/16 and 0.6m in future years).
- Investment in car parking facilities (£1.1m in 2015/16).

### Sustainability Items

The council's budget principles require provision for future liabilities. There are a number of key issues which require future financial provision. In order to smooth the future impact of these known liabilities, these items are being built into the revenue budget on an incremental basis in advance of when costs will be incurred. This means funding will be available in the base budget position when required, but these items will be used on a one-off basis in the interim to fund one-off pressures. These items have been treated as follows:

**Pension Fund Contributions** – The Pension Fund is administered by Buckinghamshire County Council. Every three years an actuary revalues the fund and adjusts the contributions required from councils (and other employers in the scheme) to ensure the liabilities of the fund will be funded over the long-term.

The reductions in workforce and the relatively low returns from investments have created a risk for the council that employer contributions will increase.

The last triennial review confirmed the council's contributions did not need to increase for the period 2014-2017. The base budget created over the last three years will need to be used to fund a saving from changing the financing of the historic local government debt, which was taken on when Milton Keynes Borough was formed. This budget will be available for the next triennial review, which means no further increase is reflected over the medium-term.

**Residual Waste Treatment Project** – In May 2013, the council agreed to enter into a contract to deliver a Residual Waste Treatment facility. This agreement commits the council to funding a Residual Waste Treatment Facility through prudential borrowing from 2016/17.

This sustainability item includes a budget increase of £1.3m in 2015/16 and 2016/17 to ensure sufficient resources are available to meet debt cost. Overall this project is cheaper than continuing to landfill at current volumes. This facility will also become income generating for the council in future years.



**Prudential Borrowing for Highways and Infrastructure** – In order to address the long-term repair and maintenance issues surrounding the council's highways asset base, additional budget contributions of £0.35m have been invested each year until 2018/19, in line with the council's long-term strategy for infrastructure. The programme of works and the use of this funding was approved by the Cabinet in July 2012.

**Employer National Insurance Contributions** – The national Government has announced that as part of the pension reforms, the current 'opting out' arrangement for individuals in the pension fund will cease. This will lead to a significant additional liability of approximately £2.1m from 2016/17. At present it is not clear if this pressure will be funded. However, to spread this cost, the council has increased on-going budgets by £0.7m from 2015/16, each year until 2017/18, while earmarking one-off resource into 2016/17 of £0.7m, to mitigate the risk of the national Government not funding any of the anticipated pressure.

**Other Future Sustainability Items** – As the council identifies other major long-term funding liabilities, the need for additional investment through sustainability items will be considered.

A current area of potential future investment need is to meet the demands for critical capital infrastructure, as set out in the Local Investment Plan and the council's long-term capital programme. In light of the council's revenue position; the potential for future capital receipts and the potential contribution from developers to meet strategic infrastructure requirements, no capacity for additional prudential borrowing has been included at present. This and other potential issues will continue to be reviewed to determine if some resource must be set aside.

Providing for these future liabilities is sound financial management and ensures that we are anticipating our future funding demands and making sustainable provision in our budget planning forecasts. The major benefit is that the council smooths the introduction of these new liabilities into the base budget in advance of their occurrence, whilst allowing the resources to be either held on the balance sheet to further manage the impact of the change or to be used as a resource to fund one-off expenditure pressures.



#### 4. Medium Term Financial Strategy

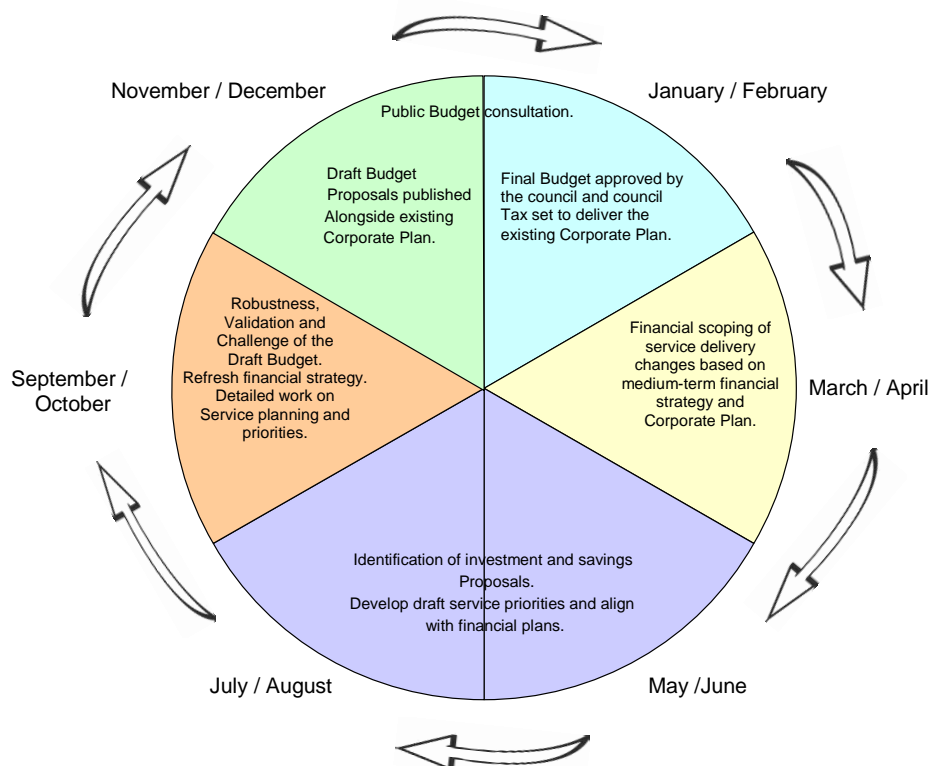
The Medium Term Financial Strategy (MTFS) produces a multi-year framework for future resource allocation, looking further ahead than the next annual budget, in order to support the strategic planning of the council.

The council's financial planning is an integrated process aligned with the corporate and service planning process. This is to ensure that the annual budget reflects the priorities of the council, and that service plans explain consistently how priorities will be delivered, and the resulting outcomes, within the resources available.

The council's MTFS is regularly updated throughout the year to refresh financial strategy, key financial principles, service issues and budget assumptions in order to form a financial management framework. This framework is then used to produce a rolling medium-term financial forecast position which informs the annual budget setting process, to ensure the council's resources are managed effectively and prioritised to deliver the aspirations of the council, as set out in the Corporate Plan.

The table below summarises the 2015/16 Corporate and Budget planning process:

#### Corporate Planning and Budget Cycle







## Medium Term Financial Strategy Forecast

The MTFS 2015/16 to 2019/20 Forecast (assuming a Council Tax increase of 1.95% in 2015/16 and 2% each year from 2016/17 onwards) is as follows:

	2015/16 £m	2016/17 £m	2017/18 £m	2018/19 £m	2019/20 £m
Technical Adjustments/ Base Budget Adjustments	3.130	2.126	0.379	0.384	0.389
Pay Inflation	1.231	2.161	2.234	2.312	2.369
Contractual Inflation	1.989	1.226	1.237	1.237	1.237
Goods and Services	0.254	0.143	0.239	0.256	0.260
Income Changes	(0.366)	(0.372)	(0.382)	(0.393)	(0.427)
Debt financing	0.943	0.646	0.000	0.000	0.000
<b>Inflationary Pressures</b>	<b>7.181</b>	<b>5.930</b>	<b>3.707</b>	<b>3.796</b>	<b>3.828</b>
Demography	4.539	2.677	2.955	3.126	3.291
Legislative Change	0.382	0.416	0.000	0.000	0.000
General	2.324	0.496	0.150	0.150	0.150
Member Driven	0.000	0.000	0.000	0.000	0.000
Corporate Budget Pressures	2.300	6.700	4.650	3.750	3.750
<b>Other pressures</b>	<b>9.545</b>	<b>10.289</b>	<b>7.755</b>	<b>7.026</b>	<b>7.191</b>
One-off pressures	13.784	5.384	3.832	3.798	3.356
Funding reduction	9.026	10.408	9.626	7.363	5.016
<b>Total pressures</b>	<b>39.536</b>	<b>32.011</b>	<b>24.920</b>	<b>21.983</b>	<b>19.391</b>
Commissioning/efficiency	(4.967)	(1.239)	(0.465)	(0.030)	0.000
Service re-design	(2.895)	(1.635)	(0.923)	(0.846)	0.000
Charges to users	(4.891)	(1.303)	(1.071)	0.000	0.000
Service reduction	(1.437)	(0.095)	0.000	0.000	0.000
Service re- design & service reduction	(1.686)	(0.500)	0.000	0.000	0.000
Overhead reduction	(5.310)	(2.827)	(2.605)	(0.578)	0.000
Additional income	(4.567)	(3.121)	(3.206)	(3.295)	(3.385)
Use of one-off funding for one-off pressures	(13.784)	(5.384)	(3.832)	(3.798)	(3.356)
<b>Total Savings</b>	<b>(39.537)</b>	<b>(16.104)</b>	<b>(12.102)</b>	<b>(8.547)</b>	<b>(6.741)</b>
<b>Total current gap</b>	<b>0.001</b>	<b>15.907</b>	<b>12.818</b>	<b>13.436</b>	<b>12.650</b>
<i>Cumulative Gap</i>	0.001	15.908	28.726	42.162	54.812

## Risk Management

A critical element of medium term financial planning is to ensure that the financial consequences of risk are adequately reflected in the council's finances. All of the main risks that face the council are included in a risk register, which reflects the likelihood of the risk happening, the potential financial implications and the controls in place to attempt to mitigate the consequences.



## 5. Budget Monitoring

Income and expenditure is closely monitored throughout the year and compared to the budget. Regular monitoring reports are presented to Cabinet, detailing the overall revenue and capital performance against budget, forecasting the likely outturn position and explaining the reasons for any significant variations.

In addition the regular monitoring reports will continue to include an indication of financial risk associated with the savings proposals within the budget.

## 6. Revenue Budget 2015/16, General Fund and Council Tax Summary

	Budget 2015/16	Band D Council Tax
	£'m	£
<b>BUDGET EXPENDITURE 2014/15</b>	<b>197.064</b>	
Inflationary increases	6.956	
Demographic Growth	4.539	
Other Pressures	5.013	
Savings/Income Proposals	(21.196)	
Increase in Parish Costs	0.229	
<b>BUDGET EXPENDITURE 2015/16</b>	<b>192.605</b>	<b>1,450.91</b>
<b>Funded From:</b>		
Revenue Support Grant	(36.959)	
Retained Business Rates	(45.296)	
Council Tax (including parish precepts)	(96.442)	
Central Education Grant	(3.041)	
Public Health Grant	(10.867)	
<b>TOTAL FINANCING</b>	<b>(192.605)</b>	



## 7. General Fund: Objective Summary

	2014/15 Budget £	2014/15 Forecast* Actual £	2015/16 Budget £
<b>SERVICE BUDGETS</b>			
Children's Social Care	38,736,837	39,295,270	36,532,466
Education, Effectiveness and Participation	14,042,745	14,196,153	13,785,635
Adult Social Care & Health	61,359,051	61,766,974	60,787,005
Public Health	8,852,332	8,852,089	10,930,274
<b>Total People</b>	<b>122,990,965</b>	<b>124,110,486</b>	<b>122,035,380</b>
Planning	1,582,145	1,285,436	1,231,780
Public Realm	42,049,965	42,549,896	37,568,632
Economic Development	156,388	156,388	110,696
Housing and Community	1,817,077	1,715,969	1,220,920
<b>Total Place</b>	<b>45,605,575</b>	<b>45,707,689</b>	<b>40,132,028</b>
Resources & Governance	6,742,323	6,973,764	6,324,480
Community Facilities	8,204,694	8,372,588	7,265,017
<b>Total Resources</b>	<b>14,947,017</b>	<b>15,346,352</b>	<b>13,589,497</b>
Director of Strategy	832,508	730,615	735,925
<b>Total Director of Strategy</b>	<b>832,508</b>	<b>730,615</b>	<b>735,925</b>
<b>Net Cost of Services</b>	<b>184,376,065</b>	<b>185,895,142</b>	<b>176,492,830</b>
<b>LEVIES</b>			
Flood Defence	131,821	131,821	131,821
Drainage Board	306,801	306,801	314,625
<b>Total Levies</b>	<b>438,622</b>	<b>438,622</b>	<b>446,446</b>
<b>DEBT FINANCING AND INTEREST CHARGES</b>	18,788,172	18,488,172	18,607,810
<b>ASSET RENTALS/DEPRECIATION</b>	(16,024,066)	(16,024,066)	(15,483,149)
<b>CORPORATE ITEMS</b>			
Pay & Energy Inflation	0	0	1,231,578
Corporate Savings	0	0	(1,506,000)
Other Corporate items	(1,041,779)	(1,053,778)	109,156
Corporate Pressure	0	0	700,000
Sustainability Items	4,664,000	4,664,000	6,014,000
<b>Total Corporate Items</b>	<b>3,622,221</b>	<b>3,610,222</b>	<b>6,548,734</b>
<b>BUDGET REQUIREMENT</b>	<b>191,201,014</b>	<b>192,408,092</b>	<b>186,612,671</b>
Parish Precepts	5,863,400	5,863,400	5,992,329
<b>TOTAL EXPENDITURE</b>	<b>197,064,414</b>	<b>198,271,492</b>	<b>192,605,000</b>
Council Tax	(92,870,414)	(92,870,414)	(96,442,000)
Revenue Support Grant	(49,910,000)	(49,910,000)	(36,959,000)
Retained Business Rates	(42,242,000)	(42,242,000)	(45,296,000)
Central Education Grant	(3,254,000)	(3,554,000)	(3,041,000)
Public Health Grant	(8,788,000)	(8,788,000)	(10,867,000)
<b>TOTAL FUNDING</b>	<b>(197,064,414)</b>	<b>(197,364,414)</b>	<b>(192,605,000)</b>
<b>(SURPLUS) / DEFICIT</b>	<b>0</b>	<b>907,078</b>	<b>0</b>

\*Based on Period 10 - January 2015



## 8. General Fund: Subjective Summary

	2014/15 Budget £	2014/15 Forecast* Actual £	2015/16 Budget £
<b>Expenditure</b>			
Employee Costs	69,105,472	68,728,629	68,961,579
Premises Costs	31,630,338	31,550,504	32,157,712
Transport Costs	13,583,243	15,542,954	12,575,886
Supplies & Services	84,283,648	88,392,695	80,495,100
Third Party Payments / Transfers	310,979,126	317,212,870	318,889,244
Services received from other Service Groups	8,912,849	9,463,952	8,102,256
<b>TOTAL EXPENDITURE</b>	<b>518,494,676</b>	<b>530,891,604</b>	<b>521,181,777</b>
<b>Income</b>			
Government Grants	(269,431,198)	(272,185,554)	(273,104,485)
Other Grants & Contributions	(12,868,604)	(12,552,621)	(13,487,044)
Fees & Charges	(43,479,511)	(44,359,057)	(47,016,326)
Services provided to other Service Groups	(13,234,221)	(13,778,421)	(12,493,601)
<b>TOTAL INCOME</b>	<b>(339,013,534)</b>	<b>(342,875,653)</b>	<b>(346,101,456)</b>
Contributions to Reserves	435,000	1,003,900	473,128
(Transfer from) Reserves	(860,471)	(8,457,102)	(592,240)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>179,055,671</b>	<b>180,562,749</b>	<b>174,961,209</b>
Capital Charges	22,642,161	22,342,161	22,076,789
Allocation of Central and Departmental Overheads	(4,633,418)	(4,633,418)	(4,432,998)
<b>NET EXPENDITURE</b>	<b>197,064,414</b>	<b>198,271,492</b>	<b>192,605,000</b>
<b>TOTAL FUNDING</b>	<b>(197,064,414)</b>	<b>(197,364,414)</b>	<b>(192,605,000)</b>
<b>(SURPLUS) / DEFICIT</b>	<b>0</b>	<b>907,078</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)





## 9. General Fund: 2014/15 Budget Analysis by Service Group

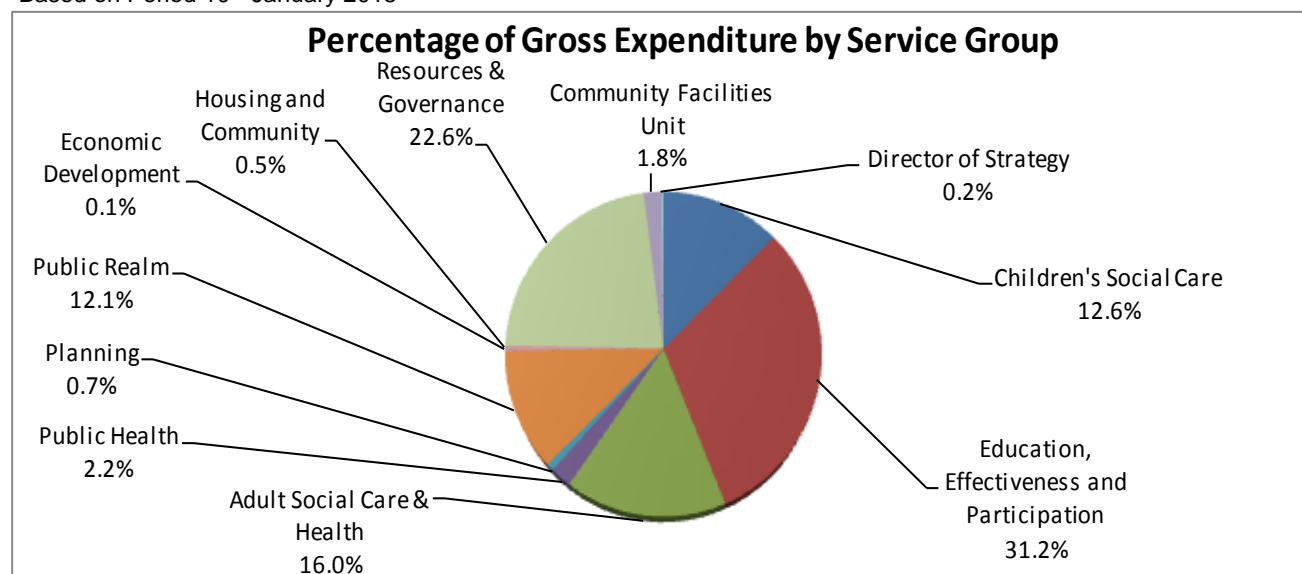
	People				Place				Resources		Director of Strategy	Other Services				Total £'000
	Children's Social Care £'000	Education, Effectiveness & Participation £'000	Adult Social Care & Health £'000	Public Health £'000	Planning £'000	Public Realm £'000	Economic Development £'000	Housing and Community £'000	Resources £'000	Community Facilities £'000	Director of Strategy £'000	Debt Financing £'000	Assets Management £'000	Precepts £'000	Corporate codes £'000	
Employee Costs	19,416	5,644	21,197	1,293	2,403	8,401	299	1,154	3,926	2,454	1,585	0	0	0	1,189	68,961
Premises Costs	719	137	309	8	0	26,978	0	111	2,725	945	0	0	0	0	227	32,159
Transport Costs	384	3,753	511	6	13	7,592	1	9	241	58	7	0	0	0	0	12,575
Supplies & Services	3,719	14,081	9,145	9,410	221	8,737	14	519	26,998	1,801	365	55	0	0	5,429	80,494
Third Party Payments / Services received from other departments	36,036	129,598	46,082	0	0	0	0	22	100,292	609	0	0	0	5,992	258	318,889
	582	1,257	1,527	244	74	2,274	5	129	1,528	398	85	0	0	0	0	8,103
<b>TOTAL EXPENDITURE</b>	<b>60,856</b>	<b>154,470</b>	<b>78,771</b>	<b>10,961</b>	<b>2,711</b>	<b>53,982</b>	<b>319</b>	<b>1,944</b>	<b>135,710</b>	<b>6,265</b>	<b>2,042</b>	<b>55</b>	<b>0</b>	<b>5,992</b>	<b>7,103</b>	<b>521,181</b>
Government Grants	(27,693)	(145,170)	(164)	(53)	0	(28)	0	0	(99,996)	0	0	0	0	0	0	(273,104)
Other Grants & Contributions	(411)	(307)	(9,687)	(80)	0	(379)	0	(555)	(2,035)	(33)	0	0	0	0	0	(13,487)
Fees & Charges departments	(329)	(1,786)	(11,121)	(167)	(2,119)	(23,387)	(233)	(162)	(4,540)	(2,230)	(55)	(886)	0	0	0	(47,015)
	(473)	(879)	(1,355)	0	(234)	(1,348)	0	(407)	(4,469)	(39)	(386)	0	0	0	(238)	(9,828)
<b>TOTAL INCOME</b>	<b>(28,906)</b>	<b>(148,144)</b>	<b>(22,327)</b>	<b>(300)</b>	<b>(2,355)</b>	<b>(25,142)</b>	<b>(233)</b>	<b>(1,124)</b>	<b>(111,040)</b>	<b>(2,302)</b>	<b>(441)</b>	<b>(886)</b>	<b>0</b>	<b>0</b>	<b>(238)</b>	<b>(343,434)</b>
Contributions to Reserves	22	0	0	16	0	0	0	0	435	0	0	0	0	0	0	473
(Transfer from) Reserves	0	0	(372)	0	0	0	0	0	(220)	0	0	0	0	0	0	(592)
<b>EXPENDITURE</b>	<b>31,972</b>	<b>6,328</b>	<b>56,072</b>	<b>10,677</b>	<b>358</b>	<b>28,840</b>	<b>86</b>	<b>820</b>	<b>24,885</b>	<b>3,963</b>	<b>1,601</b>	<b>(831)</b>	<b>0</b>	<b>5,992</b>	<b>6,865</b>	<b>177,628</b>
Capital Charges	512	4,818	104	0	1	5,746	0	11	1,968	2,462	24	19,249	(15,483)	0	0	19,412
Allocation of Central and Departmental Overheads	4,048	2,641	4,611	254	873	2,983	24	389	(20,527)	840	(889)	189	0	0	131	(4,433)
<b>NET EXPENDITURE</b>	<b>36,532</b>	<b>13,787</b>	<b>60,787</b>	<b>10,931</b>	<b>1,232</b>	<b>37,569</b>	<b>110</b>	<b>1,220</b>	<b>6,326</b>	<b>7,265</b>	<b>736</b>	<b>18,607</b>	<b>(15,483)</b>	<b>5,992</b>	<b>6,996</b>	<b>192,605</b>



## 10. Service Group Totals

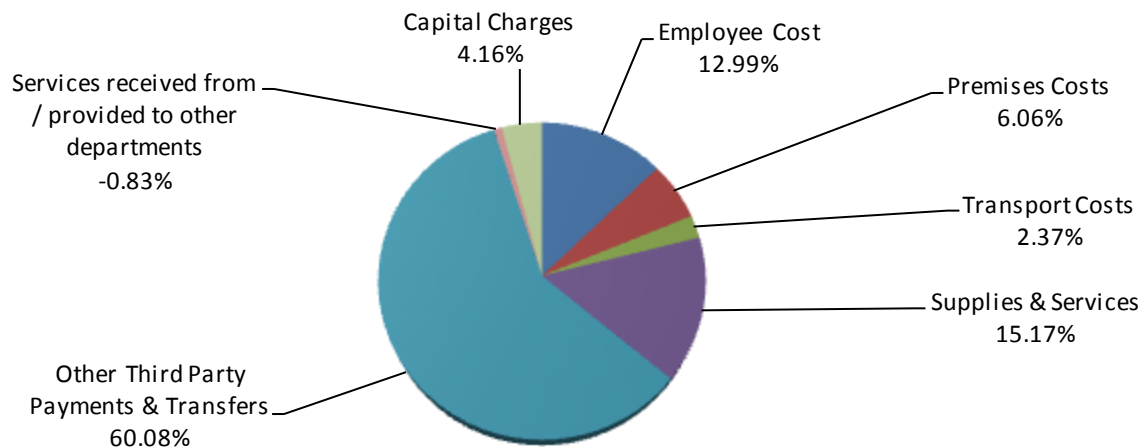
	2014/15 Budget £	2014/15 Forecast* Actual £	2015/16 Budget £
Children's Social Care	65,883,268	68,315,063	65,438,180
Education, Effectiveness and Participation	159,868,680	160,545,967	161,928,845
Adult Social Care & Health	83,423,794	84,911,490	83,113,700
Public Health	9,152,779	9,060,606	11,230,721
<b>Total People</b>	<b>318,328,521</b>	<b>322,833,126</b>	<b>321,711,446</b>
Planning	3,738,296	3,733,291	3,585,608
Public Realm	62,932,649	63,285,118	62,710,720
Economic Development	365,188	365,188	343,296
Housing and Community	3,627,501	3,880,603	2,345,228
<b>Total Place</b>	<b>70,663,634</b>	<b>71,264,200</b>	<b>68,984,852</b>
Resources & Governance	118,487,241	118,452,246	117,364,707
Community Facilities Unit	10,563,919	10,967,836	9,567,482
<b>Total Resources</b>	<b>129,051,160</b>	<b>129,420,082</b>	<b>126,932,189</b>
Director of Strategy	1,222,906	1,130,009	1,177,203
<b>Total Director of Strategy</b>	<b>1,222,906</b>	<b>1,130,009</b>	<b>1,177,203</b>
<b>Gross Service Group Expenditure Budget</b>	<b>519,266,221</b>	<b>524,647,417</b>	<b>518,805,690</b>
Government Grants	(269,431,198)	(272,185,554)	(273,104,485)
Other Grants & Contributions	(12,868,604)	(12,552,621)	(13,487,044)
Fees & Charges	(42,127,421)	(43,006,967)	(46,130,556)
Services provided to other departments	(10,462,933)	(11,007,133)	(9,590,775)
<b>Gross Service Group Income Budget</b>	<b>(334,890,156)</b>	<b>(338,752,275)</b>	<b>(342,312,860)</b>
<b>Net Cost of Services</b>	<b>184,376,065</b>	<b>185,895,142</b>	<b>176,492,830</b>
Levies	438,622	438,622	446,446
Debt Financing and Interest Charges	18,788,172	18,488,172	18,607,810
Asset Rentals/Depreciation	(16,024,066)	(16,024,066)	(15,483,149)
Corporate items	3,622,221	3,610,222	6,548,734
Parish precepts	5,863,400	5,863,400	5,992,329
<b>Net Expenditure</b>	<b>197,064,414</b>	<b>198,271,492</b>	<b>192,605,000</b>

\*Based on Period 10 - January 2015





### Percentage of Gross Expenditure by Subjective Type



## 11. One-off Expenditure & Funding

In total the following one-off resources are available to use in the 2015/16 to fund one-off expenditure items:

	Total £'m
Funding from Waste Sustainability Item	(3.200)
2013/14 Collection Fund Surplus	(0.853)
2014/15 estimated Collection Fund surplus	(2.030)
Previously allocated resources from New Homes Bonus	(0.150)
Reduction in overspend, subject to outturn	(0.238)
Release of Earmarked Reserves (following a review)	(7.183)
Returned New Homes Bonus RSG Holdback from National Government	(0.130)
<b>Total One-off Resources</b>	<b>(13.784)</b>
One-off Pressures - Service Groups	7.654
One-off Pressures - Corporate	3.130
One-off Pressures to Address Potential Risk in 2015/16 Budget	3.000
<b>Total One-off Expenditure</b>	<b>13.784</b>
<b>Total</b>	<b>0.000</b>



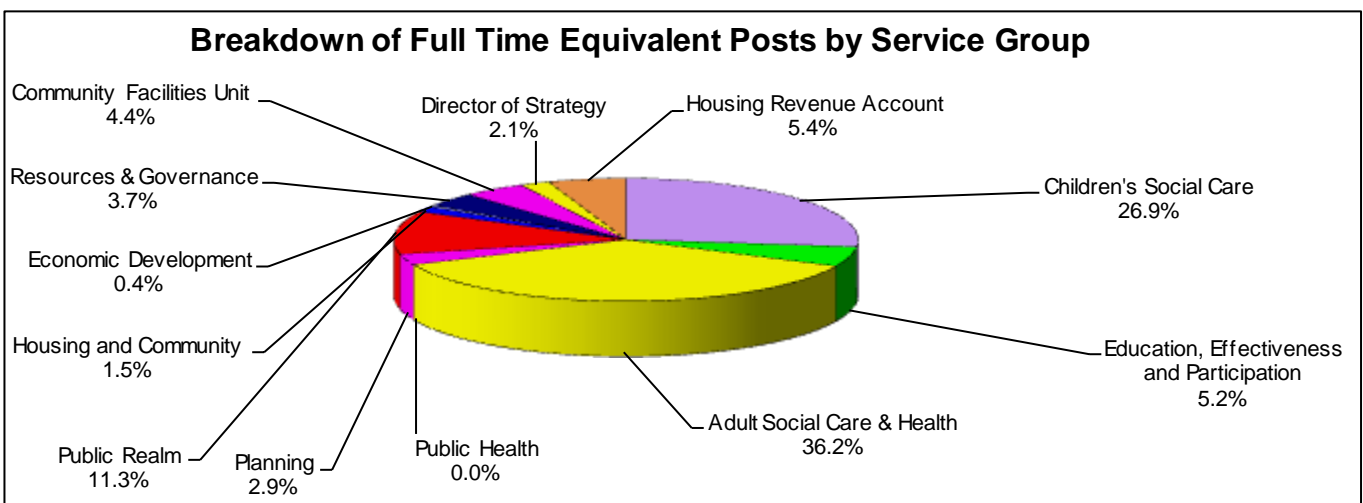
## 12. Staffing Analysis as at 1<sup>st</sup> April 2015

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Children's Social Care	524.97	(0.50)	524.47	19,026,265
Education, Effectiveness and Participation	103.97	(2.00)	101.97	4,970,857
Adult Social Care & Health	707.10	0.00	707.10	20,725,690
<b>Total People</b>	<b>1,336.04</b>	<b>(2.50)</b>	<b>1,333.54</b>	<b>44,722,812</b>
Public Health	0.00	0.00	0.00	0
Planning	56.13	0.00	56.13	2,392,211
Public Realm	221.51	0.00	221.51	8,345,512
Economic Development	7.25	0.00	7.25	299,489.00
Housing and Community	29.28	0.00	29.28	1,152,358
<b>Total Place</b>	<b>314.17</b>	<b>0.00</b>	<b>314.17</b>	<b>12,189,570</b>
Resources & Governance	72.64	0.00	72.64	3,153,862
Community Facilities Unit	106.58	(20.22)	86.36	2,424,112
<b>Total Resources</b>	<b>179.22</b>	<b>(20.22)</b>	<b>159.00</b>	<b>5,577,974</b>
Director of Strategy	40.06	0.00	40.06	1,572,563
<b>Total Director of Strategy</b>	<b>40.06</b>	<b>0.00</b>	<b>40.06</b>	<b>1,572,563</b>
<b>General Fund</b>	<b>1,869.49</b>	<b>(22.72)</b>	<b>1,846.77</b>	<b>64,062,919</b>
<b>Housing Revenue Account</b>	<b>105.79</b>	<b>0.00</b>	<b>105.79</b>	<b>3,738,421</b>
<b>Total Authority FTE</b>	<b>1,975.28</b>	<b>(22.72)</b>	<b>1,952.56</b>	<b>67,801,340</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.







### 13. How was the 2015/16 Council Tax for Milton Keynes calculated?

There are four separate elements of the Council Tax.

Firstly, there is the element for services provided directly by Milton Keynes Council which amounts to £1,160.23 for a Band D equivalent property. This is a 1.95% increase on the 2014/15 charge.

The second element is a precept amount which is required for funding the work of the Police and Crime Commissioner for Thames Valley. The precept set by the Police in 2015/16 equates to £163.70 for a Band D property. This is a 1.99% increase on the 2014/15 charge.

The third element is a precept amount which is required for funding the work of the Buckinghamshire and Milton Keynes Fire Authority. The precept set by the Fire Authority in 2013/14 equates to £58.54 for a Band D property. This is a 1% reduction on the 2014/15 charge.

The final element relates to the precept amount which is required for funding the work of the Town and Parish Councils which operate within the boundary of Milton Keynes. While these vary by parish, on average the precept set by the Town and Parish Councils in 2015/16 equates to £68.44 for a Band D property.

All four elements are collected by Milton Keynes Council as part of the Council Tax.

For 2015/16 the total of these elements produced an average Band D Council Tax charge of £1,450.91.

To calculate the actual Council Tax set by Milton Keynes Council, the net expenditure for the council is divided by the number of Band D equivalent properties.

Further information on the process of setting Milton Keynes Council Tax can be found online at:  
<http://www.milton-keynes.gov.uk/benefits-council-tax/council-tax/council-tax-information-2015-16>

### 14. Derivation of the Council Tax Requirement

	<b>2015/16 £'000</b>
Net Expenditure Requirement	192,605
Less: Revenue Support Grant	(36,959)
Less: Retained Business Rates	(45,296)
Less: Central Education Grant	(3,041)
Less: Public Health Grant	(10,867)
Less: Council Tax Collected for Parish Councils	(5,372)
<b>Milton Keynes Demand on Collection Fund (A)</b>	<b>91,070</b>
Amount to be raised in respect of the Thames Valley Police Authority (B)	12,849
Amount to be raised in respect of the Buckinghamshire and Milton Keynes Fire Authority (C)	4,595
Amount to be raised in respect of the Town and Parish Councils (D)	5,372
<b>Total Amount to be raised from Council Tax</b>	<b>113,886</b>
<b>Taxbase (Equivalent number of Band D properties) (E)</b>	<b>78,493</b>
	<b>£</b>
Council Tax charge per Band D property (Milton Keynes Services) (A divided by E)	1,160.23
Precept for the Thames Valley Police Authority (B divided by E)	163.70
Precept for the Buckinghamshire and Milton Keynes Fire Authority (C divided by E)	58.54
Precept for Town and Parish Councils (D divided by E)	68.44
<b>Total Average 2015/16 Council Tax (Band D)</b>	<b>1,450.91</b>



## 15. Council Tax

The table below sets out the Council Tax for each Band for 2015/16 for Milton Keynes Council.

Valuation Band	Valuation Bands							
	A	B	C	D	E	F	G	H
Proportion of Band D Charge	6/9	7/9	8/9	9/9	11/9	13/9	15/9	18/9
<b>Council Tax Charge</b>	773.49	902.40	1,032.32	1,160.23	1,418.06	1,675.89	1,933.72	2,320.46

Council Tax Base (Band D equivalents) - 78,492.99

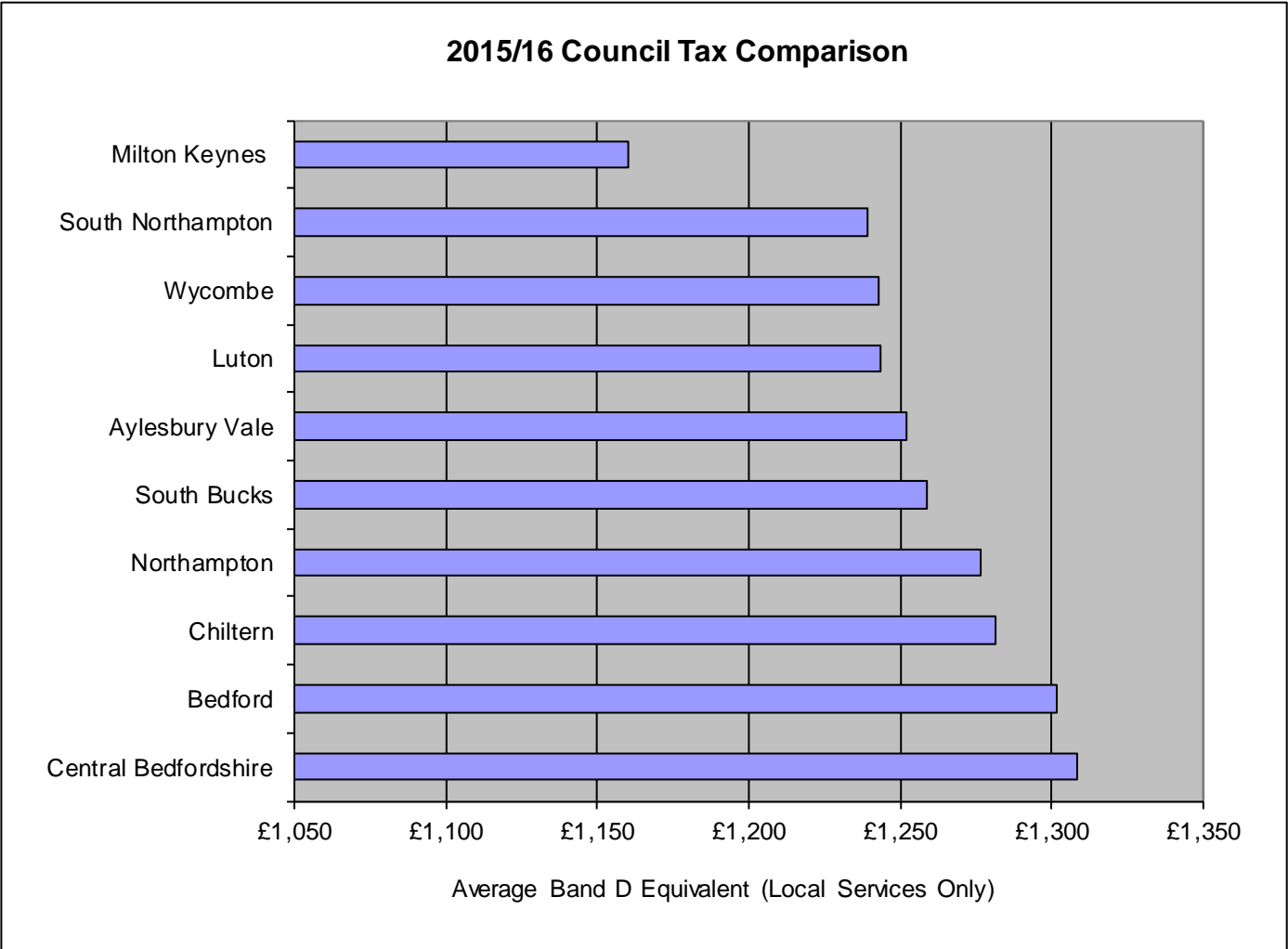
Estimated Collection Rate 2015/16 – 98.08%

Council Tax Band	Type of Dwellings	Tax Bill (before benefits & relief) £	No of Properties in this Band 8th September 2014 No.	Percentage of Properties in this band %
<b>A</b>	No discount - 100%	773.49	16,309	15.30%
	Single discount - 75%	580.12		
	Multiple discounts - 50%	386.75		
<b>B</b>	No discount - 100%	902.40	30,472	28.58%
	Single discount - 75%	676.80		
	Multiple discounts - 50%	451.20		
<b>C</b>	No discount - 100%	1,032.32	27,736	26.03%
	Single discount - 75%	774.24		
	Multiple discounts - 50%	516.16		
<b>D</b>	No discount - 100%	1,160.23	13,200	12.38%
	Single discount - 75%	870.17		
	Multiple discounts - 50%	580.12		
<b>E</b>	No discount - 100%	1,418.06	10,645	9.99%
	Single discount - 75%	1,063.55		
	Multiple discounts - 50%	709.03		
<b>F</b>	No discount - 100%	1,675.89	5,362	5.03%
	Single discount - 75%	1,256.92		
	Multiple discounts - 50%	837.95		
<b>G</b>	No discount - 100%	1,933.72	2,732	2.56%
	Single discount - 75%	1,450.29		
	Multiple discounts - 50%	966.86		
<b>H</b>	No discount - 100%	2,320.46	143	0.13%
	Single discount - 75%	1,740.35		
	Multiple discounts - 50%	1,160.23		
<b>TOTAL</b>			<b>106,599</b>	<b>100.00%</b>



### 16. Comparison of surrounding areas Council Tax

The graph below shows that Milton Keynes Council's Council Tax is lower than those of neighbouring authorities





## 17. Specific Grants

The table below shows the specific grants for 2015/16.

Specific Grants	
2014/15 Budget £	2015/16 Budget £
<b>Non-ring fenced Grants:</b>	
(2,066,312) Benefits Administration Grant	(1,513,681)
(743,212) Asylum Seekers Grant	(743,212)
(219,692) Discretionary Housing Payments	(430,000)
(373,541) NNDR Administration Grant	(373,541)
(91,000) Extended Right to Travel	(52,545)
(57,932) Throughcare & Aftercare	(53,297)
(37,000) Flood Defence Grant	0
0 Strengthening Accommodation Grant	(70,000)
<b>(3,588,689) Total Non-ring fenced Grants</b>	<b>(3,236,276)</b>
<b>Ring fenced Grants:</b>	
(152,849,753) Dedicated Schools Grant (DSG)	(155,113,700)
(68,301,934) Mandatory Rent Allowances: Subsidy	(67,577,161)
(29,274,970) Mandatory Rent Rebates outside HRA: Subsidy	(30,001,743)
(7,803,007) Pupil Premium Grant	(8,150,000)
(6,529,751) Sixth form funding from Young People's Learning Agency (YPLA) (schools)	(7,055,239)
(1,290,963) Skill Fund Agency Grant	(1,290,963)
(330,018) Youth Offending Team Grant	(342,730)
(159,042) Local Reform & Community Voices Grant	(164,006)
(115,000) Milk Subsidy	(115,000)
0 Bus Service Operators Grant	(28,000)
(8,000) Bury Field Common	(23,667)
<b>(266,662,438) Total Ring fenced Grants</b>	<b>(269,862,209)</b>
<b>(270,251,127) Total Specific Grants</b>	<b>(273,098,485)</b>

## 18. Recharges Methodology

Service	Allocation Method
Milton Keynes Service Partnership (MKSP)	Allocated to support services, then allocated as set out below
Business Support (MKSP)	FTEs assigned to service areas
Facilities	Headcount
General IT	Headcount
General HR	Headcount
Health & safety	Headcount
Public Access	Headcount
General finance	Time allocation of finance staff
Internal audit	Budgeted income plus expenditure
Procurement	Budgeted non-payroll expenditure
Communications	20% Corporate and Democratic Core 80% headcount
Policy and performance	20% Corporate and Democratic Core 80% headcount
Property management	Time allocation of property staff
Fleet	Use of vehicles
Legal	Time allocation







# People

Children's Social Care  
Education, Effectiveness & Participate  
Adult Social Care  
Public Health



## Children's Social Care: Service Group 2015/16-2018/19

### Service Group Vision / Purpose:

The purpose of the Service Group is to deliver a range of services to children and their families to help them overcome specific problems or disadvantage. This includes:

- The council's statutory children's social care functions in relation to safeguarding and children in care.
- Its statutory functions in relation to youth offending and the integrated needs assessment of and planning for children with special educational needs and disabilities.
- A range of targeted services for children and young people offering early help before problems become embedded. This includes provision via dedicated early help teams (Children & Family Practice - CFPs).

### Service Group Key Drivers for 2015/16:

The key drivers for this Service Group are:

- Deliver and embed Early Help.
- Deliver effective Safeguarding, including improved information sharing within ISSC and with partners.
- Develop improved Corporate Parenting particularly improved placement stability and education outcomes for Children in Care.
- Embed and further develop new integrated service pathways for children with Special Educational Needs and Disabilities.
- Achieve good performance in internal and external scrutiny and inspection regimes.
- Deliver improvements within available resources.

Challenges:

- Managing increasing demand for statutory services, as a result of the rapid growth of the 0-19 Milton Keynes population and of new burdens created by legislation and legal judgements, with accompanying capacity and cost pressures.
- Recruitment and retention of a qualified work-force, particularly experienced qualified social workers and managers, in a very competitive local employment market. This challenge presents a risk of increased agency staffing, with accompanying cost pressures and service instability/quality issues.
- Providing appropriate local cost-effective placements for children and young people in and leaving care within available budgetary resources, particularly to those with the most complex needs. Failure to deliver these will incur cost pressures, present a risk of suboptimal outcomes for children and result in negative inspection findings.
- Redesign and effective delivery of preventative services such as Children's Centres and CFPs within available resources.

### Service Group Objectives against Corporate Plan Priorities

<b>Priority 16:</b> Develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to successfully overcome them.	<b>Objective 1:</b> Support children's readiness for school through the delivery of high quality Children's Centre Cluster and Nursery services.
<b>Priority 16:</b> Develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to successfully overcome them.	<b>Objective 2:</b> To improve children's health outcomes.
<b>Priority 36:</b> Work with health partners to ensure strong local joint commissioning and integrated health and social care services	



<b>Priority 17:</b> Develop and maintain effective services and interventions that keep the most vulnerable children and young people safe and prevent them from experiencing additional difficulties.	<b>Objective 3:</b> To develop the Strengthening Families programme and embed turn around outcomes across Milton Keynes.
<b>Priority 17:</b> Develop and maintain effective services and interventions that keep the most vulnerable children and young people safe and prevent them from experiencing additional difficulties.	<b>Objective 5:</b> Further develop prevention activity across localities.
<b>Priority 16:</b> Develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to successfully overcome them.	<b>Objective 6:</b> To embed MKs' amalgamation of social care and education disability/SEN children's services and work in partnership with service users, carers and other agencies to meet new national policy directives and deliver service improvements which support disabled children and young people in achieving the best possible outcomes.
<b>Priority 18:</b> Develop cost effective models of support and care for vulnerable people that ensure they regain and maintain independence.	
<b>Priority 19:</b> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised care and support.	
<b>Priority 14:</b> Develop and maintain strong local partnerships to improve outcomes for children and young people.	
<b>Priority 17:</b> Develop and maintain effective services and interventions that keep the most vulnerable children and young people safe and prevent them from experiencing additional difficulties.	<b>Objective 7:</b> To ensure the safety and well-being of children and young people in need of protection by, wherever possible, keeping them safe within their families, delivering effective time-limited intensive family support services, with robust step-down to targeted and universal services.
<b>Priority 18:</b> Develop cost effective models of support and care for vulnerable people that ensure they regain and maintain independence.	
<b>Priority 19:</b> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised care and support.	
<b>Priority 14:</b> Develop and maintain strong local partnerships to improve outcomes for children and young people.	
<b>Priority 17:</b> Develop and maintain effective services and interventions that keep the most vulnerable children and young people safe and prevent them from experiencing additional difficulties.	<b>Objective 8:</b> To develop and maintain a dynamic and effective public care system which enables those few children and young people who cannot safely live in their family of origin to achieve the best possible outcomes and supports their timely move to good quality alternative permanent care arrangements outside the care.
<b>Priority 18:</b> Develop cost effective models of support and care for vulnerable people that ensure they regain and maintain independence.	
<b>Priority 19:</b> Deliver choice and control for individuals requiring support by providing preventative community based approaches and outcome focussed personalised care and support.	
<b>Priority 14:</b> Develop and maintain strong local partnerships to improve outcomes for children and young people.	





## KEY ACTIVITY BASED DATA

Service Area	Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Localities	Number of children registered at Children's Centres	% of 0-4 year olds registered at Children's Centres in MK	12,800	18,100	21,600	25,100	28,600	30,000
Localities	Numbers of families working with CFP's	Numbers of families working with Children and Families Practices	1,128	1,300	1,300	1,300	1,300	1,300
Youth Offending Team	Numbers of young offenders	Numbers of young offenders	499	450	450	450	450	450
Localities	Number of NEETs	% of young people aged 16 - 19 who are Not in Education, Employment or Training (NEET)	4.6%	4.0%	4.0%	4.0%	4.0%	4.0%
Children's Social Work	Number of children social care referrals	Children's Social Care: number of referrals during the year.	3,244	3,067	3,100	3,126	3,160	3,260
Children's Social Work	Number of children and young people in need	Number of children and young people in need supported during the year	3,047	3,067	3,100	3,126	3,160	3,260
SEN and disability	Number of children with statements of special educational needs	Number of children with statements of special educational needs	1,312	1,500	1,530	1,580	1,660	1,770
SEN and disability	Number of disabled children	Number of disabled children receiving social care packages of support during the year	195	225	245	265	280	300
Corporate Parenting	Number of bed nights (in-house foster carers)	Number of bed nights provided for children in care by in-house foster carers	57,890	59,407	60,907	62,407	63,907	65,407
Corporate Parenting	Number of bed nights (independent foster care or residential placements)	Number of bed nights provided for children in care by independent foster care or residential placements	33,162	48,278	49,300	50,298	51,304	52,299
Corporate Parenting	Number of special guardianship, adoption or residence order allowances	Number of children supported through special guardianship, adoption or residence order allowances	160	168	176	185	196	208



Service Area	Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Corporate Parenting	Number of care leavers	Number of Care Leavers with active support packages (placements, finances etc)	121	128	135	142	149	156
Children and Families	Population Projections Age 0-4		20,260	20,500	20,520	20,550	20,720	20,920
Children and Families	Population Projections Age 5-10		21,770	22,740	23,620	24,630	25,420	25,730
Children and Families	Population Projections Age 11-13		9,350	9,450	9,760	10,160	10,800	11,450
Children and Families	Population Projections Age 14-19		18,350	17,990	17,820	17,730	17,940	18,290
<b>Children and Families</b>	<b>Total projected population aged 0-19</b>		<b>69,730</b>	<b>70,680</b>	<b>71,720</b>	<b>73,070</b>	<b>74,880</b>	<b>76,390</b>



## BBR07 – Children's Social Care

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>38.737</b>
Inflationary increases / (decreases)	(0.855)
Demographic Growth	1.412
Other Pressures	0.100
Savings/Income Proposals	(2.862)
<b>BUDGET 2015/16</b>	<b>36.532</b>

### Summary Revenue Budget

	2014/15 Actual £	2014/15 Forecast* Actual £	Expenditure Budget £	Income Budget £	2015/16 Recharges Budget £	Net Budget £
Integrated Support Management	255,621	56,591	382,917	0	(24,789)	358,128
Localities	12,266,943	12,308,743	8,356,369	(798,425)	1,412,361	8,970,305
Youth Offending Team	740,958	421,369	1,053,519	(578,796)	92,170	566,893
Safeguarding	969,984	985,853	1,226,314	(99,152)	(309,074)	818,088
Children's Social Work	8,440,995	8,695,607	6,493,280	0	1,315,763	7,809,043
Corporate Parenting	15,406,139	16,057,981	16,751,771	(781,948)	1,245,733	17,215,556
SEN and Disability	656,197	769,126	27,126,553	(26,648,200)	316,100	794,453
<b>Service Group Total</b>	<b>38,736,837</b>	<b>39,295,270</b>	<b>61,390,723</b>	<b>(28,906,521)</b>	<b>4,048,264</b>	<b>36,532,466</b>

\*Based on Period 10 Forecast (January 2015)



## Children's Social Care: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S37</b>	Children Social Care. Reduction in staffing due to an anticipated reduction in referrals following the implementation of children and families practices.	0	(70)	0	0	Commissioning/Efficiency
<b>S144</b>	Special Education Needs and Disability Team restructure.	(10)	0	0	0	Service Re-Design
<b>S145</b>	Recommissioning Adoption Support contract.	(5)	0	0	0	Commissioning/Efficiency
<b>S146</b>	Efficiencies generated in delivering contact by reduced use of agency staff.	(100)	0	0	0	Commissioning/Efficiency
<b>S153</b>	Services funded from Public Health resources.	(80)	0	0	0	Commissioning/Efficiency
<b>S165</b>	Rationalisation of training support within Integrated Support and Social Care.	(44)	0	0	0	Commissioning/Efficiency
<b>S38a</b>	Not seek to extend the Connexions contract, but explore provision of those services under Community and Cultural Service Review.	(621)	0	0	0	Service Reduction
<b>S38b</b>	Restructure Youth Service provision, including statutory obligations regarding Employment, Education & Training, and Raising of the Participation Age. Conduct a comprehensive assessment of service function, requirement and asset structure as part of the wider Community and Cultural Services Review.	(176)	0	0	0	Service Reduction
<b>S39</b>	Cease to renew grants to voluntary youth organisations at the end of current agreements, and phase reductions in line with Government grant reductions through the use of one off funding.	(42)	0	0	0	Service Reduction
<b>S40 + S47</b>	The reduce the value of and extend the period of the parenting contract for a year, then recommission a service.	(300)	0	0	0	Commissioning/Efficiency
<b>S41</b>	Short Breaks - reduce budget in line with current demand.	(20)	0	0	0	Commissioning/Efficiency
<b>S43</b>	Reduction in 5 senior management posts within Children & Families.	(233)	(167)	0	0	Commissioning/Efficiency
<b>S44</b>	A review of the Youth Offending Team.	(150)	0	0	0	Commissioning/Efficiency
<b>S45</b>	Conduct a comprehensive assessment of children's centre service exploring functions, requirements and asset structure as part of the wider Community and Cultural Services Review.	(700)	(400)	0	0	Service Re-Design & Service Reduction
<b>S46</b>	Cease to commission Community Engagement Activity (beyond planned 6 month extension).	(95)	(95)	0	0	Service Reduction
<b>S48+S167</b>	Restructure of the Productivity Team and reduction of dedicated project support in Early Help Team	(134)	0	0	0	Commissioning/Efficiency
<b>S169</b>	Rationalisation of Business Intelligence function	(20)	0	0	0	Commissioning/Efficiency
<b>S166</b>	Reduction of four Children and Family Practice worker roles (three currently vacant)	(132)	0	0	0	Commissioning/Efficiency
<b>Total Children's Social Care</b>		<b>(2,862)</b>	<b>(732)</b>	<b>0</b>	<b>0</b>	



## Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
P21	To fund predicted growth in numbers of children in care and in need of protection, resulting in an increase in the number of social workers.	112	112	112	112	Demography
P22	To fund further increases in numbers and complexity of care needs of children in care placements.	1,300	250	300	350	Demography
P31	Unfunded new burden relating to supporting young people with no recourse to public funds.	100	0	0	0	Legislative
<b>Total Children's Social Care</b>		<b>1,512</b>	<b>362</b>	<b>412</b>	<b>462</b>	

## One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP5	One-off funding to enable youth grants to be reduced in line with reductions in Government funding.	54	46	0	0	General
OP39	One-off funding to replenish Children's Social Care Demand Led Reserve.	1,300	0	0	0	General
<b>Total Children's Social Care</b>		<b>1,354</b>	<b>46</b>	<b>0</b>	<b>0</b>	





## Children's Social Care: Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	20,216,088	20,431,847	18,874,761
Premises Costs	632,832	752,947	718,536
Transport Costs	431,326	457,220	384,350
Supplies & Services	6,199,985	6,251,016	4,281,834
Third Party Payments / Transfers	32,421,249	35,000,628	36,036,175
Services received from other departments	717,848	959,465	582,934
<b>TOTAL EXPENDITURE</b>	<b>60,619,328</b>	<b>63,853,123</b>	<b>60,878,590</b>
<b><u>Income</u></b>			
Government Grants	(25,808,943)	(26,985,231)	(27,692,942)
Other Grants & Contributions	(411,432)	(383,065)	(411,432)
Fees & Charges	(500,847)	(812,207)	(328,647)
Services provided to other departments	(425,209)	(839,290)	(473,500)
<b>TOTAL INCOME</b>	<b>(27,146,431)</b>	<b>(29,019,793)</b>	<b>(28,906,521)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(802,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>33,472,897</b>	<b>34,031,330</b>	<b>31,972,069</b>
Capital Charges	565,411	565,411	512,133
Allocation of Central and Departmental Overheads	4,698,529	4,698,529	4,048,264
<b>NET EXPENDITURE</b>	<b>38,736,837</b>	<b>39,295,270</b>	<b>36,532,466</b>

\*Based on Period 10 Forecast (January 2015)



## Children's Social Care: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Integrated Support Management	3.00	(1.00)	2.00	109,316
Localities	210.31	(2.00)	208.31	5,319,923
Youth Offending Team	24.47	0.00	24.47	1,003,556
Safeguarding	17.72	1.00	18.72	851,616
Children's Social Work	130.83	1.50	132.33	5,238,950
Corporate Parenting	103.23	0.00	103.23	3,980,893
SEN and Disability	35.41	0.00	35.41	2,522,011
<b>Service Group Total</b>	<b>524.97</b>	<b>(0.50)</b>	<b>524.47</b>	<b>19,026,265</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Children's Social Care: BBR0711 – Integrated Support Management

	2014-15 Actual	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b><u>Expenditure</u></b>			
Employee Costs	497,768	668,922	110,222
Premises Costs	0	0	0
Transport Costs	2,121	2,321	332
Supplies & Services	(160,617)	(529,617)	258,084
Third Party Payments / Transfers	0	0	0
Services received from other departments	14,279	12,895	14,279
<b>TOTAL EXPENDITURE</b>	<b>353,551</b>	<b>154,521</b>	<b>382,917</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>353,551</b>	<b>154,521</b>	<b>382,917</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(97,930)	(97,930)	(24,789)
<b>NET EXPENDITURE</b>	<b>255,621</b>	<b>56,591</b>	<b>358,128</b>

\*Based on Period 10 Forecast (January 2015)



## Children's Social Care: BBR0713, 14, 15 - Localities

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	5,606,576	5,657,896	4,877,159
Premises Costs	334,991	449,406	430,133
Transport Costs	105,951	81,854	73,441
Supplies & Services	3,381,204	3,418,773	1,334,215
Third Party Payments / Transfers	1,532,340	1,473,451	1,112,916
Services received from other departments	179,655	274,755	180,112
<b>TOTAL EXPENDITURE</b>	<b>11,140,717</b>	<b>11,356,135</b>	<b>8,007,976</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(100,563)	(103,451)	(100,563)
Fees & Charges	(412,775)	(327,469)	(224,362)
Services provided to other departments	(325,770)	(565,806)	(473,500)
<b>TOTAL INCOME</b>	<b>(839,108)</b>	<b>(996,726)</b>	<b>(798,425)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(16,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>10,301,609</b>	<b>10,343,409</b>	<b>7,209,551</b>
Capital Charges	348,393	348,393	348,393
Allocation of Central and Departmental Overheads	1,616,941	1,616,941	1,412,361
<b>NET EXPENDITURE</b>	<b>12,266,943</b>	<b>12,308,743</b>	<b>8,970,305</b>

\*Based on Period 10 Forecast (January 2015)



## Children's Social Care: BBR0716 – Youth Offending Team

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,018,852	676,945	1,025,775
Premises Costs	35,910	19,618	36,065
Transport Costs	22,798	24,346	22,798
Supplies & Services	89,521	68,365	(60,682)
Third Party Payments / Transfers	0	0	0
Services received from other departments	8,333	31,473	9,135
<b>TOTAL EXPENDITURE</b>	<b>1,175,414</b>	<b>820,747</b>	<b>1,033,091</b>
<b><u>Income</u></b>			
Government Grants	(342,730)	(330,018)	(342,730)
Other Grants & Contributions	(228,141)	(196,886)	(228,141)
Fees & Charges	(7,872)	(16,761)	(7,925)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(578,743)</b>	<b>(543,665)</b>	<b>(578,796)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>596,671</b>	<b>277,082</b>	<b>454,295</b>
Capital Charges	20,428	20,428	20,428
Allocation of Central and Departmental Overheads	123,859	123,859	92,170
<b>NET EXPENDITURE</b>	<b>740,958</b>	<b>421,369</b>	<b>566,893</b>

\*Based on Period 10 Forecast (January 2015)





## Children's Social Care: BBR0722 - Safeguarding

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	821,984	876,808	859,114
Premises Costs	78,100	75,622	75,407
Transport Costs	16,266	18,407	16,266
Supplies & Services	191,955	206,248	196,985
Third Party Payments / Transfers	0	0	0
Services received from other departments	10,524	14,606	9,465
<b>TOTAL EXPENDITURE</b>	<b>1,118,829</b>	<b>1,191,691</b>	<b>1,157,237</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(82,728)	(82,728)	(82,728)
Fees & Charges	(16,102)	(26,102)	(16,424)
Services provided to other departments	0	(46,993)	0
<b>TOTAL INCOME</b>	<b>(98,830)</b>	<b>(155,823)</b>	<b>(99,152)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,019,999</b>	<b>1,035,868</b>	<b>1,058,085</b>
Capital Charges	122,355	122,355	69,077
Allocation of Central and Departmental Overheads	(172,370)	(172,370)	(309,074)
<b>NET EXPENDITURE</b>	<b>969,984</b>	<b>985,853</b>	<b>818,088</b>

\*Based on Period 10 Forecast (January 2015)



## Children's Social Care: BBR0723 - Children's Social Work

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	5,622,008	5,840,711	5,426,424
Premises Costs	43,907	55,440	36,818
Transport Costs	144,620	153,620	143,522
Supplies & Services	621,263	638,231	609,813
Third Party Payments / Transfers	16,989	27,969	116,989
Services received from other departments	117,851	162,132	144,013
<b>TOTAL EXPENDITURE</b>	<b>6,566,638</b>	<b>6,878,103</b>	<b>6,477,579</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(1,653)	0
Services provided to other departments	(14,236)	(63,436)	0
<b>TOTAL INCOME</b>	<b>(14,236)</b>	<b>(65,089)</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(6,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>6,552,402</b>	<b>6,807,014</b>	<b>6,477,579</b>
Capital Charges	15,701	15,701	15,701
Allocation of Central and Departmental Overheads	1,872,892	1,872,892	1,315,763
<b>NET EXPENDITURE</b>	<b>8,440,995</b>	<b>8,695,607</b>	<b>7,809,043</b>

\*Based on Period 10 Forecast (January 2015)



## Children's Social Care: BBR0724 - Corporate Parenting

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	3,954,874	4,062,283	4,002,644
Premises Costs	139,924	152,861	140,113
Transport Costs	82,638	118,696	82,638
Supplies & Services	689,941	936,172	684,941
Third Party Payments / Transfers	10,332,246	12,872,407	11,686,530
Services received from other departments	98,842	171,252	96,371
<b>TOTAL EXPENDITURE</b>	<b>15,298,465</b>	<b>18,313,671</b>	<b>16,693,237</b>
<b><u>Income</u></b>			
Government Grants	(743,212)	(1,932,212)	(743,212)
Other Grants & Contributions	0	0	0
Fees & Charges	(38,594)	(398,598)	(38,736)
Services provided to other departments	0	(34,360)	0
<b>TOTAL INCOME</b>	<b>(781,806)</b>	<b>(2,365,170)</b>	<b>(781,948)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(780,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>14,516,659</b>	<b>15,168,501</b>	<b>15,911,289</b>
Capital Charges	58,534	58,534	58,534
Allocation of Central and Departmental Overheads	830,946	830,946	1,245,733
<b>NET EXPENDITURE</b>	<b>15,406,139</b>	<b>16,057,981</b>	<b>17,215,556</b>

\*Based on Period 10 Forecast (January 2015)



## Children's Social Care: BBR0725 - SEN and Disability

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,694,026	2,648,282	2,573,423
Premises Costs	0	0	0
Transport Costs	56,932	57,976	45,353
Supplies & Services	1,386,718	1,512,844	1,258,478
Third Party Payments / Transfers	20,539,674	20,626,801	23,119,740
Services received from other departments	288,364	292,352	129,559
<b>TOTAL EXPENDITURE</b>	<b>24,965,714</b>	<b>25,138,255</b>	<b>27,126,553</b>
<b><u>Income</u></b>			
Government Grants	(24,723,001)	(24,723,001)	(26,607,000)
Other Grants & Contributions	0	0	0
Fees & Charges	(25,504)	(41,624)	(41,200)
Services provided to other departments	(85,203)	(128,695)	0
<b>TOTAL INCOME</b>	<b>(24,833,708)</b>	<b>(24,893,320)</b>	<b>(26,648,200)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>132,006</b>	<b>244,935</b>	<b>478,353</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	524,191	524,191	316,100
<b>NET EXPENDITURE</b>	<b>656,197</b>	<b>769,126</b>	<b>794,453</b>

\*Based on Period 10 Forecast (January 2015)



## Education, Effectiveness and Participation: Service Group 2015-2018/19

### Service Group Vision / Purpose:

We partner with settings and schools to realise our shared ambition of a strong local education system in which every child, young person and adult learner is able to progress and achieve.

The Education, Effectiveness and Participation (EEP) Group is made up of the following delivery areas:

- Setting and School Sufficiency and Access
- Setting and School Effectiveness
- Setting and School Services
- Capital and Infrastructure

### Service Group Key Drivers for 2015/16:

#### Setting and School Sufficiency and Access

Objective: To improve access to a high quality setting or school place for all learners.

This activity covers a number of functions including:

- The short, medium and long term planning of setting and school places.
- The implementation of organisational changes to individual school structures.
- The management of school admissions, including arrangements for appeals.
- Eligibility checking for home to school transport and brokerage of delivery via the Integrated Passenger Transport Unit.

#### Setting and School Effectiveness

Objective: To improve educational outcomes for all learners

This activity covers a number of functions including:

- The improvement of setting and school management and leadership.
- The provision of interventions to tackle setting and school underperformance.
- The development of more inclusive practice across settings and schools.
- Strategies which target vulnerable or underperforming groups.
- Support and training for governing bodies.
- Improving readiness for Ofsted inspection.
- Provision of the Virtual School to support individual attainment of Children Looked After.

#### Setting and School Services

Objective: To improve service delivery, participation and use of resources.

This activity covers a number of functions including:

- Overseeing the development of Community Learning MK to further integrate music education and to establish a 'Youth Faculty' encompassing targeted and community youth work plus providing Information Advice and Guidance for those who are Not in Education, Employment or Training (NEET) or at risk of becoming NEET.
- Data collections for statutory, performance and statistical purposes.





- Provision of quality information and business intelligence relating to school standards and pupil progress.
- Family information services and childcare searches.
- Promotion and provision of training to develop the settings and schools workforce.
- Brokerage of services used by schools and the School Buyer's Network.
- Policy development.
- Eligibility checking for free school meals.
- Communications with schools.
- Complaints, Freedom of Information, Data Protection.

## Capital and Infrastructure

Objective: To create, improve and invest in the built environment.

This activity covers a number of functions including:

- The co-ordination of financing, procurement and political approval processes.
- The delivery of a significant extension, adaptation and new build programme.
- The management of an annual programme of capital maintenance.

### Service Group Objectives against Corporate Plan Priorities

<b>Priority 14:</b> Develop and maintain strong local partnerships to improve outcomes for children and young people.	<b>Objective 1:</b> To improve access to a high quality setting or school place for all learners.
<b>Priority 16:</b> Develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to successfully overcome them.	
<b>Priority 15:</b> Challenge all schools, settings and services to be outstanding, enabling them to take the lead in driving up standards and safeguarding children and only intervening when outcomes are not good enough.	<b>Objective 2:</b> To improve educational outcomes for all learners.
<b>Priority 22:</b> Increase everyone's career opportunities by improving the overall skills and qualifications profile of the resident population.	
<b>Priority 14:</b> Develop and maintain strong local partnerships to improve outcomes for children and young people.	<b>Objective 3:</b> To create, improve and invest in the built environment.
<b>Priority 16:</b> Develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to successfully overcome them.	<b>Objective 4:</b> To improve participation and use of resources.
<b>Priority 22:</b> Increase everyone's career opportunities by improving the overall skills and qualifications profile of the resident population.	



## KEY ACTIVITY BASED DATA

Service Area	Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Setting and School Sufficiency and Access	Number of 2 year old early education places	Number of funded 2 year old early education places.	824	1,518 - 1,553	1,542 - 1,577	1,566 - 1,665	1,590 - 1,760	1,620 - 1,860
Setting and School Sufficiency and Access	Number of 3 and 4 year early education places	Number of funded 3 and 4 year early education places.	5,880	6,118 - 6,138	6,286 - 6,306	6,476 - 6,580	6,650	6,840
Setting and School Sufficiency and Access	Number of school places	Number of school places (primary, secondary and special) provided/enabled	41,295	42,036	43,794	45,502	47,501	49,760
Setting and School Effectiveness	Quality of early years provision	Percentage of early years settings (childcare not on domestic premises and child-minders) judged good or better by Ofsted.	80% (110 settings)	82% (110 settings)	85% (111 settings)	90% (117 settings)	90% (118 settings)	90% (120 settings)
Setting and School Effectiveness	Quality of school provision	Percentage of schools (primary, secondary and special) judged good or better by Ofsted.	77% (94 settings)	82% (103 settings)	82% (112 settings)	85% (121 settings)	85% (130 settings)	85% (139 settings)

Children and Families: General		2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Children and Families	Population Projections Age 0-4	20,260	20,500	20,520	20,550	20,720	20,920
Children and Families	Population Projections Age 5-10	21,770	22,740	23,620	24,630	25,420	25,730
Children and Families	Population Projections Age 11-13	9,350	9,450	9,760	10,160	10,800	11,450
Children and Families	Population Projections Age 14-19	18,350	17,990	17,820	17,730	17,940	18,290
Children and Families	Total projected population aged 0-19	69,730	70,680	71,720	73,070	74,880	76,390



## BBR08 – Education, Effectiveness and Participation

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>14.043</b>
Inflationary increases / (decreases)	0.030
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(0.287)
<b>BUDGET 2015/16</b>	<b>13.786</b>

### Summary Revenue Budget

	2014/15 Budget £	2014/15 Forecast* Actual £	Expenditure Budget £	2015/16 Income Budget £	2015/16 Recharges Budget £	Net Budget £
Education, Effectiveness and Participation Management	112,235,352	112,188,044	123,792,573	(8,760,000)	(114,177)	114,918,396
Schools Statutory and Regulatory	(123,536,911)	(123,568,540)	31,145	(128,374,146)	2,025,354	(126,317,647)
Productivity: Attainment & Progress Lead	570,217	658,716	4,045,171	(3,202,569)	(379,617)	462,985
Capital and Infrastructure	437,504	370,076	563,443	(229,896)	150,762	484,309
Setting and School Effectiveness	2,893,819	2,873,773	9,594,504	(7,434,571)	544,698	2,704,631
Setting and School Sufficiency and Access	21,442,765	21,674,085	21,260,692	(142,028)	414,298	21,532,962
<b>Service Group Total</b>	<b>14,042,746</b>	<b>14,196,154</b>	<b>159,287,528</b>	<b>(148,143,210)</b>	<b>2,641,318</b>	<b>13,785,636</b>

\*Based on Period 10 Forecast (January 2015)



## Education, Effectiveness and Participation: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
S49	The implementation of the previous agreed budget to change eligibility criteria for denominational transport.	(125)	0	0	0	Service Reduction
S50	Further rationalisation of roles and responsibilities across education teams within EEP.	(50)	(50)	0	0	Commissioning/Efficiency
S51	Use of Community Learning MK to directly deliver early years workforce training.	0	(25)	0	0	Commissioning/Efficiency
S52	Income generation through selling any available capacity within setting and school improvement team.	0	(10)	(10)	(10)	Service Re-Design
S53	A managed reduction in the budget available to support setting and school improvement as outcomes improve and demand lowers.	0	(10)	(20)	(20)	Commissioning/Efficiency
S54	Reduction of staffing within Ethnic Minority Achievement.	(90)	0	0	0	Service Re-Design
S55	Reduction of one Education Analyst Post.	(22)	0	0	0	Service Re-Design
<b>Total Children &amp; Families: Education, Effectiveness &amp; Participation</b>		<b>(287)</b>	<b>(95)</b>	<b>(30)</b>	<b>(30)</b>	

## One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP40	One-off funding to enable full year savings in 2015/16 from the reduction of staffing within Ethnic Minority Achievement.	45	0	0	0	General
OP53	One off funding for Home to School Transport to allow time for the transport review and further management actions to reduce ongoing service costs.	300	0	0	0	General
<b>Total Children &amp; Families: Education, Effectiveness &amp; Participation</b>		<b>345</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Education, Effectiveness and Participation: Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	5,664,870	5,742,527	5,643,730
Premises Costs	136,574	186,634	136,576
Transport Costs	3,807,571	4,758,712	3,753,427
Supplies & Services	14,065,412	13,685,115	14,080,780
Third Party Payments / Transfers	127,101,275	127,977,744	129,598,320
Services received from other departments	1,259,190	1,342,100	1,256,741
<b>TOTAL EXPENDITURE</b>	<b>152,034,892</b>	<b>153,692,832</b>	<b>154,469,574</b>
<b><u>Income</u></b>			
Government Grants	(142,345,769)	(143,148,228)	(145,170,447)
Other Grants & Contributions	(307,000)	(307,000)	(307,000)
Fees & Charges	(2,325,238)	(1,796,639)	(1,786,266)
Services provided to other departments	(847,928)	(1,097,947)	(879,497)
<b>TOTAL INCOME</b>	<b>(145,825,935)</b>	<b>(146,349,814)</b>	<b>(148,143,210)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(980,653)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>6,208,957</b>	<b>6,362,365</b>	<b>6,326,364</b>
Capital Charges	4,870,959	4,870,959	4,817,953
Allocation of Central and Departmental Overheads	2,962,829	2,962,829	2,641,318
<b>NET EXPENDITURE</b>	<b>14,042,745</b>	<b>14,196,153</b>	<b>13,785,635</b>

\*Based on Period 10 Forecast (January 2015)





## Education, Effectiveness and Participation: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Education, Effectiveness & Participation Management	1.00	0.00	1.00	107,106
Schools Statutory and Regulatory	2.00	0.00	2.00	211,219
Productivity: Attainment & Progress Lead	40.83	(1.00)	39.83	1,979,813
Capital and Infrastructure	13.20	0.00	13.20	427,260
Setting and School Effectiveness	35.13	(1.00)	34.13	1,749,805
Setting and School Sufficiency and Access	11.81	0.00	11.81	495,654
<b>Service Group Total</b>	<b>103.97</b>	<b>(2.00)</b>	<b>101.97</b>	<b>4,970,857</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Education, Effectiveness and Participation: BBR081 – Education, Effectiveness & Participation Management

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	551,060	507,631	557,358
Premises Costs	0	0	0
Transport Costs	0	500	0
Supplies & Services	(451,337)	(453,163)	(371,337)
Third Party Payments / Transfers	115,874,172	115,874,172	118,841,700
Services received from other departments	44,850	42,297	34,850
<b>TOTAL EXPENDITURE</b>	<b>116,018,745</b>	<b>115,971,437</b>	<b>119,062,571</b>
<b><u>Income</u></b>			
Government Grants	(8,438,787)	(8,438,787)	(8,760,000)
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(8,438,787)</b>	<b>(8,438,787)</b>	<b>(8,760,000)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>107,579,958</b>	<b>107,532,650</b>	<b>110,302,571</b>
Capital Charges	4,783,008	4,783,008	4,730,002
Allocation of Central and Departmental Overheads	(127,614)	(127,614)	(114,177)
<b>NET EXPENDITURE</b>	<b>112,235,352</b>	<b>112,188,044</b>	<b>114,918,396</b>

\*Based on Period 10 Forecast (January 2015)



## Education, Effectiveness and Participation: BBR082 – Schools Statutory and Regulatory

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	214,143	183,349	213,251
Premises Costs	0	0	0
Transport Costs	1,550	1,550	1,550
Supplies & Services	(23,539)	(23,539)	(336,462)
Third Party Payments / Transfers	2,500	2,500	2,500
Services received from other departments	249,745	248,910	150,306
<b>TOTAL EXPENDITURE</b>	<b>444,399</b>	<b>412,770</b>	<b>31,145</b>
<b><u>Income</u></b>			
Government Grants	(125,880,268)	(125,880,268)	(127,896,700)
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(446,341)	(446,341)	(477,446)
<b>TOTAL INCOME</b>	<b>(126,326,609)</b>	<b>(126,326,609)</b>	<b>(128,374,146)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(125,882,210)</b>	<b>(125,913,839)</b>	<b>(128,343,001)</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	2,345,299	2,345,299	2,025,354
<b>NET EXPENDITURE</b>	<b>(123,536,911)</b>	<b>(123,568,540)</b>	<b>(126,317,647)</b>

\*Based on Period 10 Forecast (January 2015)



## Education, Effectiveness and Participation: BBR083 – Setting & School Services

	2014-15 Actual	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b><u>Expenditure</u></b>			
Employee Costs	2,131,690	2,241,306	2,100,403
Premises Costs	115,357	104,211	115,359
Transport Costs	38,120	85,893	38,120
Supplies & Services	1,843,746	1,489,908	1,268,341
Third Party Payments / Transfers	0	25,000	0
Services received from other departments	516,666	599,269	435,855
<b>TOTAL EXPENDITURE</b>	<b>4,645,579</b>	<b>4,545,587</b>	<b>3,958,078</b>
<b><u>Income</u></b>			
Government Grants	(1,405,963)	(1,493,845)	(1,405,963)
Other Grants & Contributions	(307,000)	(307,000)	(307,000)
Fees & Charges	(1,901,897)	(1,339,839)	(1,356,097)
Services provided to other departments	(133,141)	(178,056)	(133,509)
<b>TOTAL INCOME</b>	<b>(3,748,001)</b>	<b>(3,318,740)</b>	<b>(3,202,569)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(240,770)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>897,578</b>	<b>986,077</b>	<b>755,509</b>
Capital Charges	87,093	87,093	87,093
Allocation of Central and Departmental Overheads	(414,454)	(414,454)	(379,617)
<b>NET EXPENDITURE</b>	<b>570,217</b>	<b>658,716</b>	<b>462,985</b>

\*Based on Period 10 Forecast (January 2015)



## Education, Effectiveness and Participation: BBR084 – Capital and Infrastructure

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	422,405	520,884	430,463
Premises Costs	21,217	82,423	21,217
Transport Costs	2,542	3,293	2,542
Supplies & Services	87,425	31,980	87,425
Third Party Payments / Transfers	1,390	5,360	1,390
Services received from other departments	19,548	17,294	19,548
<b>TOTAL EXPENDITURE</b>	<b>554,527</b>	<b>661,234</b>	<b>562,585</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(20,600)	(6,298)	(20,600)
Services provided to other departments	(209,296)	(347,000)	(209,296)
<b>TOTAL INCOME</b>	<b>(229,896)</b>	<b>(353,298)</b>	<b>(229,896)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(50,733)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>324,631</b>	<b>257,203</b>	<b>332,689</b>
Capital Charges	858	858	858
Allocation of Central and Departmental Overheads	112,015	112,015	150,762
<b>NET EXPENDITURE</b>	<b>437,504</b>	<b>370,076</b>	<b>484,309</b>

\*Based on Period 10 Forecast (January 2015)



## Education, Effectiveness and Participation: BBR085 – Setting and School Effectiveness

	2014-15 Actual	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b><u>Expenditure</u></b>			
Employee Costs	1,843,088	1,804,733	1,840,682
Premises Costs	0	0	0
Transport Costs	23,368	22,011	22,200
Supplies & Services	699,126	664,700	567,294
Third Party Payments / Transfers	6,587,790	7,435,289	7,113,278
Services received from other departments	51,050	106,843	51,050
<b>TOTAL EXPENDITURE</b>	<b>9,204,422</b>	<b>10,033,576</b>	<b>9,594,504</b>
<b><u>Income</u></b>			
Government Grants	(6,529,751)	(7,244,328)	(7,055,239)
Other Grants & Contributions	0	0	0
Fees & Charges	(372,721)	(425,794)	(379,332)
Services provided to other departments	0	(42,400)	0
<b>TOTAL INCOME</b>	<b>(6,902,472)</b>	<b>(7,712,522)</b>	<b>(7,434,571)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(39,150)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,301,950</b>	<b>2,281,904</b>	<b>2,159,933</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	591,869	591,869	544,698
<b>NET EXPENDITURE</b>	<b>2,893,819</b>	<b>2,873,773</b>	<b>2,704,631</b>

\*Based on Period 10 Forecast (January 2015)





## Education, Effectiveness and Participation: BBR086 – Setting School Sufficiency and Access

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	502,484	484,624	501,573
Premises Costs	0	0	0
Transport Costs	3,741,991	4,645,465	3,689,015
Supplies & Services	11,909,991	11,975,229	12,865,519
Third Party Payments / Transfers	4,635,424	4,635,424	3,639,453
Services received from other departments	377,331	327,487	565,132
<b>TOTAL EXPENDITURE</b>	<b>21,167,221</b>	<b>22,068,229</b>	<b>21,260,692</b>
<b><u>Income</u></b>			
Government Grants	(91,000)	(91,000)	(52,545)
Other Grants & Contributions	0	0	0
Fees & Charges	(30,020)	(24,708)	(30,237)
Services provided to other departments	(59,150)	(84,150)	(59,246)
<b>TOTAL INCOME</b>	<b>(180,170)</b>	<b>(199,858)</b>	<b>(142,028)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(650,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>20,987,051</b>	<b>21,218,371</b>	<b>21,118,664</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	455,714	455,714	414,298
<b>NET EXPENDITURE</b>	<b>21,442,765</b>	<b>21,674,085</b>	<b>21,532,962</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care: Service Group 2015-2018/19

### Service Group Vision / Purpose:

The service group is made up of the following areas

- Mental Health and Dementia Services.
- Learning Disability and Autism Services.
- Older Adults and Physical Disability Services.
- Intermediate Care and reablement services.
- Sheltered Housing.
- Telecare/ Telehealth.
- Home care.

Vision and purpose of the Service Group is:

Promote independent living and positive wellbeing through any/all interactions with Social Care Services. Where individuals need care and support, we will enable them to live at home independently, by ensuring choice and control over how they are supported to achieve this. Where the own home is not possible, care and support will be provided as close to home as possible.

Our vision is to enable people to live at home, or close to home, by promoting choice and control which supports them to live as safe and independent life as possible.

Fundamental to this is the continuous promotion of a more personalised service which focuses on outcomes, which are met in an innovative and flexible way by maximising the use of personal budgets.

### Service Group Key Drivers for 2015/16:

Key drivers for the Service Group in 2015/16 are:

- Care Act 2014.
- Improving independence and reducing demand for long term care and support.
- Further embedding personalisation and self-directed support, through increased choice and control and access to Direct Payments.
- Reducing hospital admissions and social care related delayed transfers of care (DTOC).
- Reducing admissions into long term residential care on hospital discharge.

Summary of the Adult Social Care Service Plan for 2015/16:

- 10 objectives have been established.
- Objectives reflect key drivers for the service.
- Measures and activities have been identified against objectives.
- All activities and measures have an allocated lead.

### Service Group Objectives against Corporate Plan Priorities

#### Objective 1:

Implement and embed the requirements of the Care Act and prepare for the 2016 associated financial reforms.

#### Objective 2:

Improve independence and prevent the need for long term care and support.



<b>Objective 3:</b> Develop effective and responsive care sector.
<b>Objective 4:</b> Commence Learning Disability Services Transformation Programme.
<b>Objective 5:</b> Implement Mental Health Services S75 requirements and establish robust governance systems.
<b>Objective 6:</b> Develop an effective integrated joint commissioning function across social care and health.
<b>Objective 7:</b> Commence Older Peoples Services Transformation Programme.
<b>Objective 8:</b> Appropriately safeguard vulnerable adults.
<b>Objective 9:</b> Deliver Better Care Fund plan.



## KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2013-14 Actuals	2014-15 Estimate	2015-16 Estimate	2016-17 Estimate	2017-18 Estimate	2018-19 Estimate
Learning Disability	Residential Care Spot placements - client numbers	Care in residential homes	86	80	83	85	89	92
Learning Disability	Residential Care block placements. <b>Nb 6 spaces have deregistered to supported living from 14/15</b>	block purchased beds in residential care homes	17	12	12	12	12	12
Learning Disability	Daycare sessions provided	Supported day activities (internal and purchased) - Number of sessions (half day) & equality works per week	1,590	1,944	2,144	2,394	2,410	2,440
Learning Disability	Number of clients in Supported Living	Number of clients in supported living placements	244	270	278	286	295	302
Learning Disability	Learning Disabilities Direct Payments - number of clients	Direct payments (cash option)	46	48	59	69	79	89
Learning Disability	External Homecare - number of hours delivered	Domiciliary care for people under 64 with learning disabilities	26,000	6529*	6,700	7,000	7,500	8,000
Physical Disability	Residential Care - Estimated Bed Nights	Residential care for people with physical disabilities under 65	3,877	3,715	3,715	3,715	3,715	3,715
Physical Disability	Nursing Care - Estimated Bed Nights	Nursing home care for people under 65	2,801	3,015	3,015	3,015	3,015	3,015
Physical Disability	Number of hours of Homecare	Domiciliary care for people under 64 with physical disabilities	136,000	140,288	254,929	171,100	187,270	187,270
Physical Disability	Direct Payments - number of clients	Direct payments (cash option) for people under 64 with physical disabilities	185	185	185	185	185	185
Physical Disability	Day Care Sessions provided	Average number of clients per week	5,404	6,656	6,656	6,656	6,656	6,656
Older People	Day Care Sessions provided	Average numbers in External daycare	13,352	13,000	13,000	13,000	13,000	13,000
Older People	External Homecare - number of hours delivered	Domiciliary care for people over 65 by external providers	187,000	201,964	214,599	227,993	241,386	241,386
Older People	Frail Elderly Residential Spot placements - number of bed nights	Care in residential homes	32,191	26,451	26,994	27,548	28,182	28,182



Service Area	Activity Data	Activity Description	2013-14 Actuals	2014-15 Estimate	2015-16 Estimate	2016-17 Estimate	2017-18 Estimate	2018-19 Estimate
Older People	Frail Elderly Residential Block placements - number of available beds	Block purchased beds in residential care homes	74	74	74	74	74	74
Older People	Frail Elderly Nursing Spot placements - number of bed nights	Care in nursing homes	32,122	23,622	23,914	24,503	25,115	25,115
Older People	Frail Elderly Nursing Block placements - number of available beds	Block purchased beds in residential care homes	68	68	68	68	68	68
Older People	Elderly Mental Health Residential Spot placements - number of bed nights	Care in residential home for dementia	43,098	35,799	36,941	38,082	39,224	39,224
Older People	Elderly Mental Health Residential Block placements - number of beds	Block purchased beds in residential care homes	104	104	104	104	104	104
Older People	Elderly Mental Health Nursing Spot placements - number of bed nights	Nursing care for people with dementia	23,997	20,701	21,642	22,583	23,133	23,133
Older People	Frail Elderly Direct Payments - number of clients	Direct payments (cash option)	98	109	11	117	121	121
Older People	Elderly Mental Health Direct Payments - number of clients	Direct payments (cash option)	30	31	31	31	31	31
Older People	Extracare Village - number of clients	Block contract of care in Extracare housing village	50	50	50	50	50	50
Other Adult Services	Number of Taxi Card cash payments	Direct payment to assist eligible people with transport costs	549	527	527	527	527	527
Older People	Internal Homecare - number of hours delivered	Council own provision of domiciliary care for people over 65	70,000	71,759	71,759	71,759	71,759	71,759

\*From 2014/15 this is based on peripetetic support to people living in their own home rather than home care.



## BBR03 - Adult Social Care & Health

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>61.359</b>
Inflationary increases / (decreases)	(0.278)
Demographic Growth	2.824
Other Pressures	0.404
Savings/Income Proposals	(3.522)
<b>BUDGET 2015/16</b>	<b>60.787</b>

### Summary Revenue Budget

	2014/15 Budget £	2014/15 Forecast Actual * £	2015/16 Expenditure Budget £	2015/16 Income Budget £	2015/16 Recharges Budget £	2015/16 Net Budget £
Assistant Director Joint Commissioning Commissioning & Contracts	388 6,713,988	(98) 6,155,244	104,044 9,574,420	(46,959) (4,841,570)	(57,085) (703,401)	0 4,029,449
Integrated Community Equipment Service	182,270	509,000	733,110	(552,370)	1,414	182,154
<b>Commissioning &amp; Contracts</b>	<b>6,896,646</b>	<b>6,664,146</b>	<b>10,411,574</b>	<b>(5,440,899)</b>	<b>(759,072)</b>	<b>4,211,603</b>
Strategic Director Adult Social Care	(84,597)	307,161	(504,145)	(45,000)	549,145	0
Mental Health	3,765,160	3,694,638	2,959,980	(65,474)	285,209	3,179,715
Learning Disability	18,824,278	18,810,520	22,415,751	(3,714,573)	1,378,994	20,080,172
Older People & Physical Disability Integrated Services	22,510,781	22,681,227	32,480,703	(9,928,662)	1,593,091	24,145,132
Intermediate Care (OP)	2,447,519	2,463,062	3,090,685	(996,770)	334,753	2,428,668
Older People Community Support Services	5,341,862	5,493,650	5,563,923	(1,322,542)	942,138	5,183,519
Community Alarm & Sheltered Housing	1,657,402	1,652,570	2,084,281	(812,775)	286,690	1,558,196
<b>Adult Social Care</b>	<b>54,462,405</b>	<b>55,102,828</b>	<b>68,091,178</b>	<b>(16,885,796)</b>	<b>5,370,020</b>	<b>56,575,402</b>
<b>Service Group Total</b>	<b>61,359,051</b>	<b>61,766,974</b>	<b>78,502,752</b>	<b>(22,326,695)</b>	<b>4,610,948</b>	<b>60,787,005</b>

\*Based on Period 10 Forecast (January 2015)





## Adult Social Care & Health - Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S11</b>	The contract for provision of information and advice is due to end Oct 2015. The service will not be re-commissioned. Options for how information and advice will be available are being explored, in line with the Care Act requirements	(160)	0	0	0	Commissioning/Efficiency
<b>S12</b>	Cessation of Infrastructure Support to Voluntary Sector service - contract due to end Oct 2015.	(120)	0	0	0	Commissioning/Efficiency
<b>S13</b>	The Floating Support Service contract is due to end in March 2015, and will not be re-commissioned.	(85)	0	0	0	Service Re-Design
<b>S14 &amp; S149</b>	Review MKC contribution to section 75 Mental Health services with CNWL, ensuring MKC budget contributions only fund social care aspects of this joint service. This will generate a saving with no reduction in current social care provision.	(550)	0	0	0	Commissioning/Efficiency
<b>S15</b>	Detox and rehabilitation services will be funded from Public Health resources.	(89)	0	0	0	Commissioning/Efficiency
<b>S16</b>	Alarm & Sheltered Housing - savings achieved as reduced equipment prices through procurement exercise.	(20)	0	0	0	Commissioning/Efficiency
<b>S17</b>	To end the residential community wardens service, as service users all currently have access to community alarms.	(83)	0	0	0	Service reduction
<b>S18</b>	Commissioning review of Learning Disability support across Day Services and Community Support. Includes exploration of Shared Lives Service as an alternative cost effective means of service delivery.	0	(200)	0	0	Service Re-Design
<b>S19</b>	Social Care Training - explore expansion of selling the service to other bodies. Use of grant funds to develop services to generate income from external agencies.	(50)	0	0	0	Income growth from charged services
<b>S20</b>	Further investment in new Extra Care (Dementia) provision, based on Flowers House model of care, will result in reductions in residential costs and numbers of placements.	0	(50)	(50)	0	Commissioning/Efficiency
<b>S21</b>	Potential for Older People/Physical Disability Support Brokerage income generation: extension of current pilot providing support planning for Health for Personal Health Budgets, growth to an average of 100 plans per annum.	(55)	0	0	0	Income growth from charged services
<b>S22</b>	Restructure of Support Brokerage in Learning Disability.	(55)	0	0	0	Commissioning/Efficiency
<b>S23</b>	Better Care Fund schemes - efficiencies in number of residential and nursing care placements in addition to domiciliary care packages.	(140)	(200)	(350)	0	Commissioning/Efficiency



Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S24</b>	Removal of training and professional services budgets from Joint Commissioning.	(10)	0	0	0	Commissioning/Efficiency
<b>S25</b>	Blue Badge scheme - Increase fee from £2 to £10, to better reflect the cost and improve the standard of this important service.	(30)	0	0	0	Income growth from charged services
<b>S26</b>	Improved attendance management within operational services (saving is estimated and needs further work).	(22)	0	0	0	Overhead Reduction
<b>S27</b>	Managed reduction in care costs by Occupational Therapy support and advice to social care and health teams/staff and service users/carers, specifically in relation to cases requiring double-handling ; focussing on increasing confidence, independence skills and where appropriate the use of equipment.	(50)	0	0	0	Commissioning/Efficiency
<b>S28</b>	Review of taxi card transport provision	(68)	0	0	0	Commissioning/Efficiency
<b>S29</b>	Remove MKC subsidy from a range of low level services.	(264)	0	0	0	Commissioning/Efficiency
<b>S30</b>	HIV/Aids support will be funded by Public Health resources.	(129)	0	0	0	Commissioning/Efficiency
<b>S31</b>	Removal of subsidy for supporting those not in priority need, whilst safeguarding the most vulnerable, in particular by retaining provision for teenage pregnancies.	(498)	0	0	0	Service Re-Design
<b>S147</b>	Decommission Handyperson Service and create a market for a range of self-funding options	(160)	0	0	0	Commissioning/Efficiency
<b>S150</b>	Planned 12 month review of all aspects of Adult Services, looking at new models of service delivery, and robust preventative services as a mechanism to manage current and future demand	(534)	0	0	0	Commissioning/Efficiency
<b>S151</b>	Domestic Abuse Contract will be funded from Public Health resources.	(150)	0	0	0	Commissioning/Efficiency
<b>S163</b>	Joint Commissioning savings resulting from an increased contribution from health.	(200)	0	0	0	Commissioning/Efficiency
<b>Total Adult Social Care &amp; Health</b>		<b>(3,522)</b>	<b>(450)</b>	<b>(400)</b>	<b>0</b>	



## Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	
<b>P9</b>	Learning Disability Service demography - Increase in care costs for 3 additional transitions expected in residential care for 2014/15 plus full year impact of 2013/14 placements (£169k), 3 additional placements in supported living (£140k) and an increase in young people accessing day care (£72k). Any additional pressure will be mitigated by the use of the demand led reserve for Adult Social Care.	532	618	700	700	Demography
<b>P10</b>	Learning Disabilities Residential Placements - adjustment to reflect 2014/15 budget pressure and increases in demographic growth.	512	200	200	200	Demography
<b>P11</b>	Learning Disabilities Home care - adjustment to reflect 2014/15 budget pressure and increases in demographic growth.	294	200	200	200	Demography
<b>P12</b>	Physical Disabilities demography - External Support at Home based on current trends. Any additional pressure will be mitigated by the use of the demand led reserve for Adult Social Care.	167	200	220	240	Demography
<b>P13</b>	Older People demography - Nursing 0%, Residential 0%, Direct Payments 5%, External Support at Home 6%. Increases are based on current trends. Any additional pressure will be mitigated by the use of the demand led reserve for Adult Social Care.	263	300	350	375	Demography
<b>P14</b>	Older People & Physical Disability Integrated Services: Older People Domiciliary Care - adjustment to reflect 2014/15 budget pressure and increases in demographic growth.	301	100	120	140	Demography
<b>P15</b>	Older People Mental Health Demography - additional demands for support for older people with dementia. Potential risk is partially mitigated by use of the demand led reserve for Adult Social Care. This position will be reviewed annually as part of the budget process.	158	158	158	158	Demography
<b>P16</b>	Older People & Physical Disability Integrated Services, Elderly Mental Health (Dementia) Residential Spot Placements - adjustment to reflect 2014/15 budget pressure and increases in demographic growth.	232	100	120	140	Demography
<b>P17</b>	Older People & Physical Disability Integrated Services Elderly Mental Health (Dementia) Nursing Spot Placements - adjustment to reflect 2014/15 budget pressure and increases in demographic growth.	365	200	220	240	Demography
<b>P18</b>	Removal of residual central recharge imbalances.	122	121	0	0	General
<b>P19</b>	Restoration of budget to reflect previous one-off savings from Social Care Reform grant.	50	50	0	0	General



Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
P20	Increase in demand for Deprivation of Liberty assessments (DoLs) resulting from the Supreme Court Cheshire West ruling.	232	0	0	0	Legislative
Total Adult Social Care & Health		3,228	2,247	2,288	2,393	

### One-off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP37	One-off funding to replenish Adult Social Care Demand Led Reserve.	1,700	0	0	0	General
OP38	One-off funding to enable full year savings in 2015/16 from the cessation of the Information and Advice Contract and Infrastructure Support Sector Service Contract.	120	0	0	0	General
OP47	One off funding to support review of services.	400	0	0	0	General
OP55	Transitional funding for Milton Keynes CAB	143	0	0	0	General
OP56	Transitional funding for Age UK	121	0	0	0	General
OP57	Transitional funding for YMCA	125	90	0	0	General
OP58	Transitional funding for Community Action	40	0	0	0	General
OP59	Transitional funding for Lunch clubs (organisations previously grant funded)	20	0	0	0	General
Total Adult Social Care & Health		2,669	90	0	0	



## Adult Social Care & Health: Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	21,040,205	21,536,325	21,197,314
Premises Costs	308,723	326,729	309,005
Transport Costs	500,556	572,833	510,991
Supplies & Services	11,007,582	12,217,856	9,144,691
Third Party Payments / Transfers	43,953,356	46,179,368	46,081,785
Services received from other departments	1,857,603	1,412,778	1,526,921
<b>TOTAL EXPENDITURE</b>	<b>78,668,025</b>	<b>82,245,889</b>	<b>78,770,707</b>
<b><u>Income</u></b>			
Government Grants	(264,006)	(234,938)	(164,006)
Other Grants & Contributions	(9,446,767)	(9,678,255)	(9,686,767)
Fees & Charges	(10,984,400)	(11,923,354)	(11,121,352)
Services provided to other departments	(1,369,570)	(1,307,969)	(1,354,570)
<b>TOTAL INCOME</b>	<b>(22,064,743)</b>	<b>(23,144,516)</b>	<b>(22,326,695)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(372,240)	(2,462,408)	(372,240)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>56,231,042</b>	<b>56,638,965</b>	<b>56,071,772</b>
Capital Charges	104,435	104,435	104,285
Allocation of Central and Departmental Overheads	5,023,574	5,023,574	4,610,948
<b>NET EXPENDITURE</b>	<b>61,359,051</b>	<b>61,766,974</b>	<b>60,787,005</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care & Health: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Assistant Director Joint Commissioning	1.00	0.00	1.00	99,344
Commissioning & Contracts	38.83	0.00	38.83	1,066,316
Integrated Community Equipment Service	0.00	0.00	0.00	0
<b>Commissioning &amp; Contracts</b>	<b>39.83</b>	<b>0.00</b>	<b>39.83</b>	<b>1,165,660</b>
Strategic Director Adult Social Care	2.78	0.00	2.78	112,839
Mental Health	56.64	0.00	56.64	243,542
Learning Disability	184.20	0.00	184.20	6,798,441
Older People & Physical Disability Integrated Services	81.18	0.00	81.18	2,765,297
Intermediate Care (OP)	79.30	0.00	79.30	2,637,555
Older People Community Support Services	196.37	0.00	196.37	5,215,066
Community Alarm & Sheltered Housing	66.79	0.00	66.79	1,787,290
<b>Adult Social Care</b>	<b>667.28</b>	<b>0.00</b>	<b>667.28</b>	<b>19,560,030</b>
<b>Service Group Total</b>	<b>707.10</b>	<b>0.00</b>	<b>707.10</b>	<b>20,725,690</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.





## Adult Social Care & Health: BBR0321 – Assistant Director Joint Commissioning

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	104,935	104,935	100,650
Premises Costs	0	0	0
Transport Costs	312	312	312
Supplies & Services	7,133	7,133	978
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,104	1,618	2,104
<b>TOTAL EXPENDITURE</b>	<b>114,484</b>	<b>113,998</b>	<b>104,044</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(46,959)	(46,959)	(46,959)
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(46,959)</b>	<b>(46,959)</b>	<b>(46,959)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>67,525</b>	<b>67,039</b>	<b>57,085</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(67,137)	(67,137)	(57,085)
<b>NET EXPENDITURE</b>	<b>388</b>	<b>(98)</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care & Health: BBR0322 – Commissioning & Contracts

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,429,383	1,360,634	1,370,176
Premises Costs	0	0	0
Transport Costs	7,266	9,296	7,566
Supplies & Services	5,418,072	5,698,347	4,767,655
Third Party Payments / Transfers	2,941,813	3,096,594	2,413,313
Services received from other departments	1,693,390	1,175,876	1,366,276
<b>TOTAL EXPENDITURE</b>	<b>11,489,924</b>	<b>11,340,747</b>	<b>9,924,986</b>
<b><u>Income</u></b>			
Government Grants	(164,006)	(221,938)	(164,006)
Other Grants & Contributions	(4,297,144)	(4,351,724)	(4,537,144)
Fees & Charges	(59,760)	(112,272)	(139,760)
Services provided to other departments	(660)	0	(660)
<b>TOTAL INCOME</b>	<b>(4,521,570)</b>	<b>(4,685,934)</b>	<b>(4,841,570)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(372,240)	(617,443)	(372,240)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>6,596,114</b>	<b>6,037,370</b>	<b>4,711,176</b>
Capital Charges	21,674	21,674	21,674
Allocation of Central and Departmental Overheads	96,200	96,200	(703,401)
<b>NET EXPENDITURE</b>	<b>6,713,988</b>	<b>6,155,244</b>	<b>4,029,449</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care & Health: BBR0323 – Integrated Community Equipment Service

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	733,110	759,840	733,110
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>733,110</b>	<b>759,840</b>	<b>733,110</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(252,370)	(252,370)	(252,370)
Fees & Charges	0	0	0
Services provided to other departments	(300,000)	0	(300,000)
<b>TOTAL INCOME</b>	<b>(552,370)</b>	<b>(252,370)</b>	<b>(552,370)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>180,740</b>	<b>507,470</b>	<b>180,740</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	1,530	1,530	1,414
<b>NET EXPENDITURE</b>	<b>182,270</b>	<b>509,000</b>	<b>182,154</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care & Health: BBR0331 – Strategic Director Adult Social Care

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	150,877	256,471	151,679
Premises Costs	0	22	0
Transport Costs	1,891	2,503	1,891
Supplies & Services**	(195,973)	127,594	(678,026)
Third Party Payments / Transfers	0	19,500	0
Services received from other departments	20,311	11,851	20,311
<b>TOTAL EXPENDITURE</b>	<b>(22,894)</b>	<b>417,941</b>	<b>(504,145)</b>
<b><u>Income</u></b>			
Government Grants	(100,000)	0	0
Other Grants & Contributions	0	(74,684)	0
Fees & Charges	0	(29,393)	0
Services provided to other departments	(45,000)	(90,000)	(45,000)
<b>TOTAL INCOME</b>	<b>(145,000)</b>	<b>(194,077)</b>	<b>(45,000)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(167,894)</b>	<b>223,864</b>	<b>(549,145)</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	83,297	83,297	549,145
<b>NET EXPENDITURE</b>	<b>(84,597)</b>	<b>307,161</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)

\*\*Planned review of the Adult Social Care Service saving target not yet allocated to services



## Adult Social Care & Health: BBR0332 – Mental Health

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	245,389	1,067,613	243,542
Premises Costs	8,116	2,331	8,278
Transport Costs	2,369	22,656	2,369
Supplies & Services	2,960,905	3,246,978	2,410,905
Third Party Payments / Transfers	285,000	537,824	285,000
Services received from other departments	2,702	2,606	2,702
<b>TOTAL EXPENDITURE</b>	<b>3,504,481</b>	<b>4,880,008</b>	<b>2,952,796</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(53,000)	(6,423)	(53,000)
Fees & Charges	(12,252)	(1,504,884)	(12,468)
Services provided to other departments	(6)	0	(6)
<b>TOTAL INCOME</b>	<b>(65,258)</b>	<b>(1,511,307)</b>	<b>(65,474)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>3,439,223</b>	<b>3,368,701</b>	<b>2,887,322</b>
Capital Charges	7,184	7,184	7,184
Allocation of Central and Departmental Overheads	318,753	318,753	285,209
<b>NET EXPENDITURE</b>	<b>3,765,160</b>	<b>3,694,638</b>	<b>3,179,715</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care & Health: BBR0333 – Learning Disability

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	6,881,660	6,615,006	6,870,193
Premises Costs	132,193	136,815	132,420
Transport Costs	184,942	253,180	185,077
Supplies & Services	935,834	1,171,941	932,268
Third Party Payments / Transfers	12,852,122	14,167,039	14,196,985
Services received from other departments	51,222	68,306	47,390
<b>TOTAL EXPENDITURE</b>	<b>21,037,973</b>	<b>22,412,287</b>	<b>22,364,333</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(2,369,138)	(2,402,226)	(2,369,138)
Fees & Charges	(1,223,614)	(1,094,421)	(1,248,705)
Services provided to other departments	(96,730)	(162,907)	(96,730)
<b>TOTAL INCOME</b>	<b>(3,689,482)</b>	<b>(3,659,554)</b>	<b>(3,714,573)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(1,418,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>17,348,491</b>	<b>17,334,733</b>	<b>18,649,760</b>
Capital Charges	51,418	51,418	51,418
Allocation of Central and Departmental Overheads	1,424,369	1,424,369	1,378,994
<b>NET EXPENDITURE</b>	<b>18,824,278</b>	<b>18,810,520</b>	<b>20,080,172</b>

\*Based on Period 10 Forecast (January 2015)





## Adult Social Care & Health: BBR0334 – Older People & Physical Disability Integrated Services

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,590,081	2,671,517	2,778,209
Premises Costs	3,777	4,898	3,777
Transport Costs	39,910	33,350	49,910
Supplies & Services	632,722	453,597	565,327
Third Party Payments / Transfers	27,733,866	28,173,096	29,045,932
Services received from other departments	29,045	47,743	29,045
<b>TOTAL EXPENDITURE</b>	<b>31,029,401</b>	<b>31,384,201</b>	<b>32,472,200</b>
<b><u>Income</u></b>			
Government Grants	0	(13,000)	0
Other Grants & Contributions	(1,937,108)	(2,025,977)	(1,937,108)
Fees & Charges	(7,791,605)	(7,513,632)	(7,765,320)
Services provided to other departments	(241,234)	(285,692)	(226,234)
<b>TOTAL INCOME</b>	<b>(9,969,947)</b>	<b>(9,838,301)</b>	<b>(9,928,662)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(316,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>21,059,454</b>	<b>21,229,900</b>	<b>22,543,538</b>
Capital Charges	8,503	8,503	8,503
Allocation of Central and Departmental Overheads	1,442,824	1,442,824	1,593,091
<b>NET EXPENDITURE</b>	<b>22,510,781</b>	<b>22,681,227</b>	<b>24,145,132</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care & Health: BBR0335 – Intermediate Care (Older People)

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,628,287	2,520,133	2,645,443
Premises Costs	119,004	107,357	119,032
Transport Costs	72,040	48,146	72,040
Supplies & Services	98,661	223,493	98,479
Third Party Payments / Transfers	140,555	185,315	140,555
Services received from other departments	15,136	25,733	15,136
<b>TOTAL EXPENDITURE</b>	<b>3,073,683</b>	<b>3,110,177</b>	<b>3,090,685</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(491,048)	(517,892)	(491,048)
Fees & Charges	(5,610)	283	(5,722)
Services provided to other departments	(500,000)	(500,000)	(500,000)
<b>TOTAL INCOME</b>	<b>(996,658)</b>	<b>(1,017,609)</b>	<b>(996,770)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,077,025</b>	<b>2,092,568</b>	<b>2,093,915</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	370,494	370,494	334,753
<b>NET EXPENDITURE</b>	<b>2,447,519</b>	<b>2,463,062</b>	<b>2,428,668</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care & Health: BBR0336 – Older People Community Support Services

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	5,184,638	5,251,326	5,231,093
Premises Costs	24,258	66,126	23,991
Transport Costs	184,063	190,851	184,063
Supplies & Services	170,598	326,561	86,855
Third Party Payments / Transfers	0	0	0
Services received from other departments	31,819	62,602	32,083
<b>TOTAL EXPENDITURE</b>	<b>5,595,376</b>	<b>5,897,466</b>	<b>5,558,085</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,149,555)	(1,161,720)	(1,172,542)
Services provided to other departments	(150,000)	(177,172)	(150,000)
<b>TOTAL INCOME</b>	<b>(1,299,555)</b>	<b>(1,338,892)</b>	<b>(1,322,542)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(110,965)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>4,295,821</b>	<b>4,447,609</b>	<b>4,235,543</b>
Capital Charges	5,838	5,838	5,838
Allocation of Central and Departmental Overheads	1,040,203	1,040,203	942,138
<b>NET EXPENDITURE</b>	<b>5,341,862</b>	<b>5,493,650</b>	<b>5,183,519</b>

\*Based on Period 10 Forecast (January 2015)



## Adult Social Care & Health: BBR0337 – Community Alarm & Sheltered Housing

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,824,955	1,688,690	1,806,329
Premises Costs	21,375	9,180	21,507
Transport Costs	7,763	12,539	7,763
Supplies & Services	246,520	202,372	227,140
Third Party Payments / Transfers	0	0	0
Services received from other departments	11,874	16,443	11,874
<b>TOTAL EXPENDITURE</b>	<b>2,112,487</b>	<b>1,929,224</b>	<b>2,074,613</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(742,004)	(507,315)	(776,835)
Services provided to other departments	(35,940)	(92,198)	(35,940)
<b>TOTAL INCOME</b>	<b>(777,944)</b>	<b>(599,513)</b>	<b>(812,775)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,334,543</b>	<b>1,329,711</b>	<b>1,261,838</b>
Capital Charges	9,818	9,818	9,668
Allocation of Central and Departmental Overheads	313,041	313,041	286,690
<b>NET EXPENDITURE</b>	<b>1,657,402</b>	<b>1,652,570</b>	<b>1,558,196</b>

\*Based on Period 10 Forecast (January 2015)



## Public Health: Service Group 2015/16-2018/19

### Service Group Vision / Purpose:

Our vision for Milton Keynes Public Health:

- Is to be effective, efficient and clearly accountable in improving and protecting the health and wellbeing of people in Milton Keynes.
- To tackle health inequalities so that the poorest and least healthy benefit the most.
- To apply science and research based evidence in the delivery of public health functions and ensure this is underpinned by the assessment of local health needs and outcomes.
- To increase public health capacity and knowledge within other organisations and across communities so that health outcomes are improved.

### Service Group Key Drivers for 2015/16:

The key drivers for this Service Group are:

- Giving every child the best healthy start in life.
- Supporting and motivating people to engage in healthy lifestyles.
- Protecting health by ensuring our mandatory health protection function is carried out effectively.
- Working with partners to reduce inequalities in health and reduce early deaths.

### Service Group Challenges and Opportunities for 2015/16:

#### Challenges:

Current national economic realities continue to have a negative effect of increasing health and social inequalities within communities. As a result it has become more difficult to engage some groups in activities that they perceive to be expensive, such as healthy eating or to choose lifestyles they believe to be time consuming, such as physical activity. As a consequence inequalities in outcome increase.

#### Opportunities:

Public health transitioned into Milton Keynes Council (MKC) during 2013/14. In 2014/15 the team became fully integrated within the council, engaging with key partners and effectively working across directorates. Public health will continue to build strong working partnerships in order to ensure we achieve the public health vision for 2015/16.

### Service Group Objectives against Corporate Plan Priorities

<b>Priority 14:</b> Develop and maintain strong local partnerships to improve outcomes for children & young people.	<b>Objective 1:</b> Starting Well - To improve the healthy development of children and young people between the ages of 0-19.
<b>Priority 35:</b> Improve the health and wellbeing of all Milton Keynes citizens and communities.	<b>Objective 2:</b> Living Healthier Longer Lives - To improve access to a range of services to support the local adult population to live healthy life styles and recover from health problems when these occur.
<b>Priority 35:</b> Improve the health and wellbeing of all Milton Keynes citizens and communities.	<b>Objective 3:</b> Protecting Health - To ensure the mandatory health protection function is carried out.
<b>Priority 36:</b> Work with health partners to ensure strong local joint commissioning and integrated health & social care services.	<b>Objective 4:</b> Working together - To contribute to and influence the work of NHS and Local Authority commissioners, ensuring a whole system approach across the public sector.



## KEY ACTIVITY DATA

Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
NHS health checks - Invites	5 year rolling programme aimed at reducing vascular disease in the 40 to 74yr old population	19,475 invites	18,771 invites (9mths)	18,187 invites	18,187 invites	16,000	16,000
NHS health checks - % uptake	5 year rolling programme aimed at reducing vascular disease in the 40 to 74yr old population	9,332 delivered	6,777 delivered (9mths)	12,000 (based on uptake 66%)	12,000 (based on uptake 66%)	12,000	12,000
National Child Measurement Programme (NCMP) - mandated programme	% height and weight recorded and % recorded in reception	95% = 3,579	95% = 3,800	95%	95%	95%	95%
NCMP	% height and weight recorded and % recorded in year 6	95% = 2,984	95% = 3,000	95%	95%	95%	95%
Stop Smoking Services	Number of 4-week quitters.	1,597	1,800	1,500	1,500	1,400	-
Stop Smoking Services	Number of quitters per 100,000 population.	821	925	750	745	693	-
Long term conditions secondary prevention	Diabetes, Asthma and stroke prevention. Number of people who have completed MKC's new 11-week stroke activity	N/A	38	-	-	-	-
Making Every Contact Count (MECC)	Number of trainers trained (MECC).	25	20	-	-	-	-
	Numbers of staff/volunteers attending MECC training.	150	300	300	-	-	-
Promoting physical activity and healthy eating; reducing obesity	The 2014/15 budget support current weight management services i.e. HENRY (Health Exercise Nutrition for the Really Young) programme/Motive8/Amkers (Active: Milton Keynes Exercise Referral Scheme ). Measures proportion of physically active adults.	HENRY referral=40.Motive8=38 @Q2.	HENRY referral=60 Motive8= 50	Henry referrals=100 Motiv8 Apr-Aug=24 Sep-Mar (new service) Children's weight management= 77	-	-	-
	As well as services for adults i.e. Amkers (Active: Milton Keynes Exercise Referral Scheme ). Measures proportion of physically active adults and HALO (delivered by Community Health Dieticians).	AMKERS=371 HALO = 73	AMKERS=400 HALO = 50	AMKERS=350 HALO Apr-Sep =50 Adults weight Management (new service) Oct-March=353	-	-	-
Lakes Estate pilot	Delivery of Lakeside Estate initiative	35 households interviewed	N/A	-	-	-	-





## BBR21 - Public Health

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>8.852</b>
Inflationary increases / (decreases)	(0.001)
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	0.000
Public Health Expenditure	2.079
<b>BUDGET 2015/16</b>	<b>10.930</b>

### Summary Revenue Budget

	2014/15 Budget £	2014/15 Forecast Actual * £	Expenditure Budget £	2015/16 Income Budget £	Recharges Budget £	Net Budget £
Public Health Management & Admin	1,448,222	1,417,165	1,475,672	(79,150)	133,918	1,530,440
Sexual Health	3,029,505	3,142,027	2,962,169	0	48,240	3,010,409
NHS Health Check Programme	438,556	387,683	429,000	0	6,994	435,994
Health Protection	53,788	12,255	50,000	0	1,526	51,526
Obesity	177,228	173,228	151,540	0	2,811	154,351
Physical Activity	40,795	39,005	39,040	0	87	39,127
Substance Misuse	1,830,243	1,830,243	1,926,983	(133,297)	29,324	1,823,010
Smoking & Tobacco	715,355	715,355	698,076	0	11,417	709,493
Children 5-19 Health Programme	714,248	714,366	697,000	0	11,439	708,439
0-5 Children's Public Health	0	0	2,079,000	0	0	2,079,000
Misc Public Health Services	404,392	420,762	467,923	(88,000)	8,562	388,485
<b>Service Group Total</b>	<b>8,852,332</b>	<b>8,852,089</b>	<b>10,976,403</b>	<b>(300,447)</b>	<b>254,318</b>	<b>10,930,274</b>

\*Based on Period 10 Forecast (January 2015)



## Public Health: Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,310,145	1,329,787	1,292,648
Premises Costs	8,000	443	8,000
Transport Costs	5,660	3,600	5,660
Supplies & Services	7,687,879	7,333,186	9,410,009
Third Party Payments / Transfers	0	300	0
Services received from other departments	185,878	285,074	243,918
<b>TOTAL EXPENDITURE</b>	<b>9,197,562</b>	<b>8,952,390</b>	<b>10,960,235</b>
<b><u>Income</u></b>			
Government Grants	(53,297)	0	(53,297)
Other Grants & Contributions	(80,000)	0	(80,000)
Fees & Charges	(167,150)	(208,517)	(167,150)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(300,447)</b>	<b>(208,517)</b>	<b>(300,447)</b>
Contributions to Reserves	0	158,000	16,168
(Transfer from) Reserves	(268,231)	(273,232)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>8,628,884</b>	<b>8,628,641</b>	<b>10,675,956</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	223,448	223,448	254,318
<b>NET EXPENDITURE</b>	<b>8,852,332</b>	<b>8,852,089</b>	<b>10,930,274</b>

\*Based on Period 10 Forecast (January 2015)



## Public Health: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Public Health Management & Admin	27.36	0.00	27.36	1,266,148
Sexual Health	0.00	0.00	0.00	0
NHS Health Check Programme	0.00	0.00	0.00	0
Health Protection	0.00	0.00	0.00	0
Obesity	0.00	0.00	0.00	0
Physical Activity	0.00	0.00	0.00	0
Substance Misuse	0.00	0.00	0.00	0
Smoking & Tobacco	0.00	0.00	0.00	0
Children 5-19 Health Programme	0.00	0.00	0.00	0
0-5 Children's Public Health	0.00	0.00	0.00	0
Misc Public Health Services	0.00	0.00	0.00	0
<b>Service Group Total</b>	<b>27.36</b>	<b>0.00</b>	<b>27.36</b>	<b>1,266,148</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## **Place**

Planning  
Public Realm  
Economic Development  
Housing & Community  
Housing Revenue Account



## Planning: Service Group 2015/16-2018/19

### Service Group Vision / Purpose:

The council's vision is to ensure Milton Keynes is the premier 'can do' place of the 21<sup>st</sup> century. The city, together with the rural parts of our Borough, will continue to be a wonderful place to live work shop and relax. Milton Keynes will benefit from high quality and sustainable housing, employment and retail growth linked together by free flowing transport and supported by the timely provision of connected infrastructure and proactive neighbourhood planning.

### Service Group Key Drivers for 2015/16:

The key drivers for this Service Group are:

- Need to maintain a five year land supply for housing.
- Need to meet planned housing and employment growth.
- Support for important locally led initiatives including regeneration and neighbourhood plans (e.g. Bletchley and Wolverton).
- Preparation of site specific development briefs to support the implementation of the Milton Keynes Development Partnership (MKDP) Business Plan as approved by Milton Keynes Council Cabinet.
- Delivery of superfast broadband and other critical and necessary infrastructure.
- Facilitate the delivery of growth and infrastructure in CMK, the expansion areas, the Strategic Land Allocation and other major sites across the borough.
- Efficient and effective decision making on planning applications to support housing and employment growth.
- Need to find an approach that both facilitates the growth of MK and protects the borough's natural and built heritage.
- Need to provide higher levels of customer service and performance.

### Service Group Objectives against Corporate Plan Priorities

<b>Priority 1:</b> Carry forward the thinking reflected in the Central Milton Keynes Framework and Central Milton Keynes Business Alliance Neighbourhood Plan.	<b>Objective 1:</b> Develop and maintain a robust planning policy framework that encourages investment in a range of new homes and new jobs.
<b>Priority 10:</b> Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes' existing residents and the new residents we wish to attract.	
<b>Priority 20:</b> Encourage inward investment in target sectors and provide support and advice to businesses moving/recently established in Milton Keynes.	
<b>Priority 21:</b> Create an environment that will support business start-ups and growth, including a full range of business support services.	
<b>Priority 31:</b> Develop an affordable, sustainable and high quality housing market.	
<b>Priority 34:</b> Maintain, protect and enhance the open spaces and Country Parks.	



<b>Priority 10:</b> Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes' existing residents and the new residents we wish to attract.	<b>Objective 2:</b> Provide a development management decision making and advice service that is timely, effective and consistent.
<b>Priority 20:</b> Encourage inward investment in target sectors and provide support and advice to businesses moving/recently established in Milton Keynes.	
<b>Priority 21:</b> Create an environment that will support business start ups and growth, including a full range of business support services.	
<b>Priority 31:</b> Develop an affordable, sustainable and high quality housing market.	
<b>Priority 34:</b> Maintain, protect and enhance the open spaces and Country Parks.	
<b>Priority 3:</b> Enable Next Generation Access broadband and improve digital infrastructure for residents and businesses.	<b>Objective 3:</b> Facilitate the delivery of the planned new homes and new jobs whilst ensuring that the right infrastructure is in the right place at the right time.
<b>Priority 5:</b> Expand university education and research in Milton Keynes.	
<b>Priority 7:</b> Direct resources to regenerate places and to support people to increase their prosperity and quality of life.	
<b>Priority 10:</b> Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes' existing residents and the new residents we wish to attract.	
<b>Priority 12:</b> Support the project to deliver the Bedford and Milton Keynes Waterway.	
<b>Priority 31:</b> Develop an affordable, sustainable and high quality housing market.	<b>Objective 5:</b> Identify and deliver innovative projects to establish MK as a leading Smart City and low carbon economy.
<b>Priority 2:</b> Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy.	
<b>Priority 3:</b> Enable Next Generation Access broadband and improve digital infrastructure for residents and businesses.	<b>Objective 6:</b> Encourage high quality new developments that enhance Milton Keynes' distinctive and flexible urban design.
<b>Outcome 1:</b> Its distinctive and flexible urban design.	
<b>Outcome 4:</b> Being an exemplar for building and supporting new communities.	
<b>Outcome 23:</b> Safe with a low fear of crime.	<b>Objective 7:</b> Identify, protect, manage and promote MK's physical and natural heritage.
<b>Priority 1:</b> Carry forward the thinking reflected in the Central Milton Keynes Framework and Central Milton Keynes Business Alliance Neighbourhood Plan.	
<b>Priority 8:</b> Enable, support and celebrate a flourishing civil society and voluntary and community sector.	
<b>Priority 11:</b> Raise active participation and the opportunities to take part in sport, leisure and cultural activity and volunteering.	
<b>Priority 25:</b> Promote and market Milton Keynes and its attractions to visitors.	<b>Objective 8:</b> Engage and support local communities to help identify and meet local development needs.
<b>Outcome 5:</b> MK will be recognised internationally for its distinctive arts & heritage.	
<b>Priority 7:</b> Direct resources to regenerate places and to support people to increase their prosperity and quality of life.	





## KEY ACTIVITY BASED DATA

Service Area	Activity	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Development Management	Planning applications for more than 10 dwellings or 1,000 square metres. Number of major planning applications received.	57	60	60	60	60	60
Development Management	Applications for up to 10 dwellings or 1,000 square metres floor space. Number of minor planning applications received.	327	340	340	340	340	340
Development Management	Applications for householder extensions, changes of use, advertisement consent and listed building consent. Number of other planning applications received.	1,165	1,170	1,170	1,170	1,170	1,170
Development Management	Notifications for works requiring approval other than planning permission such as works to protected trees and erection of agricultural buildings. Number of planning notifications received.	75	75	75	75	75	75
Development Management	Submissions containing details required by conditions imposed on planning permissions. Number of discharge of condition applications received.	367	365	365	365	365	365
Development Management	Certificates granted to confirm that planning permission is not required. Number of applications for certificates of lawfulness received.	84	90	90	90	90	90
Development Management	Applications seeking small changes to an approved scheme that are not significant enough to warrant a new planning application. Number of non-material amendment applications received.	78	85	85	85	85	85
Development Management	Submissions such as EIA screening opinions, works to trees in conservation areas or consultations from neighbouring planning authorities. Number of miscellaneous applications, consultations and other submissions (not included above) received.	346	340	340	340	340	340
Development Management	Enquiries seeking advice on the likelihood of planning permission granted and advice on possible amendments ahead of submission of a formal planning application. Number of pre-application enquiries received notifications received.	329	330	330	330	330	330
Development Management	Appeals to the Planning Inspectorate against the council's decision to refuse planning permission or conditions imposed on planning permissions. Number of appeals against the council's decisions received.	53	55	55	55	55	55
Development Management	Investigations into alleged breaches of planning control: carrying out works without planning permission, or works not in accordance with approved plans. Number of enforcement cases opened.	421	425	425	425	425	425



## BBR09 – Planning

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>1.582</b>
Inflationary increases / (decreases)	(0.120)
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(0.230)
<b>BUDGET 2015/16</b>	<b>1.232</b>

### Summary Revenue Budget

	2014/15 Budget £	2014/15 Forecast* Actual £	2015/16 Expenditure Budget £	2015/16 Income Budget £	2015/16 Recharges Budget £	Net Budget £
Planning Management	(2,687)	2,183	197,806	0	(197,806)	0
Development Management	417,357	143,016	1,417,287	(1,905,884)	679,004	190,407
Development Plans	579,207	565,328	389,496	(37,000)	180,986	533,482
Infrastructure Co-ordination	588,268	574,909	708,078	(410,944)	210,757	507,891
<b>Service Group Total</b>	<b>1,582,145</b>	<b>1,285,436</b>	<b>2,712,667</b>	<b>(2,353,828)</b>	<b>872,941</b>	<b>1,231,780</b>

\*Based on Period 10 Forecast (January 2015)



## Planning: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
S130	Introduction of a local development order to remove the need for planning permission for some minor developments, thus reducing postage and printing costs.	(5)	(2)	(3)	(2)	Service Re-Design
S131	Increase Development Management fee income – e.g. by reviewing charges for pre-application advice.	(22)	0	0	0	Income Growth from Charged Services
S132	Increase delegation to officers to levels of similar councils, thus reducing the number of DC Panel and DCC meetings and reducing costs and delays.	(30)	0	0	0	Service Re-design
S136	Restructure of Planning.	(45)	0	0	0	Service Re-design
S170	Additional development management income.	(128)	0	0	0	Income Growth from Charged Services
<b>Total Planning</b>		<b>(230)</b>	<b>(2)</b>	<b>(3)</b>	<b>(2)</b>	

## One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP9	Corporate Plan priority to support the Bedfordshire and Milton Keynes canal project officer. It is expected that this will be match funded by partners.	10	0	0	0	Member Driven
OP34	One-off funding for 2 years for the recruitment of 4 additional planning staff, net of additional fee income. This will enable the service to manage the continued pressure for growth in Milton Keynes and improve performance against KPI targets.	157	0	0	0	General
<b>Total Planning</b>		<b>167</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Planning: Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	2,472,833	2,372,875	2,403,233
Premises Costs	0	0	0
Transport Costs	13,062	7,435	13,062
Supplies & Services	220,850	421,497	221,350
Third Party Payments / Transfers	0	12,550	0
Services received from other departments	74,441	105,824	73,943
<b>TOTAL EXPENDITURE</b>	<b>2,781,186</b>	<b>2,920,181</b>	<b>2,711,588</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,921,750)	(2,249,698)	(2,119,427)
Services provided to other departments	(234,401)	(198,157)	(234,401)
<b>TOTAL INCOME</b>	<b>(2,156,151)</b>	<b>(2,447,855)</b>	<b>(2,353,828)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(144,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>625,035</b>	<b>328,326</b>	<b>357,760</b>
Capital Charges	8,612	8,612	1,079
Allocation of Central and Departmental Overheads	948,498	948,498	872,941
<b>NET EXPENDITURE</b>	<b>1,582,145</b>	<b>1,285,436</b>	<b>1,231,780</b>

\*Based on Period 10 Forecast (January 2015)



## Planning: Summary Staffing Analysis

	2014/15	2015/16	Estimated	
	Actual Full Time	Estimated	2015/16	2015/16
	Equivalent*	Changes^	Full Time	Employee
	FTE's	FTE's	Equivalent	Pay Budget**
			FTE's	£
Planning Management	1.25	0.00	1.25	151,459
Development Management	28.61	0.00	28.61	1,217,286
Development Planning	9.60	0.00	9.60	366,912
Infrastructure Co-ordination	16.68	0.00	16.68	656,554
<b>Service Group Total</b>	<b>56.13</b>	<b>0.00</b>	<b>56.13</b>	<b>2,392,211</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Planning: BBR091 – Planning Management

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	159,468	162,045	159,468
Premises Costs	0	0	0
Transport Costs	1,560	0	1,560
Supplies & Services	21,059	21,059	21,059
Third Party Payments / Transfers	0	0	0
Services received from other departments	15,717	19,570	15,719
<b>TOTAL EXPENDITURE</b>	<b>197,804</b>	<b>202,674</b>	<b>197,806</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>197,804</b>	<b>202,674</b>	<b>197,806</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(200,491)	(200,491)	(197,806)
<b>NET EXPENDITURE</b>	<b>(2,687)</b>	<b>2,183</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)





## Planning: BBR093 – Development Management

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,233,699	1,209,049	1,220,030
Premises Costs	0	0	0
Transport Costs	3,883	5,405	3,883
Supplies & Services	153,564	221,822	153,564
Third Party Payments / Transfers	0	12,550	0
Services received from other departments	39,810	51,402	39,810
<b>TOTAL EXPENDITURE</b>	<b>1,430,956</b>	<b>1,500,228</b>	<b>1,417,287</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,712,394)	(2,001,811)	(1,905,884)
Services provided to other departments	0	(54,196)	0
<b>TOTAL INCOME</b>	<b>(1,712,394)</b>	<b>(2,056,007)</b>	<b>(1,905,884)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(281,438)</b>	<b>(555,779)</b>	<b>(488,597)</b>
Capital Charges	7,533	7,533	0
Allocation of Central and Departmental Overheads	691,262	691,262	679,004
<b>NET EXPENDITURE</b>	<b>417,357</b>	<b>143,016</b>	<b>190,407</b>

\*Based on Period 10 Forecast (January 2015)



## Planning: BBR094 – Development Plans

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	373,459	347,447	366,912
Premises Costs	0	0	0
Transport Costs	3,030	1,030	3,030
Supplies & Services	10,944	111,047	11,444
Third Party Payments / Transfers	0	0	0
Services received from other departments	8,610	16,640	8,110
<b>TOTAL EXPENDITURE</b>	<b>396,043</b>	<b>476,164</b>	<b>389,496</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(37,000)	(37,000)	(37,000)
<b>TOTAL INCOME</b>	<b>(37,000)</b>	<b>(37,000)</b>	<b>(37,000)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(94,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>359,043</b>	<b>345,164</b>	<b>352,496</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	220,164	220,164	180,986
<b>NET EXPENDITURE</b>	<b>579,207</b>	<b>565,328</b>	<b>533,482</b>

\*Based on Period 10 Forecast (January 2015)



## Planning: BBR095 – Infrastructure Co-ordination

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	706,207	654,334	656,823
Premises Costs	0	0	0
Transport Costs	4,589	1,000	4,589
Supplies & Services	35,283	67,569	35,283
Third Party Payments / Transfers	0	0	0
Services received from other departments	10,304	18,212	10,304
<b>TOTAL EXPENDITURE</b>	<b>756,383</b>	<b>741,115</b>	<b>706,999</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(209,356)	(247,887)	(213,543)
Services provided to other departments	(197,401)	(106,961)	(197,401)
<b>TOTAL INCOME</b>	<b>(406,757)</b>	<b>(354,848)</b>	<b>(410,944)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(50,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>349,626</b>	<b>336,267</b>	<b>296,055</b>
Capital Charges	1,079	1,079	1,079
Allocation of Central and Departmental Overheads	237,563	237,563	210,757
<b>NET EXPENDITURE</b>	<b>588,268</b>	<b>574,909</b>	<b>507,891</b>

\*Based on Period 10 Forecast (January 2015)



## Public Realm: Service Group 2015/16-2018/19

### Service Group Vision / Purpose:

Our visions is:

To manage the council public infrastructure and open space, waste disposal, cleansing, and regulatory functions to ensure that Milton Keynes is a safe, clean and welcoming place to live in, visit and do business.

### Service Group Key Drivers for 2015/16:

The key drivers for this service group are:

- Delivery and mobilisation of major contracts and acting as a Client Side Function, managing Highways, Waste and Landscaping activity for the Borough.
- Develop a Residual Waste Treatment Facility for the Borough.
- Services that keep the community safe and healthy, support and grow local economy and protect the environment.
- Support for Parishes and wider stakeholders.
- Identification and delivery of safe innovative transport solutions.
- Support economic growth and development through sustainable transport initiatives.
- Promote low carbon alternative sustainable and safe transport network solutions.

### Service Group Challenges and Opportunities for 2015/16:

The major challenges and opportunities include:

- Resourcing not keeping pace with the growth of our city.
- Community expectations compared to funding levels.
- Significant areas of work span more than one administration.
- Delivery of the Highways, Street Lighting, Bridges and Network Infrastructure Programme.
- Escalating landfill charges for the disposal of waste.
- Obtaining value for money and flexibility with Milton Keynes Service Partnership.
- Relocation of the Registrar's Office.
- Mobilisation of landscape contract and TUPE of staff to new contractor.

### Service Group Objectives against Corporate Plan Priorities

<p><b>Priority 29:</b> Continue to improve points of entry to Milton Keynes. MKC has a statutory duty for the maintenance of the public highway and in so doing seeks to preserve managed and safe passage of people and goods. The Highways Term Service Contract will contribute to the improvement of the quality of the asset through improved work practices and efficiencies.</p>	<p><b>Objective 1:</b> To improve and maintain the Milton Keynes Highways, street lighting, bridges and network infrastructure.</p>
<p><b>Outcome 19:</b> Excellent transport links to all parts of the UK.</p>	



<b>Priority 33:</b> Develop a Residual Waste Treatment Facility for the Borough.	<b>Objective 2:</b> Develop a Residual Waste Treatment Facility for the Borough. Reduce current level of dependency on landfill by treating waste in an environmentally friendly and cost effective way.
<b>Outcome 25:</b> Minimises waste.	
<b>Priority 2:</b> Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy.	<b>Objective 3:</b> Mobilise landscape contract and TUPE staff appropriately.
<b>Priority 34:</b> Maintain, protect and enhance the open spaces and Country Parks.	
<b>Outcome 24:</b> MK is clean and has high quality open, green public space and buildings.	
<b>Priority 18:</b> Develop cost effective models of support and care for vulnerable people that ensure they regain and maintain independence.	<b>Objective 4:</b> Develop and maintain a sustainable transport policy framework based on access, choice and safety.
<b>Priority 28:</b> Deliver quality and sustainable public transport initiatives and information.	
<b>Priority 2:</b> Establish exemplar projects to position Milton Keynes as a leading Smart City and low carbon economy.	<b>Objective 5:</b> Services that keep the community safe and healthy, support and grow the economy and protect the environment.
<b>Priority 21:</b> Create an environment that will support business start ups and growth, including a full range of business support services.	
<b>Priority 32:</b> Reduce crime and fear of crime.	
<b>Priority 8:</b> Enable, support and celebrate a flourishing civil society and voluntary and community sector.	<b>Objective 6:</b> Support to town and parish councils, the business community and wider stakeholders in their engagement with Public Realm services and wider council.
<b>Priority 34:</b> Maintain, protect and enhance the open spaces and Country Parks.	
<b>Outcome 6:</b> Be satisfied with their area as a place to live.	
<b>Outcome 24:</b> Is clean and has high quality open, green public space and buildings.	



## KEY ACTIVITY BASED DATA

Service Area	Activity	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Street Lighting	Number of Street Lights	-	62,700	63,700	64,700	-	-
Street Lighting	Hours per Street Light s	-	4,130	4,063	4,063	-	-
Highway Network Management	Number of kms of road network	-	1,276	1,278	1,302	1,315	-
Highway Network Management	Number of kms of footway	-	1,511	1,526	1,541	1,557	-
Highways	Km of Roads Maintained	-	1,276	1,289	1,302	1,315	-
Waste	Number of tonnes to Disposal site and Landfilled.	30,288	30,000	18,000	9,000	9,000	9,000
Waste	Number of tonnes to Residual Waste Treatment	25,308	27,000	39,000	51,000	51,000	51,000
Waste	Number of tonnes Food & Garden Waste	26,637	24,000	24,500	25,000	25,500	26,000
Waste	Number of charged for Bulky waste collections	7,901	7,300	8,000	8,000	8,000	8,000
Waste	Number of free bulky waste collections	0	0	0	0	0	0
Waste	Number of Households (Refuse, Recycling & Food waste Collections and black & pink sacks provided)	106,140	107,285	108,968	110,651	112,334	114,017
Waste	Number of hectares cleansed	33,356	34,000	34,400	34,800	35,200	35,600
Environment - Countryside	Kilometres of Rights of Way and alike	548	548	548	548	548	548
Environment - Countryside	Path Diversion Completions	5	5	5	5	5	5
Environment - Countryside	Path Creation Orders	3	6	7	8	9	10
Environment - Countryside	Planning Consultations	497	560	588	648	680	714
Environment - Countryside	School Visits to Hanson Centre	34	52	55	55	55	55
Environment - Countryside	Day Visitors at Emberton Country Park	20,000	20,000	20,000	20,000	20,000	20,000
Environment - Countryside	Nightly bookings Emberton Country Park	3,100	3,100	3,100	3,100	3,100	3,100
Fix It	Number of Play Area's Inspected and Maintained	472	470	465	460	455	450
Fix It	Number of issues resolved per month (average)	926	900	900	875	850	850
Fix It	Percentage of Assets Graded "as New"	11	12	13	14	15	16
Fix It	Percentage of Assets Graded "Good"	20	21	22	23	24	25
Fix It	Percentage of Assets Graded "Average"	55	54	53	52	51	50
Fix It	Percentage of Assets Graded "Poor"	14	13	12	11	10	9
Landscape	Number of m2 of Grass	10,500	10,500	10,500	10,500	10,500	10,500
Landscape	Number of linear metres of Hedge	228,323	228,323	228,323	228,323	228,323	228,323
Landscape	Number of m2 of Shrubs	1,210,084	1,210,084	1,210,084	1,210,084	1,210,084	1,210,084





Service Area	Activity	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Landscape	Number of Trees	115,533	115,533	115,533	115,533	115,533	115,533
Landscape	Number of m2 of Woodland (m2)	928,269	928,269	928,269	928,269	928,269	928,269
Landscape	Number of Grass Cuts - General	10	10	10	10	10	10
Regulatory Investigations	No of abandoned vehicles reported/investigated	730	900	1,100	1,100	1,100	1,100
Regulatory Investigations	No of abandoned trolleys collected	275	275	275	275	275	275
Regulatory Investigations	No of Fixed Penalty Notices Issued	38	40	40	40	40	40
Regulatory Investigations	No of unauthorised encampments	83	104	100	100	100	100
Regulatory Investigations	No. of environmental crimes investigated	1,354	1,360	1,360	1,360	1,360	1,360
Regulatory Investigations	No. of fly tipping incidents	4,571	5,700	5,500	5,500	5,500	5,500
Building Control	Number of inspections undertaken	6,324	5,200	5,500	6,000	6,000	6,000
Building Control	Number of processed applications	17,639	18,000	18,500	19,000	19,500	20,000
Environmental Health	Number of noise service requests all categories	2,293	2,266	2,400	2,400	2,400	2,400
Environmental Health	Number of Pollution Control Service Requests	485	452	480	480	480	480
Environmental Health	Number of high risk food inspections (A, B & C risk rated)	599	624	630	630	630	630
Environmental Health	Number of low risk food inspections (D & E risk rated)	155	130	150	150	150	150
Environmental Health	Number of high risk Health & Safety inspections (A & B1 risk rated)	23	12	16	16	16	16
Environmental Health	Number of low risk Health & Safety inspections (B2 - C risk rated)	69	64	70	70	70	70
Environmental Health	Number of Health & Safety inspections	92	76	80	80	80	80
Environmental Health	Number of Food Hygiene Service requests	1,024	975	1,050	1,050	1,050	1,050
Environmental Health	Number of Health & Safety Service requests	256	269	280	280	280	280
Environmental Health	Number of Licensing premises Licence applications	47	38	45	45	45	45
Environmental Health	Number of Licensing Personal Licence applications	167	162	170	170	170	170
Environmental Health	Number of licensing variation premises licence	14	13	15	15	15	15
Environmental Health	Number of Licensing Temporary Event Notice (TEN) submissions	409	451	460	460	460	460
Environmental Health	Number of Variation of Designated Premises Supervisors (DPS) applications	229	215	220	220	220	220



Service Area	Activity	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Coroners Office	Deaths Reported	820	850	880	910	940	970
Coroners Office	Number of Post Mortems	253	250	250	250	250	250
Coroners Office	Number of Inquests	115	140	165	190	215	240
Registrars	Number of registrations - Births/Marriages/Deaths	0	0	0	0	0	0
Registrars	Number of Still Birth Registrations	24	14	20	20	20	20
Registrars	Number of Birth Registrations	3,931	3,660	3,800	3,800	3,800	3,800
Registrars	Number of Birth Re _Registrations	215	220	250	250	250	250
Registrars	Number of Death Registrations	1,805	1,888	1,800	1,800	1,800	1,900
Registrars	Notices of Marriage	2,336	2,200	2,300	2,400	2,500	2,600
Registrars	Marriages in Register Office	124	160	160	170	180	190
Registrars	Marriages in Decommissioned Ceremony Room	365	342	350	360	370	380
Registrars	Marriages in Approved Venues	211	233	250	260	270	280
Registrars	Notices of Civil Partnerships	50	2	0	0	0	0
Registrars	Civil Partnerships In Register Office	4	1	0	0	0	0
Registrars	Civil Partnerships In Decommissioned Ceremony Room	10	0	0	0	0	0
Registrars	Civil Partnerships in Approved Venues	7	0	0	0	0	0
Registrars	Group Citizenship Ceremonies	888	560	600	600	600	600
Registrars	Private Citizenship Ceremonies	240	130	150	150	150	150
Registrars	Nationality Checking Service	532	400	400	400	400	400
Registrars	Licensing of Approved Marriage Venues	6	6	5	8	8	6
Registrars	Non Statutory Ceremonies	8	10	20	20	20	20
Passenger Transport	Number of community transport trips	73,872	80,483	84,507	88,732	93,169	-
Passenger Transport	Number of senior concessionary journeys / trips after 9.30am	2,418,029	2,485,253	2,559,811	2,636,605	2,715,703	2,797,174
Passenger Transport	Number of junior concessionary journeys	1,208,449	1,277,011	1,315,321	1,354,781	1,395,424	1,437,287
Passenger Transport	Total bus patronage	9,956,037	10,200,000	10,506,000	10,821,180	11,145,815	11,480,190
Passenger Transport	Total bus patronage on contracted services	2,554,880	2,037,081	2,098,193	2,161,139	2,225,973	2,292,753
Road Safety	Reduce number of people Killed or Seriously Injured (KSI) on MK Roads	97	100	90	81	73	66
Road Safety	Reduce number of Children Killed or Seriously Injured (KSI) on MK Roads	6	8	6	5	4	3
Road Safety	Reduce number of Slight injuries on MK Roads	1,065	900	810	729	656	590



Service Area	Activity	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Road Safety	Number of Road Safety Audits carried out on MK Highways.	41	50	50	50	50	50
Road Safety	Number of Casualty Reduction schemes carried out on MK Highways.	0	0	4	4	4	4
Road Safety	Number of Safe Journeys to School schemes carried out in MK.	5	0	12	10	10	10
Road Safety	Number of Road Safety Speed Limit Changes carried out in MK.	0	0	4	3	3	3
Road Safety	Reduce % of car journeys to school	10	10	10	10	10	10
Road Safety	Percentage of Schools with School Travel Plan	98	98	98	98	98	98
Road Safety	Percentage of Schools using Road Safety Resources (Walk & Roll, Junior Road Safety Officer, Street Feet)	75	80	85	90	95	95
Road Safety	Number of Education, Training & Publicity Campaigns	4	5	5	5	5	5
Parking	Number of CMK Standard Parking Bays. The charge for a standard Parking Bay is 40p per hour, discounted to 20p under the employee schemes.	10,057	10,057	12,000	12,000	12,000	12,000
Parking	Number of CMK Premium Parking Bays. The charge for a Premium Parking Bay is £1.40 per hour and there are no discounts available.	4,663	4,663	4,413	4,413	4,413	4,413



## BBR010 – Public Realm

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>42.050</b>
Inflationary increases / (decreases)	0.526
Demographic Growth	0.303
Other Pressures	1.527
Savings/Income Proposals	(6.837)
<b>BUDGET 2015/16</b>	<b>37.569</b>

### Summary Revenue Budget

	2014/15 Budget £	2014/15 Forecast* Actual £	Expenditure Budget £	2015/16 Income Budget £	2015/16 Recharges Budget £	Net Budget £
SD Public Realm	146,546	80,035	221,404	(100,000)	(74,355)	47,049
Highways Services	15,143,637	15,582,239	15,921,720	(2,377,492)	903,668	14,447,896
Environment & Waste	24,400,146	24,053,623	26,761,794	(1,901,868)	474,025	25,333,951
Business & Liaison	848,261	852,199	825,406	(243,619)	(411,021)	170,766
Regulatory Unit	2,588,957	2,736,053	5,325,411	(4,485,185)	1,075,586	1,915,812
Transportation Services	(1,077,582)	(754,253)	10,671,709	(16,033,924)	1,015,373	(4,346,842)
<b>Service Group Total</b>	<b>42,049,965</b>	<b>42,549,896</b>	<b>59,727,444</b>	<b>(25,142,088)</b>	<b>2,983,276</b>	<b>37,568,632</b>

\*Based on Period 10 Forecast (January 2015)



## Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
S96	Highways - savings in street lighting energy and maintenance generated from increased investment in capital works.	(72)	0	0	0	Service Re-Design
S97	Highways - savings due to realigning work programs into capital investment ensuring smarter use of planning maintenance and therefore less reliance on revenue.	(270)	0	0	0	Service Re-Design
S98	Residual waste income stream from other local authorities from waste processed at the Residual Waste Treatment Facility.	0	(500)	(500)	0	Income Growth from Charged Services
S99	Landscape contract & parish externalisation.	(100)	0	0	0	Commissioning/Efficiency
S100	Removal of the provision of one-off yearly black-sacks drop.	(150)	0	0	0	Service Reduction
S101	Increase in bulky waste charge by £5 per collection, to better reflect the cost of service.	(100)	0	0	0	Income Growth from Charged Services
S104	Rationalisation of Play Areas across Milton Keynes.	0	(100)	(100)	(100)	Service Re-Design
S105	Income from Renewable Obligation Certificates anticipated through the new waste facility.	0	(250)	(250)	0	Income Growth from Charged Services
S106	By taking on duties from Thames Valley Police for enforcement of vehicle tax and anticipated additional income from levying fines.	(10)	0	0	0	Income Growth from Charged Services
S107	Reduction in current level of risk around income levels, due to increased use by internal departments of the internal Building Control service.	(20)	0	0	0	Income Growth from Charged Services
S108	Review of bereavement fees and charges - Fees and charges will be reviewed against neighbouring authorities, and against cost of providing the service.	(50)	0	0	0	Income Growth from Charged Services
S133	Bereavement Services - investment in increased memorialisation (see one off pressure).	(200)	(50)	(50)	0	Income Growth from Charged Services
S109	Improved income arising from increased number of ceremonies, following Registrar being moved to alternative premises.	0	0	(25)	0	Income Growth from Charged Services
S110	Review of the waste contract and base budget has identified savings through lower than budgeted inflation indices.	(420)	0	0	0	Commissioning/Efficiency



Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S111</b>	Highway Asset Protection charges arising from structural core sampling and corrective measures.	(150)	0	0	0	Income Growth from Charged Services
<b>S112</b>	Additional taxi licensing inspections.	(100)	0	0	0	Income Growth from Charged Services
<b>S134</b>	Twenty pence charge for the use of station square toilets, to better reflect the cost of providing the service.	(2)	0	0	0	Income Growth from Charged Services
<b>S135</b>	Review shared services opportunities within Coroner Services.	0	(10)	0	0	Commissioning/Efficiency
<b>S113</b>	Review of commercial services.	(100)	0	0	0	Income Growth from Charged Services
<b>S137</b>	Increased income due to revised and new fees and charges in highways.	(250)	0	0	0	Income Growth from Charged Services
<b>S139</b>	Realignment of waste disposal budget to reflect affordability model of residual waste treatment plant.	0	(531)	0	0	Commissioning/Efficiency
<b>S175</b>	Savings on pension strain payments.	(74)	0	0	0	Commissioning/Efficiency
<b>S86</b>	Strategic review of Community Transport, provisional estimate of savings in fleet and other operating costs, subject to full analysis and consultation.	(200)	0	0	0	Service Re-Design
<b>S87 and S88</b>	Reduction in bus subsidies. Morning and evening week day services will be maintained on all routes, although the frequency of day time services may change. Alternative methods of services delivery will be explored (e.g. taxi services, or working with other authorities).	(157)	0	0	0	Service Reduction
<b>S89</b>	Concessionary Fares - reduction in subsidy of senior non statutory peak travel concession to 'half fare'	(81)	0	0	0	Service Reduction
<b>S90</b>	Concessionary Fares - reduction in junior fares concessions to 'half fare'.	(704)	0	0	0	Service Reduction
<b>S91</b>	Increased parking charges - Premium tariff increase from £1.40 to £2.	(1,776)	0	0	0	Income Growth from Charged Services
<b>S92</b>	Increased parking charges -Standard tariff increase from £0.40 to £0.50.	(1,180)	0	0	0	Income Growth from Charged Services
<b>S93</b>	Increased parking charges - Long Stay increase from £8 to £10.	(38)	0	0	0	Income Growth from Charged Services





Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	
S94	Increased parking charges - Reduction in employee permit subsidies. The present 50% subsidy will be reduced to 40% in 2015/16, 30% in 2016/17 and 25% in 2017/18.	(493)	(493)	(246)	0	Income Growth from Charged Services
S95	Introduce charges at Theatre Multi-storey car park, income arrangement with contractor, resulting in savings on management fee.	(60)	0	0	0	Income Growth from Charged Services
S162	Introducing parking charges in bank holidays.	(53)	0	0	0	Income Growth from Charged Services
S72	Reduction in ongoing running and maintenance costs as a result of the transfer of the Hanson Centre to the Parks Trust.	(27)	0	0	0	Service Re-Design
<b>Total Public Realm</b>		<b>(6,837)</b>	<b>(1,934)</b>	<b>(1,171)</b>	<b>(100)</b>	

## Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	
P24	Demographic growth for waste collection based on 1.6% increase in the number of properties.	243	169	175	181	Demography
P25	MRF (Materials Recycling Facility) income is currently not being achieved by the operator due to reduced resale value of materials. The contractual arrangement with the Council means less income is received.	85	0	0	0	General
P26	Increase in insurance liabilities within highways, likely to be significantly reduced in future years by ongoing investment in highways, redways, and footpaths.	100	100	0	0	General
P27	Growth in volume of green waste as the number of households grow.	60	70	80	90	Demography
P28	Running costs of new Station Square Toilet Facility.	13	0	0	0	General
P31	Investment in short-term temporary parking and longer-term parking provision and facilities, which may be used to fund prudential borrowing if an appropriate scheme is identified.	1,079	0	0	0	General
P29	Sustainability Items. (Residual Waste Treatment Facility and Highways Infrastructure investment.	250	250	250	250	Sustainability
<b>Total Public Realm</b>		<b>1,830</b>	<b>339</b>	<b>255</b>	<b>271</b>	



## One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP13	One-off funding to create a demand led reserve for winter maintenance (including new grit bins), to mitigate against costs of exceptionally cold winters.	68	0	0	0	General
OP24	Enhanced insurance liabilities within highways, to be reduced due to ongoing major highways investment programme and additional work on repairs.	100	0	0	0	General
OP43	Investment to improve response times on pot hole repairs to 14 days.	100	0	0	0	General
OP44	Investment in bereavement memorialisation	180	0	0	0	General
OP62	One-off funding to defer the implementation of the reduction in Employee permit discounts, to allow a long term transport strategy to be developed and additional parking spaces to be provided.	493	0	0	0	General
<b>Total Public Realm</b>		<b>941</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Public Realm: Summary Subjective Analysis

	2014-15 Actual	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b><u>Expenditure</u></b>			
Employee Costs	8,186,451	6,686,894	8,400,966
Premises Costs	26,313,257	25,995,112	26,977,662
Transport Costs	8,507,778	9,429,839	7,591,940
Supplies & Services	7,691,817	10,535,314	8,737,369
Third Party Payments / Transfers	0	524	0
Services received from other departments	2,622,468	2,950,551	2,273,766
<b>TOTAL EXPENDITURE</b>	<b>53,321,771</b>	<b>55,598,234</b>	<b>53,981,703</b>
<b><u>Income</u></b>			
Government Grants	0	(16,061)	(28,000)
Other Grants & Contributions	(379,228)	(444,062)	(379,228)
Fees & Charges	(18,656,455)	(18,525,406)	(23,387,026)
Services provided to other departments	(1,847,001)	(1,749,693)	(1,347,834)
<b>TOTAL INCOME</b>	<b>(20,882,684)</b>	<b>(20,735,222)</b>	<b>(25,142,088)</b>
Contributions to Reserves	0	(89,100)	0
(Transfer from) Reserves	0	(1,834,894)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>32,439,087</b>	<b>32,939,018</b>	<b>28,839,615</b>
Capital Charges	5,951,539	5,951,539	5,745,741
Allocation of Central and Departmental Overheads	3,659,339	3,659,339	2,983,276
<b>NET EXPENDITURE</b>	<b>42,049,965</b>	<b>42,549,896</b>	<b>37,568,632</b>

\*Based on Period 10 Forecast (January 2015)



## Public Realm: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
SD Public Realm	1.25	0.00	1.25	149,926
Highways Services	38.27	0.00	38.27	1,422,867
Environment & Waste	58.05	0.00	58.05	1,884,614
Business and Liaison	13.50	0.00	13.50	581,029
Regulatory Unit	90.91	0.00	90.91	3,642,642
Transportation Services	19.53	0.00	19.53	664,434
<b>Service Group Total</b>	<b>221.51</b>	<b>0.00</b>	<b>221.51</b>	<b>8,345,512</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Public Realm: BBR101 – Service Director Public Realm

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	236,290	128,940	163,893
Premises Costs	0	7,428	0
Transport Costs	1,158	661	1,158
Supplies & Services	36,459	196,461	36,459
Third Party Payments / Transfers	0	0	0
Services received from other departments	19,894	26,009	19,894
<b>TOTAL EXPENDITURE</b>	<b>293,801</b>	<b>359,499</b>	<b>221,404</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(1,507)	(100,000)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>(1,507)</b>	<b>(100,000)</b>
Contributions to Reserves	0	(15,000)	0
(Transfer from) Reserves	0	(115,702)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>293,801</b>	<b>227,290</b>	<b>121,404</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(147,255)	(147,255)	(74,355)
<b>NET EXPENDITURE</b>	<b>146,546</b>	<b>80,035</b>	<b>47,049</b>

\*Based on Period 10 Forecast (January 2015)



## Public Realm: BBR103 – Highways Services

	2014-15 Actual	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b><u>Expenditure</u></b>			
Employee Costs	1,200,186	839,232	1,429,763
Premises Costs	5,028,028	5,412,752	4,993,787
Transport Costs	33,843	26,970	33,843
Supplies & Services	4,414,728	4,938,820	4,753,876
Third Party Payments / Transfers	0	0	0
Services received from other departments	668,730	955,609	550,296
<b>TOTAL EXPENDITURE</b>	<b>11,345,515</b>	<b>12,173,383</b>	<b>11,761,565</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(1,016,911)	(896,632)	(1,683,808)
Services provided to other departments	(697,254)	(398,479)	(693,684)
<b>TOTAL INCOME</b>	<b>(1,714,165)</b>	<b>(1,295,111)</b>	<b>(2,377,492)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(808,320)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>9,631,350</b>	<b>10,069,952</b>	<b>9,384,073</b>
Capital Charges	4,161,073	4,161,073	4,160,155
Allocation of Central and Departmental Overheads	1,351,214	1,351,214	903,668
<b>NET EXPENDITURE</b>	<b>15,143,637</b>	<b>15,582,239</b>	<b>14,447,896</b>

\*Based on Period 10 Forecast (January 2015)





## Public Realm: BBR112 – Environment & Waste

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,746,263	893,657	1,888,899
Premises Costs	20,745,669	19,907,862	21,425,294
Transport Costs	1,298,102	1,859,570	1,083,479
Supplies & Services	285,640	1,797,729	80,070
Third Party Payments / Transfers	0	524	0
Services received from other departments	1,153,082	1,033,876	1,131,304
<b>TOTAL EXPENDITURE</b>	<b>25,228,756</b>	<b>25,493,218</b>	<b>25,609,046</b>
<b><u>Income</u></b>			
Government Grants	0	0	(28,000)
Other Grants & Contributions	0	0	0
Fees & Charges	(1,551,474)	(1,624,104)	(1,635,693)
Services provided to other departments	(730,923)	(769,834)	(238,175)
<b>TOTAL INCOME</b>	<b>(2,282,397)</b>	<b>(2,393,938)</b>	<b>(1,901,868)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(499,444)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>22,946,359</b>	<b>22,599,836</b>	<b>23,707,178</b>
Capital Charges	1,357,469	1,357,469	1,152,748
Allocation of Central and Departmental Overheads	96,318	96,318	474,025
<b>NET EXPENDITURE</b>	<b>24,400,146</b>	<b>24,053,623</b>	<b>25,333,951</b>

\*Based on Period 10 Forecast (January 2015)



## Public Realm: BBR114 – Business and Liaison

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	596,890	600,722	586,942
Premises Costs	689	15,571	13,697
Transport Costs	7,492	2,294	7,492
Supplies & Services	105,565	107,366	105,565
Third Party Payments / Transfers	0	0	0
Services received from other departments	105,831	94,452	105,876
<b>TOTAL EXPENDITURE</b>	<b>816,467</b>	<b>820,405</b>	<b>819,572</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	(2,400)
Services provided to other departments	(244,068)	(244,068)	(241,219)
<b>TOTAL INCOME</b>	<b>(244,068)</b>	<b>(244,068)</b>	<b>(243,619)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>572,399</b>	<b>576,337</b>	<b>575,953</b>
Capital Charges	5,834	5,834	5,834
Allocation of Central and Departmental Overheads	270,028	270,028	(411,021)
<b>NET EXPENDITURE</b>	<b>848,261</b>	<b>852,199</b>	<b>170,766</b>

\*Based on Period 10 Forecast (January 2015)



## Public Realm: BBR05 - Regulatory Unit

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	3,720,020	3,475,924	3,662,702
Premises Costs	292,175	342,763	296,343
Transport Costs	34,308	37,235	34,308
Supplies & Services	774,879	883,517	747,112
Third Party Payments / Transfers	0	0	0
Services received from other departments	624,403	758,067	427,063
<b>TOTAL EXPENDITURE</b>	<b>5,445,785</b>	<b>5,497,506</b>	<b>5,167,528</b>
<b><u>Income</u></b>			
Government Grants	0	(16,061)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(4,029,472)	(3,773,659)	(4,443,498)
Services provided to other departments	(41,687)	(101,964)	(41,687)
<b>TOTAL INCOME</b>	<b>(4,071,159)</b>	<b>(3,891,684)</b>	<b>(4,485,185)</b>
Contributions to Reserves	0	(74,100)	0
(Transfer from) Reserves	0	(10,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,374,626</b>	<b>1,521,722</b>	<b>682,343</b>
Capital Charges	157,883	157,883	157,883
Allocation of Central and Departmental Overheads	1,056,448	1,056,448	1,075,586
<b>NET EXPENDITURE</b>	<b>2,588,957</b>	<b>2,736,053</b>	<b>1,915,812</b>

\*Based on Period 10 Forecast (January 2015)



## Public Realm: BBR102 – Transportation Services

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	686,802	748,419	668,767
Premises Costs	246,696	308,736	248,541
Transport Costs	7,132,875	7,503,109	6,431,660
Supplies & Services	2,074,546	2,611,421	3,014,287
Third Party Payments / Transfers	0	0	0
Services received from other departments	50,528	82,538	39,333
<b>TOTAL EXPENDITURE</b>	<b>10,191,447</b>	<b>11,254,223</b>	<b>10,402,588</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(379,228)	(444,062)	(379,228)
Fees & Charges	(12,058,598)	(12,229,504)	(15,521,627)
Services provided to other departments	(133,069)	(235,348)	(133,069)
<b>TOTAL INCOME</b>	<b>(12,570,895)</b>	<b>(12,908,914)</b>	<b>(16,033,924)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(401,428)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(2,379,448)</b>	<b>(2,056,119)</b>	<b>(5,631,336)</b>
Capital Charges	269,280	269,280	269,121
Allocation of Central and Departmental Overheads	1,032,586	1,032,586	1,015,373
<b>NET EXPENDITURE</b>	<b>(1,077,582)</b>	<b>(754,253)</b>	<b>(4,346,842)</b>

\*Based on Period 10 Forecast (January 2015)



## Economic Development: Service Group 2015/16-2018/19

### Service Group Vision / Purpose:

To ensure that Milton Keynes is a thriving South East Midlands economy, with leading edge innovation, a highly skilled workforce, and a growing knowledge based sector set within an attractive environment in which to live, work and do business.

This is done by:

- Providing consistent, professional and specialist advice on communications and performance and ensure project management is applied consistently and effectively throughout the council.
- Lead initiatives to raise the profile of Milton Keynes on a national and international platform to encourage growth.
- Lead on Economic Development and Inward Investment for Milton Keynes through the implementation and delivery of the Economic Development Strategy and the Inward Investment Plan.

### Service Group Key Drivers for 2015/16:

The key drivers for this service group are:

- Economy Growth
- Planning Policy
- Low Carbon Living
- Smart City

### Service Group Objectives against Corporate Plan Priorities

<b>Priority:</b> The work of the Research team impacts all outcomes across the council.	<b>Objective 5:</b> Provide timely intelligence to support strategy development.
<b>Priority 9:</b> Articulate the Milton Keynes "Offer" – the key things that make Milton Keynes unique and special and a great place to live for current and future residents – and implement plans to improve those aspects of Milton Keynes that are not yet consistent with the aspirations of the "Offer".	<b>Objective 6:</b> Promote and establish Milton Keynes as a premier location for inward investment and as a visitor destination.
<b>Priority 4:</b> Foster the growth of a thriving knowledge led economy.	
<b>Priority 20:</b> Encourage inward investment in target sectors and provide support and advice to businesses moving/recently established in Milton Keynes.	<b>Objective 7:</b> Encourage inward investment and provide support and advice to businesses moving to or recently established in Milton Keynes.
<b>Priority 21:</b> Create an environment that will support business start-ups and growth, including a full range of business support services.	
<b>Priority</b>	<b>Objective 9:</b> Establish city futures projects that establish new capabilities to support future growth, attract investment and build MK's reputation.



## KEY ACTIVITY BASED DATA

Service Area	Activity	2013/14 Actuals	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Economic Development	Production and review of Economic Development Strategy	Annual	Annual	Annual	Annual	Annual	Annual
Economic Development	Performance reports against Economic Development Strategy	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly





## BBR096 – Economical Development

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>0.156</b>
Inflationary increases / (decreases)	(0.002)
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(0.044)
<b>BUDGET 2015/16</b>	<b>0.110</b>

### Summary Revenue Budget

	2014/15 Budget £	2014/15 Forecast* Actual £	2015/16 Expenditure Budget £	2015/16 Income Budget £	2015/16 Recharges Budget £	2015/16 Net Budget £
Economic Development	156,388	156,388	319,722	(232,600)	23,574	110,696
<b>Service Group Total</b>	<b>156,388</b>	<b>156,388</b>	<b>319,722</b>	<b>(232,600)</b>	<b>23,574</b>	<b>110,696</b>

\*Based on Period 10 Forecast (January 2015)



## Economic Development: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S119</b>	Income derived from the provision of Economic Development services to Aylesbury Vale.	(24)	0	0	0	Income Growth from Charged Services
<b>S127</b>	Restructure of Economic Development.	(10)	0	0	0	Service Re-Design
<b>S143</b>	Use of inward investment S106 funding to support work in Policy and Economic Development.	(10)	0	0	0	Commissioning/Efficiency
<b>Total Economical Development</b>		<b>(44)</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Economic Development: BBR096 Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	325,643	324,778	299,489
Premises Costs	0	0	0
Transport Costs	500	500	500
Supplies & Services	14,381	14,381	14,381
Third Party Payments / Transfers	0	0	0
Services received from other departments	5,352	6,217	5,352
<b>TOTAL EXPENDITURE</b>	<b>345,876</b>	<b>345,876</b>	<b>319,722</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(208,800)	(208,800)	(232,600)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(208,800)</b>	<b>(208,800)</b>	<b>(232,600)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>137,076</b>	<b>137,076</b>	<b>87,122</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	19,312	19,312	23,574
<b>NET EXPENDITURE</b>	<b>156,388</b>	<b>156,388</b>	<b>110,696</b>

\*Based on Period 10 Forecast (January 2015)



## Economic Development: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Economic Development	7.25	0.00	7.25	299,489
<b>Service Group Total</b>	<b>7.25</b>	<b>0.00</b>	<b>7.25</b>	<b>299,489</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Housing and Community: Service Group 2015/16-2018/19

### Service Group Vision / Purpose:

The purpose of the Service Group is to make Milton Keynes a safe and healthy place to live.

To make this happen we will:

- Think innovatively.
- Listen and value difference.
- Be uninhibited by traditional service boundaries.
- Challenge ourselves to consider alternative delivery models.
- Create opportunities for social mobility.
- Promote resilience.
- Target resources to protect those who struggle to help themselves.
- Use evidence of our own and from other disciplines to inform our actions.
- Make difficult decisions where we need to.

### Service Group Key Drivers for 2015/16:

The key drivers for this Service Group are:

- Tackling concentrated entrenched pockets of poverty and deteriorating housing.
- Meeting the housing needs of a changing population.
- Management and regulation of residential properties.
- Meeting the crime and community safety challenges of big city living.
- Proving an effective repairs service.

### Service Group Objectives against Corporate Plan Priorities:

<b>Priority 7:</b> Direct resources to regenerate places and to support people to increase their prosperity and quality of life.	<b>Objective 1:</b> Tackling concentrated entrenched pockets of poverty and deteriorating housing.
<b>Priority 9:</b> Articulate the MK 'offer' – the key things that make MK unique and special and a great place to live for current and future residents – and implement plans to improve those aspects of MK that are not yet consistent with the aspirations of the 'offer'.	
<b>Priority 13:</b> Encourage local communities and the voluntary and community sector to become involved in localism/ managing community assets.	
<b>Priority 22:</b> Increase everyone's career opportunities by improving the overall skills and qualifications profile of the resident population.	
<b>Priority 16:</b> Develop and maintain effective services and interventions that enable those children and young people who face barriers to participation to successfully overcome them.	<b>Objective 2:</b> Meeting the housing needs of a changing population.
<b>Priority 17:</b> Develop and maintain effective services and interventions that keep the most vulnerable children and young people safe and prevent them from experiencing additional difficulties.	
<b>Priority 30:</b> Improve the quality of properties of all tenure and reduce the numbers of people in temporary accommodation.	



<b>Priority 31:</b> Develop an affordable, sustainable and high quality housing market.	<b>Objective 3:</b> Management and regulation of residential properties.
<b>Priority 10:</b> Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes existing residents and the new residents we wish to attract.	
<b>Priority 30:</b> Improve the quality of properties of all tenure and reduce the numbers of people in temporary accommodation.	
<b>Priority 32:</b> Reduce crime and fear of crime.	<b>Objective 4:</b> Meeting the crime and community safety challenges of big city living.
<b>Priority 31:</b> Develop an affordable, sustainable and high quality housing market.	<b>Objective 5:</b> Providing an effective repairs service.
<b>Priority 10:</b> Encourage the building of a mix of sizes, types and tenures of homes, including social rented accommodation, that will meet the needs and aspirations of Milton Keynes existing residents and the new residents we wish to attract.	
<b>Priority 30:</b> Improve the quality of properties of all tenure and reduce the numbers of people in temporary accommodation	





## KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
Homelessness	Bed and Breakfast (bed nights purchased per month)	Where we have accepted a full homelessness duty, we are legally required to provide a housing solution. Where this is not immediately possible we must provide temporary accommodation until such housing is available. Whilst we do have a variety of types of other temporary accommodation, where this is full we do then have to use bed and breakfast hotels. The rooms are paid for by the night and this figure tells us how many such bed nights we have purchased.	1,908	1,921	1,200	100	100
Private Sector Housing	HIMO's – Number licensed per year	A licensable HMO is a property 3 or more storeys and have 5 or more occupants sharing amenities. The licensing scheme is mandatory and is administered by MKC.	66	48	40	45	45



## BBR04 - Housing & Community

### Budget Movement

	Budget 2015/16
	£'m
<b>BUDGET 2014/15</b>	<b>1.817</b>
Inflationary increases / (decreases)	0.012
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(0.608)
<b>BUDGET 2015/16</b>	<b>1.221</b>

### Summary Revenue Budget

	2014/15 Budget	2014/15 Forecast Actual *	2015/16 Expenditure Budget	2015/16 Income Budget	2015/16 Recharges Budget	2015/16 Net Budget
	£	£	£	£	£	£
Housing General Fund Management	22,657	22,372	119,380	(3,615)	(115,765)	0
Strategy & Assets	135,618	135,027	83,894	(53,205)	36,976	67,665
Housing Access	1,165,563	1,191,962	803,448	(312,943)	204,228	694,733
Tenancy Services	395,105	361,315	385,283	(109,545)	155,205	430,943
Regeneration	(113,783)	(227,569)	371,298	(605,000)	62,608	(171,094)
Community Safety	211,917	232,862	192,852	(40,000)	45,821	198,673
<b>Service Group Total</b>	<b>1,817,077</b>	<b>1,715,969</b>	<b>1,956,155</b>	<b>(1,124,308)</b>	<b>389,073</b>	<b>1,220,920</b>

\*Based on Period 10 Forecast (January 2015)



## Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
S32	Eliminate the use of B&B - by revising Allocations Policy to house only statutory homeless cases (includes restricting service access to highest need cases only) both for council housing and Registered Provider nominations. The HRA will provide support to current tenants who wish to move for example through the supported use of Home swapper.	(480)	0	0	0	Service Re-Design
S33	Community Safety - Service redesign by attracting more users of CCTV.	(20)	0	0	0	Service Re-Design
S35	Reduction of post in Community Safety.	(30)	0	0	0	Service Re-Design
S126	Use of casino income to maintain regeneration and community support activities including a focus on employment.	(55)	0	0	0	Commissioning/Efficiency
S164	Reduction in the Homes Bonds and partnership budget, maintaining capacity for a maximum of 30 claims.	(23)	0	0	0	Commissioning/Efficiency
<b>Total Housing &amp; Community</b>		<b>(608)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP60	Use of Bed and Breakfast demand led reserve, to defer the implementation of the allocation policy change, to allow for a scrutiny review.	520	0	0	0	General
OP61	One-off funding for hostel services to enable new more cost efficient services to be commissioned in future	300	0	0	0	General
<b>Total Housing &amp; Community</b>		<b>820</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Housing & Community: Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,185,599	1,125,997	1,154,339
Premises Costs	109,966	112,190	111,484
Transport Costs	9,466	9,045	9,466
Supplies & Services	1,759,981	2,351,331	518,865
Third Party Payments / Transfers	45,408	67,701	22,408
Services received from other departments	128,602	142,860	128,886
<b>TOTAL EXPENDITURE</b>	<b>3,239,022</b>	<b>3,809,124</b>	<b>1,945,448</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(500,000)	(500,000)	(555,000)
Fees & Charges	(592,488)	(946,698)	(162,488)
Services provided to other departments	(717,936)	(717,936)	(406,820)
<b>TOTAL INCOME</b>	<b>(1,810,424)</b>	<b>(2,164,634)</b>	<b>(1,124,308)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(317,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,428,598</b>	<b>1,327,490</b>	<b>821,140</b>
Capital Charges	10,707	10,707	10,707
Allocation of Central and Departmental Overheads	377,772	377,772	389,073
<b>NET EXPENDITURE</b>	<b>1,817,077</b>	<b>1,715,969</b>	<b>1,220,920</b>

\*Based on Period 10 Forecast (January 2015)



## Housing & Community: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Housing General Fund Management	0.75	0.00	0.75	114,698
Strategy & Assets	2.00	0.00	2.00	81,761
Housing Access	12.59	0.00	12.59	420,754
Tenancy Services	5.89	0.00	5.89	263,223
Regeneration	6.05	0.00	6.05	180,673
Community Safety	2.00	0.00	2.00	91,249
<b>Service Group Total</b>	<b>29.28</b>	<b>0.00</b>	<b>29.28</b>	<b>1,152,358</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Housing & Community: BBR041 – Housing General Fund Management

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	114,698	114,698	114,698
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	3,637	3,637	3,637
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,045	760	1,045
<b>TOTAL EXPENDITURE</b>	<b>119,380</b>	<b>119,095</b>	<b>119,380</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(3,615)	(3,615)	(3,615)
<b>TOTAL INCOME</b>	<b>(3,615)</b>	<b>(3,615)</b>	<b>(3,615)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>115,765</b>	<b>115,480</b>	<b>115,765</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(93,108)	(93,108)	(115,765)
<b>NET EXPENDITURE</b>	<b>22,657</b>	<b>22,372</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)





## Housing & Community: BBR042 – Strategy and Assets

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	86,396	85,732	81,761
Premises Costs	0	0	0
Transport Costs	601	601	601
Supplies & Services	47	(3)	47
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,485	1,608	1,485
<b>TOTAL EXPENDITURE</b>	<b>88,529</b>	<b>87,938</b>	<b>83,894</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(53,205)	(53,205)	(53,205)
<b>TOTAL INCOME</b>	<b>(53,205)</b>	<b>(53,205)</b>	<b>(53,205)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>35,324</b>	<b>34,733</b>	<b>30,689</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	100,294	100,294	36,976
<b>NET EXPENDITURE</b>	<b>135,618</b>	<b>135,027</b>	<b>67,665</b>

\*Based on Period 10 Forecast (January 2015)



## Housing & Community: BBR043 – Housing Access

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	431,016	376,258	421,317
Premises Costs	1,110	1,110	1,110
Transport Costs	3,471	3,250	3,471
Supplies & Services	1,579,167	2,150,667	338,051
Third Party Payments / Transfers	43,408	65,701	20,408
Services received from other departments	19,091	23,886	19,091
<b>TOTAL EXPENDITURE</b>	<b>2,077,263</b>	<b>2,620,872</b>	<b>803,448</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(462,943)	(713,153)	(12,943)
Services provided to other departments	(611,116)	(611,116)	(300,000)
<b>TOTAL INCOME</b>	<b>(1,074,059)</b>	<b>(1,324,269)</b>	<b>(312,943)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(267,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,003,204</b>	<b>1,029,603</b>	<b>490,505</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	162,359	162,359	204,228
<b>NET EXPENDITURE</b>	<b>1,165,563</b>	<b>1,191,962</b>	<b>694,733</b>

\*Based on Period 10 Forecast (January 2015)



## Housing & Community: BBR044 – Tenancy Services

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	261,606	259,683	264,141
Premises Costs	56,598	53,511	58,116
Transport Costs	3,744	3,544	3,744
Supplies & Services	24,018	38,918	24,018
Third Party Payments / Transfers	2,000	2,000	2,000
Services received from other departments	22,273	30,793	22,557
<b>TOTAL EXPENDITURE</b>	<b>370,239</b>	<b>388,449</b>	<b>374,576</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(109,545)	(161,545)	(109,545)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(109,545)</b>	<b>(161,545)</b>	<b>(109,545)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>260,694</b>	<b>226,904</b>	<b>265,031</b>
Capital Charges	10,707	10,707	10,707
Allocation of Central and Departmental Overheads	123,704	123,704	155,205
<b>NET EXPENDITURE</b>	<b>395,105</b>	<b>361,315</b>	<b>430,943</b>

\*Based on Period 10 Forecast (January 2015)



## Housing & Community: BBR045 – Regeneration

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	196,533	194,878	180,673
Premises Costs	0	0	0
Transport Costs	100	100	100
Supplies & Services	144,962	144,962	144,962
Third Party Payments / Transfers	0	0	0
Services received from other departments	45,563	45,432	45,563
<b>TOTAL EXPENDITURE</b>	<b>387,158</b>	<b>385,372</b>	<b>371,298</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(500,000)	(500,000)	(555,000)
Fees & Charges	0	(62,000)	0
Services provided to other departments	(50,000)	(50,000)	(50,000)
<b>TOTAL INCOME</b>	<b>(550,000)</b>	<b>(612,000)</b>	<b>(605,000)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(50,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(162,842)</b>	<b>(276,628)</b>	<b>(233,702)</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	49,059	49,059	62,608
<b>NET EXPENDITURE</b>	<b>(113,783)</b>	<b>(227,569)</b>	<b>(171,094)</b>

\*Based on Period 10 Forecast (January 2015)



## Housing & Community: BBR046 – Community Safety

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	95,350	94,748	91,749
Premises Costs	52,258	57,569	52,258
Transport Costs	1,550	1,550	1,550
Supplies & Services	8,150	13,150	8,150
Third Party Payments / Transfers	0	0	0
Services received from other departments	39,145	40,381	39,145
<b>TOTAL EXPENDITURE</b>	<b>196,453</b>	<b>207,398</b>	<b>192,852</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(20,000)	(10,000)	(40,000)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(20,000)</b>	<b>(10,000)</b>	<b>(40,000)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>176,453</b>	<b>197,398</b>	<b>152,852</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	35,464	35,464	45,821
<b>NET EXPENDITURE</b>	<b>211,917</b>	<b>232,862</b>	<b>198,673</b>

\*Based on Period 10 Forecast (January 2015)



# HOUSING REVENUE ACCOUNT





## KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate
HRA	Number of MKC Housing properties re-let	MKC re-lets from the largest part of housing supply for those in housing need locally.	769	793	800	800	800
HRA	% of Rent charged within this financial year that was collected	<p>This indicator is a key measure of the effectiveness and efficiency of rent collection and arrears recovery. It measures the total amount of rent collected over the financial year (gross rent collectable) as a proportion of the total amount of rent due that financial year (gross rent collected).</p> <ul style="list-style-type: none"> <li>Gross rent collectable = Rent due for the year plus arrears brought forward from previous years.</li> <li>Gross rent collected = Rent collected through the year.</li> <li>Performance cannot be over 100%</li> </ul>	97.27%	97.50%	97.75%	96.75%	95.75%
HRA	Average re-let times of properties (BV 212) - Days	This figure tells us the average time taken to re-let HRA residential properties – <u>not</u> including those that have undergone major works. Empty homes need to be brought back into a safe, lettable state as quickly as possible. Delays mean increased rent loss and increased costs of keeping homeless families in temporary accommodation. This measure helps us to measure the effectiveness of strategies to reduce end to end times and particularly routine voids.	24.35	25	28	28	28
HRA	No of days void including days for major works	This figure tells us the total time taken to re-let HRA residential properties – <u>including</u> those that have undergone major works. Empty homes need to be brought back into a safe, lettable state as quickly as possible. Delays mean increased rent loss and increased costs of keeping homeless families in temporary accommodation. This measure helps us to measure the effectiveness of strategies to reduce total rent loss from void properties.	24,063	31,000	31,000	31,000	31,000
HRA	Number of Right to Buy applications completed	RTB is a statutory right which allows council secure tenants to buy their council homes. There are a number of criteria which need to be met relating to both the tenancy and the property, including the length of time as a public sector tenant, the tenants main home and length of time living at the property for those sharing the right. There is a statutory timescale for the two main stages of processing of applications – admitting/denying the right, and the serving of an Offer Notice.	62	74	65	65	65
HRA	Number of responsive repair orders raised	The number of general repairs carried out to our council homes. This includes repairs to individual homes and communal areas. These repairs come from both requests from residents and works identified by housing staff.	30,595	29,250	29,750	29,750	29,750



## BBR3 - Housing Revenue Account:

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>(4.569)</b>
Inflationary increases / (decreases)	0.337
Demographic Growth	0.000
Other Pressures	2.562
Savings/Income Proposals	(2.900)
<b>BUDGET 2015/16</b>	<b>(4.570)</b>

### Housing Revenue Account: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes ^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Housing Revenue Account - General Management	92.47	0.00	92.47	3,069,579
Housing Revenue Account - Special Services	13.32	0.00	13.32	668,842
<b>Service Group Total</b>	<b>105.79</b>	<b>0.00</b>	<b>105.79</b>	<b>3,738,421</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Housing Revenue Account: Summary Revenue Budget

	2014-15 Budget	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b>INCOME</b>			
Dwelling Rents	(53,297,000)	(53,397,000)	(54,634,000)
Non-Dwelling Rents:			
Garages	(880,000)	(880,000)	(756,000)
Commercial	(928,280)	(957,280)	(759,685)
Heating Charges	(867,000)	(767,000)	(881,000)
Leaseholders' Service Charges	(1,202,000)	(843,000)	(1,050,000)
Other Charges for Services and Facilities:			
Service Charges	(117,000)	(117,000)	(118,000)
Other	(160,953)	(160,953)	(181,230)
Interest Receivable	(147,000)	(147,000)	(147,000)
<b>GROSS TOTAL INCOME</b>	<b>(57,599,233)</b>	<b>(57,269,233)</b>	<b>(58,526,915)</b>
<b>EXPENDITURE</b>			
Repairs & Maintenance	10,103,790	10,122,720	10,608,835
General Management	8,916,354	8,594,415	8,091,788
Special Services	3,358,796	3,045,801	3,149,460
Rents, Rates, Taxes & Other Charges	372,265	372,015	372,133
Bad & Doubtful Debts	811,000	246,000	776,113
Capital Financing Costs:			
Debt Charges Net of Mortgagors' Interest	10,956,811	10,804,000	10,826,500
Depreciation & Impairment	14,260,250	13,760,250	13,782,750
Transfer to Capital Reserves	8,820,582	8,820,582	10,919,336
<b>GROSS TOTAL EXPENDITURE</b>	<b>57,599,848</b>	<b>55,765,783</b>	<b>58,526,915</b>
<b>NET (SURPLUS) / DEFICIT FOR THE YEAR</b>	<b>615</b>	<b>(1,503,450)</b>	<b>0</b>
Uncommitted Reserve Brought Forward	(4,569,211)	(4,640,379)	(4,569,211)
<b>UNCOMMITTED RESERVE CARRIED FORWARD**</b>	<b>(4,568,596)</b>	<b>(6,143,829)</b>	<b>(4,569,211)</b>

\*Based on Period 10 Forecast (January 2015)

\*\* The approved minimum prudent level for the HRA reserve is £4.1m



## Housing Revenue Account: Summary Subjective Analysis

	2014/15 Budget	2014/15 Forecast* Actual	2015/16 Budget
	£	£	£
<b><u>Expenditure</u></b>			
Employee Costs	3,862,893	3,772,344	3,814,526
Premises Costs	12,725,040	12,298,646	12,991,516
Transport Costs	27,909	35,292	27,909
Supplies & Services	985,426	(431,550)	(1,297)
Third Party Payments / Transfers	49,500	44,808	49,500
Services received from other departments	1,784,720	2,115,882	2,077,999
<b>TOTAL EXPENDITURE</b>	<b>19,435,488</b>	<b>17,835,422</b>	<b>18,960,153</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(62,174,654)	(61,915,822)	(63,133,950)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(62,174,654)</b>	<b>(61,915,822)</b>	<b>(63,133,950)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(225,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(42,739,166)</b>	<b>(44,305,400)</b>	<b>(44,173,797)</b>
Capital Charges	33,536,832	33,527,832	35,171,586
Allocation of Central and Departmental Overheads	4,633,738	4,633,738	4,433,000
<b>NET EXPENDITURE</b>	<b>(4,568,596)</b>	<b>(6,143,830)</b>	<b>(4,569,211)</b>

\*Based on Period 10 Forecast (January 2015)





## **Resources**

**Resources & Governance  
Community Facilities Unit**



## Resources & Governance: Service Group 2015/16-2018/19

### Service Group Vision / Purpose:

The service group covers the following services:

- Finance
- Infrastructure Resourcing
- HR
- Legal and Democratic Services
- Revenues and Benefits
- Procurement
- Public Access and Customer Services
- Property
- Audit, Fraud, Risk Management and Business Continuity
- ICT

The purpose of the Service Group is to:

- Ensure the organisation is equipped and enabled to meet its statutory requirements in relation to corporate management and reporting.
- Ensure good governance operates across the council and that informed decisions are made in full knowledge of the implications and are lawful.
- To deliver efficient, effective and good quality support services to customers across the council.
- Deliver quality front-line services (including Council Tax and Benefits) to residents across Milton Keynes.
- Promote and maintain the best procurement and contract management processes acting as centres for expertise and knowledge sharing.
- To lead strategic commissioning for all non-People Services.
- To create a commercial culture across MKC and to maximise potential commercial opportunities.
- Make it easier for internal and external customers to get the services they need and to resolve their enquiry the first time they contact us.
- To drive process improvement, cost reduction and innovation to improve service delivery and reduce costs.

### Service Group Key Drivers for 2015/16:

The key drivers for this Service Group are:

- Changes to central government funding; the impact on the MTFs; the need to lead and support further organisational change.
- The opportunities and challenges presented by the impact of new technology to drive service improvement and efficiency.
- Mitigate risks and maximise opportunities arising from the management of the MK Tariff and developer contributions.
- To identify and manage the resourcing for future infrastructure, particularly arising from growth.
- Supporting Projects and to deliver council objectives.
- Delivering the Future Working Programme by Dec 2016.
- Improving Customer Service and customer access across the organisation.
- Management and Strategy for future use of Council assets and the introduction of a Corporate Landlord approach.
- Efficient and effective Corporate Procurement and Contract Management for all IT, property and facilities management contracts.
- Continuous review and implementation of efficient information and technology systems and process.
- Improvement of service performance to address feedback on current delivery.
- Development of a commercial approach for all services and the maximisation of additional income





opportunities.

- Development and implementation of a commissioning approach for all council services.
- The need to maximise the collection of all income owed to the council.
- Introduction of a robust Information Governance Framework across the authority.

There are a number of corporate strategies which shape and influence the council's resources, both financial and non-financial and set frameworks to ensure that the council's spending power, workforce deployment and governance are both effective and maximised.

Our service areas support the achievement of Corporate Plan and the priorities through its objectives and activities in relation to:

- The Medium Term Financial Strategy
- Procurement Strategy
- Local Investment Plan
- Public Access Programme
- Corporate Property Strategy
- Future Working Programme
- Workforce Development Strategy

Additionally the continued delivery of the council's largest front line services of Council Tax, Business rates and Housing & Council Tax Benefits remains a clear priority particularly given the significant change national change agenda that has much wider (than just R&B) implications.

#### Service Group Objectives against Corporate Plan Priorities

<b>Links to Major Projects and Programmes:</b>	<b>Objective 1:</b> Delivery of MTFS and Budget (includes HRA, business plan and rent setting)
<b>Links to Major Projects and Programmes:</b>	<b>Objective 2:</b> Financial Support for Major Projects
<b>Links to Major Projects and Programmes:</b>	<b>Objective 3:</b> Systems Improvement
<b>Links to Major Projects and Programmes:</b>	<b>Objective 4:</b> Improvement of Finance Service
<b>Links to Major Projects and Programmes:</b>	<b>Objective 5:</b> Commercialism
<b>Links to Major Projects and Programmes:</b>	<b>Objective 6:</b> Commissioning Strategy and Approach
<b>Links to Major Projects and Programmes:</b>	<b>Objective 7:</b> Infrastructure Resourcing
<b>Links to Major Projects and Programmes:</b>	<b>Objective 8:</b> Income in all its forms
<b>Links to Major Projects and Programmes:</b> Cluster 5 – Workforce, processes and performance	<b>Objective 9:</b> Revenues and Benefits
<b>Links to Major Projects and Programmes:</b> Cluster 8 – Welfare Reform (8.3)	
<b>Links to Major Projects and Programmes:</b> Cluster 5 – Workforce, processes and performance	<b>Objective 10:</b> Procurement
<b>Links to Major Projects and Programmes Plan</b>  Cluster 4: Public Access	<b>Objective 11: Public Access</b> To enable customers to access to the majority of council services through a single contact ensuring full resolution is measurable, reported and monitored and deliver a demand shift to reduce unnecessary contact.
<b>Links to Major Projects and Programmes Plan</b> Cluster 4: Public Access Cluster 5: People, Processes and Performance	<b>Objective 12: Public Access</b> To ensure the council effectively manages its property and land assets to maximise the benefits from these assets and deliver growth, economic and social objectives.



## KEY ACTIVITY DATA

Service Area	Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Internal Audit	Internal Audit Days	Number of days undertaken by staff of the Internal Audit Dept to carry out Audit work of the councils services	1,800	1,700	1,600	1,600	1,600	1,600
Procurement	Volumes of tenders through Intend	Number of procurement projects being administered, and supported/advised upon over £5,000 in value	350	778	500	500	500	500
Procurement	Number of Purchase orders via SRM	Number of orders raised by the Hub on receipt of an MDEF request from the service departments	21,036	17,000	16,500	16,500	16,500	16,500
Housing Benefits	Number of Benefits Weighted Caseload	No of benefit claims	20,389	19,870	20,000	19,000	19,000	18,000
Corporate Anti-Fraud	Number of referrals to the anti-fraud team	Benefit Fraud referrals from a wide range of sources	926	510	*	*	*	*
Strategic Finance	No of Budget Managers/ Project Managers	Service Managers who have overall responsibility of budgets for public services	252	243	231	*	*	*
Strategic Finance	Total Council Borrowing	Management of the council's borrowing portfolio.	£450m	£537m	£524m	£521m	£518m	£510m
Strategic Finance	Total Level of investments (annual average balance)	Management of the council's investment portfolio.	£136m	£225m	£250m	£166m	£150m	£150m
Legal Services	Value of external legal spend	Value of expenditure for externally procured Legal Services	£950k	£871k	935k	935k	935k	935k
Human Resources	Number of temporary staff days per annum	Number of days delivered by agency workers	24,112	24,874	24,000	24,000	24,000	24,000
Human Resources	Staff numbers (FTE establishment posts with change subject to consultation outcomes)	Establishment is the total number of employees in the organisation plus vacant posts at any point in time. This is expressed as a full time equivalent.	2,065	2,031	1,998	1,966	1,935	1,904
Human Resources	Staff Turnover (voluntary)	Number of leavers each financial year who leave for voluntary reasons (as opposed to being made redundant, for example)	11.10%	13.25%	13.25%	13.25%	13.25%	13.25%
Human Resources	No of vacancies externally advertised	Number of adverts processed to external media	290	366	341	321	321	321



Service Area	Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Human Resources	Total number of vacancies advertised (internally) and externally)	Number of adverts processed	765	725	700	680	680	680
Human Resources	Annual number of job applicants	Number of job applicants	3,968	3,732	3,605	3,522	3,522	3,522
Human Resources	Annual number of training days delivered (Corporate and IT)	Number of training days delivered	597	318	350	350	350	350
Human Resources	Number of Contractual Changes	Number of changes to employees terms and conditions processed.	533	1,052	800	800	800	800
Democratic Services	Elections Turnout	Percentage number of electors voting in a particular election	0%	40%	63%	40%	0%	40%
Democratic Services	Postal Votes Issued	Number of postal votes issued to those who have requested them.	0	27,000	30,000	27,000	0	27,000
Democratic Services	Mayoral Engagements	Number of formal engagements the Mayor participates in. This may vary depending on special events or local celebrations (ie Diamond Jubilee year)	547	450	550	550	550	550
Democratic Services	Number of Public Meetings	Formal public meetings of the Council, its committees, sub-committees, panels, groups and the Cabinet.	280	280	280	280	280	280
IT	Acquisition Costs per PC	The average unit cost of purchasing a Laptop	£466	£390.37	£410	£431	£453	£476
IT	Acquisition Costs per Laptop	The average unit cost of purchasing a Laptop	£568.71	£458.79	£482	£506	£531	£558
IT	Number of PCs (MKC)	The total number of computing devices (Excl VDI) supported by ICT	2,100	1,500	400	400	400	400
IT	Number of VDI's	The total number of Virtual Desktop devices deployed and supported	1,100	1,800	1,800	1,800	1,800	1,800
CPA, HRA, Client Property	Current Tenant Rent Arrears	Debt management in Property Services. Monitoring rent arrears of our Commercial Tenants.	0.37%	0.20%	1%	1%	1%	1%
Corporate Property	Voids % Number of Properties	Number of empty properties within the commercial Corporate Property portfolio	9.50%	7.40%	10%	10%	10%	10%
Sponsorship	No of roundabouts sponsored	Advertising scheme for local businesses using display signs on Milton Keynes roundabouts	53	44	55	55	55	55



## BBR01 - Resources & Governance

### Budget Movement

	Budget 2015/16
	£'m
<b>BUDGET 2014/15</b>	<b>6.742</b>
Inflationary increases / (decreases)	2.280
Demographic Growth	0.000
Other Pressures	0.887
Savings/Income Proposals	(3.585)
<b>BUDGET 2015/16</b>	<b>6.324</b>

### Summary Revenue Budget

Service Area	2014/15 Budget	2014/15 Forecast* Actual	2015/16			
	£	£	Expenditure Budget £	Income Budget £	Recharge Budget £	Net Budget £
Resources Director	1,880	13,000	212,876	(15,077)	(197,799)	0
Audit & Risk	(295,409)	(213,719)	1,897,407	(2,687,763)	798,825	8,469
Ongoing Pension Costs	807,124	807,124	823,266	0	1,525	824,791
Service Director Finance & Resources	(3,222)	(96,355)	535,765	(248,464)	(275,820)	11,481
Milton Keynes Service Partnership	1,304,771	1,304,771	21,325,672	(35,795)	(21,289,877)	0
Other HR Costs	(108,615)	(23,911)	305,061	(108,770)	(196,291)	0
Democratic Service	3,243,565	3,111,287	2,073,682	(191,131)	1,100,064	2,982,615
Law & Governance	(10,949)	195,496	1,647,927	(249,775)	(1,398,152)	0
Revenues & Benefits	3,771,444	3,321,444	101,082,728	(102,325,250)	4,336,062	3,093,540
Public Access	51,794	380,824	(95,684)	(165,889)	331,771	70,198
ICT	(47,276)	(17,194)	2,372,462	(1,033,632)	(1,335,322)	3,508
Facilities & Admin buildings	(789,339)	(890,116)	4,149,881	(1,522,193)	(2,662,708)	(35,020)
Sponsorship	(157,326)	(124,729)	155,339	(333,295)	12,990	(164,966)
Property	(140,310)	(51,508)	(27,590)	(201,751)	119,878	(109,463)
Corporate Property	(171,992)	(307,395)	737,912	(1,132,833)	80,202	(314,719)
Facilities Management	(713,817)	(435,255)	695,306	(788,609)	47,349	(45,954)
<b>Service Group Total</b>	<b>6,742,323</b>	<b>6,973,764</b>	<b>137,892,010</b>	<b>(111,040,227)</b>	<b>(20,527,303)</b>	<b>6,324,480</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	
S1	Savings compared to the cost of the contract previously paid to Mouchel (inclusive of pension strain and royalty payment), following the successful renegotiation to buy out the Mouchel contract and to transfer work to the Milton Keynes Service Partnership.	(1,200)	(600)	0	0	Overhead Reduction
S3	Improved housing benefit subsidy collection.	(333)	(337)	0	0	Service Re-Design
S4	Further cost reduction for MKSP as a result of additional income generation or cost reduction.	(1,499)	(1,278)	(1,188)	(158)	Overhead Reduction
S152	Savings on councillors allowances and expenses based on historical trends.	(13)	0	0	0	Overhead Reduction
S5	Rental income for Saxon Court as a result of renting out additional space. Could increase with further expansion.	(64)	(16)	(17)	0	Overhead Reduction
S6	Estimated future savings from the Public Access project. Actual savings will be confirmed through a business case approach and shown against the individual service area involved. The 2015/16 savings reflect efficiencies for the Music Service, ACE and Housing (excludes HRA).	(279)	(675)	(675)	(675)	Service Re-Design
S7	Facilities Management review, reducing costs of managing the Council's property portfolio.	(50)	(50)	0	0	Overhead Reduction
S8	Website and intranet site review, reducing costs of maintenance.	(15)	0	0	0	Overhead Reduction
S9	Efficiencies through Future Working Programme (FWP). Assumption that Saxon Court will be increasingly if not wholly populated by other organisations.	0	0	(800)	0	Overhead Reduction
S10	Efficiencies through improved ICT interfaces (including legacy systems) and support for business processes.	(50)	(50)	(40)	0	Commissioning/Efficiency
S36	Review of the ownership of properties across the Housing Revenue Account and the General fund.	(82)	(83)	0	0	Overhead Reduction
<b>Total Resources &amp; Governance</b>		<b>(3,585)</b>	<b>(3,089)</b>	<b>(2,720)</b>	<b>(833)</b>	

## Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	
P1	Aligning budget with expected future election costs, as a result of increased councillors and polling stations, having allowed for contributions where local elections run alongside national elections.	22	22	0	0	General





Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
P2	Estimated increase in employee National Insurance payments for Milton Keynes Service Partnership (3.4% of relevant earnings) as a result of Department for Work and Pensions State pension reform which ends the 'contracting out' arrangement.	0	390	0	0	Legislative
P3	Loss of income for insurance premiums from schools converting to Academies.	100	0	0	0	General
P4	Government reduction in benefits administration grant as a result of assumed efficiencies.	427	186	150	150	General
P5	In March 2015, part of the Fraud service will move to the Single Fraud Investigation Service (SFIS). Department for Works and Pensions (DWP) have assumed reductions in funding which is not related to actual fraud investigation spend. Funding reductions will be partially offset by either income or a reduction in vacant posts.	50	26	0	0	Legislative
P33	Additional half a post of trade union facilities time	15	0	0	0	General
P6	To continue to fund Local Welfare Fund after changes to Government funding.	250	0	0	0	General
P32	To fund Public Access Portal costs (charges start in September 2015).	23	17	0	0	General
<b>Total Resources &amp; Governance</b>		<b>887</b>	<b>641</b>	<b>150</b>	<b>150</b>	

## One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP2	Investment in the insurance reserve to ensure it remains above its minimum prudent level.	250	0	0	0	General
OP4	2 Grade 7 posts on a 2 year fixed contract to manage the implications of the Jackson reforms (insurance claim timescales & costs), to allow the ongoing impact to be assessed.	76	0	0	0	Legislative
OP29	Investment to enable systems improvement (including SKM, DFC and SAR) which will lead to on-going cost reductions.	200	200	0	0	General
OP35	Balance of funding for new National Graduate Trainee to start Sept 2014	17	13	0	0	General
OP36	Loss of fraud investigation funding due to part of Fraud Service moving to the Single Fraud Investigation Service (SFIS)	76	0	0	0	Legislative
OP64	Additional transitional funding for parish and town councils to mitigate the impact of local council tax reduction	25	0	0	0	General
OP49	One-off funding to top-up the legal reserve, following enhanced level of claims in 2014/15.	200	200	0	0	General
OP51	Fixed Wire testing and PATS testing.	11	0	46	12	General
<b>Total Resources &amp; Governance</b>		<b>855</b>	<b>413</b>	<b>46</b>	<b>12</b>	



## Resources & Governance: Summary Subjective Analysis

	2014-15 Actual	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b><u>Expenditure</u></b>			
Employee Costs	3,926,713	4,553,238	3,925,912
Premises Costs	2,841,360	2,972,965	2,724,571
Transport Costs	241,878	231,304	241,044
Supplies & Services	29,961,720	29,440,062	26,998,139
Third Party Payments / Transfers	100,607,312	101,121,061	100,291,670
Services received from other departments	1,474,238	1,546,468	1,527,838
<b>TOTAL EXPENDITURE</b>	<b>139,053,221</b>	<b>139,865,098</b>	<b>135,709,174</b>
<b><u>Income</u></b>			
Government Grants	(100,959,183)	(101,513,859)	(99,995,793)
Other Grants & Contributions	(1,711,641)	(1,240,239)	(2,035,081)
Fees & Charges	(4,439,072)	(4,031,979)	(4,540,259)
Services provided to other departments	(4,635,022)	(4,692,405)	(4,469,094)
<b>TOTAL INCOME</b>	<b>(111,744,918)</b>	<b>(111,478,482)</b>	<b>(111,040,227)</b>
Contributions to Reserves	435,000	935,000	435,000
(Transfer from) Reserves	(220,000)	(1,566,872)	(220,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>27,523,303</b>	<b>27,754,744</b>	<b>24,883,947</b>
Capital Charges	1,932,393	1,932,393	1,967,836
Allocation of Central and Departmental Overheads	(22,713,373)	(22,713,373)	(20,527,303)
<b>NET EXPENDITURE</b>	<b>6,742,323</b>	<b>6,973,764</b>	<b>6,324,480</b>

\*Based on Period 10 Forecast (January 2015)





## Resources & Governance: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget**
Resources Director	2.00	0.00	2.00	204,929
Insurance & Risk	0.00	0.00	0.00	0
Ongoing Pension Costs	0.00	0.00	0.00	0
Service Director Finance & Resources	4.00	0.00	4.00	320,054
Milton Keynes Service Partnership	0.00	0.00	0.00	0
Other HR Costs	3.00	0.00	3.00	46,704
Law & Governance	34.53	0.00	34.53	1,456,527
Democratic Services	11.00	0.00	11.00	480,178
Revenue & Benefits	0.00	0.00	0.00	0
Public Access	13.11	0.00	13.11	426,175
ICT	3.00	0.00	3.00	180,315
Facilities & Admin Buildings	0.00	0.00	0.00	0
Sponsorship	2.00	0.00	2.00	38,980
Property	0.00	0.00	0.00	0
Corporate Property	0.00	0.00	0.00	0
Facilities Management	0.00	0.00	0.00	0
<b>Service Group Total</b>	<b>72.64</b>	<b>0.00</b>	<b>72.64</b>	<b>3,153,862</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Resources & Governance: BBR011 – Resources Director

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	204,513	216,029	204,929
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	4,680	4,680	4,680
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,239	1,843	3,267
<b>TOTAL EXPENDITURE</b>	<b>211,432</b>	<b>222,552</b>	<b>212,876</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(4,241)	(4,241)	(4,241)
Fees & Charges	0	0	0
Services provided to other departments	(10,836)	(10,836)	(10,836)
<b>TOTAL INCOME</b>	<b>(15,077)</b>	<b>(15,077)</b>	<b>(15,077)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>196,355</b>	<b>207,475</b>	<b>197,799</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(194,475)	(194,475)	(197,799)
<b>NET EXPENDITURE</b>	<b>1,880</b>	<b>13,000</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR012 – Audit & Risk

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	(306,364)	(151,255)	(306,364)
Premises Costs	505,740	746,646	505,740
Transport Costs	88,493	74,354	88,493
Supplies & Services	1,015,123	251,314	1,040,551
Third Party Payments / Transfers	787,584	1,300,000	787,584
Services received from other departments	6,585	8,752	1,403
<b>TOTAL EXPENDITURE</b>	<b>2,097,161</b>	<b>2,229,811</b>	<b>2,117,407</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(20,000)	(16,834)	(20,000)
Fees & Charges	(909,084)	(540,087)	(826,835)
Services provided to other departments	(1,834,417)	(1,897,540)	(1,840,928)
<b>TOTAL INCOME</b>	<b>(2,763,501)</b>	<b>(2,454,461)</b>	<b>(2,687,763)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	(220,000)	(580,000)	(220,000)
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(886,340)</b>	<b>(804,650)</b>	<b>(790,356)</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	590,931	590,931	798,825
<b>NET EXPENDITURE</b>	<b>(295,409)</b>	<b>(213,719)</b>	<b>8,469</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR013 – Ongoing Pension

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	807,124	807,124	823,266
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	0	0	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>807,124</b>	<b>807,124</b>	<b>823,266</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>807,124</b>	<b>807,124</b>	<b>823,266</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	0	0	1,525
<b>NET EXPENDITURE</b>	<b>807,124</b>	<b>807,124</b>	<b>824,791</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR014 – Service Director Finance & Resources

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	318,939	230,265	320,055
Premises Costs	0	0	0
Transport Costs	1,700	550	1,700
Supplies & Services	208,468	101,808	208,468
Third Party Payments / Transfers	0	0	0
Services received from other departments	4,744	13,508	5,542
<b>TOTAL EXPENDITURE</b>	<b>533,851</b>	<b>346,131</b>	<b>535,765</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(2,488)	(2,488)	(2,488)
Fees & Charges	(251,456)	(151,456)	(151,456)
Services provided to other departments	(94,520)	(99,933)	(94,520)
<b>TOTAL INCOME</b>	<b>(348,464)</b>	<b>(253,877)</b>	<b>(248,464)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>185,387</b>	<b>92,254</b>	<b>287,301</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(188,609)	(188,609)	(275,820)
<b>NET EXPENDITURE</b>	<b>(3,222)</b>	<b>(96,355)</b>	<b>11,481</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR016 – Milton Keynes Service Partnership

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	13,768	13,768	13,768
Transport Costs	104,000	104,000	104,000
Supplies & Services	23,667,490	23,167,490	20,968,490
Third Party Payments / Transfers	0	0	0
Services received from other departments	35,093	0	35,093
<b>TOTAL EXPENDITURE</b>	<b>23,820,351</b>	<b>23,285,258</b>	<b>21,121,351</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(35,093)	0	(35,795)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(35,093)</b>	<b>0</b>	<b>(35,795)</b>
Contributions to Reserves	0	500,000	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>23,785,258</b>	<b>23,785,258</b>	<b>21,085,556</b>
Capital Charges	204,321	204,321	204,321
Allocation of Central and Departmental Overheads	(22,684,808)	(22,684,808)	(21,289,877)
<b>NET EXPENDITURE</b>	<b>1,304,771</b>	<b>1,304,771</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR017 – Other HR Costs

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	227,871	231,784	231,960
Premises Costs	0	0	0
Transport Costs	0	119	0
Supplies & Services	77,241	211,493	58,241
Third Party Payments / Transfers	0	0	0
Services received from other departments	5,640	26,071	14,860
<b>TOTAL EXPENDITURE</b>	<b>310,752</b>	<b>469,467</b>	<b>305,061</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(29,904)	(13,802)	(18,770)
Services provided to other departments	(100,000)	(90,000)	(90,000)
<b>TOTAL INCOME</b>	<b>(129,904)</b>	<b>(103,802)</b>	<b>(108,770)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(100,113)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>180,848</b>	<b>265,552</b>	<b>196,291</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(289,463)	(289,463)	(196,291)
<b>NET EXPENDITURE</b>	<b>(108,615)</b>	<b>(23,911)</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)





## Resources & Governance: BBR020 – Democratic Services

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	472,053	473,335	498,172
Premises Costs	0	0	0
Transport Costs	38,242	38,242	38,242
Supplies & Services	1,363,508	1,347,055	1,396,877
Third Party Payments / Transfers	0	0	0
Services received from other departments	141,062	111,955	140,391
<b>TOTAL EXPENDITURE</b>	<b>2,014,865</b>	<b>1,970,587</b>	<b>2,073,682</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(21,949)	(21,949)	(14,738)
Services provided to other departments	(155,077)	(180,077)	(176,393)
<b>TOTAL INCOME</b>	<b>(177,026)</b>	<b>(202,026)</b>	<b>(191,131)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(63,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,837,839</b>	<b>1,705,561</b>	<b>1,882,551</b>
Capital Charges	5,876	5,876	0
Allocation of Central and Departmental Overheads	1,399,850	1,399,850	1,100,064
<b>NET EXPENDITURE</b>	<b>3,243,565</b>	<b>3,111,287</b>	<b>2,982,615</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR0181 – Law & Governance

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,489,044	1,634,722	1,483,377
Premises Costs	0	0	0
Transport Costs	3,040	1,000	3,040
Supplies & Services	103,501	163,501	103,501
Third Party Payments / Transfers	0	0	0
Services received from other departments	53,669	61,476	58,009
<b>TOTAL EXPENDITURE</b>	<b>1,649,254</b>	<b>1,860,699</b>	<b>1,647,927</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(3,133)	(3,133)	(3,133)
Fees & Charges	(100,000)	(100,000)	(100,000)
Services provided to other departments	(146,642)	(151,642)	(146,642)
<b>TOTAL INCOME</b>	<b>(249,775)</b>	<b>(254,775)</b>	<b>(249,775)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,399,479</b>	<b>1,605,924</b>	<b>1,398,152</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(1,410,428)	(1,410,428)	(1,398,152)
<b>NET EXPENDITURE</b>	<b>(10,949)</b>	<b>195,496</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR0122 – Revenues and Benefits

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	1,125,352	1,131,262	1,154,235
Third Party Payments / Transfers	99,809,061	99,809,061	99,493,419
Services received from other departments	1,587	1,587	74
<b>TOTAL EXPENDITURE</b>	<b>100,936,000</b>	<b>100,941,910</b>	<b>100,647,728</b>
<b><u>Income</u></b>			
Government Grants	(100,935,516)	(101,483,516)	(99,972,126)
Other Grants & Contributions	(1,185,000)	(1,137,000)	(1,468,000)
Fees & Charges	(835,124)	(835,124)	(835,124)
Services provided to other departments	(50,000)	(5,910)	(50,000)
<b>TOTAL INCOME</b>	<b>(103,005,640)</b>	<b>(103,461,550)</b>	<b>(102,325,250)</b>
Contributions to Reserves	435,000	435,000	435,000
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(1,634,640)</b>	<b>(2,084,640)</b>	<b>(1,242,522)</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	5,406,084	5,406,084	4,336,062
<b>NET EXPENDITURE</b>	<b>3,771,444</b>	<b>3,321,444</b>	<b>3,093,540</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR021 – Public Access

	2014-15 Actual	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b><u>Expenditure</u></b>			
Employee Costs	423,960	612,584	429,545
Premises Costs	0	12	0
Transport Costs	3,345	2,085	3,345
Supplies & Services**	(277,117)	283,023	(533,116)
Third Party Payments / Transfers	0	0	0
Services received from other departments	4,542	10,281	4,542
<b>TOTAL EXPENDITURE</b>	<b>154,730</b>	<b>907,985</b>	<b>(95,684)</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(10,099)	0
Services provided to other departments	(165,889)	(165,889)	(165,889)
<b>TOTAL INCOME</b>	<b>(165,889)</b>	<b>(175,988)</b>	<b>(165,889)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(414,126)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(11,159)</b>	<b>317,871</b>	<b>(261,573)</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	62,953	62,953	331,771
<b>NET EXPENDITURE</b>	<b>51,794</b>	<b>380,824</b>	<b>70,198</b>

\*Based on Period 10 Forecast (January 2015)

\*\*Estimated future savings from the Public Access project



## Resources & Governance: BBR022 - ICT

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	245,098	297,414	195,972
Premises Costs	0	0	0
Transport Costs	2,824	1,567	2,224
Supplies & Services	1,586,933	1,634,121	1,297,399
Third Party Payments / Transfers	0	0	0
Services received from other departments	311,916	396,081	359,494
<b>TOTAL EXPENDITURE</b>	<b>2,146,771</b>	<b>2,329,183</b>	<b>1,855,089</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(40,000)	0	(40,000)
Fees & Charges	(150,019)	(131,832)	(53,224)
Services provided to other departments	(1,061,627)	(1,067,150)	(940,408)
<b>TOTAL INCOME</b>	<b>(1,251,646)</b>	<b>(1,198,982)</b>	<b>(1,033,632)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(204,994)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>895,125</b>	<b>925,207</b>	<b>821,457</b>
Capital Charges	567,988	567,988	517,373
Allocation of Central and Departmental Overheads	(1,510,389)	(1,510,389)	(1,335,322)
<b>NET EXPENDITURE</b>	<b>(47,276)</b>	<b>(17,194)</b>	<b>3,508</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR0231 – Facilities and Admin Buildings

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	154,033	0
Premises Costs	1,628,224	1,581,129	1,645,338
Transport Costs	0	1,710	0
Supplies & Services	815,204	933,313	848,759
Third Party Payments / Transfers	0	0	0
Services received from other departments	834,538	824,659	837,624
<b>TOTAL EXPENDITURE</b>	<b>3,277,966</b>	<b>3,494,844</b>	<b>3,331,721</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	(457,492)
Fees & Charges	(711,072)	(756,284)	(795,293)
Services provided to other departments	(259,638)	(327,442)	(269,408)
<b>TOTAL INCOME</b>	<b>(970,710)</b>	<b>(1,083,726)</b>	<b>(1,522,193)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(204,639)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,307,256</b>	<b>2,206,479</b>	<b>1,809,528</b>
Capital Charges	827,684	827,684	818,160
Allocation of Central and Departmental Overheads	(3,924,279)	(3,924,279)	(2,662,708)
<b>NET EXPENDITURE</b>	<b>(789,339)</b>	<b>(890,116)</b>	<b>(35,020)</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR0232 – Sponsorship

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	38,332	37,983	38,980
Premises Costs	69,426	59,116	70,535
Transport Costs	0	7,377	0
Supplies & Services	44,011	11,767	44,011
Third Party Payments / Transfers	0	0	0
Services received from other departments	1,813	3,084	1,813
<b>TOTAL EXPENDITURE</b>	<b>153,582</b>	<b>119,327</b>	<b>155,339</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(10,543)	(10,543)	(10,543)
Fees & Charges	(322,752)	(255,900)	(322,752)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(333,295)</b>	<b>(266,443)</b>	<b>(333,295)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(179,713)</b>	<b>(147,116)</b>	<b>(177,956)</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	22,387	22,387	12,990
<b>NET EXPENDITURE</b>	<b>(157,326)</b>	<b>(124,729)</b>	<b>(164,966)</b>

\*Based on Period 10 Forecast (January 2015)





## Resources & Governance: BBR0233 - Property

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	93	250	0
Premises Costs	(35,790)	(10,000)	(46,658)
Transport Costs	0	150	0
Supplies & Services	(8,061)	(25,154)	(8,061)
Third Party Payments / Transfers	0	0	0
Services received from other departments	7,231	12,541	7,232
<b>TOTAL EXPENDITURE</b>	<b>(36,527)</b>	<b>(22,213)</b>	<b>(47,487)</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(29,184)	0	(29,184)
Fees & Charges	(112,193)	(125,020)	(114,436)
Services provided to other departments	(58,131)	0	(58,131)
<b>TOTAL INCOME</b>	<b>(199,508)</b>	<b>(125,020)</b>	<b>(201,751)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(236,035)</b>	<b>(147,233)</b>	<b>(249,238)</b>
Capital Charges	19,897	19,897	19,897
Allocation of Central and Departmental Overheads	75,828	75,828	119,878
<b>NET EXPENDITURE</b>	<b>(140,310)</b>	<b>(51,508)</b>	<b>(109,463)</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR0234 – Corporate Property

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	0	0	0
Premises Costs	145,077	168,940	145,216
Transport Costs	0	150	0
Supplies & Services	61,333	11,217	189,671
Third Party Payments / Transfers	10,667	12,000	10,667
Services received from other departments	55,217	68,923	51,102
<b>TOTAL EXPENDITURE</b>	<b>272,294</b>	<b>261,230</b>	<b>396,656</b>
<b><u>Income</u></b>			
Government Grants	(23,667)	(30,343)	(23,667)
Other Grants & Contributions	0	0	0
Fees & Charges	(797,756)	(915,419)	(1,109,166)
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>(821,423)</b>	<b>(945,762)</b>	<b>(1,132,833)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(549,129)</b>	<b>(684,532)</b>	<b>(736,177)</b>
Capital Charges	239,798	239,798	341,256
Allocation of Central and Departmental Overheads	137,339	137,339	80,202
<b>NET EXPENDITURE</b>	<b>(171,992)</b>	<b>(307,395)</b>	<b>(314,719)</b>

\*Based on Period 10 Forecast (January 2015)



## Resources & Governance: BBR0235 – Facilities Management

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	6,050	8,970	6,020
Premises Costs	514,915	413,354	390,632
Transport Costs	234	0	0
Supplies & Services	174,054	213,172	224,433
Third Party Payments / Transfers	0	0	0
Services received from other departments	8,362	5,707	7,392
<b>TOTAL EXPENDITURE</b>	<b>703,615</b>	<b>641,203</b>	<b>628,477</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	(417,052)	(66,000)	0
Fees & Charges	(162,670)	(175,007)	(162,670)
Services provided to other departments	(698,245)	(695,986)	(625,939)
<b>TOTAL INCOME</b>	<b>(1,277,967)</b>	<b>(936,993)</b>	<b>(788,609)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(574,352)</b>	<b>(295,790)</b>	<b>(160,132)</b>
Capital Charges	66,829	66,829	66,829
Allocation of Central and Departmental Overheads	(206,294)	(206,294)	47,349
<b>NET EXPENDITURE</b>	<b>(713,817)</b>	<b>(435,255)</b>	<b>(45,954)</b>

\*Based on Period 10 Forecast (January 2015)



## Community Facilities: Service Group 2015/16-2018/19

### Service Group Vision / Purpose:

The vision of the service is to deliver a wide range of leisure, learning and cultural related opportunities that mean so much to the quality of peoples' everyday lives, contributing to their social and individual wellbeing, their mental and physical health and the communities in which they live.

The services are and continue to be largely delivered in partnership with a range of organisations within the private, voluntary, public and charitable sectors.

The partnerships promote community led developments and the clear benefits that the "Big Society" agenda is aiming to achieve.

The services are working towards providing sustainable and engaging opportunities for all citizens. All services demonstrate the benefits of working with the community and supporting partnerships for the delivery and decision making in line with the Localism Act 2011. This means making efficiencies longer term and future planning in the light of the changing role of the council and the prioritisation of its resources.

### Service Group Challenges and Opportunities for 2015/16:

#### Challenges:

- The health cost of inactivity in MK is approximately £3 million per annum.
- Sport contributes economically to MK with 90 businesses trading in sporting goods/services in MK.
- Demand grows in proportion to the population and related initiatives.
- Pressures centre upon budgetary constraints.
- The ability/understanding of the community to inform and be part of change where service changes and reduce.
- The increase of sporting bodies wishing to host major events in Milton Keynes provides an opportunity to increase participation but a challenge in securing the resources to maximise the opportunities.

#### To meet these challenges we will:

- Involve communities in shaping services/solutions.
- Communicate clearly, effectively and regularly.
- Ensure staff are well trained and able to adapt to change programmes.
- Look for further creative solutions to income generation and commissioning.
- Secure inward investment from third party funding partners for strategic and project delivery.
- Work with partners and their volunteers to maintain service and access to facilities.
- Encourage consortium working to deliver joint outcomes across a range of individual but connected projects.

### Service Group Overview and Core Business and Services:

#### Overview: The service leads on:

- **Leisure and Community Facilities:** contracting, commissioning and monitoring/support to asset portfolio of 85 properties including leisure centres, community centres, sports grounds/pavilions, golf courses, swimming pools. Works to deliver strategic priorities in growth areas and develops new community, sports and leisure facility capital build projects as defined in the Sport & Active Communities Strategy and the emerging Playing Pitch Strategy.
- **Libraries:** A directly delivered service with 9 libraries, mobile and a schools service providing free information, books and advice.
- **Arts and Heritage:** Work closely with local regional national organisations and consortia to deliver strategic priorities and gain inward investment for arts, heritage & public art. Includes grants to support organisations.
- **Sports Development:** Work with local, regional and national organisations to strategically deliver priorities of the emerging Sport and Active Communities strategy and gain inward investment into the sector.



- **Community Asset Transfer:** The programme is about transferring community assets from the council to other organisations in line with the principles of localism with a long term goal of 'putting more control into the hands of our local communities'.

### Service Group Objectives against Corporate Plan Priorities

<b>Priority 6:</b> Deliver projects that establish Milton Keynes as an International Sporting City.	<b>Objective 1a:</b> Contribute to economic development by raising aspiration and increasing employment and tourism, promoting MK and supporting a high quality offer.
<b>Outcome 3:</b> Being a premier sporting city.	
<b>Priority 11:</b> "Raise active participation and the opportunities to take part in sport, leisure, cultural and library activities and volunteering".	<b>Objective 2:</b> Citizens will have opportunities to participate in sports, leisure, cultural and library activities.
<b>Outcome 21:</b> "Be healthy and have a sense of wellbeing".	
<b>Priority 13:</b> Engage local communities in the voluntary sector to become involved in managing assets.	<b>Objective 3:</b> Communities are engaged in making a positive contribution towards community improvement and the management of assets.
<b>Priority 8:</b> Enable, support and celebrate a flourishing civil society and voluntary and community sector.	
<b>Priority:</b> "Build the council's capacity to provide good quality, efficient and effective services, enabling delivery of outcomes and organisational transformation".	<b>Objective 4:</b> Deliver upon three year savings and efficiency targets and secure external funding for projects to ensure efficiencies and improvement.



## KEY ACTIVITY BASED DATA

Service Area	Activity Data	Activity Description	2013/14 Actual	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Libraries	Number of Visitors	Library online visitors are increasing with improved and new services such as e-books, there are manageable costs associated with this. Physical visit increases to libraries are managed through added self-service technology, flexible staff timetables and the use of volunteers.	1,125,083	1,147,583	1,150,000	1,150,000	1,150,000	1,150,000
Community Facilities	Number of Young People Under 16 engagement	This is the number of young people under 16 who access services within MKC buildings including leisure centres/community centres and courses/activities in MKC buildings e.g. sportive courses, satellite clubs, school tournaments and weight referral programmes.	849,528	786,110	801,832.2(@ 2% increase in 14/15 figure)	817,868.84 (@ 2% increase in 15/16 figure)	834,226.2(@ 2% increase in 16/17 figure)	850,910.72(@ 2% increase in 17/18 figure)
Community Facilities	Number of Adults over 16 engagement	This is the number of people over 16 who access services within MKC buildings including leisure centres/community centres and courses/activities in MKC buildings including Fit for Life, exercise referral scheme, SwimFit.	1,866,779	1,939,632	1,978,424.6(@ 2% increase in 14/15 figure)	2,017,993 (@ 2% increase in 15/16 figure)	2,058,352.8(@ 2% increase in 16/17 figure)	2,099,519.8(@ 2% increase in 17/18 figure)
Community Facilities	Number of Volunteers Engagement	Volunteers who manage MKC community centres and volunteers who manage and run community groups in MK.	5,295	6,540	6,540 (at 0% increase)	6,540 (at 0% increase)	6,540 (at 0% increase)	6,540 (at 0% increase)



## BBR060 – Community Facilities Unit

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>8.205</b>
Inflationary increases / (decreases)	(0.283)
Demographic Growth	0.000
Other Pressures	0.038
Savings/Income Proposals	(0.695)
<b>BUDGET 2015/16</b>	<b>7.265</b>

### Summary Revenue Budget

	2014/15 Budget £	2014/15 Forecast* Actual £	Expenditure Budget £	2015/16 Income Budget £	Recharges Budget £	Net Budget £
Community Facilities Unit Management	(14)	(691)	92,391	0	(92,391)	0
Community Asset Transfers	112,350	74,615	85,925	0	17,499	103,424
Leisure and Community	2,796,222	3,007,648	2,976,607	(777,813)	165,998	2,364,792
Sports Development	847,383	906,494	1,634,531	(1,028,352)	161,160	767,339
Libraries, Arts and Heritage	4,448,753	4,384,522	3,937,686	(496,300)	588,076	4,029,462
<b>Service Group Total</b>	<b>8,204,694</b>	<b>8,372,588</b>	<b>8,727,140</b>	<b>(2,302,465)</b>	<b>840,342</b>	<b>7,265,017</b>

\*Based on Period 10 Forecast (January 2015)





## Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S56</b>	Reducing grant support to Wolverton and Watling Way Pools in line with agreement.	(37)	0	0	0	Commissioning/Efficiency
<b>S61</b>	Removal of SLA grant to Shenley Leisure Centre Trust in line with agreed reductions in other centres e.g. Middleton Pool(2014/15) Bletchley Leisure Centre (2008) and Wolverton Pool and Fitness Centre (2015/16)	(137)	0	0	0	Commissioning/Efficiency
<b>S62</b>	Arts Grants - ongoing reduction to the grant portfolio with additional 9% reduction in 2015/16 to reflect government funding reductions.	(15)	0	0	0	Commissioning/Efficiency
<b>S64</b>	Reduction to Wider Use grants over three years from 2013/14. A 6% reduction in 2014/15 (as part of a 3 year agreement) and 9% reduction in 2015/16 to reflect original projection of likely Government funding reduction.	(8)	0	0	0	Commissioning/Efficiency
<b>S68</b>	Reduction in Community Sports Grants over 3 years from 2012/13 (Bucks and MK Sport, Sport MK and MK Athletics Club). A 6% reduction in 2014/15 (as part of a 3 year agreement) and 9% reduction in 2015/16 to reflect government funding reductions.	(3)	0	0	0	Commissioning/Efficiency
<b>S69</b>	Removal of grant to MK Athletics Club at Stantonbury Campus(non MKC asset).	(9)	0	0	0	Commissioning/Efficiency
<b>S70</b>	Anticipated customer income from Abbey Hill Golf Course linked to a wider golf / leisure offer.	0	(10)	0	0	Income Growth from Charged Services
<b>S71</b>	Further externalisation of major leisure assets under a contract, long term lease and service contract, focusing on Woughton Leisure Centre, Woughton on the Green, Broughton Pavilion, Brooklands Pavilion and Windmill Hill Golf Centre. (Pressure in 14/15 of £75k).	(85)	(90)	0	0	Service Re-Design
<b>S73</b>	Further CAT transfers, Community Centres: Bradwell Common, Centrecom, Haversham social & CC, Fishermead Trinity, Lakes Estate CC, Milmead Hall to be carried out as part of a comprehensive assessment of service function, requirements and asset structure under the wider Community and Cultural Services Review.	(12)	(23)	0	0	Commissioning/Efficiency
<b>S74</b>	Further CAT transfer, Meeting Places: Conniburrow MP&SG, Eaglestone, Great Holm, Greenleys, Gifford Park, Heronsbrook, Heelands, Britten Grove, Stacey Bushes, Two Mile Ash, Woolstones to be carried out as part of a comprehensive assessment of service function, requirements and asset structure, under the wider Community and Cultural Services Review.	(16)	(32)	0	0	Commissioning/Efficiency



Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S75</b>	Further CAT transfers, Pavilions and sports grounds: Wavendon Gate & Sports Ground. Manor Fields SG, Brownswood SG, Kents Hill SG, New Bradwell SG, Tattenhoe Lane SG, Heelands SG to be carried out as part of a comprehensive assessment of service function, requirements and asset structure, under the wider Community and Cultural Services Review.	(1)	(1)	0	0	Commissioning/Efficiency
<b>S78</b>	Gallery maintenance savings.	(20)	(20)	(5)	0	Commissioning/Efficiency
<b>S79</b>	Museum collections Holne Chase review of contract management.	(5)	(5)	0	0	Service Re-Design
<b>S80</b>	Museum maintenance and collections savings.	0	0	0	(10)	Commissioning/Efficiency
<b>S81</b>	Commission the future management of the Library Service under a charitable arrangement, thereby potentially creating considerable business rate and VAT savings. This will be subject to public consultation, an equalities impact assessment and MKC shall need to ensure that legally it meets the Public Libraries Act 1964 and cannot be challenged.	0	(80)	(80)	0	Service Re-Design
<b>S82</b>	Reductions in library staffing, arising from the introduction and increased use of self service transaction kiosks. The aim is for self service transactions to be 80 - 90% rather than 30-40%.	(78)	(88)	0	0	Service Re-Design
<b>S83</b>	Delete Vacant Library Manager post (£52k) and vacant library team leader (£28k).	(80)	0	0	0	Service Re-Design
<b>S171</b>	Community and cultural services review, including reducing the cost of delivery of libraries, youth services, children's centres and community facilities and providing statutory services for Information, Advice and guidance for young people.	(189)	(100)	0	0	Service Re-Design & Service Reduction
<b>Total Community Facilities</b>		<b>(695)</b>	<b>(449)</b>	<b>(85)</b>	<b>(10)</b>	

## Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>P23</b>	Withdrawal of Bletchley Library from CAT programme due to lack of interest. Budget savings taken in 2014/15 to be reinstated.	38	0	0	0	General
<b>Total Community Facilities</b>		<b>38</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP18	Legal and Property Support required for phase 2 of the Community Asset Transfer (CAT) project and future discussions linked to the Community and Cultural Services Review. The professional support is required due to the complexities of the transfers being undertaken.	60	0	0	0	General
OP41	Staging of Cultural and Sports events for Milton Keynes, will be used to attract matched funding.	150	150	0	0	General
OP48	To fund additional costs at Bradwell Abbey pending the commencement of refurbishment works.	48	0	0	0	General
<b>Total Community Facilities</b>		<b>258</b>	<b>150</b>	<b>0</b>	<b>0</b>	



## Community Facilities Unit: Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	3,000,615	2,952,323	2,454,103
Premises Costs	1,111,211	1,035,069	944,763
Transport Costs	57,990	66,289	57,990
Supplies & Services	1,785,221	2,275,453	1,801,201
Third Party Payments / Transfers	598,504	600,972	608,936
Services received from other departments	502,431	605,826	397,966
<b>TOTAL EXPENDITURE</b>	<b>7,055,972</b>	<b>7,535,932</b>	<b>6,264,959</b>
<b><u>Income</u></b>			
Government Grants	0	(287,237)	0
Other Grants & Contributions	(32,536)	0	(32,536)
Fees & Charges	(2,287,221)	(2,250,673)	(2,230,461)
Services provided to other departments	(39,468)	(57,338)	(39,468)
<b>TOTAL INCOME</b>	<b>(2,359,225)</b>	<b>(2,595,248)</b>	<b>(2,302,465)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(76,043)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>4,696,747</b>	<b>4,864,641</b>	<b>3,962,494</b>
Capital Charges	2,523,301	2,523,301	2,462,181
Allocation of Central and Departmental Overheads	984,646	984,646	840,342
<b>NET EXPENDITURE</b>	<b>8,204,694</b>	<b>8,372,588</b>	<b>7,265,017</b>

\*Based on Period 10 Forecast (January 2015)



## Community Facilities Unit: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Community Facilities Unit Group Management	1.00	0.00	1.00	88,415
Community Asset Transfer	2.00	0.00	2.00	112,180
Leisure and Community	11.42	0.00	11.42	360,482
Sports Development	19.96	0.00	19.96	623,122
Libraries, Arts and Heritage	72.20	(20.22)	51.98	1,239,913
<b>Service Group Total</b>	<b>106.58</b>	<b>(20.22)</b>	<b>86.36</b>	<b>2,424,112</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Community Facilities Unit: BBR061 – SCFU Group Management

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	89,151	88,415	89,151
Premises Costs	0	0	0
Transport Costs	900	700	900
Supplies & Services	1,588	1,753	1,588
Third Party Payments / Transfers	0	0	0
Services received from other departments	752	846	752
<b>TOTAL EXPENDITURE</b>	<b>92,391</b>	<b>91,714</b>	<b>92,391</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>92,391</b>	<b>91,714</b>	<b>92,391</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(92,405)	(92,405)	(92,391)
<b>NET EXPENDITURE</b>	<b>(14)</b>	<b>(691)</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)



## Community Facilities Unit: BBR062 – Community Asset Transfer

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	89,137	51,402	85,925
Premises Costs	0	0	0
Transport Costs	0	0	0
Supplies & Services	0	0	0
Third Party Payments / Transfers	0	0	0
Services received from other departments	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>89,137</b>	<b>51,402</b>	<b>85,925</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>89,137</b>	<b>51,402</b>	<b>85,925</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	23,213	23,213	17,499
<b>NET EXPENDITURE</b>	<b>112,350</b>	<b>74,615</b>	<b>103,424</b>

\*Based on Period 10 Forecast (January 2015)





## Community Facilities Unit: BBR063 – Leisure & Community

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	357,673	394,705	364,187
Premises Costs	328,478	298,363	323,517
Transport Costs	2,000	1,125	2,000
Supplies & Services	414,487	626,447	120,641
Third Party Payments / Transfers	453,530	454,111	463,962
Services received from other departments	262,161	267,781	219,385
<b>TOTAL EXPENDITURE</b>	<b>1,818,329</b>	<b>2,042,532</b>	<b>1,493,692</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(786,164)	(776,472)	(777,813)
Services provided to other departments	0	(2,469)	0
<b>TOTAL INCOME</b>	<b>(786,164)</b>	<b>(778,941)</b>	<b>(777,813)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(20,000)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,032,165</b>	<b>1,243,591</b>	<b>715,879</b>
Capital Charges	1,544,035	1,544,035	1,482,915
Allocation of Central and Departmental Overheads	220,022	220,022	165,998
<b>NET EXPENDITURE</b>	<b>2,796,222</b>	<b>3,007,648</b>	<b>2,364,792</b>

\*Based on Period 10 Forecast (January 2015)



## Community Facilities Unit: BBR065 – Sports Development

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	649,097	719,713	654,410
Premises Costs	290,415	278,040	292,306
Transport Costs	50,206	55,937	50,206
Supplies & Services	297,118	333,824	284,598
Third Party Payments / Transfers	1,700	0	1,700
Services received from other departments	95,023	139,923	34,430
<b>TOTAL EXPENDITURE</b>	<b>1,383,559</b>	<b>1,527,437</b>	<b>1,317,650</b>
<b><u>Income</u></b>			
Government Grants	0	(4,351)	0
Other Grants & Contributions	(32,536)	0	(32,536)
Fees & Charges	(979,316)	(1,060,942)	(995,816)
Services provided to other departments	0	(7,993)	0
<b>TOTAL INCOME</b>	<b>(1,011,852)</b>	<b>(1,073,286)</b>	<b>(1,028,352)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(23,333)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>371,707</b>	<b>430,818</b>	<b>289,298</b>
Capital Charges	316,881	316,881	316,881
Allocation of Central and Departmental Overheads	158,795	158,795	161,160
<b>NET EXPENDITURE</b>	<b>847,383</b>	<b>906,494</b>	<b>767,339</b>

\*Based on Period 10 Forecast (January 2015)



## Community Facilities Unit – BBR066 Library, Arts & Leisure

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,815,557	1,698,088	1,260,430
Premises Costs	492,318	458,666	328,940
Transport Costs	4,884	8,527	4,884
Supplies & Services	1,072,028	1,313,429	1,394,374
Third Party Payments / Transfers	143,274	146,861	143,274
Services received from other departments	144,495	197,276	143,399
<b>TOTAL EXPENDITURE</b>	<b>3,672,556</b>	<b>3,822,847</b>	<b>3,275,301</b>
<b><u>Income</u></b>			
Government Grants	0	(282,886)	0
Other Grants & Contributions	0	0	0
Fees & Charges	(521,741)	(413,259)	(456,832)
Services provided to other departments	(39,468)	(46,876)	(39,468)
<b>TOTAL INCOME</b>	<b>(561,209)</b>	<b>(743,021)</b>	<b>(496,300)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	(32,710)	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>3,111,347</b>	<b>3,047,116</b>	<b>2,779,001</b>
Capital Charges	662,385	662,385	662,385
Allocation of Central and Departmental Overheads	675,021	675,021	588,076
<b>NET EXPENDITURE</b>	<b>4,448,753</b>	<b>4,384,522</b>	<b>4,029,462</b>

\*Based on Period 10 Forecast (January 2015)



## **Director of Strategy**



## **Director Of Strategy: Service Group 2015/16-2018/19**

### **Service Group Vision / Purpose:**

The vision and Purpose of this Service Group is:

- Lead and support coherent strategy development, including through the production and implementation of the Corporate Plan and a corporate research and intelligence service.
- Supporting the Corporate Management Team (CMT) in giving clear managerial direction to the operational service groups and maintaining effective performance, project and programme management and continuous improvement.
- Providing consistent, professional and specialist advice on communications and performance and ensure project management is applied consistently and effectively throughout the council.
- Lead initiatives to raise the profile of Milton Keynes on a national and international platform to encourage growth.

### **Service Group Key Drivers for 2015/16:**

The key drivers are:

- Economy Growth
- Support Major Projects & Programmes
- Planning Policy
- Low Carbon Living
- Smart City

### **Service Group Overview and Core Business and Services:**

#### **Overview:**

The Director of Strategy is made up of the following service areas:

- Performance and Portfolio Office
- Information Team (ASC and Housing)
- Research and Intelligence
- Corporate Communications
- Policy and Equalities

#### **Core business and services:**

##### **Portfolio Office**

The Portfolio Office supports the whole organisation with project and programme management (in the form of internal consultancy) and provides the Corporate Management Team with project and programme assurance and a view on progress of the key projects and programmes. Training and support is offered and a formal training programme is available and administered by the team. A methodology to managing projects (MK Approach) is owned and refreshed by the team as well as supporting a PM Network.

##### **Performance**

Lead on and work in collaboration with colleagues across the council to build on the development & improvement of performance management. Develop and lead on the business planning and service group planning process working closely with finance colleagues to ensure the interconnections with the MTFS. Support the CEO & CMT to devise and deliver the Corporate plan. Working with Service Directors, Assistant Directors and other customers develop service group plans, performance management system & dashboards. Integrate corporate policies and corporate systems for effective performance management that are responsive to the changing and challenging environment that we are currently in. Working with stakeholders inside & outside of the council assists in the delivery of programmes and projects that have council and community-wide impact.



## Policy

To lead and support all processes that contributes to the revision/production of the Corporate Plan. Support and monitor significant partnerships and key strategies that contribute to the delivery of the Corporate Plan and research and interpret and advise on all areas of national policy. Corporate responsibility for developing implementing and monitoring policy in relation to Equality and Diversity to ensure the council is meeting the legislative requirements of the Equality Act 2010.

## Research & Intelligence

Provide specialised statistical and demographic information and advice to stakeholders both internal and external to the organisation. This is to enable effective planning of services and facilities for the future and to raise the profile of Milton Keynes in national planning. Co-ordinate the provision of up-to-date, accurate information and fundamental building blocks to enable the geographic referencing to council data, via the LLPG and GIS. Co-ordinate the effective dissemination and sharing of statistical information via the MKi Observatory, and effective use of the council web site, including increasing on-line transactions.

## Corporate Communications

Use professional communications to protect and promote the good reputation of the council, and so that information and services can be accessed easily and audiences feel well informed, and able to contribute.

### Objectives Action Plan for 2015/16

<b>Priority:</b> The work of Corporate Communication impacts all outcomes across the council.	<b>Objective 1:</b> Facilitate or implement effective communications to support delivery of service outcomes and promote a positive identity and reputation for the council and for Milton Keynes.
<b>Links to Major Projects and Programmes</b> <b>Cluster 5:</b> People, Processes and Performance.	<b>Objective 2:</b> To provide support and advice in order to improve project and programme management across the whole of the organisation.
<b>Links to Major Projects and Programmes</b> <b>Cluster 5:</b> People, Processes and Performance The work of the Research team impacts all outcomes across the council.	<b>Objective 3:</b> Embed revised performance management framework. <b>Objective 4:</b> Develop and maintain the integrity of key strategic data bases.
<b>Priority:</b> The work of the Research team impacts all outcomes across the council.	<b>Objective 5:</b> Provide timely intelligence to support strategy development.
<b>Priority:</b> The work of the Policy team impacts all outcomes across the council.	<b>Objective 8:</b> Support key policy change and service improvement programmes.
	<b>Objective 9:</b> Establish city futures projects that establish new capabilities to support future growth, attract investment and build MK's reputation.



## KEY ACTIVITY BASED DATA

Service Area	Activity	2013/14 Actuals	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
Policy and Performance	Production and review of Corporate Plan	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of Comprehensive Equality Scheme	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of MK Strategic Policy Assessment	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Production and review of Service Plans	Annual	Annual	Annual	Annual	Annual	Annual
Policy and Performance	Performance reports against Corporate Plan/strategic aims	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Policy and Performance	CMT Performance Challenge reports	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Policy and Performance	Performance reports against Comprehensive Equality Scheme	Annually	Annually	Annually	Annually	Annually	Annually
Portfolio Office	Quarterly Dashboards	4	4	4	4	4	4
Portfolio Office	Health Checks	6	6	4	4	4	4
Portfolio Office	Project Training Support and planning	2 MK Approach Projects Courses & 1 MK Approach Programme Course	4 MK Approach Projects courses & 1 MK Approach programme Course	3 MK Approach courses & 1 MK Approach Programme Course	3 MK Approach courses & 1 MK Approach Programme Course	3 MK Approach courses & 1 MK Approach Programme Course	3 MK Approach courses & 1 MK Approach Programme Course
Communications	Followers on Twitter	5,500	2,500	7,000	8,000	9,000	10,000
Communications	Press releases issued	201	224	250	250	250	250
Communications	Production of MK Citizens survey	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Produce Social Atlas	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Produce Population Bulletin	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Monitor physical development	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Research and Intelligence	Produce Housing Forecasts	Annual	Annual	Annual	Annual	Annual	Annual
Research and Intelligence	Number of Street Naming and Numbering Cases	36	51	36	36	36	36





## BBR13 – Director Of Strategy

### Budget Movement

	Budget 2015/16 £'m
<b>BUDGET 2014/15</b>	<b>0.833</b>
Inflationary increases / (decreases)	0.043
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(0.140)
<b>BUDGET 2015/16</b>	<b>0.736</b>

### Summary Revenue Budget

	2014/15 Budget £	2014/15 Forecast* Actual £	2015/16 Expenditure Budget £	2015/16 Income Budget £	2015/16 Recharges Budget £	2015/16 Net Budget £
Chief Executive	(874)	(874)	259,309	(12,956)	(246,353)	0
Policy & Performance	432,832	321,034	939,683	(211,273)	(315,991)	412,419
Research & Intelligence	408,373	408,466	355,514	(73,435)	41,427	323,506
Communications	(6,763)	3,083	360,967	(143,614)	(217,353)	0
Director of Strategy	(1,060)	(1,094)	151,055	0	(151,055)	0
<b>Service Group Total</b>	<b>832,508</b>	<b>730,615</b>	<b>2,066,528</b>	<b>(441,278)</b>	<b>(889,325)</b>	<b>735,925</b>

\*Based on Period 10 Forecast (January 2015)



## Ongoing Savings

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S115</b>	Reduction in supplies and services.	(40)	0	0	0	Commissioning/Efficiency
<b>S117</b>	Reduce Live MK to two issues.	(10)	0	0	0	Service Re-Design
<b>S118</b>	Saving of one Policy/Communications post.	(30)	0	0	0	Service Re-Design
<b>S142</b>	Funding of Mki from Public Health resources.	(40)	0	0	0	Commissioning/Efficiency
<b>S164</b>	Restructure of Policy Team.	(20)	0	0	0	Service Re-Design
<b>Total Director of Strategy</b>		<b>(140)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Ongoing Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>P29</b>	Sustainability Items. (Residual Waste Treatment Facility and Highways Infrastructure investment.	1,600	1,600	350	350	Sustainability
<b>P30</b>	Estimated Increase in employee National Insurance payments (3.4% of relevant earnings) as a result of Department for Work and Pensions State pension reform which ends the 'contracting out' arrangement.	700	700	900	0	Sustainability
<b>Total Director of Strategy</b>		<b>2,300</b>	<b>2,300</b>	<b>1,250</b>	<b>350</b>	



## One-Off Pressures

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
OP20	Additional costs of collection as a result of Local Council Tax Reduction while additional ongoing impact is confirmed.	150	0	0	0	General
OP21	Contribution to Residual Waste Treatment Reserve to smooth future budget increases required for the initial contract price.	500	0	0	0	General
OP22	Estimated Pension Strain and redundancy costs, arising from workforce change.	900	650	356	356	General
OP32	One-off costs arising from the implementation of a new pay structure and changes to terms and conditions.	0	120	430	430	General
OP46	One-off funding to smooth the estimated Increase in employee National Insurance payments (3.4% of relevant earnings) as a result of Department for Work and Pensions State pension reform which ends the 'contracting out' arrangement.	0	700	0	0	General
OP52	One-off transitional funding for the Community and Cultural Services Review.	1,580	0	0	0	General
<b>Total Director of Strategy</b>		<b>3,130</b>	<b>1,470</b>	<b>786</b>	<b>786</b>	



## Director Of Strategy: Summary Subjective Analysis

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	1,722,646	1,618,374	1,585,433
Premises Costs	0	0	0
Transport Costs	7,156	5,877	7,156
Supplies & Services	415,337	406,000	365,141
Third Party Payments / Transfers	0	0	0
Services received from other departments	84,798	106,789	84,798
<b>TOTAL EXPENDITURE</b>	<b>2,229,937</b>	<b>2,137,040</b>	<b>2,042,528</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(44,000)	(52,996)	(54,880)
Services provided to other departments	(346,398)	(346,398)	(386,398)
<b>TOTAL INCOME</b>	<b>(390,398)</b>	<b>(399,394)</b>	<b>(441,278)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,839,539</b>	<b>1,737,646</b>	<b>1,601,250</b>
Capital Charges	56,711	56,711	24,000
Allocation of Central and Departmental Overheads	(1,063,742)	(1,063,742)	(889,325)
<b>NET EXPENDITURE</b>	<b>832,508</b>	<b>730,615</b>	<b>735,925</b>

\*Based on Period 10 Forecast (January 2015)



## Director Of Strategy: Summary Staffing Analysis

	2014/15 Actual Full Time Equivalent* FTE's	2015/16 Estimated Changes^ FTE's	Estimated 2015/16 Full Time Equivalent FTE's	2015/16 Employee Pay Budget** £
Chief Executive	2.00	0.00	2.00	237,104
Policy & Performance	20.26	0.00	20.26	670,417
Research & Intelligence	8.81	0.00	8.81	275,047
Communications	7.99	0.00	7.99	253,601
Director of Strategy	1.00	0.00	1.00	136,394
<b>Service Group Total</b>	<b>40.06</b>	<b>0.00</b>	<b>40.06</b>	<b>1,572,563</b>

\* Based on HR data at 31st January 2015

^ Estimated changes are still subject to consultation and therefore may change as proposals are finalised. There may also be increases in staffing numbers where functions are transferred into the council.

\*\*The Employee Pay budget column includes direct salary pay budgets only for Milton Keynes Council staff (excluding agency costs and indirect employee pay budgets). Inflation for 2015/16 is being held centrally until it will be allocated as part of a pay budget review in May.



## Director Of Strategy: BBR131 – Chief Executive

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	238,054	226,110	238,504
Premises Costs	0	0	0
Transport Costs	1,757	1,757	1,757
Supplies & Services	13,910	23,910	13,910
Third Party Payments / Transfers	0	0	0
Services received from other departments	5,138	7,082	5,138
<b>TOTAL EXPENDITURE</b>	<b>258,859</b>	<b>258,859</b>	<b>259,309</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	(12,956)	(12,956)	(12,956)
<b>TOTAL INCOME</b>	<b>(12,956)</b>	<b>(12,956)</b>	<b>(12,956)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>245,903</b>	<b>245,903</b>	<b>246,353</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(246,777)	(246,777)	(246,353)
<b>NET EXPENDITURE</b>	<b>(874)</b>	<b>(874)</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)



## Director Of Strategy: BBR133 – Policy & Performance

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	751,149	645,971	673,740
Premises Costs	0	0	0
Transport Costs	1,060	980	1,060
Supplies & Services	230,836	230,616	211,401
Third Party Payments / Transfers	0	0	0
Services received from other departments	29,482	32,158	29,482
<b>TOTAL EXPENDITURE</b>	<b>1,012,527</b>	<b>909,725</b>	<b>915,683</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	(8,996)	(10,000)
Services provided to other departments	(201,273)	(201,273)	(201,273)
<b>TOTAL INCOME</b>	<b>(201,273)</b>	<b>(210,269)</b>	<b>(211,273)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>811,254</b>	<b>699,456</b>	<b>704,410</b>
Capital Charges	56,711	56,711	24,000
Allocation of Central and Departmental Overheads	(435,133)	(435,133)	(315,991)
<b>NET EXPENDITURE</b>	<b>432,832</b>	<b>321,034</b>	<b>412,419</b>

\*Based on Period 10 Forecast (January 2015)





## Director Of Strategy: BBR134 – Research & Intelligence

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	290,894	289,405	278,818
Premises Costs	0	0	0
Transport Costs	3,079	1,879	3,079
Supplies & Services	69,519	59,519	66,819
Third Party Payments / Transfers	0	0	0
Services received from other departments	6,798	19,580	6,798
<b>TOTAL EXPENDITURE</b>	<b>370,290</b>	<b>370,383</b>	<b>355,514</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(32,779)	(32,779)	(33,435)
Services provided to other departments	0	0	(40,000)
<b>TOTAL INCOME</b>	<b>(32,779)</b>	<b>(32,779)</b>	<b>(73,435)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>337,511</b>	<b>337,604</b>	<b>282,079</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	70,862	70,862	41,427
<b>NET EXPENDITURE</b>	<b>408,373</b>	<b>408,466</b>	<b>323,506</b>

\*Based on Period 10 Forecast (January 2015)



## Director Of Strategy: BBR135 – Communications

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	302,139	321,554	253,961
Premises Costs	0	0	0
Transport Costs	0	741	0
Supplies & Services	94,397	80,456	66,336
Third Party Payments / Transfers	0	0	0
Services received from other departments	40,670	44,301	40,670
<b>TOTAL EXPENDITURE</b>	<b>437,206</b>	<b>447,052</b>	<b>360,967</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	(11,221)	(11,221)	(11,445)
Services provided to other departments	(132,169)	(132,169)	(132,169)
<b>TOTAL INCOME</b>	<b>(143,390)</b>	<b>(143,390)</b>	<b>(143,614)</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>293,816</b>	<b>303,662</b>	<b>217,353</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(300,579)	(300,579)	(217,353)
<b>NET EXPENDITURE</b>	<b>(6,763)</b>	<b>3,083</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)



## Director Of Strategy: BBR136 – Director of Strategy

	2014-15 Actual £	2014-15 Forecast* Actual £	2015-16 Budget £
<b><u>Expenditure</u></b>			
Employee Costs	140,410	135,334	140,410
Premises Costs	0	0	0
Transport Costs	1,260	520	1,260
Supplies & Services	6,675	11,499	6,675
Third Party Payments / Transfers	0	0	0
Services received from other departments	2,710	3,668	2,710
<b>TOTAL EXPENDITURE</b>	<b>151,055</b>	<b>151,021</b>	<b>151,055</b>
<b><u>Income</u></b>			
Government Grants	0	0	0
Other Grants & Contributions	0	0	0
Fees & Charges	0	0	0
Services provided to other departments	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions to Reserves	0	0	0
(Transfer from) Reserves	0	0	0
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>151,055</b>	<b>151,021</b>	<b>151,055</b>
Capital Charges	0	0	0
Allocation of Central and Departmental Overheads	(152,115)	(152,115)	(151,055)
<b>NET EXPENDITURE</b>	<b>(1,060)</b>	<b>(1,094)</b>	<b>0</b>

\*Based on Period 10 Forecast (January 2015)



## **DEBT FINANCING**



### **Debt Financing: 2015/16 – 2018/19**

The objectives followed in the management of capital financing and borrowing are:

- To finance capital expenditure by utilising Government and other funding sources, in accordance with the council's financial strategy, the Prudential Code and statutory requirements.
- To seek ways to minimise the revenue costs of borrowing through the effective management of the council's debt portfolio.
- To optimise the level of return from the temporary investment of surplus cash balances consistent with maintaining the security of capital sums.

The Debt Financing Account records the council's financing transactions, including interest costs on loans raised to pay for capital investment and income from the investment of short-term cash surpluses. Internal funds and reserves are used to reduce dependency on external borrowing. Transfers of interest are made to specified funds and the Housing Revenue Account.

The Debt Financing Account also records amounts set aside each year by the council for the eventual repayment of loans (the 'Minimum Revenue Provision'), and the administrative costs of managing the debt and investment portfolio.



## Debt Financing

### Budget Movement

	Budget 2015/16
	£'m
<b>BUDGET 2014/15</b>	<b>18.788</b>
Inflationary increases / (decreases)	0.840
Demographic Growth	0.000
Other Pressures	0.000
Savings/Income Proposals	(1.020)
Changes in Recharges	0.000
<b>BUDGET 2015/16</b>	<b>18.608</b>

### Saving Proposals

Proposal Reference	Proposal Description	Financial Impact				Category
		2015/16	2016/17	2017/18	2018/19	
		£000s	£000s	£000s	£000s	
<b>S120</b>	Debt Financing as a result of Government grant funding for capital expenditure rather than supported borrowing.	(433)	(300)	0	0	Overhead Reduction
<b>S121</b>	Re-financing of Local Government Reorganisation debt.	(260)	(400)	(500)	(300)	Overhead Reduction
<b>S122</b>	Review of prudential borrowing as a result of refinancing at end of 2013/14.	(107)	0	0	0	Overhead Reduction
<b>S123</b>	Reduction in Prudential Borrowing on ICT capital schemes as a result of one-off investment.	(190)	(100)	(100)	(120)	Overhead Reduction
<b>S168</b>	Review banking charges and interest payable on credit balances for schools that are part of the pooled banking arrangement.	(30)	0	0	0	Commissioning/Efficiency
<b>Total Debt Financing</b>		<b>(1,020)</b>	<b>(800)</b>	<b>(600)</b>	<b>(420)</b>	



## BBR14 - Debt Financing: Summary Revenue Budget

	2014-15 Budget	2014-15 Forecast* Actual	2015-16 Budget
	£	£	£
<b><u>PRINCIPAL - MINIMUM REVENUE PROVISION</u></b>			
<b>Statutory Calculations:</b>			
General Fund	11,222,511	11,019,511	10,514,370
Debt Transferred from Buckinghamshire CC	1,963,100	1,963,100	1,703,180
<b>NET MINIMUM REVENUE PROVISION</b>	<b>13,185,611</b>	<b>12,982,611</b>	<b>12,217,550</b>
<b><u>NET INTEREST COSTS</u></b>			
<b>External Transactions</b>			
Long Term Loans	19,404,564	19,404,564	20,575,363
Temporary Loans and Investments (Net)	(1,377,459)	(1,377,459)	(878,652)
<b>Net Debt Financing Costs</b>	<b>18,027,105</b>	<b>18,027,105</b>	<b>19,696,711</b>
Probation Service/Magistrates Courts Service			
Cheque Book Schools	115,221	115,221	289,226
Developer Contributions	220,405	220,405	368,914
Staff Car Loans	(3,700)	(3,700)	(3,700)
Housing Act Advances	(190)	(190)	(190)
<b>External Interest Transactions</b>	<b>331,736</b>	<b>331,736</b>	<b>654,250</b>
<b>Internal Transactions</b>			
Payments of Interest to Other Funds relating to Revenue Balances:			
Housing Revenue Account	250,460	250,460	275,471
Insurance and Other Funds	(2,746,106)	(2,843,106)	(2,430,052)
Amortised Discounts and Premiums on rescheduling	8,281	8,281	8,413
Contribution to Debt Equalisation Reserve	0	0	0
<b>Internal Interest Transactions</b>	<b>(2,487,365)</b>	<b>(2,584,365)</b>	<b>(2,146,168)</b>
<b>Recharges To Housing Revenue Account</b>			
Interest on Debt Outstanding	(10,430,405)	(10,430,405)	(11,916,910)
Discounts and Premiums on Rescheduling	0	0	0
<b>Total</b>	<b>(10,430,405)</b>	<b>(10,430,405)</b>	<b>(11,916,910)</b>
<b>NET INTEREST TRANSACTIONS</b>	<b>5,441,071</b>	<b>5,344,071</b>	<b>6,287,883</b>
<b><u>DEBT MANAGEMENT COSTS</u></b>			
External Consultants and Brokers	40,026	40,026	40,087
Other Debt Financing Costs	161,464	161,464	102,215
<b>Total</b>	<b>201,490</b>	<b>201,490</b>	<b>142,302</b>
Recharge to Housing Revenue Account	(40,000)	(40,000)	(39,925)
<b>NET DEBT MANAGEMENT COSTS</b>	<b>161,490</b>	<b>161,490</b>	<b>102,377</b>
<b>Service Group Total</b>	<b>18,788,172</b>	<b>18,488,172</b>	<b>18,607,810</b>

\*Based on Period 10 Forecast (January 2015)





# **CAPITAL PROGRAMME 2015/16**



## Capital Programme 2015/16

### Introduction

Capital expenditure represents major investment in new and improved assets, and is therefore an important element in the development and delivery of the council's services.

This introductory section outlines the key principles guiding the council's approach to capital investment and financing.

The pages that follow show the summary Capital Programme for 2015/16 and future years.

The council's capital investment is driven by the Corporate Plan and aligned with the Local Investment Plan which drives the delivery of key infrastructure required to ensure that Milton Keynes remains economically successful and environmentally sustainable and provides a good quality of life for all residents.

The priorities in the Corporate Plan are supported by the more detailed Asset Management Plans, which are the basis for the Capital Programme. The council also applies its financial management principles to capital funding; these principles as applied to capital projects are shown below.

The council's latest agreed Medium Term Capital Programme covers the period 2015/16 to 2019/20. This was agreed by Full Council in February, and is available with the council's committee papers. A Medium Term Capital Programme will be produced on an annual rolling basis.

### Key Principles

The council's strategy is to deliver a Capital Programme that:

- Contributes to the community and council's vision and strategic aims.
- Is closely aligned with the council's Asset Management Plans.
- Supports the council's service-specific plans and strategies.
- Is affordable, financially prudent and sustainable, and contributes to improved value for money.

The council has agreed underlying key principles which underpin our Capital Programme:

1. New capital schemes are not added in year, unless there is an explicit decision to re-prioritise the capital programme and removing schemes where necessary or funding is identified as part of the proposal.
2. Spending aligned to our Key Priorities - Capital schemes will be prioritised based on information arising from Asset Management Plan work – see 4 below.
3. Capital schemes relying on funding from external parties will only be given spend approval when funding is in place.
4. Future Liabilities are anticipated i.e. the need to maintain the council's assets is recognised and given priority within the capital programme.
5. Council budgets recognise that sales of assets alone are not a sustainable method of funding the capital programme over the medium term. The council therefore needs to build into its budget revenue contributions to capital outlay and also take the opportunity to secure one-off sources to build up asset replacement reserves.
6. Capital schemes
  - Project allocation of resources is separate from expenditure approval
  - Integrated Capital & Revenue implications need to be provided
7. Where grant funding is made available to schemes there needs to be an explicit assessment of risk. In particular, on complex schemes where grant funding is fixed, the council needs to recognise it would have to wholly fund any overspend.
8. Funding from slippage creates significant risks around the capital programme, particularly where resources are constrained and future programmes are likely to diminish. This Strategy report promotes



a more prudent approach of funding schemes only when specific resources allocated to the schemes have been identified and secured.

## **The Council's Vision, Values and Corporate Priorities**

The council's vision and strategic aims for service delivery are set out in the Corporate Plan 2015/16. The Plan can be viewed on the Milton Keynes Council website at [www.miltonkeynes.gov.uk](http://www.miltonkeynes.gov.uk). The 2015/16 Capital Programme was set using the council's Corporate Priorities as set out in the Corporate Plan.

## **Long term Asset Investment Needs**

The council has developed a 15 year long term view of capital investment needs. This long term projection has been used to inform the Medium Term Capital Programme, with surplus resources available in the early years of the programme being used to meet shortfalls in later years. There are items in the long-term plans which are not in the Medium Term Capital Programme, because they are not fully funded. These schemes will need to be funded to deliver the infrastructure required to support growth in Milton Keynes. These items are largely contributions to Tariff projects to offset the impact of growth, work on the V4 crossings and the contributions required to East/ West Rail.

This long-term plan identifies that significant investment is required in future years, including the funding of new schools and leisure facilities in the Eastern and Western Expansion areas and in the Strategic Land Area, improvements to strategic highway junctions.

While the costs and timing of these schemes will change, this long-term view gives the council the ability to plan ahead to ensure it has sufficient resources to address these issues.

This long term Capital Investment Plan will be developed further, in line with information about the resources available, to improve the future asset management planning. This may result in recommending that additional revenue contributions to capital are incorporated into the budget position to fund additional borrowing, if sufficient alternative funding sources are not available.

## **Local Investment Plan**

The council has also developing a detailed Local Investment Plan (LIP). This plan will outline the investment required to deliver infrastructure to support the growth of Milton Keynes. This will be a key document to support the council's strategic planning to address the needs arising from and the impact of growth for the long-term. The capital programme for 2015/16 has been aligned with the projects identified within this plan.

## **Tariff**

The council took on the management of the MK Tariff from 14<sup>th</sup> January 2013. This is a ring fenced forward funding stream where developer contributions are used to fund infrastructure. The detailed Local Investment Plan will set out the planned use of the Tariff. The council's Capital Programme continues to reflect those Tariff schemes delivered by the council.

## **Local Transport Board**

Government has previously supported major investment in strategic highways & transport schemes via funding allocated by the Department of Transport major scheme fund. The allocation was based on assessment of detailed business cases individual highway authorities submitted against national and regional objectives with success in this bidding process depended upon the scheme addressing regional and national criteria to a greater extent than other schemes. Schemes had to be a minimum value of £5m.



Following a consultation process, Government has introduced new governance arrangement for the allocation of major scheme funding. This involved the creation of Local Transport Boards (LTB). The specific requirements for the LTB are that they relate to Local Highway Authority boundaries and where possible mirror Local Enterprise Partnership (LEP) boundaries. SEMLEP is one of a small number of LEP's where the Local Highway Authority boundaries do not match that of the whole LEP area.

MKC, Central Bedfordshire, Bedford Borough and Luton are four authorities from SEMLEP which form the LTB.

A list of transport schemes drawn from the Local Transport Plan and Local Investment Plan were submitted to SEMLEP for inclusion in the Strategic Economic Plan and to the LTB for inclusion in its priority programme. PinchPoint funding was awarded in 2013/14 for the dualling of the first part of the A421, with the scheme due for the completion in summer 2015/16. The settlement to the LTB for the period 2015/16 – 2018/19 was £14.7m of which £1m was allocated for preparatory work on the remaining A421 dualling scheme, which is being delivered by Central Bedfordshire. Future funding of major schemes will be subject to LTB agreement and SEMLEP approval.

No assumptions have been made in the financing of the Capital Programme in respect of any MKC share of the Integrated Transport Block funding which is being reallocated SEMLEP from 2015/16 onwards.

## **Capital Programme**

The 2015/16 Capital Programme is fully funded and approved by council. The funding for new starts in future years is not guaranteed, and a decision on which schemes will be included in future years' programmes will be made by the council prior to the beginning of each relevant financial year.

## **Capital Financing**

Decisions on capital investment are made against the background of constrained resources; the council is heavily dependent upon grant allocations from central government to support its capital programme. Other available funding sources include prudential borrowing, capital receipts, third party contributions, revenue contributions and capital reserves.

## **The Prudential Code**

In addition to supported borrowing, the council has the choice to undertake prudential (unsupported) borrowing to finance its Capital Programme if it can demonstrate affordability, sustainability and prudence through the setting and monitoring of prudential indicators. Any additional prudential borrowing has a revenue cost. For 2015/16, the council has assumed borrowing totalling £8.25m in relation to the Highways Infrastructure investment programme.



## Long term Capital Plan – Summary

Service Group	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2021/22	2022/23	Total C/fwd to Below
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>People</b>									
Children's Social Care	0	0	0	0	0	0	0	0	0
Education, Effectiveness and Participation	70,850	47,270	30,910	30,951	14,149	7,884	10,169	12,242	224,425
Adult Social Care and Health	264	1,035	1,035	35	35	3,035	35	35	5,509
Public Health	0	0	0	0	0	0	0	0	0
<b>Resources</b>									
Resources & Governance	7,145	2,557	160	100	100	100	100	100	10,362
Community Facilities	5,891	13,159	7,069	4,750	2,500	5,470	5,135	10,700	54,674
<b>Place</b>									
Public Realm	35,233	160,229	23,626	25,380	15,134	45,682	26,232	49,782	381,298
Planning	3,400	1,870	1,000	0	0	0	0	0	6,270
Housing and Community	528	528	528	528	528	528	528	528	4,224
Housing Revenue Account	16,203	28,314	20,213	18,363	22,369	0	0	0	105,462
<b>Director of Strategy</b>	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>139,514</b>	<b>254,962</b>	<b>84,541</b>	<b>80,107</b>	<b>54,815</b>	<b>62,699</b>	<b>42,199</b>	<b>73,387</b>	<b>792,224</b>
Service Group	Total B/fwd from Above	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>People</b>									
Children's Social Care	0	0	0	0	0	0	0	0	0
Education, Effectiveness and Participation	224,425	5,710	2,445	2,445	2,445	2,445	2,445	2,445	244,805
Adult Social Care and Health	5,509	35	35	35	0	0	0	0	5,614
Public Health	0	0	0	0	0	0	0	0	0
<b>Resources</b>									
Resources & Governance	10,362	100	100	100	0	0	0	0	10,662
Community Facilities	54,674	15,536	1,900	0	0	1,460	0	0	73,570
<b>Place</b>									
Public Realm	381,298	30,025	27,499	25,929	23,479	13,639	9,859	11,675	523,403
Planning	6,270	0	0	0	0	0	0	0	6,270
Housing and Community	4,224	528	528	528	0	0	0	0	5,808
Housing Revenue Account	105,462	0	0	0	0	0	0	0	105,462
<b>Director of Strategy</b>	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>792,224</b>	<b>51,934</b>	<b>32,507</b>	<b>29,037</b>	<b>25,924</b>	<b>17,544</b>	<b>12,304</b>	<b>14,120</b>	<b>975,594</b>



## Capital Programme 2015/16 – 2018/19

### Summary Programme

Service Group	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
<b>People</b>				
Children's Social Care	0	0	0	0
Education, Effectiveness and Participation	28,090	70,850	71,642	170,582
Adult Social Care and Health	115	264	140	519
Public Health	0	0	0	0
<b>Resources</b>				
Resources & Governance	1,110	7,145	3,017	11,272
Community Facilities	4,152	5,791	11,252	21,195
<b>Place</b>				
Public Realm	33,803	35,233	75,863	144,899
Planning	0	3,400	2,500	5,900
Housing and Community	0	528	2,112	2,640
Housing Revenue Account	12,163	16,203	61,805	90,171
<b>TOTAL</b>	<b>79,433</b>	<b>139,414</b>	<b>228,331</b>	<b>447,178</b>

### Sources of Financing

Funding Type	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Prior Year Financing	79,433	0	0	79,433
Capital Reserve	0	871	3,083	3,954
Capital Receipts	0	603	1,085	1,688
Supported Borrowing - Single Capital Pot	0	270	440	710
Single Capital Pots - Grants	0	52,415	76,879	129,294
Supported Borrowing - Separate Programme Element	0	0	0	0
Prudential Borrowing	0	8,252	30,222	38,474
Government Grants	0	18,842	19,907	38,749
S.106 Planning Gain	0	29,661	31,444	61,105
Other Third Party Contributions	0	691	0	691
New Homes Bonus	0	11,273	10,202	21,475
Parking Income	0	832	0	832
Other Revenue Contributions	0	15,704	55,069	70,773
<b>TOTAL</b>	<b>79,433</b>	<b>139,414</b>	<b>228,331</b>	<b>447,178</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved as part of the 2015/16 programme.

^ The resources required in future years to complete the projects approved as part of the 2015/16 programme. These projects are given first priority in the development of the 2016/17 Capital Programme.





## Financing by Service Group

2015/16 Approved Programme	People				Resources		Place			Director of Strategy	Total
	Children's Social Care	Education, Effectiveness and Participation	Adult Social Care & Health	Public Health	Resources & Governance	Community Facilities	Public Realm	Planning	Housing and Community	Director of Strategy	
Funding Source	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Reserve	0	0	0	0	487	0	0	0	384	0	871
Capital Receipts	0	250	0	0	10	123	0	0	220	0	603
Supported Borrowing - Single Capital Pot	0	0	0	0	0	0	0	0	0	0	0
Single Capital Pots - Grants	0	220	264	0	989	50	0	0	528	0	2,051
Supported Borrowing - Separate Programme Element	0	42,067	0	0	0	1,657	6,910	0	0	0	50,634
Prudential Borrowing	0	0	0	0	0	0	8,252	0	0	0	8,252
Government Grants	0	6,514	0	0	0	207	11,321	800	0	0	18,842
S.106 Planning Gain	0	21,399	0	0	0	3,754	4,307	200	0	0	29,660
Other Third Party Contributions	0	400	0	0	0	0	291	0	0	0	691
New Homes Bonus	0	0	0	0	5,553	0	3,320	2,400	0	0	11,273
Parking Income	0	0	0	0	0	0	832	0	0	0	832
Other Revenue Contributions	0	0	0	0	106	0	0	0	15,599	0	15,705
<b>Total</b>	<b>0</b>	<b>70,850</b>	<b>264</b>	<b>0</b>	<b>7,145</b>	<b>5,791</b>	<b>35,233</b>	<b>3,400</b>	<b>16,731</b>	<b>0</b>	<b>139,414</b>





## People

### Children's Social Care Programme

There are no current capital proposals in the 2015/16 Capital Programme.

### Education, Effectiveness & Participation Programme

Service Area	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
<b>Asset Management Programme</b>				
Access	0	75	375	<b>450</b>
Contingency	503	992	19,080	<b>20,575</b>
External Alterations	18	197	0	<b>215</b>
Fire and Security	72	332	250	<b>654</b>
Heating	70	1,060	250	<b>1,380</b>
Windows and Doors	15	291	0	<b>306</b>
<b>Primary Schools</b>				
Primary - External/Structural Works	9,935	19,100	6,527	<b>35,562</b>
Primary - New Build	7,266	23,738	19,763	<b>50,767</b>
<b>Secondary Schools</b>				
Secondary - External/Structural Works	9,087	9,061	16,660	<b>34,808</b>
Secondary - New Build	1,124	16,004	8,737	<b>25,865</b>
<b>TOTAL</b>	<b>28,090</b>	<b>70,850</b>	<b>71,642</b>	<b>170,582</b>

### Education, Effectiveness & Participation Detailed Programme

Scheme	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Asset Management Programme</b>				
Access				
<i>Pupil Specific Works Programme</i>	0	75	375	<b>450</b>
Contingency				
<i>School Expansions</i>	0	500	7,730	<b>8,230</b>
<i>Client Team, Costs</i>	300	380	1,600	<b>2,280</b>
<i>Capital Maintenance Programme</i>	203	112	9,750	<b>10,065</b>
External Alterations				
<i>Knowles Primary Masonry Works</i>	6	120	0	<b>126</b>
<i>Haversham Infant School New Car Park</i>	10	60	0	<b>70</b>
<i>Great Linford Flat Roof</i>	2	17	0	<b>19</b>
Fire and Security				
<i>School Security Programme</i>	0	0	250	<b>250</b>
<i>School Security Programme</i>	61	50	0	<b>111</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2015/16 programme.

^ The resources required in future years to complete the projects approved as part of the 2015/16 programme. These projects are given first priority in the development of the 2016/17 Capital Programme.



Scheme	Prior Year Resource Allocations* £'000	2015/16 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
<i>Olney Middle Fire Alarm &amp; Emerg Lighting</i>	3	91	0	94
<i>Stanton School Fire Alarm &amp; Emerg Lighti</i>	3	88	0	91
<i>Russell St Fire Alarm&amp;Emergency Light</i>	5	103	0	108
Heating				
<i>Abbeys Primary School Heating</i>	13	239	0	252
<i>Radcliffe School Block 1 Heating</i>	37	445	250	732
<i>Wyvern School Block 1 Heating</i>	15	285	0	300
<i>Holmwood Boilers</i>	5	91	0	96
Windows and Doors				
<i>Stantonbury Campus Blk10 Window &amp; Door</i>	15	291	0	306
<b>Primary Schools</b>				
Extension and Structural				
<i>Oldbrook First School - Nursery class Provision</i>	0	450	0	450
<i>Nursery Programme</i>	50	425	2,600	3,075
<i>Proposed Middleton Primary School 1FOE</i>	4,811	16	0	4,827
<i>Howe Park IPP</i>	618	5	0	623
<i>Germander Park School Extension</i>	220	410	0	630
<i>Russell Street School Expansion</i>	906	470	0	1,376
<i>New Bradwell School Expansion</i>	1,829	1,094	0	2,923
<i>Jubilee Wood Primary School Extension</i>	261	5,264	1,850	7,375
<i>Moorland Infant School Extension</i>	544	1,197	0	1,741
<i>Walnuts Infant Dept Extension</i>	326	631	0	957
<i>Heronshaw Infant Expansion</i>	162	289	0	451
<i>Bushfield Junior Expansion</i>	48	2,712	40	2,800
<i>Holmwood Nursery</i>	27	423	0	450
<i>Lavendon Primary Expansion</i>	98	323	0	421
<i>South W. MK Additional Primary Provision</i>	35	5,391	2,037	7,463
New				
<i>SLA Primary School 1</i>	0	158	8,165	8,323
<i>Stony Stratford Day Nursery</i>	0	350	0	350
<i>Fairfield Primary</i>	35	5,317	2,810	8,162
<i>Whitehouse Primary School</i>	157	5,310	2,810	8,277
<i>Oakgrove Primary</i>	293	5,284	2,727	8,304
<i>Brooklands Farm Primary School 2</i>	4,756	1,867	0	6,623
<i>Newton Leys Primary</i>	138	5,318	3,251	8,707
<i>Knowles Amalgamation 1FOE</i>	1,887	134	0	2,021
<b>Secondary Schools</b>				
Extension and Structural				
<i>CMK Secondary</i>	75	340	16,660	17,075
<i>Denbigh 2FOE Extension</i>	4,115	1,178	0	5,293
<i>Oakgrove 2FOE Extension</i>	3,848	950	0	4,798
<i>Shenley Brook End 2FOE Extension</i>	1,049	6,593	0	7,642
<i>Walton High at Brooklands</i>	1,124	16,004	8,737	25,865
<b>TOTAL</b>	<b>28,090</b>	<b>70,850</b>	<b>71,642</b>	<b>170,582</b>



## Adult Social Care & Health Programme

Service Area	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years) £'000
	£'000	£'000	£'000	£'000
Performance Improvement	0	0	0	0
Social Care	115	264	140	519
<b>TOTAL</b>	<b>115</b>	<b>264</b>	<b>140</b>	<b>519</b>

## Adult Social Care & Health Detailed Programme

Scheme	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Social Care</b>				
Redwood Phase 1	0	35	0	35
Health & Safety in Social Care Buildings	0	35	140	175
Telecare	56	114	0	170
Service Redesign	16	49	0	65
Intermediate Care	43	31	0	74
<b>TOTAL</b>	<b>115</b>	<b>264</b>	<b>140</b>	<b>519</b>

## Public Health Programme

There are no current capital proposals in the 2015/16 Capital Programme.

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^ The resources required in future years to complete the projects approved as part of the 2015/16 programme. These projects are given first priority in the development of the 2016/17 Capital Programme.



## Place

### Public Realm Programme

Service Area	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Bridges	1,165	2,835	7,369	11,369
Highways Services	14,677	6,601	22,771	44,049
Street Lighting	0	3,711	11,267	14,978
Traffic Management	0	587	2,349	2,936
Major Schemes	16,238	15,076	25,630	56,944
Passenger Transport	0	473	1,141	1,614
Transport Policy and Programme	479	699	2,235	3,413
Road Safety	408	276	401	1,085
Landscape	31	605	0	636
Open Spaces	600	0	2,300	2,900
Parking	92	487	0	579
Play Area	41	631	300	972
Waste	72	3,222	0	3,294
Environmental Health	0	30	100	130
<b>TOTAL</b>	<b>33,803</b>	<b>35,233</b>	<b>75,863</b>	<b>144,899</b>

### Public Realm Detailed Programme

Scheme	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Bridges</b>				
A422 Wepener Bridge W.bound, N. Pagnell upgrade & strengthen	0	40	200	240
H3 Canal Bridge, Bolbeck Park strengthening	0	20	460	480
V7 Kingsfold – Purbeck Subway, Bradville upgrading	0	20	180	200
Railway Walk Canal Ftbridge, Gt Linford upgrade & strengthen	0	40	250	290
Linford Station Railway, Gt Linford upgrade and strengthen	0	50	250	300
Special Investigation of Half Joint Structures	0	26	25	51
Special Investigation of Post-tensioned structures	0	30	0	30
Willen Lake Bridge upgrading	0	40	110	150
H8 Railway Bridge protection	0	20	165	185
Bridge Bearing Replacement Programme	0	20	20	40
Bridge Programme 2013/14	813	702	1,000	2,515
Bridge Programme 2014/15	352	1,827	4,709	6,888
<b>Highways Services</b>				
Upgrading of Highway Carrier drains	0	220	220	440
Infrastructure Investment - Transport	12,269	5,264	19,489	37,022
Carriageway Resurfacing 2013/14	916	97	312	1,325



<b>Scheme</b>	<b>Prior Year Resource Allocations* £'000</b>	<b>2015/16 Approved Programme £'000</b>	<b>Future Years Resource Allocations^ £'000</b>	<b>All Years Programme £'000</b>
Priority Footways on Housing Estates	947	50	50	1,047
Vehicle Safety Barriers	220	220	0	440
Drainage	50	50	150	250
Lavendon Drainage	100	50	0	150
Imps & Constr of Community Wellbeing Rds	75	150	150	375
V4 Crossings	100	500	2,400	3,000
<b>Street Lighting</b>				
Dimming, Trimming & Column Replacement	0	311	932	1,243
Street Lighting Column Replacement	0	3,400	10,335	13,735
<b>Traffic Management</b>				
Traffic Management	0	0	802	802
Network Optimisation	0	0	1,547	1,547
Bridge Height Signs conversion to Metric and Imperial	0	85	0	85
Riverside/Ousebank, height restriction works	0	25	0	25
Grid Road Sign Replacement Programme	0	170	0	170
Responsive Traffic Management	0	107	0	107
Simpson Village, Traffic Scheme	0	33	0	33
Olney, East Street, Traffic Scheme	0	10	0	10
Two Mile Ash, Traffic Scheme	0	8	0	8
Bletchley, Footpath Widening Scheme	0	43	0	43
Stony Stratford, Church Road Crossing	0	13	0	13
New Bradwell Crossing Points	0	21	0	21
Newport Pagnell, Westbury/Wolverton rd Junction Improvement	0	26	0	26
Oakridge Park, Traffic Lights Upgrade	0	21	0	21
Redhouse Park, Traffic Lights Upgrade	0	25	0	25
<b>Major Schemes</b>				
Investment in Parking	0	1,000	0	1,000
H10 extension (access to Bryd Crescent)	100	400	0	500
A421 (Dualling Eagle Farm - J13)	0	8,000	15,500	23,500
Bus Infrastructure Improvements	300	1,500	0	1,800
A421 Fen Farm to Eagle Farm	6,929	1,033	0	7,962
A421 Kingston Roundabout	7,399	1,133	0	8,532
Monkston & Brinklow V11 Improvements	500	1,500	1,500	3,500
Crownhill-Loughton Improvements	500	0	2,000	2,500
East West Rail	510	510	6,630	7,650
<b>Passenger Transport</b>				
Bus Service Information	0	34	136	170
Rural and Urban Bus Stops	0	98	390	488
Quality Bus Initiative - Bus Routes	0	341	615	956
<b>Transport Policy and Programme</b>				
Smarter Choices	469	559	2,235	3,263
Smarter Choices - CMK Wayfinding	10	140	0	150
<b>Road Safety</b>				
Road Safety	0	0	401	401





Scheme	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	All Years Programme
Silbury Blvd J/W Grafton Gate	0	5	0	5
Brickhill St J/W Delaware Dr and Redvers Gate	0	10	0	10
Avebury Blvd jnc South 8th St, CMK	0	5	0	5
V6 jnc Oldbrook Blvd, Oldbrook	0	60	0	60
Silbury Blvd jnc North 10 St, CMK	0	10	0	10
Street Safety 12/13	124	150	0	274
Safer Journeys to School 12/13	200	4	0	204
Safer Journeys to School 13/14	84	22	0	106
<b>Landscape</b>				
Newton Blossomville Bridge	31	605	0	636
<b>Open Spaces</b>				
Bradwell Abbey Improvements Programme	600	0	2,300	2,900
<b>Parking</b>				
Community Parking Fund 2012/13	0	117	0	117
Parish Partnership	17	20	0	37
Parish Parking	29	100	0	129
Community Parking Fund	0	135	0	135
Parish Parking	46	115	0	161
<b>Play Area</b>				
Play Area - Campbell Park	0	40	0	40
Walton Wheeled Sport Project	10	122	0	132
Play Area Improvement Fund	10	50	300	360
Play Area Equipment review and improvement	1	300	0	301
Walton Play Area	20	119	0	139
<b>Waste</b>				
MK Anaerobic Digester Gas Injection Plnt	61	1,439	0	1,500
Fleet Modification for Bio-Methane	11	1,783	0	1,794
<b>Environmental Health</b>				
Provision of Additional Cemetery Facilities in Wolverton	0	30	100	130
<b>TOTAL</b>	<b>33,803</b>	<b>35,223</b>	<b>75,863</b>	<b>144,889</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2015/16 programme.

^ The resources required in future years to complete the projects approved as part of the 2015/16 programme. These projects are given first priority in the development of the 2016/17 Capital Programme.



## Planning Programme

Service Area	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Urban Design - Regeneration	0	1,000	2,500	3,500
Infrastructure Co-ordination	0	2,400	0	2,400
<b>TOTAL</b>	<b>0</b>	<b>3,400</b>	<b>2,500</b>	<b>5,900</b>

## Planning Detailed Programme

Scheme	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Urban Design - Regeneration</b>				
Bletchley Station Highway Improvements	0	1,000	2,500	3,500
<b>Infrastructure Co-ordination</b>				
Milton Keynes Local Broadband Plan	0	2,400	0	2,400
<b>TOTAL</b>	<b>0</b>	<b>3,400</b>	<b>2,500</b>	<b>5,900</b>

## Housing & Community Programme

Service Area	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Regeneration	5,561	2,433	0	7,994
Fire Safety Works	221	189	0	410
Disabled Adaptations / Disabled Facilities Grant	0	1,204	4,881	6,085
Heating Installations	442	3,393	9,923	13,758
Window Upgrades	1,587	834	1,837	4,258
Decent Homes Programme	0	6,923	35,999	42,922
Structural	0	250	1,000	1,250
Urgent Failing Components	3,215	541	0	3,756
New Build Programme	1,137	964	10,277	12,378
<b>TOTAL</b>	<b>12,163</b>	<b>16,731</b>	<b>63,917</b>	<b>92,811</b>





## Housing & Community Detailed Programme

Scheme	Prior Year Resource Allocations* £'000	2015/16 Approved Programme £'000	Future Years Resource Allocations^ £'000	All Years Programme £'000
<b>Regeneration</b>				
Lakes Phase 2	5,511	2,116	0	7,627
Conversion of 66/70 High Street, TMA	50	317	0	367
<b>Fire Safety Works</b>				
Fire Door Upgrades	0	169	0	169
Fire Safety	221	20	0	241
<b>Disabled Adaptations / Disabled Facilities Grant</b>				
Disabled Adaptations	0	597	2,000	2,597
Aids & Adaptations	0	79	769	848
Disabled Facilities Grants	0	528	2,112	2,640
<b>Heating Installations</b>				
Domestic Heating Installations	0	1,913	9,083	10,996
Boiler replacement	0	60	240	300
Communal Heating	0	150	600	750
Communal Heating	442	1,270	0	1,712
<b>Window Upgrades</b>				
Windows	0	242	1,837	2,079
Windows & Doors	1,587	592	0	2,179
<b>Decent Homes Programme</b>				
Bathrooms	0	961	3,032	3,993
Communal	0	776	3,895	4,671
Doors	0	544	1,071	1,615
Electrics	0	898	10,553	11,451
External Works	0	493	3,088	3,581
Kitchens	0	661	2,709	3,370
Roof	0	1,610	7,112	8,722
Safety & Security	0	4	91	95
Stores	0	251	1,196	1,447
Walls	0	565	2,612	3,177
Kitchens	0	80	320	400
Bathrooms	0	80	320	400
<b>Structural</b>				
Structural	0	250	1,000	1,250
<b>Urgent Failing Components</b>				
16 Lower End Road	0	26	0	26
Envelope Improvements	3,215	515	0	3,730
<b>New Build Programme</b>				
New Council Housing	10	100	10,277	10,387
Three Garages	1,127	864	0	1,991
<b>TOTAL</b>	<b>12,163</b>	<b>16,731</b>	<b>63,917</b>	<b>92,811</b>

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## Resources

### Resources & Governance Programme

Service Area	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Finance	10	10	10	30
ICT	875	2,938	407	4,220
Admin buildings	145	4,097	2,100	6,342
Property	80	100	500	680
<b>TOTAL</b>	<b>1,110</b>	<b>7,145</b>	<b>3,017</b>	<b>11,272</b>

### Resources & Governance Detailed Programme

Scheme	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Finance</b>				
Property Disposal Programme	10	10	10	30
<b>ICT</b>				
GIS Integration	0	100	0	100
Re-implementation of SAP	200	1,100	0	1,300
Agent Greeting, Call/Screen Recording	0	71	0	71
Data Hosting & Storage	90	1,543	307	1,940
ICT Asset Funding Programme	585	124	100	809
<b>Admin buildings</b>				
Replacements and Improvements Saxon Court	145	209	0	354
Future Works Programme	0	3,730	2,100	5,830
Synergy Park Lighting and Hand Dryer Upgrade	0	34	0	34
Face to Face Services (Civic Offices)	0	124	0	124
<b>Property</b>				
Non-School Education Properties	80	100	500	680
<b>TOTAL</b>	<b>1,110</b>	<b>7,145</b>	<b>3,017</b>	<b>11,272</b>

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^ The resources required in future years to complete the projects approved as part of the 2015/16 programme. These projects are given first priority in the development of the 2016/17 Capital Programme.



## Community Facilities Programme

Service Area	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	Gross Resource Allocation (All Years)
	£'000	£'000	£'000	£'000
Community	3,442	3,590	3,131	10,163
Libraries	100	220	980	1,300
Sports	260	647	0	907
Culture	350	1,334	7,141	8,825
<b>TOTAL</b>	<b>4,152</b>	<b>5,791</b>	<b>11,252</b>	<b>21,195</b>

## Community Facilities Detailed Programme

Scheme	Prior Year Resource Allocations*	2015/16 Approved Programme	Future Years Resource Allocations^	All Years Programme
	£'000	£'000	£'000	£'000
<b>Community</b>				
Western Expansion Community House	10	50	0	60
Brooklands Community Space	0	650	0	650
Tattenhoe Park Combined Sports Pavilion and Community Centre	0	50	2,350	2,400
Great Holm Community Centre Enhancements	0	30	0	30
Community Asset Trfs Prog/Community&Cultural Srve Rvw	0	250	781	1,031
Giffard Park Community Centre	0	160	0	160
Stanton Low Country Park	2,021	500	0	2,521
CMK Community Sports Facility	161	1,400	0	1,561
Brooklands, Sport Pavilion & Community Centre	1,250	500	0	1,750
<b>Libraries</b>				
Western Development Library Service	0	20	980	1,000
Self Service Kiosks in Libraries	100	200	0	300
<b>Sports</b>				
Woolstones Community Centre Refurb	250	500	0	750
Bowls and Cricket Provision West of MK	10	147	0	157
<b>Culture</b>				
New MK Museum	0	1,034	5,791	6,825
MK Gallery - Expansion	350	300	1,350	2,000
<b>TOTAL</b>	<b>4,152</b>	<b>5,791</b>	<b>11,252</b>	<b>21,195</b>

\* The resources applied in previous years to cover expenditure incurred on the continuing projects approved of the 2015/16 programme.

^ The resources required in future years to complete the projects approved as part of the 2015/16 programme. These projects are given first priority in the development of the 2016/17 Capital Programme.



# CAPITAL PROPOSALS



## Resourcing our Priorities Capital Proposals

### People

Education, Effectiveness & Participation		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<b>Asset Management Programme</b>		
Access		450
<i>Pupil Specific Works Programme</i>	The scheme aims to improve access for people with disabilities at various schools across the authority. This could be in the form of ramps, enhanced lighting, lifts etc	
Contingency		
<i>School Expansions</i>	School expansions to meet population growth.	8,230
<i>Client Team, Costs</i>	To recover all staff capital costs related to capital projects completed throughout the year.	2,280
<i>Capital Maintenance Programme</i>	The Schools Maintenance Programme is primarily used to improve existing school stock, including enhancements, conversions and renovations to either improve the efficiency of the stock or to bring it in line with modern legislation regarding DDA, Building Regulations, Health and Safety, curriculum requirements.	10,065
External Alterations		
<i>Knowles Primary Masonry Works</i>	The stone and brick walls at Knowles Primary have been identified in the Schools condition data as a priority condition.	126
<i>Haversham Infant School New Car Park</i>	A financial contribution to enable the construction of a new car park at Haversham Infant School	70
<i>Great Linford Flat Roof</i>	Scheme to provide upgraded flat roof and roof lights complying with current building standards and regulations for Great Linford School.	19
Fire and Security		
<i>School Security Programme</i>	The School Security Programme is primarily used to address identified school security issues within the Milton Keynes school building stock, installing or enhancing the identified items in order to bring them inline with current standards, addressing items identified through Ofsted inspections and ensuring legislation is met.	250
<i>School Security Programme</i>	The School Security Programme is primarily used to address identified school security issues within the Milton Keynes school building stock, installing or enhancing the identified items in order to bring them inline with current standards, addressing items identified through Ofsted inspections and ensuring legislation is met.	111
<i>Olney Middle Fire Alarm &amp; Emerg Lighting</i>	The fire alarm and emergency lighting at Olney Middle School has been identified in the Schools condition data as a priority condition.	94
<i>Stanton School Fire Alarm &amp; Emerg Lighti</i>	The fire alarm and emergency lighting at Stanton School has been identified in the Schools condition data as a priority condition.	91
<i>Russell St Fire Alarm&amp;Emergency Light</i>	The fire alarm and emergency lighting at Russell Street has been identified in the Schools condition data as a priority condition.	108
Heating		
<i>Abbeys Primary School Heating</i>	The heating system at Abbeys Primary School has been identified in the Schools condition data as a priority condition.	252



Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<i>Radcliffe School Block 1 Heating</i>	The heating system at Radcliffe School has been identified in the Schools condition data as a priority condition.	732
<i>Wyvern School Block 1 Heating</i>	The heating system at Wyvern School has been identified in the Schools condition data as a priority condition.	300
<i>Holmwood Boilers</i>	Project to provide new Boilers & Controls at Holmwood School. New system will be an enhancement/upgrade conforming to latest regulations.	96
Windows and Doors		
<i>Stantonbury Campus Blk10 Window &amp; Door</i>	The windows at Stantonbury Campus have been identified in the Schools condition data as a priority condition.	306
<b>Primary Schools</b>		
Extension and Structural		
<i>Oldbrook First School - Nursery class Provision</i>	To provide additional early education places at Oldbrook First School	450
<i>Nursery Programme</i>	Various projects to provide additional free early education places. Schemes being investigated.	3,075
<i>Proposed Middleton Primary School 1FOE</i>	The proposed construction of an additional form of entry (FOE) at the existing Middleton Primary School in order to accommodate an additional 210 pupils, including teaching and additional circulation, office and associated space.	4,827
<i>Howe Park IPP</i>	To increase the number of places available for new admissions into Reception at Howe Park School from 60 to 90 with effect from September 2014 via the provision of extension, internal adaptations and external works, enabling MKC to meet its statutory duties in relation to school facilities.	623
<i>Germander Park School Extension</i>	It is proposed that the school is expanded to accommodate an additional 15 children in each year group, meaning that the Published Admission Number would rise to 60 and the school would eventually admit up to 180 pupils.	630
<i>Russell Street School Expansion</i>	It is proposed that the school is expanded to accommodate an additional class in each year group, meaning that the Published Admission Number would rise to 90 and the school would eventually admit up to 270 pupils. The school nursery class which currently accommodates 30 children per session will also be expanded to accommodate 39 children per session. As they operate two sessions a day this equates to an actual increase of 18 places.	1,376
<i>New Bradwell School Expansion</i>	It is proposed that the school is expanded to accommodate an additional class in each year group, meaning that the Published Admission Number would rise to 90 and the school would eventually admit up to 630 pupils. The school nursery class which currently accommodates 30 children per session will also be expanded to accommodate 39 children per session.	2,923
<i>Jubilee Wood Primary School Extension</i>	Construction of a new teaching block and minor refurbishment of the existing school building, increasing pupil places on the Meadfurlong site from 314 to 660.	7,375
<i>Moorland Infant School Extension</i>	To change the school from an infant school to an all through primary school, increasing the number of places from 90 to 210 (with a new, 78 place nursery offer for 2, 3 and 4 year olds) with effect from September 2015.	1,741





Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<i>Walnuts Infant Dept Extension</i>	The creation of additional accommodation, increasing the number of places at the Walnuts Infant Department from 41 to 60.	957
<i>Heronshaw Infant Expansion</i>	To increase the number of pupil places available at Heronshaw School from a total of 180 to 270 with effect from September 2015.	451
<i>Bushfield Junior Expansion</i>	To increase the number of pupil places available at Bushfield School from a total of 360 to 480 with effect from September 2016	2,800
<i>Holmwood Nursery</i>	To provide 30 place nursery class facility at Holmwood school with effect from September 2015.	450
<i>Lavendon Primary Expansion</i>	This project will provide sufficient accommodation at Lavendon school for up to 140 children across 7 year groups. The additional accommodation will be available by the summer of 2015.	421
<i>South W. MK Additional Primary Provision</i>	Provision of a new 420 place primary school with a 26 place nursery.	7,463
New		
<i>SLA Primary School 1</i>	New Primary School which will provide up to 630 pupil places and 39 full time equivalent nursery places, with 'core' infrastructure providing facilities for the whole school	8,323
<i>Stony Stratford Day Nursery</i>	To open a new day nursery supporting children in Stony Stratford	350
<i>Fairfield Primary</i>	Provision of a new 420 place primary school.	8,162
<i>Whitehouse Primary School</i>	Provision of a new 420 place primary school.	8,277
<i>Oakgrove Primary</i>	Provision of a new 420 place primary school.	8,304
<i>Brooklands Farm Primary School 2</i>	Provision of a new 420 place primary school.	6,623
<i>Newton Leys Primary</i>	Provision of a new 420 place primary school.	8,707
<i>Knowles Amalgamation 1FOE</i>	To amalgamate two existing schools and increase the number of places available at Knowles School from 420 to 630 (at reception stage) via the provision of internal adaptations to the school's accommodation including the Queensway Centre plus external works, enabling MKC to meet its statutory duties in relation to school facilities.	2,021
<b>Secondary Schools</b>		
Extension and Structural		
<i>CMK Secondary</i>	Construction of a new 6 Form of Entry place secondary school building and grounds with potential community facilities. Sites in CMK being investigated. All services, specialist fees etc related to the works.	17,075
<i>Denbigh 2FOE Extension</i>	To extend Denbigh School in order to provide an additional 300 pupil places (2 forms of entry)	5,293
<i>Oakgrove 2FOE Extension</i>	To extend Oakgrove School in order to provide an additional 300 pupil places (2 forms of entry)	4,798
<i>Shenley Brook End 2FOE Extension</i>	To increase the Planned Admission Numbers (PAN) of Shenley Brook End School from 240 to 290 per year with effect from September 2015.	7,642
New		
<i>Walton High at Brooklands</i>	Provision of a new 1,500 place secondary school with the potential for inclusion of community facilities.	25,865
<b>Education, Effectiveness &amp; Participation Total</b>		<b>170,582</b>





Adult Social Care & Health		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<b>Social Care</b>		
Health & Safety in Social Care Buildings	To address major health and safety issues within Adult Social Care buildings in accordance with the Health & Safety at Work Act.	35
Aids and Adaptations	Provides very specialist equipment for people with an identified need to assist them in keeping their independence.	175
Telecare	Telecare Project management Support/IT equipment eg sensors.	170
Service Redesign	Telephone system to improve call handling of ASCAT team first point of contact/development of new ways of working.	65
Intermediate Care	Improved IT Infrastructure/telephones/enhancements to flats/facilities.	74
<b>Adult Social Care &amp; Health Total</b>		<b>519</b>



## Place

Planning		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<b>Urban Design - Regeneration</b>		
Bletchley Station Highway Improvements	To create a high quality station gateway that will be the main arrival point for people travelling into/from Bletchley by train and to create an efficient and effective transport interchange at Bletchley Railway Station. Also to improve the quality of pedestrian links between Bletchley Railway Station and Bletchley Town Centre.	3,500
<b>Infrastructure Co-ordination</b>		
Milton Keynes Local Broadband Plan	To implement the MK Digital Infrastructure Strategy (see Para 1.1) and its strategic visions through development of a Local Broadband Plan (LBP) for MK up to 2015.	2,400
<b>Planning Total</b>		<b>5,900</b>

Public Realm		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<b>Bridges</b>		
A422 Wepener Bridge W.bound, N. Pagnell upgrade & strengthen	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	240
H3 Canal Bridge, Bolbeck Park strengthening	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	480
V7 Kingsfold – Purbeck Subway, Bradville upgrading	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	200
Railway Walk Canal Ftbridge, Gt Linford upgrade & strengthen	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	290
Linford Station Railway, Gt Linford upgrade and strengthen	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	300
Special Investigation of Half Joint Structures	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	51
Special Investigation of Post-tensioned structures	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	30
Willen Lake Bridge upgrading	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	150
H8 Railway Bridge protection	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	185
Bridge Bearing Replacement Programme	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	40
Bridge Programme 2013/14	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	2,515
Bridge Programme 2014/15	Structural upgrading of substandard bridges and highway structures in order to bring them up to current design standards.	6,888



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>Highways Services</b>		
Upgrading of Highway Carrier drains	Upgrading of defective highway carrier drains in areas where flooding has occurred.	440
Infrastructure Investment - Transport	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	37,022
Carriageway Resurfacing 2013/14	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	1,325
Priority Footways on Housing Estates	To bring the roads and footways currently the responsibility of (HRA) up to an adoptable standard so that in the future they will be the responsibility of Highway Services.	1,047
Vehicle Safety Barriers	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	440
Drainage	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	250
Lavendon Drainage	Improvement works needed to the existing highways system, could take the form of increasing the size of pipes and culverts, fitting improved 'trash screens' to culvert entrances. May also be necessary to upgrade gullies and associated pipework and install secondary drainage systems in footways that front on to the existing network.	150
Imps & Constr of Community Wellbeing Rds	To bring the roads and footways currently the responsibility of CWB up to an adoptable standard so that in the future they will be the responsibility of Highway Services.	375
V4 Crossings	The aim of the project is to provide a series of pedestrian / cycling crossings on V4 to connect the development at Western Expansion Area.	3,000
<b>Street Lighting</b>		
Dimming, Trimming & Column Replacement	Energy reduction works to residential street lighting.	1,243
Street Lighting Column Replacement	Capital investment to upgrade areas of the highways network that both UKPMS condition surveys, highway condition inspections and specialist structural inspections have identified as being in need of urgent improvements.	13,735
<b>Traffic Management</b>		
Traffic Management	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	802
Network Optimisation	To deliver LTP3 Objectives, efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety, introduce and enhance intelligent transport solutions. To deliver Intelligent Transport Systems to better manage the existing highway asset and increase capacity around junctions.	1,547



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
Bridge Height Signs conversion to Metric and Imperial	To deliver LTP3 Objectives, efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety, introduce and enhance intelligent transport solutions. To deliver Intelligent Transport Systems to better manage the existing highway asset and increase capacity around junctions.	85
Riverside/Ousebank, height restriction works	To deliver LTP3 Objectives, efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety, introduce and enhance intelligent transport solutions. To deliver Intelligent Transport Systems to better manage the existing highway asset and increase capacity around junctions.	25
Grid Road Sign Replacement Programme	To deliver LTP3 Objectives, efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety, introduce and enhance intelligent transport solutions. To deliver Intelligent Transport Systems to better manage the existing highway asset and increase capacity around junctions.	170
Responsive Traffic Management	To deliver LTP3 Objectives, efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety, introduce and enhance intelligent transport solutions. To deliver Intelligent Transport Systems to better manage the existing highway asset and increase capacity around junctions.	107
Simpson Village, Traffic Scheme	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	33
Olney, East Street, Traffic Scheme	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	10
Two Mile Ash, Traffic Scheme	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	8
Bletchley, Footpath Widening Scheme	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	43
Stony Stratford, Church Road Crossing	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	13
New Bradwell Crossing Points	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	21
Newport Pagnell, Westbury/Wolverton rd Junction Improvement	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	26
Oakridge Park, Traffic Lights Upgrade	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	21
Redhouse Park, Traffic Lights Upgrade	A programme of works to deliver LTP3 objectives of efficient movement of people and goods, reduce congestion, improve air quality, reduce carbon emissions, and improve road safety	25



Scheme	Summary of Proposal	Gross Resource Allocation (All Years) £'000
<b>Major Schemes</b>		
Investment in Parking	Creation of up to 2,000 parking spaces in off street car parks on unutilised future development sites	1,000
H10 extension (access to Bryd Crescent)	To provide a strategic road access to the proposed development of residential dwellings at Church Farm, from Byrd Crescent to Bletcham Way H10. This access road will provide a connection to the A4146 Tongwell Street and to the local highway network.	500
A421 (Dualling Eagle Farm - J13)	To upgrade to dual carriageway of a section of the existing A421 single carriageway serving the eastern approach to Milton Keynes from M1 J13.	23,500
Bus Infrastructure Improvements	The Bus Infrastructure Improvement programme is intended to implement specific improvements for passenger transport along the bus routes targeting 'pinch points' in the network to address reliability concerns. This could involve the provision junction realignment, signal prioritisation or other forms of bus priority, potentially utilising information from the RTPI system.	1,800
A421 Fen Farm to Eagle Farm	To upgrade a section of the existing A421 single lane road to a dual two lane standard carriageway. This route serves the eastern approach to Milton Keynes from M1 J13.	7,962
A421 Kingston Roundabout	The scheme looks to relieve the congestion and deliver reliable journey times across the area. The scheme will deliver an enlarged signalised junction with all arms at Kingston roundabout, except for the Newport Road (N) approach. Widening of the stop lines to accommodate three lanes for 75 to 100m at the Groveway, Newport Road (S) and A421 (E) approaches.	8,532
Monkston & Brinklow V11 Improvements	The works are to build a new highway (road widening, traffic signals and bridge widening) along the V11 corridor between (and including) the Monkston and Brinklow junctions.	3,500
Crownhill-Loughton Improvements	The aim of the project is to remove the circulatory and island roundabouts at Crownhill and Loughton junctions and replace with signalised cross-road junctions, including making highway improvements to approaches to the junctions at Watling Street West, Portway North, Watling Street East, Portway South.	2,500
East West Rail	Restoration of a strategic transport corridor of national significance. It will link Reading and High Wycombe (and the rest of the Thames Valley) with Oxford, Bicester, Aylesbury, Milton Keynes, Bedford and beyond to Cambridge. In addition, the project will create significantly improved access, particularly for Aylesbury, removing the need to route north bound rail journeys through London.	7,650
<b>Passenger Transport</b>		
Bus Service Information	To improve Public Transport generally by enhancing information regarding bus stops, routeing and scheduling. This will involve the provision of Real Time Passenger Information displays, maps and bus stop naming.	170
Rural and Urban Bus Stops	Enhancement of bus stopping facilities on routes outside of those defined in the Quality Bus Partnership, by providing raised kerbing to facilitate level access and improved waiting facilities.	488





Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Quality Bus Initiative - Bus Routes	Enhancement of bus stopping facilities along the agreed Primary public transport routes in Milton Keynes Council, as per the Quality Bus Partnership.	956
<b>Transport Policy and Programme</b>		
Smarter Choices	The aim of the programme is to influence more sustainable means of transport for individuals by provisions of infrastructure geared towards walkways, cycle routes, cycle shelters and storage.	3,263
Smarter Choices - CMK Wayfinding	Wayfinding in CMK : for signs to be erected at various locations between the Station and centre:MK.	150
<b>Road Safety</b>		
Road Safety	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	401
Silbury Blvd J/W Grafton Gate	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	5
Brickhill St J/W Delaware Dr and Redvers Gate	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	10
Avebury Blvd jnc South 8th St, CMK	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	5
V6 jnc Oldbrook Blvd, Oldbrook	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	60
Silbury Blvd jnc North 10 St, CMK	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	10
V6 jnc Phoenix Dr, Leadenhall	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	10
Street Safety 12/13	To investigate traffic and transport requests from the public, local councils and ward members, including the management and implementation. This includes the development, consultation and implementation of minor highway improvements, traffic and road safety schemes, including TROs where necessary.	274



Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Safer Journeys to School 12/13	The aim of the programme is to influence more sustainable means of transport for individuals by provisions of infrastructure geared towards walkways, cycle routes, cycle shelters and storage.	204
Safer Journeys to School 13/14	The aim of the programme is to influence more sustainable means of transport for individuals by provisions of infrastructure geared towards walkways, cycle routes, cycle shelters and storage.	106
<b>Landscape</b>		
Newton Blossomville Bridge	Replacing bridge of inadequate design to meet the needs and specifications of a Public Bridleway	636
<b>Open Spaces</b>		
Bradwell Abbey Improvements Programme	The project will determine the required upgrades to a heritage site which has Schedule Ancient Monument status, it will raise the necessary external funding and implement the upgrades along with other works that will make it a self sustaining site.	2,900
<b>Parking</b>		
Community Parking Fund 2012/13	To provide additional parking availability in established residential areas, construction of new parking bays to reduce congestion and inappropriate parking.	117
Parish Partnership	The purpose is to provide an annual fund for parish bids to provide new parking in residential areas and other facilities which improve accessibility and sustainable transport options. With a min. 50% funding from the parishes the proposals are a major support for the Neighbourhood management programme.	37
Parish Parking	The purpose is to provide an annual fund for parish bids to provide new parking in residential areas and other facilities which improve accessibility and sustainable transport options. With a min. 50% funding from the parishes the proposals are a major support for the Neighbourhood management programme.	129
Community Parking Fund	To provide additional parking availability in established residential areas, construction of new parking bays to reduce congestion and inappropriate parking.	135
Parish Parking	The purpose is to provide an annual fund for parish bids to provide new parking in residential areas and other facilities which improve accessibility and sustainable transport options. With a min. 50% funding from the parishes the proposals are a major support for the Neighbourhood management programme.	161
<b>Play Area</b>		
Play Area - Campbell Park	To provide and upgrade equipment in Campbell park for public use.	40
Walton Wheeled Sport Project	To create a wheeled sports facility in Walnut Tree	132
Play Area Improvement Fund	To provide and upgrade equipment in Borough play parks for public use.	360
Play Area Equipment review and improvement	Renovation of existing play areas, removal of old equipment and surfaces that are in poor condition and replacement with new.	301
Walton Play Area	Improve and upgrade existing play provision within the Walton catchment area	139





Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<b>Waste</b>		
MK Anaerobic Digester Gas Injection Plnt	The Council currently has an existing capital project to procure a facility to treat household Bio waste (Kitchen and garden waste) which will incorporate Anaerobic Digestion (AD) as the core technology for treating the waste. This project will replace the conventional process with a more efficient method for dealing with the methane.	1,500
Fleet Modification for Bio-Methane	To convert the vehicles that collects food and garden waste from households in Milton Keynes to enable them run on bio-methane rather than diesel.	1,794
<b>Environmental Health</b>		
Provision of Additional Cemetery Facilities in Wolverton	Development of Western Flank Cemetery	130
<b>Public Realm Total</b>		<b>144,899</b>

Housing & Community		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<b>Regeneration</b>		
Lakes Phase 2	The works to this scheme are an extension to Lakes CESP Scheme and will comprise of 1. upgrading of flat roofs 2. replacement of windows and doors 3. upgrading of external wall cladding 4. replacement of boilers 5. removal of asbestos and making good 6. any associated works.	7,627
Conversion of 66/70 High Street, TMA	The works involve converting the offices into three one bedroom self-contained houses to increase the supply of MKC social housing.	367
<b>Fire Safety Works</b>		
Fire Door Upgrades	To improve the fire safety of HRA assets which fall under the Regulatory Reform (Fire Safety) Order 2005.	169
Fire Safety	To improve the fire safety of HRA assets which fall under the Regulatory Reform (Fire Safety) Order 2005.	241
<b>Disabled Adaptations / Disabled Facilities Grant</b>		
Disabled Adaptations	The scheme is to provide disabled adaptations within Council owned properties. This will enable people to cope with their disabilities and allow them to continue to live in the property.	2,597
Aids & Adaptations	Provides very specialist equipment for people with an identified need to assist them in keeping their independence.	848
Disabled Facilities Grants	The project is to provide disabled adaptations within Council and other properties within the Borough of Milton Keynes. This will enable people to cope with their disabilities and allow them to continue to live in the property.	2,640
<b>Heating Installations</b>		
Domestic Heating Installations	Provision of upgraded boiler and heating systems in domestic council properties which are not serviced by a communal boiler. In all situations the boiler will be upgraded with a more energy efficient boiler.	10,996



Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Boiler replacement	Provision of upgraded boiler and heating systems in non-council properties which are not serviced by a communal boiler. In all situations the boiler will be upgraded with a more energy efficient boiler.	300
Communal Heating	The investigation and installation of heating systems which make use of alternative means of heating other than communal gas systems.	750
Communal Heating	The investigation and installation of heating systems which make use of alternative means of heating other than communal gas systems.	1,712
<b>Window Upgrades</b>		
Windows	Renew failing windows that if not carried out will leave tenants with escalating fuel bills and homes in an unreasonable condition in line with the planned programme agreed by Cabinet in December 2010.	2,079
Windows & Doors	Renew failing windows & doors that if not carried out will leave tenants with escalating fuel bills and homes in an unreasonable condition in line with the planned programme agreed by Cabinet in December 2010.	2,179
<b>Decent Homes Programme</b>		
Bathrooms	To replace bathroom components within the HRA Housing Stock which are beginning to fail.	3,993
Communal	To replace communal components within the HRA Housing Stock which are beginning to fail.	4,671
Doors	To replace door components within the HRA Housing Stock which are beginning to fail.	1,615
Electrics	To replace electrical components within the HRA Housing Stock which are beginning to fail.	11,451
External Works	To replace external components within the HRA Housing Stock which are beginning to fail.	3,581
Kitchens	To replace kitchen components within the HRA Housing Stock which are beginning to fail.	3,370
Roof	To replace roof components within the HRA Housing Stock which are beginning to fail.	8,722
Safety & Security	To replace safety & security components within the HRA Housing Stock which are beginning to fail.	95
Stores	To replace store components within the HRA Housing Stock which are beginning to fail.	1,447
Walls	To replace wall components within the HRA Housing Stock which are beginning to fail.	3,177
Kitchens	To replace kitchen components within the HRA Housing Stock which are beginning to fail.	400
Bathrooms	To replace bathroom components within the HRA Housing Stock which are beginning to fail.	400
<b>Structural</b>		
Structural	Enhancement of external failing components in HRA Housing Stock such as roofs, guttering & render	1,250
<b>Urgent Failing Components</b>		
16 Lower End Road	Project is to rectify damp & drainage issues to bring the property up to a suitable lettable standard	26



Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
Envelope Improvements	Enhancement of external failing components in HRA Housing Stock such as roofs, guttering & render	3,730
<b>New Build Programme</b>		
New Council Housing	To invest HRA funds in new-build council-owned housing	10,387
Three Garages	The project is to build 13 new bungalow dwellings, designed to wheelchair accessible standards on three garage sites in Bletchely.	1,991
<b>Housing &amp; Community Total</b>		<b>92,811</b>



## Resources

Resources		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<b>Finance</b>		
Property Disposal Programme	Professional fees associated with rationalisation of property portfolio.	30
<b>ICT</b>		
GIS Integration	To deliver better data quality and efficiency through the integration of GIS mapping into line of business applications.	100
Re-implementation of SAP	To deliver a new ICT hardware SAP infrastructure. As part of the hardware refresh it is intended to review the SAP implementation, ICT Architecture and resilience.	1,300
Agent Greeting, Call/Screen Recording	To replace the current call recording solution as no longer Payment Card Industry Data Security Standard (PCI DSS) compliant.	71
Data Hosting & Storage	To establish and implement a new hybrid data centre environment	1,940
ICT Asset Funding Programme	To replace ICT Assets that are reaching their end of life or need replacing as they are to be returned to the leasing company.	809
<b>Admin buildings</b>		
Replacements and Improvements Saxon Court	The roof to Saxon Court comprises 4 levels, 3 of which are failing and in critical need of enhancement through the installation of a new roof. Improvements to lifts and other enhancements as identified.	354
Future Works Programme	The FWP involves staff relocating from Saxon Court into a refreshed Civic Office by December 2016 with the aim of reducing the Council's HQ accommodation running costs by 40%. This will be achieved by the introduction of an agile working culture for all office staff within MKC/MKSP	5,830
Synergy Park Lighting and Hand Dryer Upgrade	To upgrade the existing lighting and hand dryers with an energy efficient alternative.	34
Face to Face Services (Civic Offices)	To improve services for face to face customers at Civic Offices	124
<b>Property</b>		
Non-School Education Properties	The non-schools education pot is primarily used to improve existing stock, including enhancements, conversions and renovations to either improve the efficiency of the stock or to bring it in line with modern legislation regarding DDA, Building Regulations and in particular address Health and Safety requirements.	680
<b>Resources Total</b>		<b>11,272</b>



Community Facilities		
Scheme	Summary of Proposal	Gross Resource Allocation (All Years)
		£'000
<b>Community</b>		
Western Expansion Community House	Contribution towards space for early residents when housing delivery starts.	60
Brooklands Community Space	Possible additional community space within Brooklands	650
Tattenhoe Park Combined Sports Pavilion and Community Centre	New community facility for Tattenhoe Park development.	2,400
Great Holm Community Centre Enhancements	Great Holm Community Centre Window & Fire Door Enhancements	30
Community Asset Trfs Prog/Community&Cultural Srve Rvw	To ensure facilities are up to current modern day standard, allowing transfer to third parties as part of the Community Solutions Programme	1,031
Giffard Park Community Centre	Extension & enhancement to current facility to ensure there is sufficient capacity to deal with increasing demand for this facility in the local and surrounding areas.	160
Stanton Low Country Park	To develop a country park which delivers health, education, leisure, recreation and conservation opportunities through combining the open space at Stantonbury Park with the existing Hanson Environmental Studies Centre and the woodland at Joan's Piece.	2,521
CMK Community Sports Facility	To construct a new building to house community meeting space and sports facilities including ATP.	1,561
Brooklands, Sport Pavilion & Community Centre	Provision of community sports facility for the Eastern Expansion Area, Brooklands. Consisting of sports hall, community hall, changing rooms and ancillary rooms and car parking.	1,750
<b>Libraries</b>		
Western Development Library Service	To provide libraries to meet the library and information needs of the growing community to the West of Milton Keynes	1,000
Self Service Kiosks in Libraries	To introduce RFID (self-service technology) at all libraries in order to enhance the service to customers and make revenue savings.	300
<b>Sports</b>		
Woolstones Community Centre Refurb	A condition survey, undertaken in February 2010, highlighted the need for substantial works to be undertaken on the roof to protect and upgrade the existing timbers to the belfry and tower.	750
Bowls and Cricket Provision West of MK	To provide Bowls and Cricket facilities on the West of MK..	157
<b>Culture</b>		
New MK Museum	A project that aims to establish an expanded city museum for Milton Keynes.	6,825
MK Gallery - Expansion	MK Gallery will create educational, social, catering, event and retail spaces in a new building that wraps around the existing one. This will more than double the capacity of the building to enable the Gallery to further engage with communities, become more sustainable as an organisation and less reliant on MKC maintenance.	2,000
<b>Community Facilities Total</b>		<b>21,195</b>



# GLOSSARY





### **Budget Requirement**

The amount the council proposes to spend after contributions from reserves, income from fees and charges and specific grants. The budget requirement is financed by Revenue Support Grant, retained business rates, government grants and Council Tax.

### **Capital Charges**

A charge for the use of fixed assets in the provision of services. The charge comprises of depreciation plus notional interest. This reflects the fact that the asset value decreases as it ages and has a shorter useful life.

### **Capital Expenditure**

Expenditure on the creation, acquisition or enhancement of tangible fixed assets such as land, buildings, vehicles, plant or equipment, including IT equipment. Capital expenditure can include grants to third parties for eligible expenditure. Capital expenditure can be funded from revenue contributions, but capital funding cannot be spent on revenue expenditure.

### **Capital Programme**

The total list of schemes agreed by council, as part of the budget setting process for capital investment.

### **Capital Receipts**

The proceeds from the sale of fixed assets such as land and buildings. Capital receipts can be used to repay any outstanding debt on fixed assets or, to finance new capital expenditure, within rules set down by government. Capital receipts cannot, however, be used to finance revenue expenditure.

### **Chartered Institute of Public Finance and Accountancy (CIPFA)**

The professional accountancy body concerned with local authorities and the public sector.

### **Collection Fund**

The Collection Fund is a statutory fund set up under the provisions of the Local Government Finance Act 1988. It includes the transactions of the charging Authority in relation to Non-Domestic Rates and Council Tax and illustrates the way in which the fund balance is distributed to preceptors and the General Fund.

### **Council Tax**

A tax on domestic property set by local authorities and based on the value of the property within eight bands, A to H.

### **Council Tax Requirement**

The amount of net council expenditure required to be funded from Council Tax.

### **Dedicated Schools Grant**

A ring-fenced government grant to support individual schools and academies and other pupil related expenditure managed by Children and Families Service.

### **Earmarked Reserves**

These are reserves set aside for a specific purpose, or type of expenditure.

### **General Fund (GF)**

This is the main revenue account of the council. Day to day transactions are conducted through this account, with the exception of those relating to the Housing Revenue Account, Collection Fund or any trust funds held by the council.

### **General Fund Balance**

A reserve based on an evaluation of risk, to provide cover for any unforeseen events (e.g. disaster recovery events) which would have a financial impact to the council's General Fund.

### **Housing Revenue Account (HRA)**

The Local Government and Housing Act 1989 requires each local housing authority to keep a separate account for all transactions relating to housing tenants provided by the council. This is termed the Housing Revenue Account.





### **Housing Revenue Account Balance**

A reserve based on an evaluation of risk, to provide cover for any unforeseen events (e.g. an increase of urgent housing repairs and maintenance) which would have a financial impact to the HRA.

### **Investments**

Deposits with institutions approved in line with the council's Treasury Management Strategy.

### **Levies and Levying Bodies**

Levies are payments that a local authority is required to make to a particular body (a levying body). Levying bodies are defined in Section 117(5) of the Local Government Finance Act 1988. In the case of Milton Keynes Council, the Environment Agency and the Buckingham and River Ouzel Internal Drainage Board both charge levies through the council.

### **Local Government Finance Settlement**

Confirmation of government funding allocations for local authorities over a set period of time.

### **Milton Keynes Development Partnership (MKDP)**

A limited liability partnership set up by Milton Keynes Council to facilitate Milton Keynes' continued growth and economic success by promoting the development of land assets purchased from the HCA, in line with the council's Corporate Plan and Economic Development Strategy.

### **Milton Keynes Service Partnership (MKSP)**

On 1st January 2013, 650 staff transferred from Mouchel to the council-owned Limited Liability Partnership, Milton Keynes Service Partnership.

This will facilitate the delivery of efficient support services to the council and provide new opportunities for innovation and flexibility moving forwards.

### **Net Expenditure**

The total amount of expenditure incurred, reduced by the total amount of income received.

### **Objective Analysis**

An analysis of expenditure and income by service area, for example Children's Services, Learning Disability.

### **Pension Fund**

An employees' pension fund maintained by an authority, or a group of authorities, in order primarily to make pension payments on retirement of participants. It is financed from contributions from the employing authority, the employee and investment income.

### **Precepting Authorities**

Those authorities that are not billing authorities (i.e. do not collect Council Tax) precept upon the billing authority, who then collect on their behalf – Police and Crime Commissioner, Buckinghamshire & Milton Keynes Fire Authority and the Parishes that precept upon Milton Keynes Council.

### **Prudential Code**

The Prudential Code for Capital Finance in Local Authorities is the code of practice drawn up by the Chartered Institute of Public Finance and Accountancy (CIPFA) to underpin the requirements of the Local Government Act 2003 in respect of an authority's duty to determine an affordable borrowing limit.

### **Recharges**

The Best Value Accounting Code of Practice requires councils to determine the full cost of services, by allocating overheads to these services.

### **Reserves**

Amounts set aside to fund possible future expenditure.



### **Retained Business Rates**

The amount of business rates an individual authority retains (after adjustments including repayment to central government and the fire authority) to fund council services.

### **Revenue Support Grant (RSG)**

Government funding which provides general support for council services.

### **Section 106 (S106)**

Section 106 of the Town and Country Planning Act 1990 allows local authorities to enter into a legally-binding agreement or planning obligation with a landowner in association with the granting of planning permission. These agreements are a way of supporting the provision of services and infrastructure, such as highways, recreational facilities, education, health and affordable housing.

### **Service Expenditure Reporting Code of Practice (SERCOP)**

The guidance used to demonstrate Best Value in the provision of services to the community and financial reporting to stakeholders.

### **Subjective Analysis**

An analysis of expenditure and income by type of transaction, for example salaries costs, premises costs.

### **Tariff**

The Milton Keynes Tariff is a unique s106 based 'umbrella' arrangement covering development in the expansion areas covered by the previously designated 'Urban Development Area'. Through the Tariff mechanism we will collect over £310m in developer contributions over its lifetime which will be re-invested in a Programme of strategic and local infrastructure covering a total of 18 'portfolios', 11 of which are delivered through MKC.

### **Tax Base**

The estimated total number of properties within the local authority area expressed in terms of band D equivalents, (incorporating various discounts and deductions) and is the basis for individual precepting authorities to calculate their Council Tax Requirement. The estimated Tax Base for the following year is approved by cabinet on an annual basis.

### **Treasury Management**

The management of an organisation's investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.

**For more information please contact:**

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[www.milton-keynes.gov.uk/finance](http://www.milton-keynes.gov.uk/finance)